

ANNUAL BUDGET OF EKURHULENI METROPOLITAN MUNICIPALITY

**2012/13 TO 2014/15
MEDIUM TERM REVENUE AND
EXPENDITURE FRAMEWORK**

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Ekurhuleni
METROPOLITAN MUNICIPALITY

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Abbreviations and Acronyms

ASGISA	Accelerated and Shared Growth Initiative	KPI	Key Performance Indicator
BSC	Budget Steering Committee	kWh	kilowatt
CCA	Customer Care Areas	l	litre
CCC	Customer Care Centres	LED	Local Economic Development
CBD	Central Business District	MBRR	Municipal Budget and Reporting Regulations
CFO	Chief Financial Officer	MEC	Member of the Executive Committee
CM	City Manager	MFMA	Municipal Financial Management Act
CPI	Consumer Price Index	MIG	Municipal Infrastructure Grant
CRM	Customer Relations Management	MMC	Member of Mayoral Committee
DEMS	Disaster and Emergency Management Services	MPRA	Municipal Properties Rates Act
DORA	Division of Revenue Act	MSA	Municipal Systems Act
DCS	Digital City Systems	MTEF	Medium-term Expenditure Framework
EDC	Ekurhuleni Development Company	MTREF	Medium-term Revenue and Expenditure Framework
EE	Employment Equity	NDPG	Neighbourhood Development Programme Grant
EMM	Ekurhuleni Metropolitan Municipality	NERSA	National Electricity Regulator South Africa
EM	Executive Mayor	NGO	Non-Governmental organisations
EMPD	Ekurhuleni Metro Police Department	NSDP	National Spatial Development Perspective
EPWP	Expanded Public Works Programme	NT	National Treasury
FBS	Free basic services	NKPIs	National Key Performance Indicators
FBE	Free basic electricity	OHS	Occupational Health and Safety
GAMAP	Generally Accepted Municipal Accounting Practice	PBO	Public Benefit Organisations
GDP	Gross domestic product	PHC	Provincial Health Care
GDS	Growth and Development Strategy	PMS	Performance Management System
GGDS	Gauteng Growth and Development Strategy	PPE	Property Plant and Equipment
GFS	Government Financial Statistics	PPI	Production Price Increase
GRAP	General Recognised Accounting Practice	PPP	Public Private Partnership
HR	Human Resources	PSI	Public Services Infrastructure
HSDG	Human Settlement Development Grant	PTIS	Public Transport Infrastructure System
IBT	Inclining Block Tariff	RG	Restructuring Grant
ICT	Information Communication Technology	SALGA	South African Local Government Association
IDP	Integrated Development Strategy	SAMSA	South African Maritime Safety Authority
INEP	Integrated National Electrification Programme	SAPS	South African Police Services
IRPTN	Integrated Rapid Public Transport Network	SDBIP	Service Delivery Budget Implementation Plan
IT	Information Technology	SMME	Small Micro and Medium Enterprises
IBALCO	IDP Budget Asset and Liability Committee	SRAC	Sports, Recreation, Arts and Culture
KPA	Key Performance Area	USDG	Urban Settlement Development Grant

Part 1 – Annual Budget

1.1 Mayor's Report

This IDP and Budget are the first for the 2011-2016 term of office of the Ekurhuleni Metropolitan Municipality, following the May 2011 Local Government elections. Also new in the IDP and Budget is provision for implementation of the Separation of Powers system.

Preparation of the IDP and Budget has been done in line with applicable legislation.

Section 16 of the MFMA deals with the tabling of annual budgets and, inter alia, reads as follows:

- “(1) The council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year.*
- (2) In order for a municipality to comply with subsection (1), the mayor of the municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year.*
- (3) Subsection (1) does not preclude the appropriation of money for capital expenditure for a period not exceeding three financial years, provided a separate appropriation is made for each of those financial years.”*

Section 24 of the MFMA deals with the approval of annual budgets and, inter alia, reads as follows:

- “(1) The municipal council must at least 30 days before the start of the budget year consider approval of the annual budget.*
- (2) An annual budget—*
 - (a) must be approved before the start of the budget year;*
 - (b) is approved by the adoption by the council of a resolution referred to in section 17(3)(a)(i); and*
 - (c) must be approved together with the adoption of resolutions as may be necessary—*
 - (i) imposing any municipal tax for the budget year;*
 - (ii) setting any municipal tariffs for the budget year;*
 - (iii) approving measurable performance objectives for revenue from each source and for each vote in the budget;*
 - (iv) approving any changes to the municipality's integrated development plan; and*
 - (v) approving any changes to the municipality's budget-related policies.*
- (3) The accounting officer of a municipality must submit the approved annual budget to the National Treasury and the relevant provincial treasury.”*

During the outgoing financial year, this Council has adopted a number of flagship projects, for which provision is being made in the draft IDP Budget we are proposing.

The seven flagship projects of council are as follows:

Aerotropolis – an amount of R15 million has been provided on the operating budget to ensure the detailed planning of the Aerotropolis is completed. This includes the finalization of the Local Spatial Development Framework for Region A.

In addition, an amount of R50 million has been provided for on the capital budget for bulk services required for new developments. These bulk services will be for developments both in Region A as well as other regions in the Metro to facilitate growth and development. This will entail business and commercial developments that will lead to job creation.

The capital budget of the Roads and Stormwater department includes provision of R11 million for roads through identified precinct plans in the area.

Urban Renewal (management and regeneration) – a number of initiatives that will stimulate the renewal of the Metro's urban areas are included in the budget. This includes the following:

- Provision of consultant fees for finalization of plans: R2 million
- Capital Projects that contribute to urban renewal totaling R268.4 million which includes:
 - Germiston Precinct building: R64 million
 - Tembisa urban renewal projects: R20 million
 - OR Tambo Narrative centre: R20 million
 - Germiston Theatre: R20 million
 - CCA Buildings – upgrading of brownfield buildings: R16 million
 - CCA Buildings – new buildings: R31.3 million
 - Germiston Station upgrades: R10.5 million
 - Roads and stormwater projects: R55.65 million

	R
Sidewalks General (Germiston CCC)	550,000
Reconstruct Linton Jones Railway Crossing	3,000,000
Styx Road Improvements	3,000,000
Albertina Sisulu (R21) Express Way System Implementation	750,000
Rhodesfield Road System (properties)	4,000,000
Sidewalks General (2Katllehong CCC)	550,000
Sidewalks General (Thokoza CCC)	550,000
Sidewalks General (Vosloorus CCC)	550,000
Tembisa Natural Watercourses upgrading	700,000
Aerotropolis: Rhodesfield	1,000,000
Aerotropolis: Albertina Sisulu Corridor	10,000,000
Greater Tembisa Roads and SW	30,000,000
Esangweni Pedestrian facilities/bridge	500,000
Kaal Spruit rehabilitation	500,000

- Electricity projects: R8.1 million

	R
Tembisa Network enhancement	2,700,000
Tembisa Lighting	900,000
Tembisa 2 Lighting	1,800,000
Tembisa 2 Network enhancement	2,700,000

- Water and sanitation projects: R36.7 million

	R
Germiston: Replace water pipes CBD	500,000

Germiston: Upgrade & replace Dekema outfall sewer	8,000,000
Germiston: Supply To Russel Rd Reservoir	500,000
Tembisa: New water pressure tower (MIG)	3,000,000
Replace main water - Isekelo /Zephania Tembisa	3,000,000
Tembisa: Replace water pipe Isekelo	6,485,000
Tembisa: Western OF sewer	500,000
Madelakufa Essential services	250,000
Pomona: Bulk supply Albertina Sisulu Corridor	12,000,000
Olifants: Upgrade reservoir	2,500,000

- SRAC projects (libraries and stadium renewals) – R22.9 million

	R
Construction of a Multi-purpose center in Vosloorus	400,000
Construction of New Library: Tsakane	7,000,000
Construction: New Library Etwatwa	500,000
Construction of a Softball Field & Golf driving range in Tsakane	3,000,000
Rehabilitation of Wattville stadium	5,000,000
Upgrading of the Kwa-thema stadium	3,000,000
Upgrading of Vosloorus Stadium	4,000,000

- Development of environmental areas – R9.06 million

	R
Germiston Lake	1,000,000
Develop: Blesbokspruit for tourism	1,870,000
Develop: Nyoni Park	2,190,000
Develop: Multi-Purpose Park Motsua	2,000,000
Develop: Multi-Purpose Park: Winnie Mandela	2,000,000

- Development of taxi ranks – R3 million

	R
New Vosloorus Hospital Rank	1,000,000
Palm Ridge Taxi Rank	1,000,000
Phuthaditjaba Taxi Rank (Thokoza)	1,000,000

Township Economies – some of the projects listed under Urban Renewal above, will also contribute to the township economies goal. These projects include:

- Tembisa urban renewal projects: R20 million
- OR Tambo Narrative centre: R20 million
- CCA Buildings – new buildings: R31.3 million

A grant of R2 million from the Gauteng Department of Economic Development for the township economies are also included in the budget. This grant was made available during January 2012 and a portion of the grant will be spent in the 2012/2013 financial year.

The Economic Development department will also implement the following projects on the Capital Budget to improve the economies of townships:

- Upgrade of Economic Infrastructure for R15 million
 - Municipal shops (Refurbish Old Buildings in Tembisa)
 - Tourism facilities (Refurbish Existing Facilities)
 - Etwatwa Construction Incubator (Refurbish Old Buildings)
 - Kwa-Thema Skills Centres (Refurbish Old Buildings)
- Industrial Parks & Community Agricultural Projects – R7.5 million
- Tamboekiesfontein Business Centre – R3.5 million
- Tourism Route for R4 million
 - Tourism Signage
 - Development studies for CODESA Museum
 - Feasibility study for ORT Arts & Craft Incubator & Exhibition

The department will also establish the Ekurhuleni Business Centre, a Tembisa Shared Industrial Facility as well as a Tembisa Poultry and Agro-processing Facility.

Rehabilitation of Dams, Lakes and Pans – R8 million has been set aside on the capital budget for the rehabilitation of dams, lakes and pans. The following projects in particular:

- Rehabilitation: Degraded Wetlands/ Catchment - R2 million
- Rehabilitation of the Natalspruit Catchment Area – R2 million
- Rehabilitation of the Boksburg Lake – R1.3 million
- Germiston Lake – R1 million
- Rehabilitation of the Brakpan Dam – R800 000
- Rehabilitation of Weideman Dams – R500 000
- Alberton Dam – R400 000

The rehabilitation of the dams and lakes also contributes to urban renewal.

Digital City – an amount of R65 million has been provided for on the capital budget for projects related to the digital city concept. The following projects in particular:

- DCS: Unified Command Centre – R35 million
- DCS: Re-configuration of Wireless Network – R15 million
- DCS: 1st Tier Internet Exchange – R5 million
- DCS: Access Point Network for mobility such as 3G and urban management – R5 million
- DCS: Wireless Security – R5 million

IRPTN - The Integrated Rapid Public Transport Network has been provided for in the capital budget. An amount of R50 million has been made available by the National Government for the finalization of the planning and consultation processes. No physical construction will take place during 2012/2013. The planning for phase one, which is the route between Tembisa and the new Vosloorus Hospital will be finalized during the 2012/2013 financial year.

Revitalization of the Manufacturing Sector – the revival of the manufacturing sector is a project that is important not only to Ekurhuleni but to the country and as such can attract grant funding from both National and Provincial Government. The City Improvement District and Urban Development Zones projects will both contribute to the revitalization of the Manufacturing sector.

The Economic Development Department plans to implement the following actions to accelerate the revitalization of the Manufacturing sector:

- Compilation of an economic development strategy, and industrial policy, strategy and programmes as well as an industrial project feasibility study with project plans (estimated to cost R4 million)
- Development of an industrial competitiveness barometer and index (R3.5 million)
- Stakeholder engagement regarding the Ekurhuleni industrial development and investment summit (R500 000).

This will be funded from the R10m provided in the Council General Cost Centre.

Other Strategic Projects

Over and above the Flagship projects, the following strategic governance projects have been provided for.

Finalisation of Growth and Development Strategy – R9 million has been provided for the finalization of the GDS consultation process and strategy document.

Institutional Review – the IR process has been embarked upon during the current year and a further amount of R22 million has been provided for the 2012/2013 financial year.

The Human Resources Department has started with the Institutional Review process of the prioritized departments. In order to accommodate the outcome from the process an amount of R55 million has been provided for new positions.

The funding strategy to address the outcome of the entire Institutional Review can only be finalised after all departments have been reviewed. However, the interim strategy to deal with the process is as follows:

- An amount of R55million is provided in the 2012/13 financial year to accommodate the needs already identified and the requirements of departments that will be reviewed recently.
- Finance Department will review the Operating Budget during the January 2013 Adjustment Budget to identify possible savings and/or other funds for any further needs identified from the review process.
- Another possibility is to assess the current vacant and funded positions within departments that can be utilized for the review process. The budget for vacant funded positions is estimated to be in excess of R400 million.
- It is foreseen that all the needs identified during the institutional review process will not be accommodated in the 2012/13 budget. The intention is to finalise the entire institutional review process and amend the structure of all the departments after completion. The Institutional Review Steering Committee will prioritise all the new positions identified and funding of the prioritized list will be addressed over the medium term budget of Council. That will assist departments to plan properly for all the new positions which will be funded in specific future financial years.

Key intervention programmes to alleviate poverty

The Expanded Public Works Programme (EPWP) is one of the key interventions aimed at the alleviation of poverty through the creation of jobs. A R14m grant is expected for the year which will be utilised for direct job creation.

Other projects aimed at community interventions and poverty alleviation include:

- Community intervention project (previously termed R1m per ward) - R25 million
- Community Based Planning project R200 000 per ward – R20.2 million
- Roads building projects implemented with EPWP methods
- Grass Cutting - R29 million
- Meter Reading projects
- Waste Management contracts

Projects contributing to Youth Development

The budget addresses youth development as follows:

Skills Development

The table below indicates positions that have been budgeted for in the 2012/2013 salary budget, in terms of Internship, Experiential Students and Learnership. The total budget for 2012/2013 is R20 442 035.00

DEPARTMENT	INTERNSHIPS	EXPERIENTIAL STUDENTS	LEARNERSHIPS	BUDGET 12/13
City Manager		2		R66,278
City Planning		13		R430,807
Communications		3		R101,015
CRM		20		R667,573
Economic Development		16		R536,614
Emergency And Disaster Management: Emergency Services			20	R662,780
Emergency And Disaster Management: Support		6		R200,432
Energy		17	20	R1,295,781
Environmental Resource Management		4	15	R652,006
Executive Support		1		R34,737
Finance	20	7	10	R4,539,566
Health And Social Development		10	20	R1,019,730
Housing		10		R336,183
Human Resources		152	66	R7,412,906
ICT		18		R598,100
Internal Audit		5		R170,488
Political Office		1		R33,139
Roads And Stormwater		33	1	R1,141,103
SRAC		13		R432,405
Waste Management		2		R110,396
Grand Total	20	333	152	R20,442,035

Targeted procurement in terms of EMM's broad based black economic empowerment strategy - A report has been served to the Mayoral Committee for the approval of procurement target groups, the following target groups were recommended. The 10% for the Youth Target Group is the same as the procurement targets set by the Department of Finance: Gauteng Provincial Government. This target has not yet been approved to be implemented in Ekurhuleni; the report was referred back to the department for further consultation.

Special Events Budget – The following projects related to youth development have been provided for:

Programme	Department	Amount requested
Youth month programme	Environment	R125 000
Youth month programme	Social Crime Prevention EMPD	R60 000
Youth career exhibition	Health – community development	R135 000
Youth month programme	Health – community development	R154 000
Disability youth month	Health – community development	R51 000
Youth day community art exhibition	SRAC	R150 000
Youth month programme	SRAC – Commemorative days	R550 000

Other operating budget item that contributes to youth development – a number of the facilities of Council are mainly utilized by the youth, and includes:

- SRAC: Libraries: 80% of the budget will be utilized for youth development as it is mostly the youth that are utilizing the libraries for study purposes
- SRAC: Sports and Recreation: 80% of the budget will be utilized for facilities mostly utilized by the youth of EMM for recreational purposes.
- SRAC: Arts and Culture: 10% of the budget will be utilized for youth development

1.2 Council Resolutions

On 31 May 2012 the Council of the Ekurhuleni Metropolitan Municipality met in the Germiston Council Chambers of the Ekurhuleni Metropolitan Municipality to consider the annual budget of the municipality for the 2012/13 financial year. The Council approved and adopted the following resolutions:

- The Council of the Ekurhuleni Metropolitan Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:*
 - The annual budget of the municipality for the financial year 2012/13 and the multi-year and single-year capital appropriations as set out in the following tables:*
 - Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table 20 on page 57;*
 - Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table 21 on page 60;*
 - Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table 23 on page 64; and*
 - Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table 24 on page 68.*
 - The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:*
 - Budgeted Financial Position as contained in Table 25 on page 71;*
 - Budgeted Cash Flows as contained in Table 26 on page 73;*
 - Cash backed reserves and accumulated surplus reconciliation as contained in Table 27 on page 74;*
 - Asset management as contained in Table 28 on page 76, and*
 - Basic service delivery measurement as contained in Table 29 on page 79.*
- The Council of the Ekurhuleni Metropolitan Municipality, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000)*

and to provide the municipality with sufficient revenue to place the municipality in a position to meet the escalation of its cost as provide for in section 43(3) of the Municipal Finance Management Act (Act 56 of 2003), **APPROVES AND ADOPTS** with effect from 1 July 2012:

- 2.1 the tariffs for property rates – as set out in Annexure E,
 - 2.2 the tariffs for the supply of water & sanitation – as set out in Annexure F
 - 2.3 the tariffs for electricity – as set out in Annexure G
 - 2.4 the tariffs for solid waste services – as set out in Annexure H
3. The Council of the Ekurhuleni Metropolitan Municipality, acting in terms of 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2012 the tariffs for other services, as set out in the various tariff schedules as contained in Annexure I.
 4. To give proper effect to the municipality's annual budget, the Council of the Ekurhuleni Metropolitan Municipality approves:
 - 4.1 That cash backing is implemented through the utilisation of a portion of the revenue generated from property rates and user charges for services to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by section 8 of the Municipal Budget and Reporting Regulations.
 - 4.2 That the municipality be permitted to enter into long-term loans for the funding of the capital programmes in respect of the 2012/13 financial year limited to an amount of R800 million in terms of Section 46 of the Municipal Finance Management Act.
 - 4.3 That the Municipal Manager be authorised to sign all necessary agreements and documents to give effect to the above lending programme.
 5. To guide the implementation of the municipality's annual budget, the Council of the Ekurhuleni Metropolitan Municipality approves the policies as set out in the Annexures of this document.

Annexure M	Property Rates Policy (as reviewed)
Annexure N	Electricity Tariff Policy (as reviewed)
Annexure O	Provision of Free Basic Electricity Policy (as reviewed)
Annexure P	Water and Wastewater Tariff Policy (as reviewed)
Annexure Q	Provision of Free Basic Water and Wastewater Policy (as reviewed)
Annexure R	Solid Waste Tariff Policy (as reviewed)
Annexure S	Credit Control & Debt Collection Policy (as reviewed)
Annexure T	Indigent Policy (as reviewed)
Annexure U	Policy on electricity metering for residential and small business customers in the Ekurhuleni Metropolitan Municipality (as reviewed)
Annexure V	Planning and Approval of Capital Projects (as reviewed)
Annexure W	Long Term Funding Policy (as reviewed)
Annexure X	Cash Management Policy (as reviewed)
Annexure Y	Investment Policy (as reviewed)
Annexure Z	Funding and Reserves Policy (as reviewed)
Annexure ZA	Grants in Aid Policy (as reviewed)
Annexure ZB	Asset Accounting Policy (as reviewed)
Annexure ZC	Uniform Cell Phone Policy (as reviewed)

6. *To ensure oversight over the municipal entities, the Council of the Ekurhuleni Metropolitan Municipality **APPROVES***
 - 6.1 *The Salaries and Benefits of the Municipal Entities as set out in the Annexure C (Main Budget Document) for purposes of setting of upper limits as required by section 89 of the Municipal Finance Management Act*
 - 6.2 *The redemption of the R30 million loan of the Ekurhuleni Development Company and that the loans be redeemed at the beginning of the 2012/2013 financial year.*
7. ***That** the Chief Financial Officer in consultation with the City Manager **BE DELEGATED** the authority to adjust the 2012/2013 operating and capital budgets (income and expenditure) with:*
 - 7.1 *all operating and capital grants received in addition to the currently gazetted DORA grants*
 - 7.2 *income received for recoverable jobs*
 - 7.3 *insurance claims received*
 - 7.4 *developers contributions received*
 - 7.5 *transactions on the internal cost management structure*
 - 7.6 *disbursement of centralised budgets*

subject to these adjustments being reported on in the Adjustments Budget.
8. ***That**, in order to facilitate multi-year budgeting, departments **BE AUTHORISED** to commit projects on the 2013/2014 and 2014/2015 budgets, on both internal and confirmed external funding sources.*
9. ***That** the taking up of a municipal bond of R800 million to fund the 2012/2013 Capital Budget **BE APPROVED** for a term of 10 to 15 years and at a margin of no more than 200 basis points over the relevant government curve and that a further report be submitted to Council to give feedback on the public comments received in this regard before the transaction is finalised.*
10. ***That** the Ekurhuleni Metropolitan Municipality (EMM), Integrated Development Plan (IDP) and Service Delivery Budget Implementation Plan (SDBIP) for 2012/13 as contained in Annexures A and K respectively, **BE ADOPTED**.*
11. ***That** the copy of the Integrated Development Plan (IDP) **BE SUBMITTED** to the MEC for Local Government for comments.*
12. ***That** the MEC for Local Government **BE REQUESTED** to approve the Ekurhuleni Metropolitan Municipality (EMM), Integrated Development Plan (IDP) for 2012/13 as its Land Development Objectives as envisaged in Section 72a of the Development Facilitation Act.*
13. ***That** the tariff structure for the Supply of Free Basic Electricity for Tariff A customers **BE IMPLEMENTED** as follows: All Tariff A customers get 100 until 31 December, then only 50 units per month for indigents.*
14. ***That** an intensive community awareness and education campaign **BE UNDERTAKEN** between July and December 2012 to ensure all community members are aware of the changes to the provision of Free Basic Electricity.*

15. *That a programme **BE DEVELOPED** for the implementation of 14 above and **BE REPORTED** to the Mayoral Committee on a monthly basis.*

1.3 Executive Summary

The application of sound financial management principles for the compilation of the City's financial plan is essential and critical to ensure that the City remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

National Treasury's MFMA Circular No. 58 and 59 was used to guide the compilation of the 2012/13 MTREF.

The main challenges experienced during the compilation of the 2012/13 MTREF can be summarised as follows:

- The on-going difficulties in the national and local economy;
- Aging and poorly maintained water, roads and electricity infrastructure;
- The need to reprioritise projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;
- The increased cost of bulk water and electricity (due to tariff increases from Rand Water and Eskom), which is placing upward pressure on service tariffs to residents. Continuous high tariff increases are not sustainable - as there will be a point where services will no longer be affordable;
- Wage increases for municipal staff that continue to exceed consumer inflation, as well as the need to fill critical vacancies;
- The difficulties experienced with the compilation of the multi-year operating budget based on certain assumptions regarding increases both on income and expenditure.
- Affordability of capital projects and
- Availability of affordable capital/borrowing.

The following budget principles and guidelines directly informed the compilation of the 2012/13 MTREF:

Operating Budget

- Realistic revenue projections – the revenue projections for the 2011/2012 financial year were used as departure point to determine whether the current revenue budget is realistic and can be achieved. Where this was found to not be the case, an adjustment was made to the revenue budget for the 2012/2013 to 2014/2015 financial period, to ensure a true reflection of the actual amounts to be received.
- Growth projections – growth projections refer to the increase in the number of units consumed for the service. It does not refer to the increase in the tariff, nor does it reflect the total increase in income. It is expressed as a percentage which represents the percentage increase in units consumed. Growth projections are determined per service which is driven by service specific trends. Electricity, as an example, shows no growth rate due to the various energy efficiency initiatives and water shows a greater growth rate due

to the increased revenue targets to be achieved as part of the eradication of water losses project. The individual growth rates are:

- Assessment Rates – 1.7%
 - Electricity – 1,07%
 - Water – 2.9%
 - Sanitation – 2.9%
 - Solid Waste – 1.7%
- Proposed tariff increases (this is the actual percentage cost increase that the consumer will receive) – tariff increases are mainly based on the cost of bulk services as well as other departmental specific cost drivers. An example of other cost drivers includes the cost of the maintenance waste disposal sites as well as vehicles in the case of solid waste. The individual tariff increases are:
 - Assessment Rates – 7.50% (all categories)
 - Electricity – Income increase of 11,03%, individual increases ranging from a decrease of 12% to a 13,5% increase.
 - Water – 11,3% for both residential and business (block tariffs are being restructured)
 - Sanitation – 10,68% for both residential and business (block tariffs are being restructured)
 - Solid Waste – 15% for both residential and business
 - Affordability of tariff increases – a model has been developed to test the affordability of tariff increases to ensure that tariffs are not increased at levels higher than what is affordable to residential consumers.
 - Provision of free basic services and support to residents of informal settlements. Free basic services provided are valued at R2 125,4billion and comprise:
 - Free basic water of 6kl per household per month (R304m p/a)
 - Free basic sewer of 6kl per household per month (R243m p/a)
 - Additional Free basic water of 3kl per household per month to indigent households (R8.8m p/a)
 - Additional Free basic sewer of 3kl per household per month to indigent households (R6.8m p/a)
 - Water lead fixing for indigent households (R2m p/a)
 - Free water (standpipes) to informal settlements (To be quantified – this service is currently not metered and the cost of the water is included in the non-revenue water that is reflected on the annual financial statements. This cost will be quantified during the 2012/2013 financial year as water meters will be installed at the informal settlements. This cost will then be reflected as part of the social services rendered to informal settlements)
 - Provision of chemical toilets to informal settlements (R125m p/a)
 - Provision is made for free basic electricity of 100kWh per month to all Tariff A users (R230m p/a).
 - Free basic electricity to Eskom supply areas (R60m p/a) – this amount is based on the FBE rate as per the NERSA guidelines and is further based on the number of registered indigents in the areas where Eskom supplies electricity to EMM residents.
 - Once a week residential refuse round collection at no cost to indigent households (R46.7m p/a)

- Provision of a refuse collection service to informal settlements (not individual round collections, service performed by contractor) (R20m p/a)
 - First R150 000 assessment rates exemption to residential properties (R599m p/a)
 - 100% assessment rates rebate to indigent households (R21.6m p/a)
 - Additional assessment rates rebates to pensioners (R38.5m p/a)
 - Excess consumption of indigents which are written off on a monthly basis as per the indigent management policy (R400m p/a).
- These free basic services and indigent support are R200,1m MORE than what the equitable share grant is. One of the matters being investigated as part of the medium term budget policy is the alignment of social support with national policies to ensure the cost does not exceed the equitable share. This will include the review of the R150 000 assessment rates exemption to households (the Municipal Property Rates Act stipulates that the first R15 000 must be exempted). It could also include the review of the provision of 6kl of free basic water and sanitation to all households and not only to indigent households.
- Division of Revenue Act (DORA) allocations – the budget as presented is based on the 2012 DORA and Provincial Gazette for the 2012/2013 to 2014/2015 financial years.
- Compliance with regulatory body requirements – NERSA requirements insofar as the provision of free basic services, maintenance levels, cross subsidization, inclining block tariffs, etc. were taken into consideration in the evaluation of the operating budget.
- The total available revenue – once the total revenue envelope was set following the principles outlined above, expenditure allocations were considered. Total revenue comprises R23,780,571,184.
- Fixed costs were “top sliced” from the available funds. Fixed costs are costs that are non-discretionary over the medium term (i.e. it cannot be reduced to contractual or other commitments). The following cost categories are included in this section:
 - Human Resource Cost - R4,711,927,602
 - Depreciation and Amortization - R1,955,295,249
 - Bulk Purchases - R8,996,274,745
 - Provision for Bad Debt (based on a 92% collection rate) – R1,256,869,428
 - Interest Expense (external borrowings) – R580,157,842
 - Contracted Services – R755,824,676
- Accounting provisions and internal / contra transactions to be made. Certain GRAP requirements must be accommodated in the expenditure budget as well as expenditure items related to revenue items must be included in the budget. These costs are as follows:
 - Loss of disposal of assets – R25,000,000 (any assets that are sold, stolen, or otherwise disposed of for less than the book value of the asset is recorded as a loss. It is expected that housing stock will be transferred this year which will result in the loss on disposal of assets – this is an accounting entry and not a cash loss).

- Operating Grants (expenditure associated with operating grants received, i.e. contra entry against revenue budget) –R64,013,000.
- Internal Charges – R400,688,354 (the total internal charges budget are being reviewed as per the guidance received in Circular 58 and the final budget may exclude this category).
- An amount of R5,034,520,288 was left from revenue after provision for the fixed costs have been made. These costs were recommended for disbursement as follows:
 - Repairs and Maintenance – R1,955,295,249
 - Collection Cost – R153,262,586
 - Grants and Subsidies – R1,137,903,504
 - General Expenses – R1,487,556,708

Capital Budget

Funding were allocated to projects already approved as part of the MTREF approved for the period 2011/2012 to 2013/2014. Projects already approved and already commenced with that must be completed during the 2012/2013 to 2014/2015 financial period were allocated the funding as per the approved MTREF.

Projects previously approved in the 2011/2012 to 2013/2014 MTREF but not yet planned nor commenced with, were subjected to departmental project prioritisation taking changed priorities and service delivery pressures into account.

To this end, project requests were categorised as follows:

- Projects previously approved, with planning in place and construction either commencing or continuing during 2012/2013 – R2,208,696,191
- Projects not yet planned, but will be planned during the 2012/2013 financial year with construction to follow thereafter – R164,514,000
- Projects not yet planned and planning will only commence during the 2013/2014 financial year with construction to follow thereafter – R125,178,491
- Projects not yet planned and planning will only commence during the 2014/2015 financial year with construction to follow thereafter – R102,641,000
- Vehicles – R192,410,000
- ICT equipment (excluding networks, i.e. departmental ICT needs) – R31,754,500
- Furniture – R27,688,119
- Specialised Equipment – R24,645,000

Projects were subjected to project prioritisation based on the interim project prioritisation model approved by Council during April 2011 for utilisation in the 2012/2013 budget cycle. The various categories in the project prioritisation model carry the following budget requests:

- Revenue generating projects – R343,870,000 (12.97%)
- Projects to reduce cost – R48,900,000 (1.84%)
- Refurbishment of Infrastructure resulting from the maintenance backlog – R1,057,390,200 (39.89%)
- Creation of sustainable human settlements in terms of infrastructure services (Physical) – R801,861,591 (30.25%)

- Creation of sustainable human settlements in terms of infrastructure services (Social) – R225,240,000 (8.50%)
- Governance Projects – R89,358,400 (3.37%)
- Operational Equipment (Furniture, ICT Equipment, and Technical Equipment) – R84,087,619 (3.17%)

The National Treasury has set a benchmark of 39% - 40% of the capital budget to be spent on renewal projects were taken into account. This budget allocates 39.89% for asset renewals.

Impact of proposed projects on the operational budgets of future years was evaluated. It is not sustainable to construct facilities where there are not sufficient operating funds available to operationalize the facilities.

In view of the aforementioned, the following table is a consolidated overview of the proposed 2012/13 Medium-term Revenue and Expenditure Framework:

Table 1 Consolidated Overview of the 2012/13 MTREF

	Adjustment Budget 2011/12	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Total Operating Revenue	20,013,975,284	22,368,169,184	24,916,720,684	27,739,213,085
Total Operating Expenditure	20,013,435,181	22,365,359,559	24,915,219,476	27,737,775,608
<i>Surplus/(Deficit) for the year</i>	540,103	2,809,625	1,501,208	1,437,477
Total Capital Expenditure	2,252,103,854	2,650,707,810	2,616,484,291	2,781,990,625

Total operating revenue has grown by 11.76%, or R2.354 billion, for the 2012/13 financial year when compared to the 2011/12 Adjustments Budget. For the two outer years, operational revenue will increase by 11.39% and 11.33% respectively, equating to a total revenue growth of R5.3 billion over the MTREF when compared to the 2012/13 financial year.

Total operating expenditure for the 2012/13 financial year has been appropriated at R22.365 billion and translates into a budgeted surplus of R2.809 million. When compared to the 2011/12 Adjustments Budget, operational expenditure has grown by 11.75% in the 2012/13 budget and by 11.40% and 11.33% for each of the respective outer years of the MTREF. The operating surplus for the two outer years steadily increases to R1.501 million and then to R1.437 million. These surpluses will be used to fund capital expenditure and to further ensure cash backing of reserves and funds.

The capital budget of R2.65 billion for 2012/13 is 17.6% more when compared to the 2011/12 Adjustment Budget. The increase is due to some projects being delayed and rolled over to the 2012/13 financial year.

The capital programme decreases to R2.61 billion in the 2013/14 financial year and then increases to R2,78 billion in the 2014/15 financial year.

A substantial portion of the capital budget will be funded from borrowing over MTREF with anticipated borrowings of R975 million in 2012/13 financial year (R800 million in terms of new bond and R175 million transferred from previous year as roll overs). Borrowing is estimated at R785 million in the 2013/14 financial year. The balance will be funded from government grants and transfers as well as internally generated funds.

The repayment of capital and interest (debt services costs) has substantially increased over the past five years as a result of the aggressive capital infrastructure programme implemented over the past three years. Consequently, the capital budget remains relatively flat over the medium-term.

1.4 Operating Revenue Framework

For Ekurhuleni Metropolitan Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macro-economic policy;
- Growth in the Metro and continued economic development;
- Efficient revenue management, which aims to ensure a 92% annual collection rate for property rates and other key service charges;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the Metro.

The following table is a summary of the 2012/13 MTREF (classified by main revenue source):

Table 2 Summary of revenue classified by main revenue source

GT000 Ekurhuleni Metro - Table A4 Budgeted Financial Performance (revenue and expenditure)														
R thousand	Description	2008/9		2009/10		2010/11		Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure		
		Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue By Source														
	Property rates	1,778,467		2,131,999		2,416,332		2,709,893	2,803,410	2,663,561	2,663,561	3,040,233	3,318,600	3,622,476
	Property rates - penalties & collection charges	108,132		71,208		62,531		107,835	46,000	53,305	53,305	58,039	62,392	67,071
	Service charges - electricity revenue	4,054,170		5,617,639		7,406,089		9,151,547	9,336,463	9,289,754	9,289,754	10,541,911	11,867,289	13,442,112
	Service charges - water revenue	1,180,942		1,419,190		1,774,487		2,243,276	2,116,318	1,941,389	1,941,389	2,414,589	2,756,191	3,052,723
	Service charges - sanitation revenue	458,589		454,099		701,532		798,765	810,490	710,008	710,008	838,018	952,511	1,082,654
	Service charges - refuse revenue	463,108		564,339		618,193		721,582	790,982	808,578	808,578	964,611	1,124,137	1,310,069
	Service charges - other	48,655		49,858		56,295		57,595	57,595	59,288	59,288	63,523	70,047	77,272
	Rental of facilities and equipment	46,630		48,719		49,064		57,009	57,009	49,974	49,974	61,249	67,498	74,389
	Interest earned - external investments	117,505		54,454		119,553		70,000	105,000	101,829	101,829	170,100	178,605	187,535
	Interest earned - outstanding debtors	422,541		270,959		212,198		302,630	172,000	189,699	189,699	182,231	191,343	200,910
	Dividends received	-		-		-		-	-	-	-	-	-	-
	Fines	92,721		97,679		135,349		145,005	176,685	199,250	199,250	199,864	216,842	235,312
	Licences and permits	25,457		27,663		30,049		25,807	30,000	31,776	31,776	30,948	34,043	37,447
	Agency services	142,254		156,773		186,877		190,468	220,000	210,298	210,298	240,664	264,730	291,203
	Transfers recognised - operational	1,971,772		2,352,858		1,699,363		1,944,866	1,963,770	1,963,770	1,963,770	2,135,790	2,285,120	2,450,149
	Other revenue	66,898		92,012		1,186,489		1,298,529	1,323,253	1,350,083	1,350,083	1,421,400	1,522,374	1,602,890
	Gains on disposal of PPE	86,472		70,554		4,872		-	5,000	-	-	5,000	5,000	5,000
Total Revenue (excluding capital transfers and contributions)		11,064,321		13,480,003		16,659,270		19,824,807	20,013,975	19,622,560	19,622,560	22,368,169	24,916,721	27,739,213

Table 3 Percentage growth in revenue by main revenue source

Description	Current year 2011/12		2012/13 Medium Term Revenue & Expenditure Framework			
	Adjusted Budget R' 000	%	Budget Year 2012/13 R' 000	%	Budget Year +1 2013/14 R' 000	%
Revenue by Source						
Property Rates	2,803,410	14.0%	3,040,233	15.2%	3,318,599,911	16.6%
Property Rates - Penalties & Collection Charges	46,000	0.2%	58,039	0.3%	62,392	0.3%
Service Charges - Electricity Revenue	9,336,463	46.6%	10,541,911	52.7%	11,867,289	59.3%
Service Charges - Water Revenue	2,116,318	10.6%	2,414,589	12.1%	2,756,191	13.8%
Service Charges - Sanitation Revenue	810,490	4.0%	838,018	4.2%	952,511	4.8%
Service Charges - Refuse Revenue	790,982	4.0%	964,611	4.8%	1,124,137	5.6%
Service Charges - Other	57,595	0.3%	63,523	0.3%	70,047	0.3%
Rental of Facilities and Equipment	57,009	0.3%	61,249	0.3%	67,498	0.3%
Interest earned - External Investments	105,000	0.5%	170,100	0.8%	178,605	0.9%
Interest earned -Outstanding Debtors	172,000	0.9%	182,231	0.9%	191,343	1.0%
Fines	176,685	0.9%	199,864	1.0%	216,842	1.1%
Licenses and Permits	30,000	0.1%	30,948	0.2%	34,043	0.2%
Agency Services	220,000	1.1%	240,664	1.2%	264,730	1.3%
Transfers Recognised - Operational	1,963,770	9.8%	2,135,790	10.7%	2,285,120	11.4%
Other Revenue	1,323,253	6.6%	1,421,400	7.1%	1,522,374	7.6%
Gains on Disposal of PPE	5,000	0.0%	5,000	0.0%	5,000	0.0%
Total Revenue (Excluding Capital Transfers and Contributions)	20,013,975	100.0%	22,368,169	111.8%	24,916,721	124.5%
Total Revenue from Rates and Service Charges	15,961,259	79.8%	17,920,923	89.5%	20,151,166	100.7%
					22,654,377	113.2%

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Revenue generated from rates and services charges forms a significant percentage of the revenue basket for the Metro. Rates and service charge revenues comprise more than two thirds of the total revenue mix. In the 2011/12 financial year, revenue from rates and services charges totalled R15.9 billion or 79.8%. This increases to R17.9 billion, R20.1 billion and R22.7 billion in the respective financial years of the MTREF. A notable trend is the increase in the total percentage revenue generated from rates and services charges which increases from 79.8% in 2011/12 to 113.2% in 2014/15. This growth can be mainly attributed to the increased share that the sale of electricity contributes to the total revenue mix, which in turn is due to rapid increases in the Eskom tariffs for bulk electricity (albeit lower than before, the increases are still much higher than inflation). The above table includes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality.

Details in this regard are contained in Table 94 MBRR SA1 (see page 336).

Property rates is the second largest revenue source totalling 15.2% or R3.04 billion and increases to R3.62 billion by 2014/15. The third largest sources is 'other revenue' which consists of various items such as income received from permits and licenses, building plan fees, connection fees, transport fees and advertisement fees. Departments are reviewing the sundry tariffs on an annual basis. All of the tariffs are not resulting in a break-even situation as various services are cross subsidised by assessment rates.

Operating grants and transfers totals R1.9 billion in the 2011/12 financial year and moves to R2.5 billion by 2014/15. Note that the year-on-year growth for the 2012/13 financial year is 10.7%, 11.4% for 2013/14 and 12.2% for 2014/15.

The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table 4 Operating Transfers and Grant Receipts

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
RECEIPTS:									
Operating Transfers and Grants									
National Government:	1,733,955	2,101,156	1,476,037	1,695,378	1,695,378	1,695,378	1,876,591	2,009,091	2,158,993
Local Government Equitable Share	1,719,820	2,087,358	1,471,409	1,644,128	1,644,128	1,644,128	1,825,341	1,957,841	2,107,743
Finance Management	750	750	1,000	1,250	1,250	1,250	1,250	1,250	1,250
USDG	13,386	13,048	3,628	50,000	50,000	50,000	50,000	50,000	50,000
Provincial Government:	237,796	225,886	209,210	249,488	268,392	268,392	259,199	276,029	291,156
Health subsidy	89,228	94,604	113,431	106,264	106,264	106,264	108,067	116,395	123,952
Ambulance subsidy	92,236	96,850	52,870	110,314	110,314	110,314	119,220	129,001	136,040
Housing, Health & Social Development, SRAC, Economic Development	56,333	34,432	42,909	32,910	51,814	51,814	31,912	30,633	31,164
District Municipality:	2	-	-	-	-	-	-	-	-
Lesedi (PJEC)	2	-	-	-	-	-	-	-	-
Other grant providers:	6,596	17,100	12,464	-	-	-	-	-	-
Public Contributions	486	-	12,464	-	-	-	-	-	-
Foreign Grants	6,110	17,100	-	-	-	-	-	-	-
Total Operating Transfers and Grants	1,978,350	2,344,142	1,697,711	1,944,866	1,963,770	1,963,770	2,135,790	2,285,120	2,450,149

Tariff setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the City.

National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Municipalities must justify in their budget documentation all increases in excess of the 6% upper boundary of the South African Reserve Bank's inflation target. Excessive increases are likely to be counter-productive, resulting in higher levels of non-payment.

The percentage increases of both Eskom and Rand Water bulk tariffs are far beyond the mentioned inflation target. Given that these tariff increases are determined by external agencies, the impact they have on the municipality's electricity and in these tariffs are largely outside the control of the City. Discounting the impact of these price increases in lower consumer tariffs will erode the City's future financial position and viability.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of electricity and water, petrol, diesel, chemicals, cement etc. The current challenge facing the City is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions. Within this framework the City has undertaken the tariff setting process relating to service charges as follows:

1.4.1 Property Rates

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process.

National Treasury's MFMA Circular No. 51 deals, inter alia with the implementation of the Municipal Property Rates Act, with the regulations issued by the Department of Co-operative Governance. These regulations came into effect on 1 July 2009 and prescribe the rate ratio for the non-residential categories, public service infrastructure and agricultural properties relative to residential properties. The implementation of these regulations was done in the previous budget process and the Property Rates Policy of the Municipality has been amended accordingly.

The following stipulations in the Property Rates Policy are highlighted:

In terms of section 15(2) of the Act, the following categories of owners have been determined:

- Residential
- Indigent owners
- Child headed households
- Pensioners
- Disability grantees/medically boarded persons
- Owners of property situated within an area affected by a natural disaster
- Municipal
- Sporting bodies
- Public benefit organizations / Non-Governmental Organisations (NGOs) and Cultural Organisations
- Protected areas
- Religious organisations
- Public & private schools, universities & colleges
- Owners of property situated within an area affected by any other serious adverse social or economic conditions
- Owners of properties used for bona fide farming purposes

In terms of section 8 of the Act, a municipality may in terms of the criteria set out in its rates policy levy different rates for different categories of rateable property, which may include categories determined according to the –

- Use of the property
- Permitted use of the property
- Geographical area in which the property is situated.

In terms of section 15(1) of the Act, a municipality may in terms of criteria set out in its rates policy –

- Exempt a specific category of owners of properties, or the owners of a specific category of properties, from payment of a rate levied on their property; or

- Grant to a specific category of owners of properties, or to the owners of a specific category of properties a rebate on or a reduction in the rates payable in respect of their properties.

Categories of owners in respect of which rebates are granted may in accordance with section 15(2) include the following:

- Indigent owners;
- Owners dependant on pensions or social grants for their livelihood;
- Owners temporarily without income;
- Owners of property situated within an area affected by –
 - A disaster within the meaning of the Disaster Management Act
 - Any other serious adverse social or economic conditions;
- Owners of residential properties with a market value lower than an amount determined by the municipality; or
- Owners of agricultural properties who are bona fide farmers.

In terms of section 17 of the Act, the following rates applicable to council, are deemed to be “impermissible”:

- the first 30% of the market value of Public Services Infrastructure;
- on those parts of a special nature reserve, national park or nature reserve within the meaning of the Protected Areas Act, or a national botanical garden;
- on mineral rights within the meaning of paragraph (b) of the definition of “property” in section 1;
- on the first R 15 000 of the market value of a property assigned in the valuation roll or supplementary valuation roll of a municipality to a category determined by the municipality –
 - for residential purposes; or
 - for properties used for multiple purposes, provided one or more components of the property are used for residential purposes;
- on a property registered in the name of and used primarily as a place of public worship by a religious community, including an official residential residence registered in the name of that community which is occupied by an office-bearer of that community who officiates at services at that place of worship.

Property rates increase by more than the 6% inflation target of National Treasury. This is directly linked to the fact that the cost drivers of the Municipality are not linked to CPI (as explained above) but rather to the Production Price Increase (PPI). PPI for December 2011 was 9.8% with an expected decrease to 9.5% during January and February 2012. The proposed 7.5% increase in property rates is thus deemed to be reasonable, given the close on 10% PPI figure.

The categories of rateable properties for purposes of levying rates and the proposed rates for the 2012/13 financial year based on a 7.5% increase from 1 July 2012 is contained below:

Table 5 Comparison of proposed rates to levied for the 2012/13 financial year

Category	Current Tariff (1 July 2011)	Proposed tariff (from 1 July 2012)
	R	R
Residential	0.0069	0.0074
Industrial	0.0174	0.0187
Business and Commercial	0.0139	0.0149
Farms - Agriculture	0.0017	0.0018
Farms - Commercial	0.0139	0.0149
Farms - Residential	0.0069	0.0074
Farms - Other	0.0017	0.0018
State Owned Properties	0.0139	0.0149
Municipal Properties	0.0139	0.0149
Public Services Infrastructure (PSI)	0.0017	0.0018
Private Towns	0.0069	0.0074
Smallholdings - Agriculture	0.0017	0.0018
Smallholdings - Commercial	0.0139	0.0149
Smallholdings - Residential	0.0069	0.0074
Smallholdings - Other	0.0017	0.0018
Informal Settlements	0.0069	0.0074
Mining and Quarries	0.0208	0.0224
Vacant Land	0.0277	0.0298
Protected Areas	0.0069	0.0074
National Monuments	0.0069	0.0074
Multiple Purpose	0.0139	0.0149

1.4.2 Sale of Water & Sanitation and Impact of Tariff Increases

South Africa faces similar challenges with regard to water supply as it did with electricity, since demand growth outstrips supply. Consequently, National Treasury is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- Water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- Water tariffs are designed to encourage efficient and sustainable consumption.

In addition, National Treasury has urged all municipalities to ensure that water tariff structures are cost reflective by 2014.

Based on the current year's budget, six months actual income and expenditure, increases in the major cost components of bulk purchases from Rand Water and treatment costs from ERWAT, and an estimated growth in consumption of 1.7%, and 1.2% improvement of efficiency for 2012/2013, the water tariffs have been adjusted with 11,30% and the waste water tariffs with 10,68% to achieve an estimated surplus of R747,874,449. The main issues to be considered in determining the tariff increases for 2012/2013 are as follows:

Bulk Purchase of Water - Bulk purchase of water comprises 48.09% (R1 755 085 387) of the Water Service expenditure. At the Major Vaal River User Forum held on 13 July 2011 representatives of the Department of Water Affairs and Environment as well as the Trans Caledon Tunnel Authority announced the following increases in the Vaal River Raw Water Tariff:

	2012/13 c/kl	2011/12 c/kl	Increase %
State schemes	43, 14	39, 71	8,60
Augmentation schemes	207, 33	194, 52	6,58
Total development & use of water works	250, 47	234, 23	6,93

At a Rand Water Services Forum held on 10 October 2011, representatives of Rand Water submitted their tariff increase for 2012/2013 as 13.50 %. This was subject to representations being made by affected role players such as Municipalities and SALGA. Intervention by the Government on the increase in the electricity tariff requested by Eskom in excess of 25% resulted in a cap of 16%. This resulted in the price increase by Rand Water being downscaled to 11.30%.

Treatment Charges ERWAT - The waste water treatment services by ERWAT comprise 12% of the total expenditure budget of Water Services. The amount provided on the 2012/2013 budget for this service amounts to R437 956 202 and reflects an increase of 10.7% on the 2011/2012 budgeted amount. ERWAT's motivation for this increase is the growth in flow and the need to extend and improve the various Waste Water Treatment Works.

Provision for Bad Debt - The Provision for Bad Debt has been decreased from the revised budgeted amount of R269 782 688 for 2011/2012 to an amount of R251 564 872 (6.75% decrease) for 2012/2013. This is as a result of the bad debt of registered indigents which are written off as per the indigent policy being moved from the provision for bad debt line to the indigent support line.

Depreciation - The provision for depreciation has increased from the revised budgeted amount of R160 175 310 for 2011/2012 to an amount of R164 469 708 (2.7% increase) for 2012/2013.

Repairs and Maintenance - To address critically required maintenance and the refurbishment of water and sewer infrastructure, a 2% maintenance levy, calculated as a percentage of total income was approved for the 2011/2012 financial year. It is recommended that this levy be maintained at 2% for 2012/2013.

The budgeted expenditure of R390 376 255 on repairs and maintenance represents 10.11% of the Water Services' total expenditure and reflects an increase of 10.7% on the previous years revised budget.

Free Basic Water and Sanitation - In addition 6 kℓ water and sanitation per 30-day period will again be granted free of charge to all residents. And a further 3 kℓ water per 30-day period will again be granted free of charge to all registered indigent residents.

A summary of the proposed tariffs for households (residential) and non-residential are as follows:

Table 6: Summary of tariffs: Water

CATEGORY	CURRENT TARIFFS 2011/12	PROPOSED TARIFFS 2012/13
	Rand per kℓ	Rand per kℓ
RESIDENTIAL		
0 – 6 kℓ per 30-day period	0	0
7 – 15 kℓ per 30-day period	8,35	9,12
16 – 30 kℓ per 30-day period	10,16	11,18
31 – 45 kℓ per 30-day period	12,53	13,92
46 – 60 kℓ per 30-day period	12,98	15,20
61 > kℓ per 30-day period	14,34	17,16
NON-RESIDENTIAL		
0 – 200 kℓ per 30-day period	12,14	
201 – 1 000 kℓ per 30-day period	11,69	
1 001 – 2 500 kℓ per 30-day period	11,40	
2 501 – 5 000 kℓ per 30-day period	10,89	
5 001 – 25 000 kℓ per 30-day period	10,61	
25 001 – 50 000 kℓ per 30-day period	10,10	
50 001 > kℓ per 30-day period	9,82	
0 – 5 000 kℓ per 30-day period		11,96
5 001 – 25 000 kℓ per 30-day period		12,16
25 000 > kℓ per 30-day period		12,36

The residential tariff structure is designed to charge higher levels of consumption a higher rate, steadily increasing to a rate of R17.16 per kilolitre for consumption in excess of 61kℓ per 30-day period.

The structure of the non-residential (business and industrial) is being amended for the 2012/2013 financial year to be in line with this principle. The following table shows the impact of the proposed increases in water tariffs on the water charges for a single dwelling-house:

Table 7: Impact of water increases for a single dwelling-house

Monthly consumption kℓ	Current amount payable R	Proposed amount payable R	Difference (Increase) R	Percentage change %
20	125.95	137.98	12.03	9.55%
30	227.55	249.78	22.23	9.77%
40	352.85	388.98	36.13	10.24%
50	480.40	534.58	54.18	11.28%
80	897.00	1029.78	132.78	14.80%
100	1183.80	1372.98	189.18	15.98%

The tariffs proposed for the sanitation service are as follows:

Table 8: Summary of tariffs: Sanitation

CATEGORY	CURRENT TARIFFS 2011/12	PROPOSED TARIFFS 2012/13
	Rand per kℓ	Rand per kℓ
RESIDENTIAL		
0 – 6 kℓ per 30-day period	0, 00	0, 00
7 – 15 kℓ per 30-day period	6, 49	7, 11
16 – 30 kℓ per 30-day period	2, 69	3, 02
31 – 45 kℓ per 30-day period	2, 46	2, 78
46 – 60 kℓ per 30-day period	2, 38	2, 58
61 > kℓ per 30-day period	0, 87	0, 94
NON-RESIDENTIAL		
0 – 200 kℓ per 30-day period	7,04	
201 - 1 000 kℓ per 30-day period	5,53	
1 001 - 2 500 kℓ per 30-day period	3,24	
2 501 - 5 000 kℓ per 30-day period	1,59	
5 001 - 25 000 kℓ per 30-day period	1,43	
25 001 – 50 000 kℓ per 30-day period	1,33	
50 001 > kℓ per 30-day period	0,71	
0 – 5 000 kℓ per 30-day period		5,38
5 001 – 25 000 kℓ per 30-day period		2,19
25 000 > kℓ per 30-day period		1,24

The following table shows the impact of the proposed increases in sanitation tariffs on the sanitation charges for a single dwelling-house:

Table 9: Impact of sanitation increases on a single dwelling-house

Monthly consumption kℓ	Current amount payable R	Proposed amount payable R	Difference (Increase) R	Percentage change %
5	0.00	0.00	0.00	0.0%
10	25.96	28.44	2.48	9.55%
20	71.86	79.09	7.23	10.06%
30	98.76	109.29	10.53	10.66%
40	123.36	137.09	13.73	11.13%
50	147.56	163.89	16.33	11.07%
80	188.76	208.49	19.73	10.45%
100	206.16	227.29	21.13	10.25%

1.4.3 Sale of Electricity and Impact of Tariff Increases

Council's existing electricity tariffs were raised to provide an income that will increase by 11.03% year-on-year. This is in response to the Eskom increase of 13.5%. The revised tariff will be applicable as from 1 July 2012.

The Energy budget now has growth predicted at a rate of 1,07%. The lower than expected Eskom increase is bound to stimulate the economy and several larger developments are foreseen in the financial year.

Council needs to pass on various levels of increase to EMM customers that will result in a 11,03% increase in Ekurhuleni revenue, based on an instruction received from the National Energy Regulator of South Africa (NERSA). The figure is based on a 13,5% Eskom increase in bulk purchases.

The tariff levels related to Eskom and municipalities were given as follows by NERSA on 9 March 2012. There is a slightly higher allowed IBT cost for municipal distributors; however, it was decided to opt for the exact rates as Eskom.

4. That the Eskom Inclining Block Tariff rates applicable for the 2012/13 financial year are as follows:

Table 3: 2012/13 revised IBT rates

IBT Tariffs	Block 1	Block 2	Block 3	Block 4
NERSA revised rates – Including Levy (c/kWh)	60.83	75.09	111.42	122.21
Increase per blocks (%)	5.5	13.5	16.0	16.0

5. That the municipal tariff guidelines increase for the financial year 2012/13 is 11.03%.

6. That the municipal tariff benchmarks applicable for the 2012/13 financial year are as follows:

Table 4: 2012/13 revised Municipal Tariff Benchmarks

DOMESTIC TARIFFS (IBTs)				COMMERCIAL 2000 kWh		INDUSTRIAL 43800 kWh (c/kWh)
Domestic Block 1 0 – 50 kWh (c/kWh)	Domestic Block 2 51 – 350 kWh (c/kWh)	Domestic Block 3 351 – 600 kWh (c/kWh)	Domestic Block 4 >600 kWh (c/kWh)	Prepaid	Conventional	
61 – 66	77 – 82	104 – 109	124 – 129	130 – 135	130 – 135	132 – 137

The revised Eskom increase has now, for the first time, provided Council with the opportunity to match the Eskom IBT levels. This has about a plus 2,5% effect on business tariffs.

Unfortunately, the low monetary values of the new IBT, makes it very difficult to provide FBE and match the Eskom rates.

Electricity tariffs are interrelated, i.e. changes made to the IBT, such as adding FBE, impact on another tariff(s).

Adding FBE to the IBT tariff moves the cross-over point between Tariffs A and B higher, which means:

- Most higher end customers (currently on Tariff B) will be able to migrate to the lowest cost option, which will be IBT with FBE
- This will lead to lower income, as well as an increase in FBE allocations

An innovative method was found to prevent the predicted migration. This involves the addition of a block 5 (> 700 units per month) to the NERSA / Eskom IBT structure, which acts as a theoretical barrier to migration. The “barrier” block is set at a fairly high monetary level and any customers purchasing in this block, should rather move to Tariff B, which will have a lower account at that level of consumption.

During the budget consultation process, it became apparent that insufficient awareness was done regarding the reduction in FBE to Tariff A users. There is a risk of community members being caught unaware on the 1st July. To mitigate this risk, it is recommended the policy regarding FBE for the supply of 100kWh free electricity to all Tariff A users be retained for the 2012/13 financial year.

This has a cost implication of as estimated R230 million for the year. Currently, Eskom supplies around 68 000 to 74 000 Ekurhuleni customers with a free basic electricity quota of 100 units per month, with the monetary amount involved funded by Ekurhuleni. A monthly FBE account is received from Eskom and is payable like numerous other Eskom accounts received every month. The number of FBE recipients vary from month to month, based on the number of prepayment customers collecting their quota from Eskom and its vendors. Also, extensive tampering taking place on Eskom meters has the effect that FBE is not required, and hence, not collected.

As previously, a figure equal to 3,0% of the income is to be ring fenced and placed into a maintenance fund that will only be used to fund critical electricity maintenance and refurbishment. At the level of increase, this maintenance fund is estimated to accumulate to a total of R314 million in the 2012/2013 financial year.

A figure equal to 0,25% of the income is to be ring fenced and placed into an energy efficiency demand side management fund that will only be used to fund critical energy efficiency and demand side management projects. At this level of increase, this fund is estimated to accumulate to a total of R26 million in the 2012/2013 financial year. The fund will be used to convert Council owned assets to become energy efficient, projects such as street light efficiency; building efficiency and possibly a large scale solar geyser roll-out subsidy may qualify.

The following table provides a brief summary of the proposed July 2012 tariff increase and structural changes:

Table 10: Summary of tariff increases: Electricity

#	Tariff	% increase	Changes to structure, important points
1	Tariff A (Business)	13.5%	None
2	Tariff A (IBT) for indigent customers	First 100 units free * Average consumption levels are at the 350 to 500 kWh level for most lower-end use customers.	Inclining block rate applied, now matching Eskom. <u>100 units free basic electricity still apply.</u>

#	Tariff	% increase	Changes to structure, important points
3	Tariff A (IBT)	<ul style="list-style-type: none"> Average decrease by 14% due to tariff matching Eskom IBT levels See table 11 <p>* Average consumption levels are at the 350 to 500 kWh level for most lower-end use customers.</p>	<p>Inclining block rate applied, now matching Eskom.</p> <p><u>100 units free basic electricity still apply.</u></p>
3.a	Tariff A (IBT) for Tembisa customers on the IMS system	Decrease by 14%	<p>Customers will pay less than the current year, new rate is 80c.</p> <p>The IMS system cannot accommodate the IBT, old price was 97,8c</p> <p>* Level of 80c determined by using 550 kWh average monthly consumption in Tembisa, applied IBT rate, averaged value to get same account.</p>
4	Tariff B (Residential)	Increase by 11.03%	Tariff remains in place to complement IBT. Best suited to higher users of electricity.
5	Tariff B (Residential and Bulk Residential)	Increase by 11.03%	<p>The existing cost-reflective, complex tariff structure (containing demand charges and network access charges) is simplified to a units charge only.</p> <p>This is in response to the numerous queries and complaints received from this segment of customer.</p>
6	Tariff B (Business and Mixed Business/Residential/Commercial/Industrial)	13.5%	Ampere based charge Structurally no change
7	Tariff C	13.5%	<p>Structurally no change</p> <p>The tariff is increased by a slightly higher margin to make it <u>obsolete</u> in future</p> <p>This is due to the “simplified” nature of the tariff, which is not aligned to the tariff structure at which EMM mainly buys from Eskom.</p>
8	Tariff D	13.5%	Structurally no change
9	Tariff E	13.5%	Structurally no change

It is proposed that a letter explaining the extent of the 01 July 2012 tariff increases in the Ekurhuleni Metropolitan Municipality be distributed to all electricity customers. Newspaper articles containing the same message should be published to inform

residents of the proposed tariff changes. It is further suggested that the message facility in Council's accounts be utilised to ensure that most customers receive notice of the pending increases.

The following table shows the impact of the proposed increases in electricity tariffs for domestic customers:

Table 11 Comparison between current electricity charges and increases (Domestic)

Tariff A (IBT) - Non Indigent and Indigent Customers

Monthly consumption kWh	Current amount Payable R	Proposed amount payable R	Difference (Increase) R	Percentage Change %
100	0.00	0.00	0.00	
200	84.75	75.09	-9.66	-11.4%
300	191.25	150.18	-41.07	-21.5%
400	297.75	243.44	-54.31	-18.2%
500	415.70	354.86	-60.84	-14.6%
600	545.10	466.28	-78.82	-14.5%
700	674.50	588.49	-86.01	-12.8%
800	827.60	788.49	-39.11	-4.7%
900	980.70	988.49	7.79	0.8%
1,000	1,133.80	1188.49	54.69	4.8%
1100	1286.90	1388.49	101.59	7.9%
1200	1440.00	1588.49	148.49	10.3%
1300	1593.10	1788.49	195.39	12.3%
1400	1746.20	1988.49	242.29	13.9%
1500	1899.30	2188.49	289.19	15.2%
1600	2052.40	2388.49	336.09	16.4%
1700	2205.50	2588.49	382.99	17.4%

Tariff B - Residential Customer – Pre Paid Meter

Monthly consumption kWh	Current amount Payable R	Proposed amount payable R	Difference (Increase) R	Percentage Change %
100	97.80	108.60	10.80	11.03%
250	244.50	271.50	27.00	11.03%
500	489.00	543.00	54.00	11.03%
750	733.50	814.50	81.00	11.03%
1,000	978.00	1086.00	108.00	11.03%
2,000	1956.00	2172.00	216.00	11.03%

EMM will continue to explore its own mandate towards the implementation of solar geysers to lower end users of electricity, as well as the future use of renewable energies. More efficient street lights are being installed, whilst retrofits are also executed to replace old technology mercury vapour lamps and fittings.

Revenue enhancement projects will see a continued focus on un-bypassing prepayment meters (as well as protecting them), with a view to also assist Finance in achieving payment for other services, such as water. Revenue is also enhanced by the continual refinement of energy tariffs, derived from the analysis of Eskom supply tariffs, as well as those of other key players in the South African Energy market. Finally, back office work will see more business processes implemented and these will lead to better efficiencies and a better service to energy customers.

1.4.4 Waste Removal and Impact of Tariff Increases

Currently solid waste removal is operating at a deficit. It is widely accepted that the rendering of this service should at least break even, which is currently not the case. The City will have to implement a solid waste strategy to ensure that this service can be rendered in a sustainable manner over the medium to long-term. The main contributors to this deficit are repairs and maintenance on vehicles, increases in general expenditure such as petrol and diesel and the cost of remuneration.

Resulting from the on-going deficits, a tariff determination study was done in 2011/12 and the purpose was to achieve the following:

- Review tariff structure for waste management service
- Determine the current cost of providing the WM service for different types WM services and areas
- Based on the known cost, propose a new tariff structure that takes into account cost and other factors for various types of services
- Compare costs for in sourced and outsourced services
- Highlight inefficiencies in the current operations

Some of the key findings of the study are highlighted in the report:

Table 12: Comparison between various tariff models for Waste Removal

Tariff Model	Advantages	Disadvantages
Stand size based	<ul style="list-style-type: none"> ▪ Simple ▪ Social subsidy of poor by the rich/affordability related 	<ul style="list-style-type: none"> ▪ Subjective ▪ Not scalable i.e. not related to usage ▪ Not directly related to cost ▪ Can lead to over-pricing or under-pricing of services
Property value based	<ul style="list-style-type: none"> ▪ Simple ▪ Social subsidy of poor by the rich/affordability related 	<ul style="list-style-type: none"> ▪ Subjective ▪ Not scalable i.e. not related to usage ▪ Not directly related to cost ▪ Can lead to over-pricing or under-pricing of services
Bin size/cost based	<ul style="list-style-type: none"> ▪ Scientific and objective ▪ Takes into account cost and promotes right-pricing ▪ Promote business approach to running of operation ▪ Scalable – i.e. can be made to relate to usage 	<ul style="list-style-type: none"> ▪ Complex ▪ Requires extra measures for social differentiation

- EMM is currently using stand size model and 240 litre bin model where roll out has taken place.
- The comparison made puts the bin size/cost based model forward as the most representative of cost reflective principle.

Methodology used for bin size/cost based model

- Identified major cost inputs to provide the various types of services (e.g. round collection, bulk container)
- Transport, personnel, maintenance, consumables, capital etc. – have been noted as major inputs
- Created a representative sample of measurement involving collection trucks, and areas and type of services
- Used GPS based fleet management solution to monitor truck activities
- Used manual data recording supported by the GPS system to collect other types of data, especially labour
- Also used historical records for some types of data, including capital, maintenance, consumables usage, and overheads
- Applied data into a computer model to arrive at unit cost (per ton) and to draw trends for all types of services and areas
- Used the information as input to a new tariff model

Critical factors affecting tariff increase

- Waste services, with the exception of landfills, is in essence a transport intensive operation and is therefore sensitive to increases in transport inputs (approximate increases):
- Average increase: oils and lubricants - 28%
- Average increase: fuel costs - 28%
- Average increase: tyres - 25%
- Average increase: Licence fees - 15%
- Average increase: general spares to maintain the fleet - 18%
- Waste collection is a labour intensive operation and labour costs tend to have a ripple effect on cost of service - 10%

It is recommended that, despite the fact that the current domestic tariffs are 24% below the cost (and 10% margin) level calculated by the study, the increase should be limited to 15% as per the previous MTREF indicative tariff increases. Instead, measures should be implemented to reduce the fixed costs, which will reduce the cost to levels commensurate with the current tariff levels.

The increase will be applicable as from 1 July 2012.

The following table compares current and proposed amounts payable from 1 July 2012:

Table 13 Comparison between current waste removal fees and increases

Residential Stand Size	CURRENT TARIFFS 2011/12	PROPOSED TARIFFS 2012/13	% Increase
0 - 300 m ²	R70.85	R81.48	15%
301 - 600 m ²	R82.77	R95.19	15%

Residential Stand Size	CURRENT TARIFFS 2011/12	PROPOSED TARIFFS 2012/13	% Increase
601 - 900 m ²	R91.94	R105.73	15%
901 - 1200 m ²	R101.14	R116.31	15%
1 201- 1 500 m ²	R116.46	R133.93	15%
1 501- 2 000 m ²	R131.78	R151.55	15%
2 000 m ² +	R147.09	R169.15	15%

1.4.5 Other Tariff Increases

Finance Department embarked on a process to compile a consolidated report of all sundry tariffs of all the various departments. The tariffs were determined by departments and consolidated by the Finance Department.

Financial services **Refer to Annexure I - Schedule "6"**

Tariffs as Schedule "6" Financial Services have been revised and increased between 6.5% and 7.295% for 2012/13 financial year.

Building plans **Refer to Annexure I - Schedule "7"**

The 2012/13 budget necessitates the revision of these tariffs in order to keep in line with the Producer Price Index (PPI) and to uphold market related values. The proposed increase in most cases shall be restricted to approximately 6.2% where possible to be within the limit of between 6.2% and 10%.

The proposed increases of tariffs should not be too high as to encourage building without approval from the EMM and also not influence illegal building work.

In the past the government departments did not pay for Building Plan fees. The reason being, previously EMM did not make provision for payment by other government departments for Building Plan fees. However, in terms of section 22 of the National Building Regulations and Standards Act No 103 of 1977, the EMM is entitled to charge other government departments for Building Plan fees and they are therefore not exempted from this obligation. In schedule "7" tariff numbers 9, 13, 14a and 15 make provision for this payment.

Road related services **Refer to Annexure I - Schedule "8"**

It is proposed that the rates be increased in accordance with the increase in prices (December 2010 and December 2011) of Civil Engineering Plant and Material, Diesel Fuel and Labour Costs represented by the Consumer Price Index in the proportion Plant: 30%; Material: 30%; Labour: 30%; Fuel: 10%.

The increases in the indexes according to the Statistics South Africa and the Department of Energy are as follows:

- Plant : 1,3%

- Material : 4,9%
- Labour : 5,8%
- Fuel : 37,9%

The net increase amounts to approximately 7, 4%.

The proposed roads tariffs increases for the 2012/13 financial year is based on an increase of 7,4% rounded off to the nearest R5.

Services rendered by EMPD Refer to Annexure I - Schedule "9"

The current tariffs for EMPD for the 2011/12 financial year were approved on 20 April 2011. The department has reviewed the current tariffs and an increase of approximately 10% for the 2012/13 financial year is proposed.

Licensing services Refer to Annexure I - Schedule "10"

The 2012/13 budget necessitates the revision of the current tariffs in order to keep it in line with the Producer Price Index (PPI) and to uphold market related values.

The tariffs reflected in the schedule are calculated including VAT.

Services by Disaster and Emergency Services Department Refer to Annexure I - Schedule "11" & "12"

The tariffs for 2011/12 for Disaster and Emergency and Management Services Department were approved on 20 April 2011. The current tariffs have been reviewed and an increase of approximately 7.5% for the 2012/13 financial year is proposed.

The 2012/13 budget necessitates the revision of these tariffs in order to keep in line with the Producer Price Index (PPI) and to uphold values. The tariffs in the attached schedule are calculated including VAT, except transport for ambulances which are exempted.

Library Services Refer to Annexure I - Schedule "13" & "14"

Tariffs are normally increased annually. EMM tariffs have been compared to those of other metropolitan municipalities. A 10% increase is proposed. All tariffs are VAT inclusive.

The cost drivers are amongst others the following:

- Increased inflation rate;
- Maintenance and operational costs;
- The demand and cost of rendering the services; and
- The volume and length of time taken to complete activities.

Media related Tariffs

A market related increase has been proposed for all tariffs. Obsolete media tariff has been removed to comply with GRAP 17. Daisy players are only loaned to visually impaired and blind people. The Inter-Library Loan tariff has been aligned with the National Library's tariff's structure which is charging according to the weight of the book.

Library auditorium

The rental cost has been increased to cater for maintenance and the cost of rendering the service. New libraries that will be completed by June 2012 have been added. Kempton Park Auditorium has been removed as it has been revamped into a training facility. Tembisa, a main library auditorium, has also been removed as it is now used for studying purposes.

Other services

10% increase has been proposed for some services. No increase has been proposed for A4 photocopying tariffs for the following reasons: the services (1) allow for students to make copies for their assignments and school projects and (2) eliminate tearing and stealing of books.

When the tariffs are changed, all photocopier coin boxes have to be calibrated by an external service provider at a huge cost. However, an increase of R0.20 for A3 photocopying has been proposed to accommodate the calibration of the coin boxes system.

Selling of promotional items and transparencies services are no longer offered, hence they were removed.

Arts Culture & Heritage Facilities	Refer to Annexure I - Schedule "15"
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Tariffs cost increase

All tariffs have been increased with an escalation of 10% for Arts, Culture and Heritage facilities.

New tariffs developed

No new tariffs have been developed.

Reduced Tariffs

No reduced tariffs.

Corrected Tariffs

No tariffs have been corrected.

Sports and Recreation	Refer to Annexure I - Schedule "16"
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Floodlight tariffs

Eskom tariffs increased with more than 25% per year over the past few years whilst the floodlight tariffs were not increased accordingly. Therefore the tariffs have to be increased with 25% in the 2012/13 financial year to recover the cost increases of electricity.

10% Administration fee for cancellations of bookings

The Department carries an administrative burden of having to cancel bookings, usually in the last minute when all logistical arrangements for that particular booking have already been made. These cancellations deprive potential users' access to facilities. It is for this reason that the Department recommended that a 10% administration fee be charged for all cancellations of bookings.

Use of category a stadiums for professional sport events.

A study has been carried by the Department to establish the tariff charged by neighbouring municipalities for professional sport events at their category A stadiums. It was discovered that the tariff that Ekurhuleni Metropolitan Municipality charge is greatly discounted compared all other municipalities. For instance, City of Johannesburg charges ±R80 000 for a professional sport events (e.g. PSL matches etc.) at their higher category stadiums. Therefore, this Department recommended an approval of R25 000 per event per day as a tariff for professional sport events at all category A stadiums.

Change of timeslots at community centres, city halls and civic centre facilities from 07:00 to 09:00

This Department recommends that timeslots must be changed from 07:00 to 09:00. It creates huge problems with the cleaning and preparation of halls. Staff at the facilities does not get the halls cleaned before the public comes in which creates arguments between the public and the caretakers. Exception should be made for Pension pay-outs, Funerals and Permanent Recreation groups to start using the hall at 07:00.

Removal of Street Trees**Refer to Annexure I - Schedule "17"**

The tariffs for 2011/12 for the removal of street trees in Ekurhuleni were approved on 20 April 2011. The tariffs have been revised and an increase of approximately 10% for the 2012/13 financial year is proposed.

Trees are protected in terms of the by-laws approved by the Metro and published under Local Authority Notice 1120 on 27 April 2007. In 2002 Ekurhuleni Metropolitan Municipality approved the use of the Helliwell system for determining the value of a tree. The value of a tree is based on a set of internationally accepted criteria. Should a tree have to be removed its value will be determined using the Helliwell system. The actual cost of removing the tree should be added to the value of the tree when it is removed.

Both the City of Johannesburg and Tshwane also use the Helliwell system for determining the value of a tree.

Cemetery and Crematoriums**Refer to Annexure I - Schedule "18"**

An average tariff increase of 12% is recommended for Burials/Cremations costs for Residents and Non Residents except indigent burials and direct cremations for the 2012/13 financial year.

The motivation for requesting the increase of the Burial and Cremation Tariffs:

Cost recovery

A directive from Finance Department to ensure council remains sustainable. Recover costs of Overtime Salaries paid due to popularity of weekend burials.

To reduce the subsidization on the burial tariffs

The ratios of subsidization over three burials have been realigned to encourage multiple burials. This is in line with the proposed Alternative Burial Strategy and may extend the current burial space crisis time limit of 9 - 15 years.

Reducing of influx of burials from non-residents

By increasing the tariffs to an equitable amount with neighbouring metros will discourage the influx of neighbouring residents making use of our subsidized burial services.

Encourage cremations as an alternative burial method

By keeping cremations at a lower price as opposed to in earth burials, a financial motivation may assist in popularizing cremations. This too is in line with the proposed Alternative Burial Strategy.

To standardize burial and cremation tariffs with neighbouring councils Johannesburg, Midvaal and Tshwane

The standardization of burial tariffs amongst neighbouring councils will assist providing a uniform burial service across Gauteng and further discourage the influx of neighbouring residents making use of our subsidized burial services.

Advertising signs

Refer to Annexure I - Schedule "19"

The 2012/13 budget necessitates the revision of these tariffs in order to keep in line with the Consumer Price Index (CPI) and to uphold market related values. The proposed increase in most cases shall be restricted to approximately 5%.

The tariffs reflected in the schedule as well as the percentage increase and increase amount are calculated including VAT.

City Development

Refer to Annexure I - Schedule "20"

Principles and points of departure incorporated in the application fees

- Town planning in municipalities has never been a commercial service of Council. The town planners are employees and part of the job is the handling of applications in terms of the applicable legislation as well as the dissemination of information and provision of developmental advice. The fees do therefore not necessarily reflect the time allotted to process and finalization of an application;

- All successful applications for change in land use inevitably result in higher rates and taxes in perpetuity, which in any case exceed any application fee by far. The long term benefits will therefore exceed the short term income from excessive or higher application fees;
- All fees were increased with 7.5% for the coming financial year;
- The fees are structured in such a way to still be competitive and to attract development (developmental approach) as well as with service delivery in mind;
- The fees have also been structured in such a way as to be more simplified, grouped and standardised to ease matters for front desk personnel. The figures are rounded off and do not deviate substantially in respect of comparable types of applications;
- Principles as set out in the current policies of the Department were also used as a guideline in determining some of the fees e.g. Township Establishment vs. Rezoning in that applicants should not be discouraged from submitting township applications due to excessive application fees;
- No fees should be charged for Government Related and Housing projects /applications;
- Certain principles in the standardising of advertising applications in the press and on-site with a view to achieve administrative justice have also been implemented to ensure uniformity between CCAs;
- The standardised set of application fees in terms of the Gauteng Removal of Restrictions Act, No. 3 of 1996 is not mentioned in the above table as these need not be promulgated as part of the Council's fee structure.

Principles for the Fees for Prints, Maps and Electronic Information

- These are calculated and approximated on the cost price of the inks and paper, but does not include the time to construct the map.
- Labour is not charged.
- Data is given out as packages and/or blocks to reduce man hours spent in creating CDs /DVDs.
- VAT inclusive prices are rounded to simplify payment.
- For older data fees are reduced as it gets outdated.

Environmental Health

Refer to Annexure I - Schedule "22"

Schedule 2 Part A of Public Health By-Laws provides a list of activities for which permits are required. In its meeting that was held on 20 April 2011, Council resolved on tariffs to be charged for Environmental Health Services. In order to ensure that these tariffs take into account rate of inflation, it is suggested that the previous year's tariffs be increased by 6% for the 2012/13 financial year.

Bus Service

Refer to Annexure I - Schedule "23"

The escalating prices of diesel, tyres, lubricants and spare parts, as well as salary increases makes it imperative to increase bus tariffs at least once per annum. The prices of certain components increase to a magnitude much higher than that of the official inflation rate as expressed by the *Consumer Price Index (CPI)*.

Although the EMM Bus Services have always been operating at a loss, an attempt must be made to recover most of the operating expenditure incurred and therefore tariffs, as the only source of revenue for the bus services, have to be adjusted on an annual basis. For the 2010/11 financial year the bus services operated at a loss of R25, 440,986-71 and for the 2011/12 financial year a loss of approximately R30, 620,716-66 is projected.

Scheduled Bus Trips

In order to ensure that the EMM bus fares are indeed market-related compared to the fares that are being charged by alternative modes of transport, cognizance needs to be taken of the tariffs being charged by the mini-bus taxis and other bus operators such as Putco who operate in the same area. Putco operates several buses, mainly during peak periods between Vosloorus and Boksburg. The tariff charged by Putco in respect of the above route is R16.00 per trip cash fare and R14.80 per trip if a ten (10) trip multi-journey coupon is used. Putco also operates buses between Katlehong and Johannesburg at R14.00 per trip cash or R12.60 per trip for a ten (10) trip multi-journey coupon. In the Boksburg area, taxis operating between Vosloorus and Boksburg charge R11.00 per trip, irrespective of whether the passenger is an adult or a scholar. In the Germiston area, taxis operate between Katlehong and Germiston at a rate of R10.00 per passenger per trip, and also between Germiston and Johannesburg at R8.00 per passenger per trip. No distinction is made between adults and scholars on any of the above routes. The tariffs quoted above are current tariffs and indications are that both Putco and the taxis intend increasing their tariffs as from July 2012 by at least 10%.

Various other factors such as salaries, maintenance and repair costs and other general expenses have necessitated the required increase in the bus tariffs. The private sector in general operates at lower costs as their employees are remunerated at lower scale compared to the municipal bus services and the operating conditions are different as the work schedules are designed in such a way that they are able to work on weekends without claiming overtime.

Taking the above into consideration, as well as the fact that Council has no control over factors which have an impact on operational costs, it is proposed that the tariff structure as contained in the Schedule be considered and approved by Council for implementation with effect from 1 July 2012.

It is proposed that the cash tariff be increased by a higher percentage than multi-journey coupons in order to discourage the use of cash as a method of payment and rather promote the use of smartcards (multi-journey coupons) so that bus drivers do not have to handle any cash and thereby reducing the risk of pilferage by drivers.

Our average increase for 2012/13 Financial Year is 8.87%. The percentage increases as indicated compares well with the average salary increases that were paid by the various industries during the last year.

In order to provide a more user-friendly payment system for commuters, ticket prices have also been rounded off to the nearest 50 cents. The recommended tariff adjustments will not necessarily assist in decreasing the annual deficit being experienced by the bus services and may only have the effect of maintaining the current deficit situation.

Special Bus Services

Beside the normal scheduled bus services, special bus services for various occasions such as funerals, sport events, educational uses, etc. are also rendered.

Due to the procurement of a number of new buses during the past few financial years, the overall image and quality of services rendered increased considerably. This in turn, resulted in a rise in the demand for EMM buses, which simultaneously coincided with a substantial increase in private hire revenue. Taking the continuing escalating cost of living into account it is necessary, for the 2012/13 financial year, to increase these tariffs and it is recommended that the proposed increased tariffs be implemented on 1 July 2012.

Due to the continuous increase of various cost factors as indicated in the beginning of this report the running cost to operate a bus escalated to ±R23.84 per kilometre of which only R13.00 per kilometre is charged resulting in a shortfall of R10.84 per kilometre.

Currently the special bus services as provided by Council are running at a substantial loss. This can mainly be attributed to the fact that a bus driver is currently remunerated at a rate of R83.68 per hour normal time, R125.52 per hour for time and a half and R167.36 per hour for double time (Sunday and public holidays). The hourly rate being charged for special hire services is currently R92.00 at time and a half and R158.00 at double time. This results in a shortfall of R33.52 per hour in respect of time and a half and R9.36 per hour in respect of double time.

Cognisance must also be taken of the salary increase (estimated at about 8%) negotiated for July 2012 as this will have an influence on these tariffs.

In order to address this situation, but also taking into account the possibility of increasing the tariffs of the special bus service to such a level that it becomes unaffordable to the community, it is recommended that the kilometre tariff be kept unchanged. It has become imperative that the tariffs in respect of Special Bus Services for the 2012/13 Financial Year be increased substantially and be implemented on 1 July 2012 as contained in the schedule.

Hire or use of facilities in parks

Refer to Annexure I - Schedule "24"

Background

Tariffs are normally increased annually. The proposed tariffs are increased by approximately 10%, unless otherwise motivated. EMM tariffs have been compared to those of other metros around the country where similar tariffs exist.

Motivation

From experience gained in the application of the tariffs in previous years certain amendments have been made on the 2012 / 2013 tariffs.

Two additional tariffs categories are introduced.

Use of a park or portion thereof for a circus, amusement fair, etc.

In the past EMM has allowed the “free use” of parks for these activities based on the fact that they were providing entertainment for the community. These organizations are however profit driven and it is felt that they should contribute towards the use of the park.

Use of a park by churches, clubs, pensioner groups, welfare organizations, etc.

These organizations should be treated in a similar manner to registered organizations for the Disabled as they also provide a service to the community and their activities are not restricted to their own members.

Tariff increases and deposits

All tariffs have been increased by approximately 10% including VAT, and rounded off to the nearest whole figure. However, over the past few years, many parks and facilities within them have been developed or upgraded at huge capital expense. It is proposed that some tariffs be increased above the nominal 10%, for example:

- **Hire of Category “A” Lapas**
Dries Niemandt Park including the Lapa was completely revamped in 2009/10 and the Lapa at Spruitview Multi-Purpose Park was built during the development of the park. An increase of 33% is proposed;
- **Hire of a Rondavel at Dries Niemandt Park**
The four Rondavels were extensively upgraded during 2009/10 re-development of the park and an increase of 29% is proposed;
- **Amphitheatres / Events Arenas**
Amphitheatres / Events Arenas have been provided / upgraded in a number of parks in EMM and an increase of 40% is proposed;
- **Permission to Erect a Tent or Marquee**
The tariff is increase by 60% but 30% will be allocated to the day on which the tent is erected and removed. This is in line with other municipalities charges;
- **Hire of a Park for a Jazz Festival, Live Concert, etc.**
The tariff has been amended to accommodate different sized events which are charged on a different rates as referred in Schedule 24.

In order to protect Council's assets it has become necessary to review the deposits levied when facilities are hired out. A “damage deposit” is levied irrespective of the tariff charged and even when “free use” of a facility is granted. The deposit is refunded after the function provided that the facility is left in the same condition as it was when it was hired out.

Many deposits have been increased to create an incentive to hirers not to damage or vandalize the facility. From our experience at Dries Niemandt Park during the past year raising the deposit has had a positive effect on reducing damages to the facilities.

Conditions for use of a facility

All conditions for the use of facilities have been reviewed and many have been amended where necessary. Stricter conditions have been introduced in order

to improve the management of park facilities and especially for the hiring or “free use” of parks. No facility will be “hired out” without the applicable “Damage Deposit” having been paid.

The Mayoral Committee and Heads of Departments may use Parks facilities for official functions at 50% of the approved tariff.

Conditions specific to a particular facility are now listed directly below that facility, whilst those of a general nature remain at the end of the schedule of tariffs. An exclusion clause regarding the use of facilities has been introduced to the tariffs in line with some other municipalities, in order to protect Council. Council through the Executive Director may cancel or stop an event which it considers not to be in the interest of Council or where the organizers have failed to comply with the stipulated conditions.

There is an urgent need that Metro Parks facilities be marketed to encourage the optimal use of the facilities provided.

1.4.6 Overall impact of tariff increases on households

The following table shows the overall expected impact of the tariff increases on a large and small household, as well as an indigent household receiving free basic services.

Note that in all instances the overall impact of the tariff increases on household bills has been kept to between 17 and 18%, with a decrease of 11% for indigent households going up to approximately 7% per year in the outer years.

Table 14 MBRR Table SA14 – Household bills

GT000 Ekurhuleni Metro - Supporting Table SA14 Household bills																		
Rand/cent	Description	Ref	2008/9		2009/10		2010/11		Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework						
			Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13 % incr.	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15			
1	Monthly Account for Household - 'Middle Income Range'																	
	Rates and services charges:																	
	Property rates		261.25		275.00		297.92		316.25		316.25		339.17		363.74		390.10	
	Electricity: Basic levy		-		-		-		21.04		21.04		23.36		23.36		23.36	
	Electricity: Consumption		362.50		542.50		835.50		978.00		978.00		1,086.00		1,242.35		1,391.43	
	Water: Consumption		159.90		174.60		201.60		227.55		227.55		249.78		297.99		355.50	
	Sanitation		62.40		72.30		85.86		98.76		98.76		109.29		130.38		155.55	
	Refuse removal		60.45		69.52		79.95		91.94		91.94		105.73		121.59		139.83	
	sub-total		906.50		1,133.92		1,500.83		1,733.54		1,733.54		1,913.33		2,179.41		2,455.77	
	VAT on Services		90.34		120.25		168.41		198.42		198.42		220.38		254.19		289.19	
	Total large household bill:		996.84		1,254.17		1,669.24		1,931.96		1,931.96		2,133.71		2,433.60		2,744.96	
	% increase/-decrease				25.8%		33.1%		15.7%		-		10.4%		14.1%		12.8%	
	2	Monthly Account for Household - 'Affordable Range'																
		Rates and services charges:																
		Property rates		166.25		175.00		189.58		201.25		201.25		215.83		231.47		248.25
Electricity: Consumption			181.25		271.25		417.75		415.70		415.70		311.40		602.89		669.03	
Water: Consumption			124.15		135.60		156.60		176.75		176.75		193.88		217.01		242.90	
Sanitation			53.90		62.45		74.16		85.31		85.31		94.19		105.43		118.00	
Refuse removal			60.45		69.52		79.95		91.94		91.94		105.73		121.59		139.83	
sub-total			586.00		713.82		918.04		970.95		970.95		921.03		1,278.39		1,418.00	
VAT on Services			58.77		75.43		101.98		118.02		118.02		131.15		146.55		163.77	
Total small household bill:			644.77		789.25		1,020.02		1,088.97		1,088.97		1,052.18		1,424.94		1,581.77	
% increase/-decrease					22.4%		29.2%		6.8%		-		(3.4%)		35.4%		11.0%	
3		Monthly Account for Household - 'Indigent' Household receiving free basic services																
		Rates and services charges:																
		Property rates		-		-		-		-		-		-		-		-
		Electricity: Consumption		135.56		161.88		237.50		244.50		244.50		180.60		242.14		268.78
	Water: Consumption		70.85		77.40		89.40		100.90		100.90		110.62		123.82		138.59	
	Sanitation		33.10		38.35		45.54		52.39		52.39		57.76		63.90		71.52	
	Refuse removal		-		-		-		-		-		-		-		-	
	sub-total		239.51		277.63		372.44		397.79		397.79		348.98		429.86		478.89	
	VAT on Services		33.53		38.87		52.14		55.69		55.69		54.11		60.18		67.04	
	Total small household bill:		273.04		316.49		424.58		453.48		453.48		403.09		490.04		545.93	
	% increase/-decrease				15.9%		34.2%		6.8%		-		(11.1%)		21.6%		11.4%	
	References																	
	1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water																	
	2. Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water																	
	3. Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)																	

1.5 Operating Expenditure Framework

The Metro's expenditure framework for the 2012/13 budget and MTREF is informed by the following:

- The asset renewal and the repairs and maintenance requirements as identified in the backlog study.
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit, of which there is none;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- The capital programme is aligned to the asset renewal needs and backlog eradication goals;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of *no project plans no budget*. If there is no business plan no funding allocation can be made.

The following table is a high level summary of the 2012/13 budget and MTREF (classified per main type of operating expenditure):

Table 15 Summary of operating expenditure by standard classification item

GT000 Ekurhuleni Metro - Table A4 Budgeted Financial Performance (revenue and expenditure)											
R thousand	Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Expenditure By Type											
	Employee related costs	3,448,167	3,971,687	4,364,281	4,333,687	4,253,023	4,014,866	4,014,866	4,608,602	5,008,427	5,428,157
	Remuneration of councillors	58,717	62,513	66,908	78,572	78,572	79,327	79,327	103,326	110,662	118,519
	Debt impairment	1,453,565	1,417,263	1,445,304	1,536,306	1,573,268	1,587,113	1,587,113	1,256,869	1,533,022	1,831,928
	Depreciation & asset impairment	2,134,449	2,082,240	2,114,361	1,016,745	1,067,199	1,040,304	1,040,304	1,241,274	1,536,160	1,780,749
	Finance charges	196,680	307,458	382,613	488,227	461,487	461,487	461,487	580,158	677,715	778,608
	Bulk purchases	4,122,010	5,150,063	6,435,217	7,945,554	7,925,554	7,791,430	7,791,430	8,986,275	10,189,917	11,432,750
	Other materials	1,059,875	1,004,887	1,155,270	2,215,460	1,881,057	1,667,144	1,667,144	1,955,295	2,183,772	2,363,588
	Contracted services	561,560	563,520	614,834	701,952	706,288	639,078	639,078	755,825	783,628	807,116
	Transfers and grants	53,831	57,093	123,697	231,250	296,727	413,828	413,828	1,137,904	1,022,804	1,224,148
	Other expenditure	863,273	916,404	1,149,584	1,276,514	1,765,260	1,637,727	1,637,727	1,704,832	1,844,112	1,947,202
	Loss on disposal of PPE	469	926	24,773	-	5,000	-	-	25,000	25,000	25,000
	Total Expenditure	13,952,597	15,534,054	17,876,843	19,824,267	20,013,435	19,332,303	19,332,303	22,365,360	24,915,220	27,737,776
	Surplus/(Deficit)	(2,888,275)	(2,054,051)	(1,217,573)	540	540	290,257	290,257	2,810	1,501	1,437
	Transfers recognised - capital	505,267	523,968	581,561	1,327,042	1,334,330	1,326,020	1,326,020	1,412,402	1,621,638	1,819,945
	Contributions recognised - capital	-	-	-	(1,327,042)	(1,334,330)	(1,326,020)	(1,326,020)	(1,412,402)	(1,621,638)	(1,819,945)
	Contributed assets										
	Surplus/(Deficit) after capital transfers & contributions	(2,383,008)	(1,530,083)	(636,013)	540	540	290,257	290,257	2,810	1,501	1,437
	Taxation										
	Surplus/(Deficit) after taxation	(2,383,008)	(1,530,083)	(636,013)	540	540	290,257	290,257	2,810	1,501	1,437
	Attributable to minorities										
	Surplus/(Deficit) attributable to municipality	(2,383,008)	(1,530,083)	(636,013)	540	540	290,257	290,257	2,810	1,501	1,437
	Share of surplus/ (deficit) of associate										
	Surplus/(Deficit) for the year	(2,383,008)	(1,530,083)	(636,013)	540	540	290,257	290,257	2,810	1,501	1,437

The budgeted allocation for employee related costs (excluding councillor allowances) for the 2012/13 financial year totals R4,6 billion, which equals 19.8% of the total operating expenditure. Salary increases have been factored into this budget at a percentage increase of 8.36% for the 2012/13 financial year. As part of the Metro's cost reprioritization and cash management strategy a number of vacancies are still frozen for the MTREF period. To provide for critical and strategically important vacancies that may arise during the Institutional Review process, an amount of R55 million has been provided for new positions in the 2012/13 financial year. Due to the fact that an amount of R9 million must still be redistributed in the current year, it resulted that the total budget for new positions in the 2012/13 year, amounts to R64 million.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the Metro's budget.

The provision of debt impairment was determined based on an annual collection rate of 92% and the Debt Write-off Policy of the Metro. For the 2012/13 financial year this amount equates to R1.257 billion and escalates to R1.832 billion by 2014/15. In addition, an amount of R400 million has been provided for the write off of debt of registered indigents (provided for under the indigent support line item in the grants and subsidies category). This brings the total provision for bad debt to R1.657 billion. While this expenditure is considered to be a non-cash flow item, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R2.2 billion for the 2012/13 financial and equates to 9.44% of the total operating expenditure. Note that the implementation of GRAP 17 accounting standard has meant bringing a range of assets previously not included in the assets register onto the register. This has resulted in a significant increase in depreciation relative to previous years.

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges make up 2.49% (R580 million) of operating expenditure excluding annual redemption for 2012/13 and increases to R779 million by 2014/15.

Bulk purchases are directly informed by the purchase of electricity from Eskom and water from Rand Water. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses.

Repairs and maintenance comprise of amongst others the purchase of materials for maintenance, staff cost of dedicated maintenance personnel as well as the appointment of external contractors to perform maintenance works. In line with the Metro's repairs and maintenance plan this group of expenditure has been prioritised to ensure sustainability of the Metro's infrastructure. For 2012/13 the appropriation against this group of expenditure has grown by 8.5% (R160 million.) For the two outer years growth has been limited to 9.73 and 7.04%.

Contracted services have been identified as a cost saving area for the Metro. As part of the compilation of the 2012/13 MTREF this group of expenditure was critically evaluated and operational efficiencies were enforced. In the 2012/13 financial year, this group of expenditure totals R755.8 million and has escalated by 7.01%. For the two outer years provision was increased with 3.68% for 2013/14 and 3% for 2014/15. Further details relating to contracted services can be seen in Table 94 MBRR SA1 (see page 336).

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. The budget has been reduced by 3.47% for 2012/13 and curbed at 8.26% and 5.84% for the two outer years, indicating that significant cost savings have been already realised.

The following table gives a breakdown of the main expenditure categories for the 2012/13 financial year.

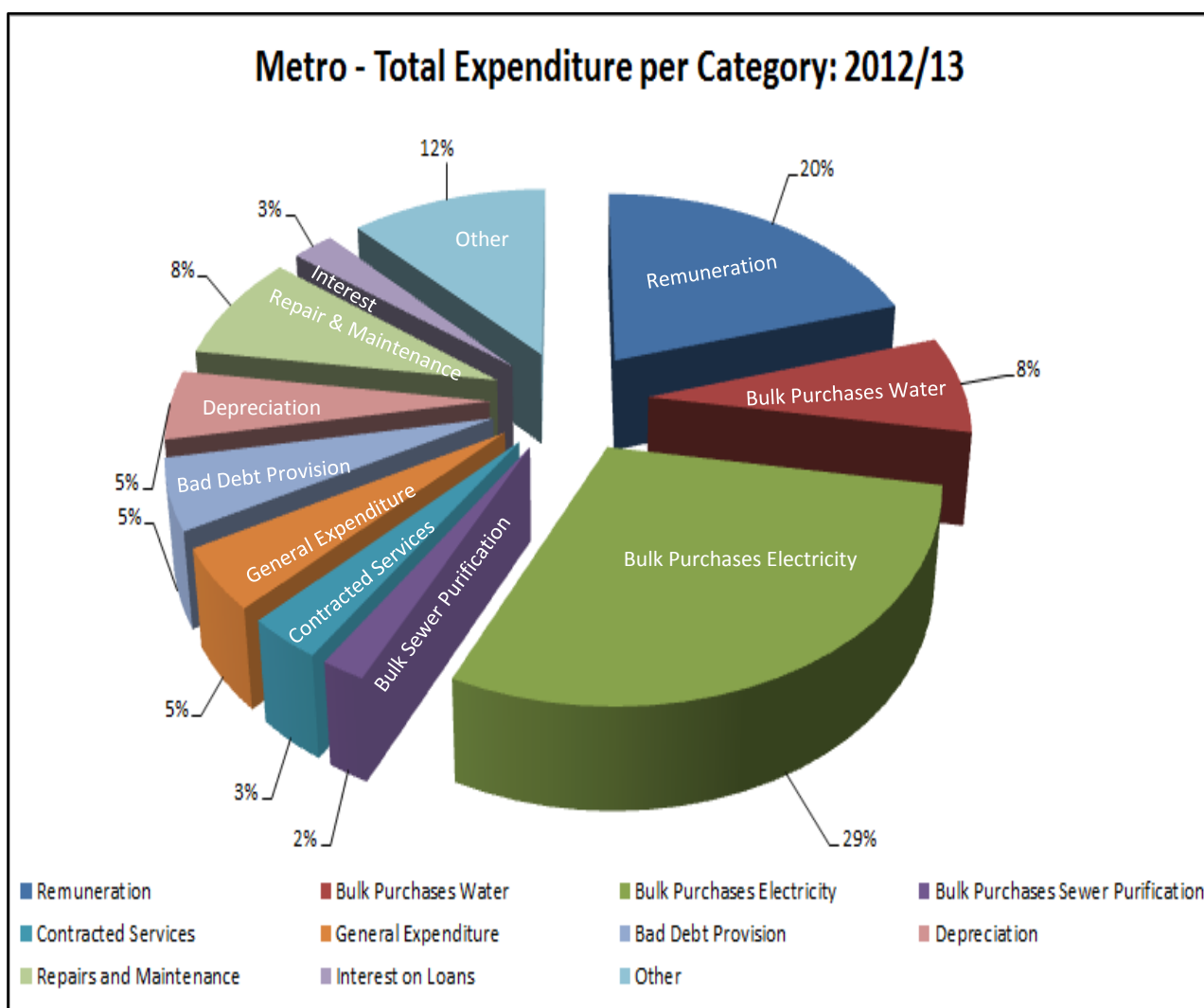


Figure 1 Main operational expenditure categories for the 2012/13 financial year

1.5.1 Priority given to repairs and maintenance

Aligned to the priority being given to preserving and maintaining the Metro's current infrastructure, the 2012/13 budget and MTREF provide for growth in the area of asset maintenance, as informed by the asset renewal and repairs and maintenance requirements of the Metro. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. Considering these cost drivers, the following table is a consolidation of all the expenditures associated with repairs and maintenance (as extracted from MBRR Table SA3):

Table 16 Operational repairs and maintenance

GT000 Ekurhuleni Metro - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'										
Description	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand										
Repairs and Maintenance by Expenditure Item										
Employee related costs	-	-	-	682,282	682,282	584,989	584,989	694,936	771,076	837,388
Other materials	1,059,875	1,004,887	1,155,270	2,215,460	1,198,771	1,082,156	1,081,918	1,260,360	1,412,696	1,526,210
Contracted Services										
Other Expenditure										
Total Repairs and Maintenance Expenditure	1,059,875	1,004,887	1,155,270	2,897,742	1,881,053	1,667,145	1,666,907	1,955,295	2,183,772	2,363,598

The table below provides a breakdown of the repairs and maintenance in relation to asset class as summarised from MBRR SA34c:

Table 17 Repairs and maintenance per asset class

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	% of Total	Budget Year +1 2013/14	Budget Year +2 2014/15
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure	1,261,971	1,293,128	1,363,425	2,074,307	2,019,174	2,019,174	1,563,799	80%	1,697,490	1,802,821
Infrastructure - Road transport	414,911	435,284	444,738	530,077	411,861	359,657	435,039	22%	473,154	507,248
Infrastructure - Electricity	451,797	480,684	532,544	885,713	610,406	563,389	634,274	32%	731,918	800,465
Infrastructure - Water	250,394	248,183	262,002	446,806	270,959	226,397	299,760	15%	332,588	363,501
Infrastructure - Sanitation	94,286	75,974	70,635	155,475	72,947	63,209	74,202	4%	82,522	89,058
Infrastructure - Other	50,583	53,005	53,506	56,236	53,367	47,037	55,600	3%	59,265	63,117
								0%		
Community	51,099	42,950	45,173	54,030	49,980	43,939	57,349	3%	60,542	64,584
								0%		
Heritage assets	69,050	73,762	85,293	149,466	142,503	124,978	134,124	7%	109,751	116,885
								0%		
Investment properties	(501,475)	(538,889)	(488,410)	-	22,411	22,411	26,272	1%	28,442	31,579
Other assets	179,230	153,936	149,789	619,939	246,620	216,127	238,675	12%	305,590	327,161
Total Repairs and Maintenance Expenditure	1,059,875	1,004,887	1,155,270	2,897,742	1,881,053	1,667,144	1,955,295	100%	2,183,772	2,363,598

The total amount budgeted for repairs and maintenance in the 2012/13 financial year amounts to R1,9 billion. For the 2012/13 financial year 80% or R1,564 billion of repairs and maintenance will be spent on infrastructure assets. Electricity infrastructure has received a significant proportion of the infrastructure allocation, totalling 32% (R634 million), followed by road infrastructure 22% (R435 million), water at 15% (R300 million) and sanitation at 4% (R74 million). Community assets have been allocated R57million of total repairs and maintenance equating 3% of total repairs and maintenance. Social Rental Housing was allocated R15,8 million and this forms part of Community assets which constitutes 27,6% of total Community assets. The amount of R238 million (12% of total repairs and maintenance) for other assets, relates mainly to the repairs and maintenance of vehicles, IT equipment and Council buildings.

1.5.2 Free Basic Services: Basic Social Services Package

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the Metro's Indigent Policy.

Provision of Free Basic Services and support to residents of informal settlements are valued at R2 125,4billion and comprise:

- Free basic water of 6kl per household per month (R304m p/a);
- Free basic sewer of 6kl per household per month (R243m p/a);
- Additional Free basic water of 3kl per household per month to indigent households (R8.8m p/a);
- Additional Free basic sewer of 3kl per household per month to indigent households (R6.8m p/a);
- Water lead fixing for indigent households (R2m p/a);
- Free water (standpipes) to informal settlements (To be quantified – this service is currently not metered and the cost of the water is included in the non-revenue water that is reflected on the annual financial statements. This cost will be quantified during the 2012/2013 financial year as water meters will be installed at the informal settlements. This cost will then be reflected as part of the social services rendered to informal settlements.);
- Provision of chemical toilets to informal settlements (R125m p/a);
- Provision is made for free basic electricity of 100kWh per month to all Tariff A users (R230m p/a);
- Free basic electricity to Eskom supply areas (R60m p/a) – this amount is based on the FBE rate as per the NERSA guidelines and is further based on the number of registered indigents in the areas where Eskom supplies electricity to EMM residents;
- Once a week residential refuse round collection at no cost to indigent households (R46.7m p/a);
- Provision of a refuse collection service to informal settlements (not individual round collections, service performed by contractor)(R20m p/a);
- First R150 000 assessment rates exemption to residential properties (R599m p/a);
- 100% assessment rates rebate to indigent households (R21.6m p/a);
- Additional assessment rates rebates to pensioners (R38.5m p/a); and

- Excess consumption of indigents which are written off on a monthly basis as per the indigent management policy (R400m p/a).

The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act, however, these free basic services and indigent support are R70.1 m MORE than what the equitable share grant is. One of the matters being investigated as part of the medium term budget policy is the alignment of social support with National policies to ensure the cost does not exceed the equitable share. This will include the review of the R150 000 assessment rates exemption to households (the Municipal Property Rates Act stipulates that the first R15 000 must be exempted). It could also include the review of the provision of 6kl of free basic water and sanitation to all households and not only to indigent households.

Further detail relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement is contained in Table 29 MBRR A10 (Basic Service Delivery Measurement) on page 79.

1.6 Capital expenditure

The following principles were applied in the evaluation of the capital budget expenditure requests:

Projects already approved as part of the MTREF approved for the period 2011/2012 to 2013/2014. Projects already approved and already commenced with that must be completed during the 2012/2013 to 2014/2015 financial period were allocated the funding as per the approved MTREF.

Projects previously approved in the 2011/2012 to 2013/2014 MTREF but not yet planned nor commenced with, were subjected to departmental project prioritisation taking changed priorities and service delivery pressures into account.

To this end, project requests were categorised as follows:

- Projects previously approved, with planning in place and construction either commencing or continuing during 2012/2013 – R2,208,696,191;
- Projects not yet planned, but will be planned during the 2012/2013 financial year with construction to follow thereafter – R164,514,000;
- Projects not yet planned and planning will only commence during the 2013/2014 financial year with construction to follow thereafter – R125,178,491;
- Projects not yet planned and planning will only commence during the 2014/2015 financial year with construction to follow thereafter – R102,641,000;
- Vehicles – R192,410,000;
- ICT equipment (excluding networks, i.e. departmental ICT needs) – R31,754,500;
- Furniture – R27,688,119; and
- Specialised Equipment – R24,645,000.

Projects were subjected to project prioritisation based on the interim project prioritisation model approved by Council during April 2011 for utilisation in the 2012/2013 budget cycle. The various categories in the project prioritisation model carry the following budget requests:

- Revenue generating projects – R343,870,000 (12.97%);
- Projects to reduce cost – R48,900,000 (1.84%);
- Refurbishment of Infrastructure resulting from the maintenance backlog – R1,057,390,200 (39.89%);
- Creation of sustainable human settlements in terms of infrastructure services (Physical) – R801,861,591 (30.25%);
- Creation of sustainable human settlements in terms of infrastructure services (Social) – R225,240,000 (8.50%);
- Governance Projects – R89,358,400 (3.37%); and
- Operational Equipment (Furniture, ICT Equipment, and Technical Equipment) – R84,087,619 (3.17%).

The National Treasury has set a benchmark of 39% - 40% of the capital budget to be spent on renewal projects were taken into account. This budget allocates 39.89% for asset renewals.

Impact of proposed projects on the operational budgets of future years was evaluated. It is not sustainable to construct facilities where there are not sufficient operating funds available to operationalize the facilities.

Readiness of department to implement the capital projects was evaluated and only projects where the departments certified that they are in a position to implement the projects were allocated funding.

The following table provides a breakdown of budgeted capital expenditure by vote:

Table 18 2012/13 Medium-term capital budget per vote

Vote Description	Current Year 2011/12		2012/13 Medium Term Revenue & Expenditure Framework					
R thousand	Adjusted Budget	%	Budget Year 2012/13	%	Budget Year +1 2013/14	%	Budget Year +2 2014/15	%
Chief Operating Officer		0.00%	14,602	0.55%	220	0.01%	220	0.01%
City Manager	1,030	0.05%	220	0.01%	220	0.01%	220	0.01%
City Planning	1,800	0.08%	5,760	0.22%	3,800	0.15%	4,100	0.15%
Communications and Marketing	364	0.02%	260	0.01%	280	0.01%	290	0.01%
Corporate Legal Services	5,444	0.24%	5,945	0.22%	5,762	0.22%	5,199	0.19%
Council General	20,156	0.89%	55,000	2.07%	–	0.00%	–	0.00%
Customer Relations Management	38,503	1.71%	48,150	1.82%	41,843	1.60%	9,700	0.35%
Disaster & Emergency Management Services	50,223	2.23%	77,544	2.93%	68,183	2.61%	71,855	2.58%
Economic Development	38,716	1.72%	56,038	2.11%	54,675	2.09%	58,360	2.10%
EMPD	36,626	1.63%	38,700	1.46%	46,743	1.79%	37,143	1.34%
Energy	405,254	17.99%	398,675	15.04%	408,741	15.62%	421,981	15.17%
Environmental Resources Management	43,818	1.95%	60,345	2.28%	71,438	2.73%	71,926	2.59%
Executive Office	3,094	0.14%	1,043	0.04%	1,043	0.04%	1,043	0.04%
Financial Services	23,445	1.04%	20,405	0.77%	7,240	0.28%	5,240	0.19%
Fleet Management	8,200	0.36%	22,200	0.84%	6,050	0.23%	5,700	0.20%
Health & Social Development	118,588	5.27%	115,258	4.35%	104,185	3.98%	132,850	4.78%
Human Resources Management & Development	450	0.02%	450	0.02%	540	0.02%	592	0.02%
Human Settlements	53,488	2.38%	78,833	2.97%	46,980	1.80%	49,136	1.77%
ICT	161,472	7.17%	176,590	6.66%	176,590	6.75%	166,508	5.99%
Institutional Strategy, M&E and Research	50	0.00%	220	0.01%	220	0.01%	220	0.01%
Internal Audit	237	0.01%	485	0.02%	361	0.01%	388	0.01%
Legislature	1,566	0.07%	9,800	0.37%	6,300	0.24%	6,300	0.23%
Real Estate	8,630	0.38%	118,125	4.46%	109,135	4.17%	110,810	3.98%
Revenue Enhancement	122,500	5.44%	–	0.00%	–	0.00%	–	0.00%
Roads and Stormwater	329,778	14.64%	581,900	21.95%	581,650	22.23%	601,900	21.64%
SRAC	107,998	4.80%	134,750	5.08%	121,500	4.64%	117,200	4.21%
Transport	81,072	3.60%	86,010	3.24%	103,253	3.95%	241,192	8.67%
Waste Management	114,826	5.10%	133,400	5.03%	120,032	4.59%	141,917	5.10%
Water & Sanitation	474,776	21.08%	410,000	15.47%	529,500	20.24%	520,000	18.69%
Total Capital Budget	2,252,104	100.00%	2,650,708	100.00%	2,616,484	100.00%	2,781,991	100.00%

For 2012/13 an amount of R1.766 billion has been appropriated for the development of infrastructure which represents 66.63% of the total capital budget. In the outer years this amount totals R1.844 billion, 70.51% and R1.983 billion, 71.30% respectively for each of the financial years. (Infrastructure development relates to Roads and Storm-water, Transport, Electricity, Water and Waste Water Management and Other).

Roads and Storm-water together with Transport receives the highest allocation of R624 million in 2012/13 which equates to 23.5% followed by other Infrastructure at 14.2%, R378 million. Other infrastructure includes Fibre Optic, Economic Infrastructure developments etc.

Further detail relating to asset classes and proposed capital expenditure is contained in Table 28 MBRR A9 (Asset Management) on page 76. In addition to the MBRR Table A9, MBRR Tables SA34a, b, c provides a detailed breakdown of the capital programme relating to new asset construction, capital asset renewal as well as operational repairs and maintenance by asset class. Some of the salient projects to be undertaken over the medium-term includes, amongst others:

- Cemetery and crematorium development – R17.7 million;
- Parks, recreational facilities and swimming pools – R373.94million;
- Transportation initiatives – R323.7 million;
- Fire fighting and security equipment – R98.9 million;
- Customer care offices – R97 million;
- Electricity for all (backlog eradication) – R427.5 million;
- Refurbishment and renewal electrical network – R389 million;
- New electricity infrastructure – R140.4 million;
- Public lighting – R59 million;
- Installation of Water Meters – R222 million;
- Bulk supply and backlog eradication of water - R741 million;
- Refurbishment and renewal of water network – R400 million;
- Integrated transportation system – R323.7 million;
- Backlog eradication of roads and storm-water – R862.2 million;
- Rehabilitation of roads – R771.5 million; and
- Income Generating projects – R996.60 million.

Furthermore, pages 291 onwards contain a detail breakdown of the capital budget per project over the medium-term.

The following graph provides a breakdown of the capital budget to be spent on infrastructure related projects over the MTREF.

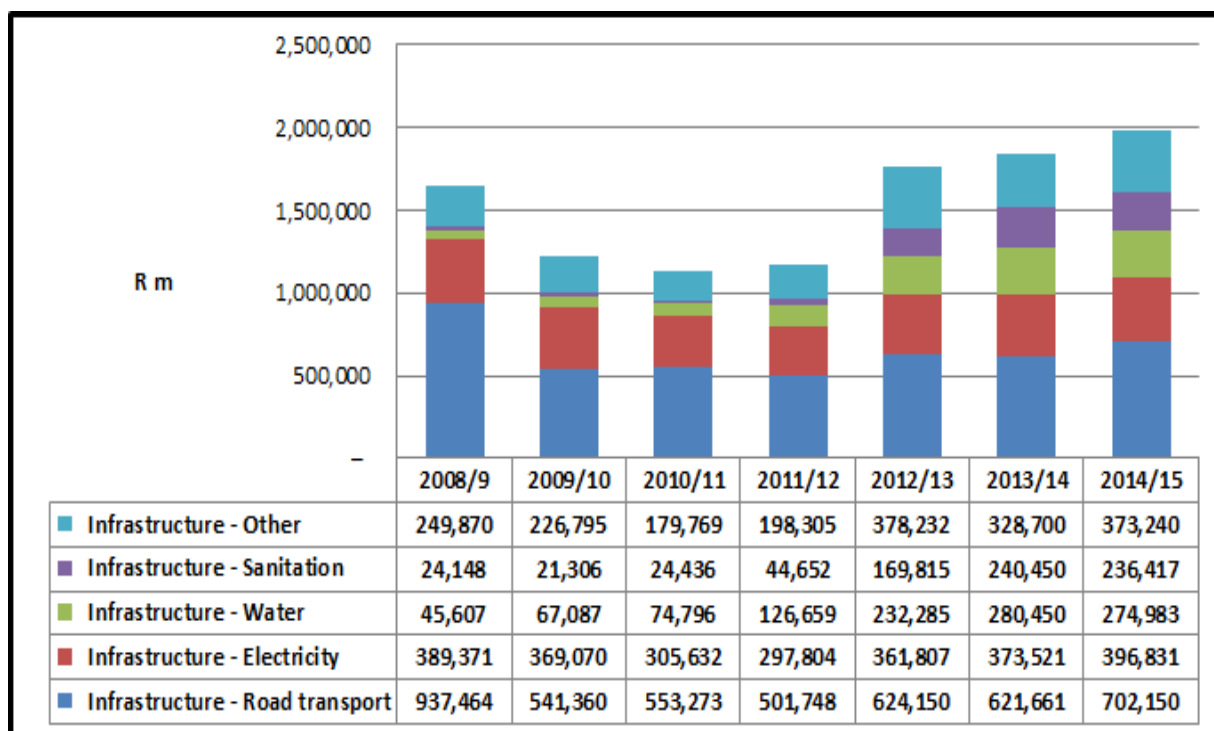


Figure 2 Capital Infrastructure Programme

1.6.1 Future operational cost of new infrastructure

The future operational costs and revenues associated with the capital programme have been included in Table 91 MBRR SA35 on page 290. This table shows that future operational costs associated with the capital programme totals R293 million in 2012/13 and escalates to R336 million by 2014/15. It needs to be noted that as part of the 2012/13 MTREF, this expenditure has been factored into the two outer years of the operational budget both through increases in the budgets of the departments, as well as through the provision of the R55 million global amount for additional vacancies.

The new facilities created through the capital programme of the Social Development Cluster has the greatest impact on future operating budgets as a result of the increased human resource costs associated with the facilities. The sustainability of the number of facilities created is being looked at to ensure that the future tariffs are not unaffordable to our communities. Part of the long term strategy is to invest in projects that will stimulate economic growth which will result in increased financial resources so that the social facilities can be afforded.

In the short to medium term, however, it will require a reduction in the investment in social facilities so that the available funds can be geared towards economic growth projects. The section dealing with the proposed new capital prioritisation model will further elaborate on this principle.

1.7 Annual Budget Tables - Parent Municipality

The following number of pages in this section presents the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2012/13 budget and MTREF as approved by the Council. Each table is accompanied by *explanatory notes* on the facing page.

It is important to note that these tables represent the budget of the Ekurhuleni Metropolitan Municipality only and not consolidated figures for the group.

Table 19 MBRR Table A1 - Budget Summary

GT000 Ekurhuleni Metro - Table A1 Budget Summary												
R thousands	Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure				
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	
Financial Performance												
	Property rates	1,886,599	2,203,207	2,478,862	2,817,729	2,849,410	2,716,865		3,098,272	3,380,991	3,689,547	
	Service charges	6,205,474	8,105,125	10,556,595	12,972,764	13,111,849	12,809,016	12,809,016	14,822,651	16,770,175	18,964,830	
	Investment revenue	117,505	54,454	119,553	70,000	105,000	101,829	101,829	170,100	178,605	187,535	
	Transfers recognised - operational	1,971,772	2,352,858	1,699,363	1,944,866	1,963,770	1,963,770	1,963,770	2,135,790	2,285,120	2,450,149	
	Other own revenue	882,973	764,360	1,804,897	2,019,447	1,983,947	2,031,079	2,031,079	2,141,356	2,301,830	2,447,152	
	Total Revenue (excluding capital transfers and contributions)	11,064,321	13,480,003	16,659,270	19,824,807	20,013,975	19,622,560	19,622,560	22,368,169	24,916,721	27,739,213	
	Employee costs	3,448,167	3,971,687	4,364,281	4,333,687	4,253,023	4,014,866	4,014,866	4,608,602	5,008,427	5,428,157	
	Remuneration of councillors	58,717	62,513	66,908	78,572	78,572	79,327	79,327	103,326	110,662	118,519	
	Depreciation & asset impairment	2,134,449	2,082,240	2,114,361	1,016,745	1,067,199	1,040,304	1,040,304	1,241,274	1,536,160	1,780,749	
	Finance charges	196,680	307,458	382,613	488,227	461,487	461,487	461,487	580,158	677,715	778,608	
	Materials and bulk purchases	5,181,885	6,154,950	7,590,487	10,161,014	9,806,611	9,458,574	9,458,574	10,951,570	12,373,689	13,796,349	
	Transfers and grants	53,831	57,093	123,697	231,250	296,727	413,828	413,828	1,137,904	1,022,804	1,224,148	
	Other expenditure	2,878,867	2,898,112	3,234,495	3,514,772	4,049,816	3,863,917	3,863,917	3,742,526	4,185,763	4,611,246	
	Total Expenditure	13,952,597	15,534,054	17,876,843	19,824,267	20,013,435	19,332,303	19,332,303	22,365,360	24,915,220	27,737,776	
	Surplus/(Deficit)	(2,888,275)	(2,054,051)	(1,217,573)	540	540	290,257	290,257	2,810	1,501	1,437	
	Transfers recognised - capital	505,267	523,988	581,561	1,327,042	1,334,330	1,326,020	1,326,020	1,412,402	1,621,638	1,819,945	
	Contributions recognised - capital & contributed assets	-	-	-	(1,327,042)	(1,334,330)	(1,326,020)	(1,326,020)	(1,412,402)	(1,621,638)	(1,819,945)	
	Surplus/(Deficit) after capital transfers & contributions	(2,383,008)	(1,530,083)	(636,013)	540	540	290,257	290,257	2,810	1,501	1,437	
	Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	
	Surplus/(Deficit) for the year	(2,383,008)	(1,530,083)	(636,013)	540	540	290,257	290,257	2,810	1,501	1,437	
Capital expenditure & funds sources												
	Capital expenditure	2,477,974	1,957,801	1,926,053	2,374,785	2,252,104	2,159,485	2,159,485	2,650,708	2,616,484	2,781,991	
	Transfers recognised - capital	505,267	523,988	581,561	1,327,042	1,326,020	1,326,020	1,326,020	1,412,402	1,621,638	1,819,945	
	Public contributions & donations	-	-	-	-	-	-	-	-	-	-	
	Borrowing	1,100,000	1,299,037	1,043,572	867,935	695,309	625,778	625,778	975,945	783,770	750,772	
	Internally generated funds	963,639	114,287	300,921	179,809	230,775	207,687	207,687	262,461	211,077	211,274	
	Total sources of capital funds	2,568,906	1,937,292	1,926,053	2,374,785	2,252,104	2,159,485	2,159,485	2,650,708	2,616,484	2,781,991	

Explanatory notes to MBRR Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the Metro's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Transfers recognised is reflected on the Financial Performance Budget;
 - ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget
 - iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive, and is improving indicates that the necessary cash resources are available to fund the Capital Budget.
4. The Cash backing/surplus reconciliation shows that in previous financial years the liquidity position of the municipality was placed under pressure and consequently many of its obligations were not cash-backed. This placed the municipality in a very vulnerable financial position. Consequently Council has taken a deliberate decision to ensure adequate cash-backing for all material obligations in accordance with the recently adopted Funding and Reserves Policy. This cannot be achieved in one financial year. But over the MTREF there is progressive improvement in the level of cash-backing of obligations. The cash position of the council improved over the last year and it is anticipated that the goal of having all obligations cash back will be achieved by 2012/13 or even the current year, when surpluses are reflected.
5. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The section of Free Services shows that the amount spent on Free Basic Services and the revenue cost of free services provided by the municipality continues to increase. In addition, the municipality continues to make progress in addressing service delivery backlogs.

Table 20 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

GT000 Ekurhuleni Metro - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)									
Standard Classification Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Budget Year	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast			
Revenue - Standard									
Governance and administration	3,293,207	4,546,373	3,966,952	4,397,252	4,463,374	4,350,682	4,889,297	5,296,640	5,711,168
Executive and council	163,127	35,149	2,665	454	454	1,096	53	53	53
Budget and treasury office	2,743,149	4,467,345	3,914,731	4,334,275	4,399,666	4,285,631	4,845,370	5,250,449	5,662,487
Corporate services	416,931	43,879	49,556	62,524	63,254	63,956	43,873	46,138	48,628
Community and public safety	658,057	612,210	629,142	399,112	428,094	441,927	456,183	493,096	530,549
Community and social services	22,809	24,279	33,372	25,209	27,934	30,671	31,158	32,727	36,484
Sport and recreation	73,091	72,646	81,424	4,066	4,166	3,793	4,586	4,725	4,878
Public safety	235,032	27,358	57,114	165,314	173,497	187,468	199,283	217,355	233,551
Housing	187,926	235,897	163,622	24,988	42,634	39,285	32,385	35,527	38,973
Health	139,199	252,029	293,610	179,536	179,863	180,709	188,771	202,762	216,863
Economic and environmental services	440,513	365,911	1,037,983	241,376	271,503	269,930	279,090	305,684	334,883
Planning and development	8,163	1,738	2,212	5,215	5,250	5,821	2,013	2,213	2,433
Road transport	432,163	363,835	1,035,655	236,013	265,605	263,480	276,920	303,296	332,254
Environmental protection	187	338	116	148	648	629	157	175	195
Trading services	7,151,586	8,445,414	11,581,344	14,765,129	14,828,708	14,539,048	16,717,044	18,792,008	21,130,298
Electricity	4,460,089	5,769,017	7,934,148	9,665,105	9,837,641	9,796,482	11,106,323	12,471,041	14,080,217
Water	2,054,203	1,597,940	2,196,828	3,170,800	2,999,706	2,835,945	3,374,196	3,779,321	4,147,283
Waste water management	2	454,100	458,979	798,766	810,492	710,012	838,018	952,511	1,082,654
Waste management	637,292	624,357	991,389	1,130,458	1,180,968	1,196,610	1,398,507	1,589,435	1,810,143
Other	26,225	34,063	25,410	21,938	22,297	20,972	26,555	29,293	32,315
Total Revenue - Standard	11,569,589	14,003,971	17,240,831	19,824,807	20,013,975	19,622,560	22,368,169	24,916,721	27,739,213

GT000 Ekurhuleni Metro - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)														
Standard Classification Description		2008/9		2009/10		2010/11		Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure			
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15			
Expenditure - Standard														
Governance and administration														
	Executive and council	2,851,431	2,501,571	2,795,084		2,154,060	2,202,693	1,443,015	2,637,636	2,983,231			3,389,717	
	Budget and treasury office	584,814	309,909	316,407		666,739	691,377	605,820	1,089,294	1,257,386			1,428,069	
	Corporate services	1,627,038	1,720,017	1,961,843		800,200	778,349	193,955	686,703	773,025			925,179	
		639,579	471,645	516,834		687,121	732,967	643,239	861,640	952,820			1,036,469	
Community and public safety														
	Community and social services	2,399,278	2,689,878	3,082,196		3,187,536	3,247,373	3,086,370	3,425,185	3,774,274			4,092,712	
	Sport and recreation	195,389	226,232	236,601		244,431	249,677	229,430	256,117	280,891			304,265	
		560,519	678,516	703,321		730,200	746,849	693,210	754,983	825,504			889,404	
	Public safety	857,453	785,878	923,889		1,013,929	1,062,913	1,013,581	1,103,165	1,212,143			1,311,046	
	Housing	205,077	325,294	452,286		348,743	349,112	378,655	349,347	390,934			432,412	
	Health	580,840	673,957	766,099		850,232	838,823	771,493	961,573	1,064,801			1,155,585	
Economic and environmental services														
	Planning and development	1,699,563	1,918,574	1,988,850		1,288,550	1,332,561	1,237,699	1,611,808	1,825,369			2,012,810	
		109,861	114,616	118,425		145,779	144,454	128,433	164,083	178,621			190,785	
	Road transport	1,579,471	1,680,671	1,750,735		1,078,166	1,123,624	1,049,150	1,386,134	1,579,601			1,749,944	
	Environmental protection	10,231	123,286	119,690		64,606	64,483	60,116	61,591	67,138			72,081	
Trading services														
	Electricity	6,966,641	8,405,938	9,991,573		13,094,766	13,129,155	13,472,610	14,669,301	16,308,870			18,217,166	
	Water	4,205,828	5,607,714	6,828,617		8,627,505	8,728,973	9,038,869	9,992,077	11,082,311			12,442,043	
		2,031,196	2,031,634	2,358,056		3,064,466	2,905,500	2,938,497	3,099,252	3,480,205			3,868,857	
	Waste water management	10,599	50,370	40,131		419,402	419,197	415,611	457,506	519,111			579,703	
	Waste management	719,017	716,220	764,769		983,393	1,075,485	1,079,634	1,120,465	1,227,243			1,326,563	
	Other	35,684	18,093	19,140		99,356	101,652	92,609	21,430	23,486			25,372	
Total Expenditure - Standard														
		13,952,597	15,534,054	17,876,843		19,824,267	20,013,435	19,332,303	22,365,360	24,915,220			27,737,776	
Surplus/(Deficit) for the year														
		(2,383,008)	(1,530,083)	(636,013)		540	540	290,257	2,810	1,501			1,437	

Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
2. Note the Total Revenue on this table includes capital revenues (Transfers recognised – capital) and so does not balance to the operating revenue shown on Table A4.
3. Note that as a general principle the revenues for the Trading Services should exceed their expenditures. The table highlights that this is the case for Electricity, Water and Waste water functions, but not the Waste management function. As already noted above, the municipality will be undertaking a detailed study of this function to explore ways of improving efficiencies and provide a basis for re-evaluating the function's tariff structure.
4. Other functions that show a deficit between revenue and expenditure are being financed from rates revenues and other revenue sources reflected under the Corporate Services.

Table 21 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

GT000 Ekurhuleni Metro - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)																
Vote Description		2008/9		2009/10		2010/11		Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework				
R thousand		Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15			
Revenue by Vote																
	Vote 1 - Executive and Council	507		1,667		703		453	453	1,096	53	53	53			
	Vote 2 - Finance and Corporate Services	3,973,442		4,544,585		3,966,245		4,396,799	4,462,920	4,349,587	4,889,244	5,296,587	5,711,115			
	Vote 3 - Energy	4,247,062		5,766,371		7,934,148		9,665,105	9,837,641	9,796,482	11,106,323	12,471,041	14,090,217			
	Vote 4 - Water and Sanitation	1,847,836		2,067,733		3,301,782		3,969,565	3,810,197	3,545,953	4,212,214	4,731,832	5,229,937			
	Vote 5 - Waste Management	589,877		624,357		991,389		1,130,458	1,180,868	1,196,610	1,398,507	1,589,135	1,810,143			
	Vote 6 - Human Settlements	187,771		235,897		163,622		24,988	42,369	39,285	32,385	35,527	38,973			
	Vote 7 - City Planning	2,357		1,656		1,518		1,815	2,115	2,421	2,013	2,213	2,433			
	Vote 8 - Economic Development	24,106		19,019		16,878		23,752	23,752	20,710	26,405	29,129	32,135			
	Vote 9 - Disaster and Emergency Management Services	115,246		106,558		75,971		119,471	121,244	123,200	131,453	142,191	150,265			
	Vote 10 - SRAC	64,637		51,591		55,569		8,180	11,005	11,896	11,578	10,578	11,430			
	Vote 11 - Health and Social Development	135,242		150,925		236,221		174,053	174,380	174,621	182,731	196,282	209,709			
	Vote 12 - Environmental Resource Management	37,522		61,557		69,257		22,615	23,475	26,673	24,323	27,049	30,127			
	Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD)	41,742		21,074		37,773		51,325	57,735	70,356	73,869	81,644	90,240			
	Vote 14 - Transport	162,961		180,798		207,878		212,957	242,500	243,710	269,856	296,155	325,031			
	Vote 15 - Roads and Stormwater	139,279		170,184		181,875		23,270	23,320	19,961	7,214	7,305	7,403			
	Total Revenue by Vote	11,569,589		14,003,971		17,240,831		19,824,807	20,013,975	19,622,560	22,368,169	24,916,721	27,739,213			
Expenditure by Vote to be appropriated																
	Vote 1 - Executive and Council	224,790		142,755		176,412		176,095	214,737	197,073	245,000	268,440	288,103			
	Vote 2 - Finance and Corporate Services	2,032,918		2,040,409		2,323,425		1,989,694	2,023,222	1,256,172	2,486,350	2,825,772	3,218,259			
	Vote 3 - Energy	4,642,282		5,581,618		6,803,584		8,646,505	8,784,423	9,112,076	10,049,472	11,153,965	12,524,399			
	Vote 4 - Water and Sanitation	2,377,358		2,305,062		2,643,900		3,460,051	3,302,160	3,334,082	3,547,336	3,978,161	4,426,568			
	Vote 5 - Waste Management	691,732		742,316		789,802		983,393	1,056,084	1,079,634	1,120,358	1,227,243	1,326,563			
	Vote 6 - Human Settlements	223,926		325,294		452,286		348,743	350,187	378,655	349,340	390,934	432,412			
	Vote 7 - City Planning	78,401		80,784		88,907		100,593	98,818	88,402	103,287	114,159	123,425			
	Vote 8 - Economic Development	37,733		37,547		34,535		51,792	51,058	47,169	48,823	53,364	57,212			
	Vote 9 - Disaster and Emergency Management Services	421,596		458,465		576,879		527,532	524,275	493,293	533,885	590,286	639,923			
	Vote 10 - SRAC	448,011		558,609		540,849		519,119	538,613	503,379	531,744	581,375	627,463			
	Vote 11 - Health and Social Development	353,505		430,708		500,038		559,741	551,020	508,026	663,358	734,094	796,402			
	Vote 12 - Environmental Resource Management	454,540		532,302		545,751		600,952	606,947	548,250	540,753	592,158	638,286			
	Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD)	497,895		566,959		609,428		757,887	766,732	716,752	804,073	880,285	947,271			
	Vote 14 - Transport	172,907		202,897		216,038		244,784	242,105	222,601	250,463	275,246	297,119			
	Vote 15 - Roads and Stormwater	1,295,202		1,528,329		1,575,010		857,384	903,053	846,738	1,091,116	1,249,740	1,394,372			
	Total Expenditure by Vote	13,952,597		15,534,063		17,876,843		19,824,267	20,013,435	19,332,303	22,365,360	24,915,220	27,737,776			
	Surplus/(Deficit) for the year	(2,383,008)		(1,530,082)		(636,013)		540	540	290,257	2,810	1,501	1,437			

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the Metro. This means it is possible to present the operating surplus or deficit of a vote. The following table is an analysis of the surplus or deficit for the electricity and water trading services.

Table 22 Surplus/(Deficit) calculations for the trading services

Description	0809	0910	1011	Current Year 2011/12			2012/13 Medium Term Revenue &			
	Audited	Audited	Audited	Original	Adjusted	Full year	Budget	Budget	Budget	Budget
R thousand	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2012/13	2013/14	2014/15	
Electricity										
Total Revenue (incl. capital grants and transfers)	4,460,089.00	6,003,247.00	8,243,727.00	9,994,759.00	10,234,765.00	10,193,606.00	11,383,075.00	12,794,230.00	14,438,048.00	
Operating Expenditure	4,855,309.00	5,818,494.00	7,113,163.00	8,986,663.00	9,124,661.00	9,452,233.00	10,343,789.00	11,399,258.00	12,728,826.00	
Surplus/ (Deficit) for the year	(395,220.00)	184,753.00	1,130,564.00	1,008,096.00	1,110,104.00	741,373.00	1,049,276.00	1,394,972.00	1,709,222.00	
Percentage Surplus	-8.86%	3.08%	13.71%	10.09%	10.85%	7%	9.21%	10.90%	11.84%	
Water										
Total Revenue (incl. capital grants and transfers)	2,058,549.00	2,297,294.00	3,524,827.00	4,391,672.00	4,150,843.00	3,886,599.00	4,397,254.00	5,050,132.00	5,532,392.00	
Operating Expenditure	2,588,071.00	2,534,623.00	2,866,945.00	3,602,442.00	3,444,438.00	3,476,473.00	3,647,619.00	4,061,737.00	4,496,221.00	
Surplus/ (Deficit) for the year	(529,522.00)	(237,329.00)	657,882.00	789,230.00	706,405.00	410,126.00	749,635.00	988,395.00	1,036,171.00	
Percentage Surplus	-25.72%	-10.33%	18.66%	17.97%	17.02%	11%	17.05%	19.57%	18.73%	

The electricity trading surplus is increasing from R1.110 million in the 2011/12 MTREF to R1.709 million in the 2014/15 budget. This is primarily as a result of the high increases in Eskom bulk purchases and the tariff setting policy of the municipality to buffer the impact of these increases on individual consumers.

The surplus on the water account remains relatively constant over the MTREF translating into a surplus of 17%, 19.6% and 18.7% for each of the respective financial years.

Note that the surpluses on these trading accounts are utilised to cross-subsidise other services. The surpluses reflected above EXCLUDES internal transactions where the cost of support services are appropriated to the various municipal services.

Table 23 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

GT000 Ekurhuleni Metro - Table A4 Budgeted Financial Performance (revenue and expenditure)														
R thousand	Description	2008/9		2009/10		2010/11		Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure			
		Audited	Outcome	Audited	Outcome	Audited	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue By Source														
	Property rates	1,778,467		2,131,999		2,416,332		2,709,893	2,803,410	2,663,561	2,663,561	3,040,233	3,318,600	3,622,476
	Property rates - penalties & collection charges	108,132		71,208		62,531		107,835	46,000	53,305	53,305	58,039	62,392	67,071
	Service charges - electricity revenue	4,054,170		5,617,639		7,406,089		9,151,547	9,336,463	9,289,754	9,289,754	10,541,911	11,867,289	13,442,112
	Service charges - water revenue	1,180,942		1,419,190		1,774,487		2,243,276	2,116,318	1,941,389	1,941,389	2,414,589	2,756,191	3,052,723
	Service charges - sanitation revenue	458,599		454,099		701,532		798,765	810,490	710,008	710,008	838,018	952,511	1,082,654
	Service charges - refuse revenue	463,108		564,339		618,193		721,582	790,982	808,578	808,578	964,611	1,124,137	1,310,069
	Service charges - other	48,655		49,858		56,295		57,595	57,595	59,288	59,288	63,523	70,047	77,272
	Rental of facilities and equipment	46,630		48,719		49,064		57,009	57,009	49,974	49,974	61,249	67,498	74,389
	Interest earned - external investments	117,505		54,454		119,553		70,000	105,000	101,829	101,829	170,100	178,605	187,535
	Interest earned - outstanding debtors	422,541		270,959		212,198		302,630	172,000	189,699	189,699	182,231	191,343	200,910
	Dividends received	-		-		-		-	-	-	-	-	-	-
	Fines	92,721		97,679		135,349		145,005	176,685	199,250	199,250	199,864	216,842	235,312
	Licences and permits	25,457		27,663		30,049		25,807	30,000	31,776	31,776	30,948	34,043	37,447
	Agency services	142,254		156,773		186,877		190,468	220,000	210,298	210,298	240,664	264,730	291,203
	Transfers recognised - operational	1,971,772		2,352,858		1,699,363		1,944,866	1,963,770	1,963,770	1,963,770	2,135,790	2,285,120	2,450,149
	Other revenue	66,898		92,012		1,186,489		1,298,529	1,323,253	1,350,083	1,350,083	1,421,400	1,522,374	1,602,890
	Gains on disposal of PPE	86,472		70,554		4,872		-	5,000	-	-	5,000	5,000	5,000
Total Revenue (excluding capital transfers and contributions)		11,064,321		13,480,003		16,659,270		19,824,807	20,013,975	19,622,560	19,622,560	22,368,169	24,916,721	27,739,213

GT000 Ekurhuleni Metro - Table A4 Budgeted Financial Performance (revenue and expenditure)																
R thousand	Description	2008/9		2009/10		2010/11		Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure					
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15					
		Expenditure By Type														
	Employee related costs	3,448,167	3,971,687	4,364,281	4,333,687	4,253,023	4,014,866	4,014,866	4,014,866	4,608,602	5,008,427	5,428,157				
	Remuneration of councillors	58,717	62,513	66,908	78,572	78,572	79,327	79,327	79,327	103,326	110,662	118,519				
	Debt impairment	1,453,565	1,417,263	1,445,304	1,536,306	1,573,288	1,587,113	1,587,113	1,587,113	1,256,869	1,533,022	1,831,928				
	Depreciation & asset impairment	2,134,449	2,082,240	2,114,361	1,016,745	1,067,199	1,040,304	1,040,304	1,040,304	1,241,274	1,536,160	1,780,749				
	Finance charges	196,680	307,458	382,613	488,227	461,487	461,487	461,487	461,487	580,158	677,715	778,608				
	Bulk purchases	4,122,010	5,150,063	6,435,217	7,945,554	7,925,554	7,791,430	7,791,430	7,791,430	8,996,275	10,189,917	11,432,750				
	Other materials	1,059,875	1,004,887	1,155,270	2,215,460	1,881,057	1,667,144	1,667,144	1,667,144	1,955,295	2,183,772	2,363,598				
	Contracted services	561,560	563,520	614,834	701,952	706,288	639,078	639,078	639,078	755,825	783,628	807,116				
	Transfers and grants	53,831	57,093	123,697	231,250	296,727	413,828	413,828	413,828	1,137,904	1,022,804	1,224,148				
	Other expenditure	863,273	916,404	1,149,584	1,276,514	1,765,260	1,637,727	1,637,727	1,637,727	1,704,832	1,844,112	1,947,202				
	Loss on disposal of PPE	469	926	24,773	-	5,000	-	-	-	25,000	25,000	25,000				
	Total Expenditure	13,962,597	15,534,054	17,876,843	19,824,267	20,013,435	19,332,303	19,332,303	19,332,303	22,365,360	24,915,220	27,737,776				
	Surplus/(Deficit)	(2,888,275)	(2,054,051)	(1,217,573)	540	540	290,257	290,257	290,257	2,810	1,501	1,437				
	Transfers recognised - capital	505,267	523,968	581,561	1,327,042	1,334,330	1,326,020	1,326,020	1,326,020	1,412,402	1,621,638	1,819,945				
	Contributions recognised - capital	-	-	-	(1,327,042)	(1,334,330)	(1,326,020)	(1,326,020)	(1,326,020)	(1,412,402)	(1,621,638)	(1,819,945)				
	Contributed assets															
	Surplus/(Deficit) after capital transfers & contributions	(2,383,008)	(1,530,083)	(636,013)	540	540	290,257	290,257	290,257	2,810	1,501	1,437				
	Taxation															
	Surplus/(Deficit) after taxation	(2,383,008)	(1,530,083)	(636,013)	540	540	290,257	290,257	290,257	2,810	1,501	1,437				
	Attributable to minorities															
	Surplus/(Deficit) attributable to municipality	(2,383,008)	(1,530,083)	(636,013)	540	540	290,257	290,257	290,257	2,810	1,501	1,437				
	Share of surplus/ (deficit) of associate															
	Surplus/(Deficit) for the year	(2,383,008)	(1,530,083)	(636,013)	540	540	290,257	290,257	290,257	2,810	1,501	1,437				

Explanatory notes to MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

Revenue generated from rates and services charges forms a significant percentage of the revenue basket for the Metro. Rates and service charge revenues comprise more than two thirds of the total revenue mix. In the 2011/12 financial year, revenue from rates and services charges totalled R15.9 billion or 79.8%. This increases to R17.9 billion, R20.1 billion and R22.7 billion in the respective financial years of the MTREF. A notable trend is the increase in the total percentage revenue generated from rates and services charges which increases from 79.8% in 2011/12 to 113.2% in 2014/15. This growth can be mainly attributed to the increased share that the sale of electricity contributes to the total revenue mix, which in turn is due to rapid increases in the Eskom tariffs for bulk electricity (albeit lower than before, the increases are still much higher than inflation). The above table includes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality.

Details in this regard are contained in Table 94 MBRR SA1 (see page 336).

Property rates is the second largest revenue source totalling 15.2% or R3.04 billion and increases to R3.62 billion by 2014/15. The third largest sources is 'other revenue' which consists of various items such as income received from permits and licenses, building plan fees, connection fees, transport fees and advertisement fees. Departments are reviewing the sundry tariffs on an annual basis. All of the tariffs are not resulting in a break-even situation as various services are cross subsidised by assessment rates.

Operating grants and transfers totals R1.9 billion in the 2011/12 financial year and moves to R2.5 billion by 2014/15. Note that the year-on-year growth for the 2012/13 financial year is 10.7%, 11.4% for 2013/14 and 12.2% for 2014/15.

Bulk purchases have significantly increased over the 2008/09 to 2014/15 period escalating from R4.1 billion to R11.4 billion. These increases can be attributed to the substantial increase in the cost of bulk electricity from Eskom and water from Rand Water. Bulk purchases also include bulk sewer purification costs.

Employee related costs and bulk purchases are the main cost drivers within the municipality and alternative operational gains and efficiencies will have to be identified to lessen the impact of wage and bulk tariff increases in future years.

The following graph illustrates the major expenditure items per type.

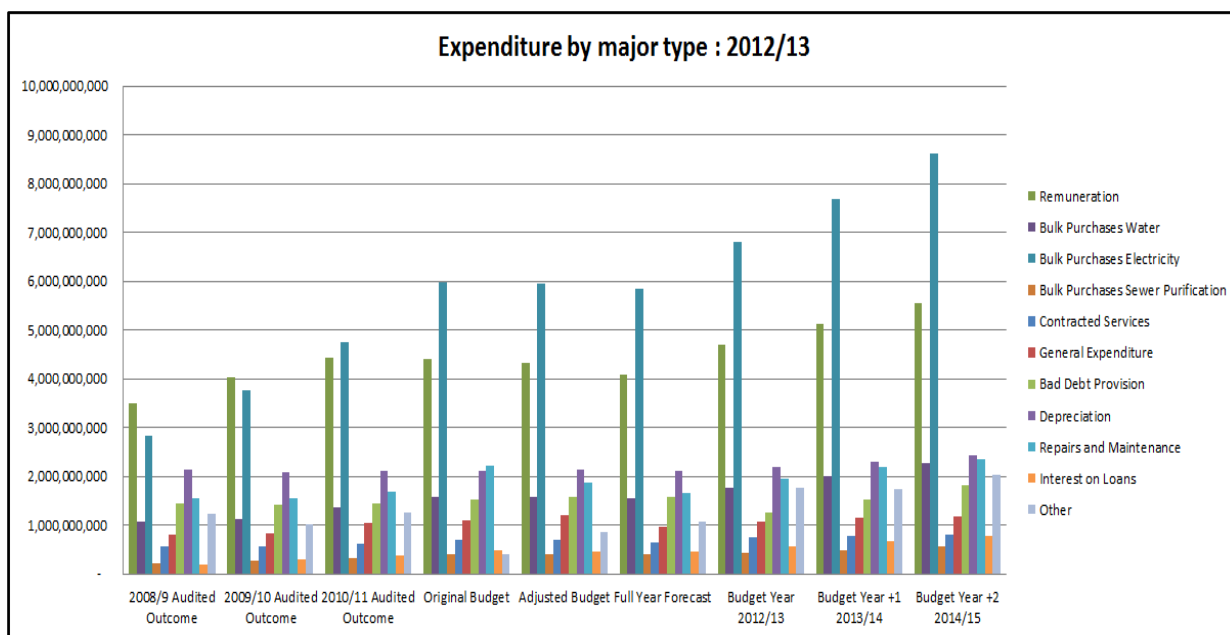


Figure 3 Expenditure by major type

Table 24 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

GT000 Ekurhuleni Metro - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding														
Vote Description		2008/9		2009/10		2010/11		Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure			
R thousand		Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Capital expenditure - Vote														
Multi-year expenditure to be appropriated														
	Vote 1 - Executive and Council	112,738		64,985		4,843		-	-	-	-	4,900	-	-
	Vote 2 - Finance and Corporate Services	221,323		58,806		60,818		368,156	324,012	310,695	310,695	361,667	319,019	275,680
	Vote 3 - Energy	370,978		366,262		342,538		367,854	389,525	373,516	373,516	380,807	388,021	400,831
	Vote 4 - Water and Sanitation	73,199		84,676		185,856		594,160	435,376	417,482	417,482	402,100	520,900	511,400
	Vote 5 - Waste Management	101,053		32,089		53,219		56,296	45,839	43,955	43,955	61,200	68,700	84,000
	Vote 6 - Human Settlements	267,995		283,625		188,823		26,000	52,688	50,523	50,523	77,683	46,000	48,156
	Vote 7 - City Planning	4		-		-		-	-	-	-	-	-	-
	Vote 8 - Economic Development	10,821		24,642		32,117		33,550	38,974	37,372	37,372	53,500	52,300	56,640
	Vote 9 - Disaster and Emergency Management Services	30,827		26,601		-		32,032	22,985	22,040	22,040	44,650	34,670	38,845
	Vote 10 - SRAC	74,316		106,309		85,803		92,900	102,967	98,735	98,735	112,750	102,550	96,500
	Vote 11 - Health and Social Development	75,606		82,295		111,082		92,447	94,173	90,302	90,302	91,358	91,600	118,300
	Vote 12 - Environmental Resource Management	42,401		60,247		88,577		36,881	37,988	36,427	36,427	33,870	38,828	40,303
	Vote 13 - Ekurhuleni Metropolitan Police Department (EPPD)	7,902		-		-		29,538	23,638	22,667	22,667	24,600	27,700	19,700
	Vote 14 - Transport	-		-		-		102,210	77,472	74,288	74,288	75,700	92,901	200,840
	Vote 15 - Roads and Stormwater	962,670		541,220		483,283		310,556	312,878	299,962	299,962	574,150	572,900	592,150
	Capital multi-year expenditure sub-total	2,351,634		1,731,757		1,616,959		2,142,379	1,958,514	1,877,962	1,877,962	2,298,935	2,356,089	2,483,345
Single-year expenditure to be appropriated														
	Vote 1 - Executive and Council	1,961		1,860		2,583		4,610	5,390	5,168	5,168	6,163	7,563	7,563
	Vote 2 - Finance and Corporate Services	12,876		20,700		70,460		21,738	65,738	63,037	63,037	100,765	29,222	29,188
	Vote 3 - Energy	15,766		14,216		15,419		17,400	15,730	15,083	15,083	17,868	20,720	21,150
	Vote 4 - Water and Sanitation	6,646		7,596		33,213		9,500	39,400	37,781	37,781	7,900	8,600	8,600
	Vote 5 - Waste Management	24,019		50,891		82,037		80,968	69,017	66,180	66,180	72,200	51,332	57,917
	Vote 6 - Human Settlements	516		922		740		800	800	767	767	1,150	980	980
	Vote 7 - City Planning	524		638		885		1,800	1,800	1,726	1,726	5,760	3,800	4,100
	Vote 8 - Economic Development	572		418		1,340		510	910	873	873	2,538	2,375	1,720
	Vote 9 - Disaster and Emergency Management Services	38,897		37,284		41,170		20,576	19,550	18,746	18,746	32,894	33,513	33,010
	Vote 10 - SRAC	6,861		4,088		5,186		1,781	5,031	4,824	4,824	22,000	18,950	20,700
	Vote 11 - Health and Social Development	3,090		2,902		8,480		21,447	21,447	20,566	20,566	23,900	12,585	14,550
	Vote 12 - Environmental Resource Management	23,724		29,612		20,778		9,200	7,600	7,288	7,288	26,475	32,610	31,623
	Vote 13 - Ekurhuleni Metropolitan Police Department (EPPD)	57,056		-		14,359		20,536	20,736	19,884	19,884	14,100	19,043	17,443
	Vote 14 - Transport	-		-		-		4,540	3,540	3,395	3,395	10,310	10,352	40,352
	Vote 15 - Roads and Stormwater	24,765		34,409		12,444		17,000	16,900	16,205	16,205	7,750	8,750	9,750
	Capital single-year expenditure sub-total	217,272		205,535		309,094		232,406	293,590	281,523	281,523	351,773	260,395	298,646
	Total Capital Expenditure - Vote	2,568,906		1,937,292		1,926,053		2,374,785	2,252,104	2,159,485	2,159,485	2,650,708	2,616,484	2,781,991

GT000 Ekurhuleni Metro - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding																
R thousand	Vote Description	2008/9		2009/10		2010/11		Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure					
		Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15				
Capital Expenditure - Standard																
	Governance and administration	150,199	166,633	137,019	394,454	395,090	366,581	366,581	366,581	473,495	355,804	312,430				
	Executive and council	87,349	87,349	15,368	65,974	25,910	23,544	23,544	23,544	81,145	8,283	8,293				
	Budget and treasury office	58,775	58,775	56,101	235,131	201,815	185,408	185,408	185,408	209,365	164,629	131,838				
	Corporate services	4,076	20,509	65,550	93,350	167,366	157,629	157,629	157,629	182,985	182,892	172,299				
	Community and public safety	642,235	622,865	541,893	382,956	412,771	429,241	429,241	429,241	495,035	443,532	464,612				
	Community and social services	14,441	19,850	128,884	107,231	109,079	103,484	103,484	103,484	126,500	111,640	111,728				
	Sport and recreation	145,448	169,387	48,354	18,600	33,926	33,553	33,553	33,553	58,200	65,800	61,900				
	Public safety	132,900	63,886	55,529	104,342	88,569	81,498	81,498	81,498	116,244	114,926	108,998				
	Housing	268,511	284,546	189,563	38,890	65,578	93,949	93,949	93,949	78,833	46,980	49,136				
	Health	80,936	85,197	119,562	113,894	115,620	116,758	116,758	116,758	115,258	104,185	132,850				
	Economic and environmental services	1,068,330	613,300	535,498	471,687	453,045	429,050	429,050	429,050	723,975	746,741	909,690				
	Planning and development	11,634	25,292	33,304	24,310	33,334	27,750	27,750	27,750	45,670	46,340	51,100				
	Road transport	996,158	578,317	497,374	432,646	409,130	392,970	392,970	392,970	667,910	684,903	843,092				
	Environmental protection	60,539	9,691	4,820	14,731	10,581	8,330	8,330	8,330	10,395	15,498	15,498				
	Trading services	614,859	554,370	692,282	1,118,088	986,797	930,652	930,652	930,652	942,075	1,058,273	1,083,898				
	Electricity	410,281	380,478	357,957	389,254	409,254	404,041	404,041	404,041	398,675	408,741	421,981				
	Water	58,289	65,227	165,497	144,333	184,978	151,304	151,304	151,304	240,185	289,050	283,583				
	Waste water management	21,546	26,620	33,573	447,237	277,708	267,159	267,159	267,159	169,815	240,450	236,417				
	Waste management	124,733	82,045	135,255	137,264	114,856	108,148	108,148	108,148	133,400	120,032	141,917				
	Other	2,351	633	19,362	7,600	4,400	3,960	3,960	3,960	16,128	12,135	11,360				
	Total Capital Expenditure - Standard	2,477,974	1,957,801	1,926,063	2,374,785	2,252,104	2,159,485	2,159,485	2,159,485	2,650,708	2,616,484	2,781,991				
Funded by:																
	National Government	453,314	460,930	511,527	1,276,192	1,229,660	1,229,660	1,229,660	1,261,613	1,311,919	1,581,638	1,772,445				
	Provincial Government	51,954	53,344	57,756	29,350	74,899	74,899	74,899	42,946	81,733	18,000	19,500				
	District Municipality	-	-	-	-	-	-	-	-	-	-	-				
	Other transfers and grants	-	9,693	12,278	21,500	21,461	21,461	21,461	21,461	18,750	22,000	28,000				
	Transfers recognised - capital	505,267	523,968	581,561	1,327,042	1,326,020	1,326,020	1,326,020	1,326,020	1,412,402	1,621,638	1,819,945				
	Public contributions & donations	-	-	-	-	-	-	-	-	-	-	-				
	Borrowing	1,100,000	1,299,037	1,043,572	867,935	695,309	625,778	625,778	625,778	975,845	783,770	750,772				
	Internally generated funds	963,639	114,287	300,921	179,809	230,775	207,687	207,687	207,687	262,461	211,077	211,274				
	Total Capital Funding	2,568,906	1,937,292	1,926,053	2,374,785	2,252,104	2,159,485	2,159,485	2,159,485	2,650,708	2,616,484	2,781,991				

Explanatory notes to MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. In relation to multi-year appropriations, for 2012/13 R2.3 billion has been allocated of the total R2.65 billion capital budget, which totals 86.6%. This allocation escalates to R2.35 billion in 2013/14 and then to R2.48 billion in 2014/15.
3. Single-year capital expenditure has been appropriated at R353 million for the 2012/13 financial year and remains relatively constant over the MTREF at levels of R260 million and R295 million respectively for the two outer years.
4. Unlike multi-year capital appropriations, single-year appropriations relate to expenditure that will be incurred in the specific budget year such as the procurement of vehicles and specialized tools and equipment. The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the Metro. For the purpose of funding assessment of the MTREF, these appropriations have been included but no commitments will be incurred against single-year appropriations for the two outer-years.
5. In terms of Circular 58, any downward adjustments for 2012/13 relating to the multi-year appropriation for 2012/12 in the 2011/12 Annual budget must be explained. The following votes had downward adjustments:
 - Water and Sanitation – Capacity constraints in the department has led to projects been delayed and moved to the outer years. A centralized PMU has to be formalized within the Department and be capacitated to ensure implementation in line with the project plans.
 - Health and Social Development – The provincial grant for the 2012/13 was R39m however the final gazette amount is R10m
 - Finance – The Revenue enhancement projects had to be spread over the 2012/13 and 2013/14 financial years.
6. The capital programme is funded from capital and provincial grants and transfers, public contributions and donations, borrowing and internally generated funds from current year surpluses. For 2012/13, capital grants and transfers totals R1,4 billion (53.28%) and escalates to R1.8 billion by 2014/15 (64.41%). A substantial portion of the capital budget will be funded from borrowing over MTREF with anticipated borrowings of R975 million in 2012/13 financial year (R800 million in terms of new bond and R175million transferred from previous year). Borrowing is estimated at R785 million in the 2013/14 financial year. The balance will be funded from internally generated funding totalling R262 million, R211 million and R211 million in the respective multi-year budgets. These funding sources are further discussed in detail in 2.6 (Overview of Budget Funding).

Table 25 MBRR Table A6 - Budgeted Financial Position

GT000 Ekurhuleni Metro - Table A6 Budgeted Financial Position												
R thousand	Description	2008/9		2009/10		2010/11		Current Year 2011/12		2012/13 Medium Term Budget Year	Budget Year +1 2013/14	Budget Year +2 2014/15
		Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget			
ASSETS												
Current assets												
	Cash	1,064,929		664,625		1,338,863	2,012,651	2,193,076	2,549,185	2,889,414	4,041,894	4,822,155
	Call investment deposits	66,435		246,306		20,000	20,000	20,000	20,000	20,000	20,000	20,000
	Consumer debtors	1,168,831		1,485,072		1,780,587	2,047,675	2,047,675	2,047,675	2,252,443	2,477,687	2,725,455
	Other debtors	264,255		270,657		374,880	398,123	398,123	398,123	425,593	455,810	487,261
	Current portion of long-term receivables	37,906		—		—	—	—	—	—	—	—
	Inventory	177,125		147,363		144,814	153,792	153,792	144,814	164,404	176,077	188,226
	Total current assets	2,779,483		2,814,023		3,659,144	4,632,241	4,812,666	5,159,797	5,751,854	7,171,468	8,243,098
Non current assets												
	Long-term receivables	90,344		27,834		2,333	2,477	2,477	2,477	2,477	2,477	2,477
	Investments	279,218		84,670		230,895	413,119	413,119	413,119	636,976	522,126	564,600
	Investment property	106,718		106,718		126,279	126,279	126,279	126,279	126,279	126,279	126,279
	Investment in Associate	0		0		0	0	0	0	0	0	0
	Property, plant and equipment	46,706,510		46,455,434		46,239,742	46,513,408	46,340,272	46,274,548	47,749,707	48,830,030	49,831,270
	Agricultural											
	Biological											
	Intangible											
	Other non-current assets	15,905		24,317		31,396	31,396	31,396	31,396	31,396	31,396	31,396
	Total non current assets	47,198,695		46,698,974		46,630,646	47,086,681	46,913,545	46,847,820	48,546,836	49,512,309	50,556,024
	TOTAL ASSETS	49,978,178		49,512,997		50,289,790	51,718,921	51,726,211	52,007,617	54,298,690	56,683,777	58,799,121
LIABILITIES												
Current liabilities												
	Bank overdraft											
	Borrowing	131,314		419,494		175,354	182,358	182,360	182,358	182,358	178,648	162,000
	Consumer deposits	373,154		417,027		487,038	517,234	517,234	517,234	552,924	592,181	633,042
	Trade and other payables	2,220,264		2,556,966		2,597,755	2,967,336	2,967,336	2,967,336	3,250,682	3,562,362	3,798,927
	Provisions	218,327		275,420		232,612	247,034	247,034	247,034	264,080	282,829	302,344
	Total current liabilities	2,943,059		3,668,908		3,492,760	3,913,963	3,913,965	3,913,963	4,643,796	4,616,021	4,896,313
Non current liabilities												
	Borrowing	1,945,601		2,276,068		3,715,714	4,333,358	4,333,356	4,333,358	4,557,247	5,163,597	5,001,597
	Provisions	1,766,855		1,731,957		1,881,265	2,028,343	2,028,343	2,028,343	2,231,888	2,415,262	2,590,932
	Total non current liabilities	3,712,456		4,008,025		5,596,979	6,361,700	6,361,699	6,361,700	6,789,134	7,578,858	7,592,529
	TOTAL LIABILITIES	6,655,514		7,676,933		9,089,739	10,275,664	10,275,663	10,275,663	11,432,930	12,194,879	12,488,842
	NET ASSETS	43,322,663		41,836,064		41,200,051	41,443,258	41,450,547	41,731,954	42,865,760	44,488,898	46,310,279
COMMUNITY WEALTH/EQUITY												
	Accumulated Surplus/(Deficit)	43,322,663		41,836,064		41,200,051	41,443,258	41,450,547	41,731,954	42,865,760	44,488,898	46,310,279
	Reserves	—		—		—	—	—	—	—	—	—
	Minorities' interests	—		—		—	—	—	—	—	—	—
	TOTAL COMMUNITY WEALTH/EQUITY	43,322,663		41,836,064		41,200,051	41,443,258	41,450,547	41,731,954	42,865,760	44,488,898	46,310,279

Explanatory notes to MBRR Table A6 - Budgeted Financial Position

1. Table MBRR A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. Table 96 is supported by an extensive table of notes (SA3 which can be found on page 340) providing a detailed analysis of the major components of a number of items, including:
4. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
5. Table 96 is supported by an extensive table of notes (SA3 which can be found on page 340) providing a detailed analysis of the major components of a number of items, including:
 - Call investments deposits;
 - Consumer debtors;
 - Property, plant and equipment;
 - Trade and other payables;
 - Provisions non-current;
 - Changes in net assets; and
 - Reserves
6. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
7. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition the funding compliance assessment is informed directly by forecasting the statement of financial position.

Table 26 MBRR Table A7 - Budgeted Cash Flow Statement

GT000 Ekurhuleni Metro - Table A7 Budgeted Cash Flows										
R thousand	Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
	Ratepayers and other	6,926,228	8,666,715	11,661,477	14,440,427	14,647,619	15,489,819	15,489,819	20,473,170	22,709,472
	Government - operating	2,468,887	2,918,078	2,749,523	3,185,114	3,225,741	1,963,770	1,963,770	2,135,790	2,450,149
	Government - capital	505,267	523,968	581,561	1,327,041	1,334,330	1,326,020	1,326,020	1,412,402	1,819,945
	Interest	198,702	361,302	331,751	372,630	277,000	291,528	291,528	352,331	369,948
Payments										
	Suppliers and employees	(9,651,687)	(11,169,383)	(13,699,817)	(16,260,888)	(16,389,362)	(15,712,319)	(15,712,319)	(18,793,734)	(20,666,191)
	Finance charges	(196,680)	(307,458)	(382,613)	(488,227)	(461,487)	(461,487)	(461,487)	(580,158)	(677,715)
	Transfers and Grants				-					(778,608)
	NET CASH FROM/(USED) OPERATING ACTIVITIES	250,718	993,222	1,241,882	2,576,098	2,633,841	2,897,331	2,897,331	2,917,572	3,405,969
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
	Proceeds on disposal of PPE	6,073	38,601	4,553						
	Decrease (Increase) in non-current debtors	33,733	(174,550)	25,502	(145)	(145)	(146)	(145)	-	-
	Decrease (Increase) in non-current investments	36,445	14,677	80,081	(182,224)	(182,224)	(182,224)	(182,224)	(223,857)	(42,475)
Payments										
	Capital assets	(2,584,971)	(1,937,292)	(1,926,053)	(2,374,785)	(2,252,104)	(2,159,485)	(2,159,485)	(2,650,708)	(2,616,484)
	NET CASH FROM/(USED) INVESTING ACTIVITIES	(2,488,720)	(2,058,564)	(1,815,917)	(2,557,154)	(2,434,473)	(2,341,854)	(2,341,853)	(2,874,564)	(2,501,634)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
	Borrowing long term/refinancing	1,100,000	800,000	1,615,000	800,000	800,000	800,000	800,000	800,000	785,000
	Increase (decrease) in consumer deposits	35,256	43,873	70,011	30,196	30,196	30,196	30,196	35,689	39,258
Payments										
	Repayment of borrowing	(150,711)	(178,835)	(436,738)	(175,352)	(175,352)	(175,352)	(175,352)	(182,358)	(576,113)
	NET CASH FROM/(USED) FINANCING ACTIVITIES	984,544	665,038	1,248,273	654,844	654,844	654,844	654,844	653,331	248,145
	NET INCREASE/ (DECREASE) IN CASH HELD	(1,253,458)	(400,304)	674,238	673,788	854,213	1,210,321	1,210,322	696,338	1,152,480
	Cash/cash equivalents at the year begin:	2,318,387	1,064,929	664,625	1,338,863	1,338,863	1,338,863	1,338,863	2,193,076	2,889,414
	Cash/cash equivalents at the year end:	1,064,929	664,625	1,338,863	2,012,651	2,193,076	2,549,184	2,549,185	2,889,414	4,041,894
										4,822,155

Table 27 MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

GT000 Ekurhuleni Metro - Table A8 Cash backed reserves/accumulated surplus reconciliation										
Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Cash and investments available										
Cash/cash equivalents at the year end	1,064,929	664,625	1,338,863	2,012,651	2,193,076	2,549,184	2,549,185	2,889,414	4,041,894	4,822,155
Other current investments > 90 days	66,436	246,307	20,001	20,000	20,000	20,001	20,000	20,000	20,000	20,000
Non current assets - Investments	279,218	84,670	230,895	413,119	413,119	413,119	413,119	636,976	522,126	564,600
Cash and investments available:	1,410,583	995,602	1,589,759	2,445,771	2,626,195	2,982,305	2,982,305	3,546,390	4,584,020	5,406,755
Application of cash and investments										
Unspent conditional transfers	159,233	200,485	133,881	133,881	133,881	133,881	133,881	133,881	133,881	133,881
Unspent borrowing	-	331,232	87,660	-	192,453	192,453	-	-	-	-
Statutory requirements										
Other working capital requirements	873,929	951,515	767,729	848,376	834,515	673,438	673,438	658,982	750,794	745,416
Other provisions										
Long term investments committed	316,796	301,501	224,185	301,501	425,616	425,616	425,616	649,192	534,039	571,772
Reserves to be backed by cash/investments	472,006	864,153	1,195,709	1,201,910	1,204,723	1,204,723	1,204,723	934,879	1,049,273	1,165,074
Total Application of cash and investments:	1,821,965	2,648,886	2,409,164	2,485,669	2,791,188	2,630,111	2,437,688	2,376,934	2,467,986	2,616,143
Surplus(shortfall)	(411,382)	(1,653,284)	(819,406)	(39,898)	(164,992)	352,194	544,647	1,169,457	2,116,034	2,790,612
Other working capital requirements										
Debtors	1,187,101	1,404,966	1,696,145	1,985,079	1,998,940	2,160,017	2,160,017	2,457,819	2,677,687	2,919,630
Creditors due	2,061,030	2,356,481	2,463,874	2,833,455	2,833,455	2,833,455	2,833,455	3,116,801	3,428,481	3,665,046
Total	(873,929)	(951,515)	(767,729)	(948,376)	(834,515)	(673,438)	(673,438)	(658,982)	(750,794)	(745,416)
Debtors collection assumptions										
Balance outstanding - debtors	1,523,431	1,783,563	2,157,800	2,448,275	2,448,275	2,448,275	2,448,275	2,680,513	2,935,974	3,215,194
Estimate of debtors collection rate	78%	79%	79%	81%	82%	88%	88%	92%	91%	91%

Explanatory notes to MBRR Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. It can be seen that the cash levels of the Metro is increasing steadily after the initial fall towards 2008/09.
4. The cash and cash equivalents increase because of healthy increases in operational activities due to implementations of various interventions, i.e. extensive debt collection drive.
5. The 2012/13 MTREF has been informed by the planning principle of ensuring adequate cash reserves over the medium-term.
6. Cash and cash equivalents totals to R1.3 billion as at the end of the 2010/11 financial year and escalates to R 4.8 billion by 2014/15.

Explanatory notes to MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. The end objective of the medium-term framework is to ensure the budget is funded aligned to section 18 of the MFMA.
6. From the table it can be seen that for the period 2010/11 the cash shortage decreases from previous years and is projected that it will change to a surplus during the current year.
7. As part of the budgeting and planning guidelines that informed the compilation of the 2012/13 MTREF and considering the requirements of section 18 of the MFMA, it can be concluded that the 2012/13 MTREF is funded due to the significant cash surplus.
8. As can be seen the budget has been modelled to progressively move from a deficit of R819 million in 2010/11 to a surplus of R 2 790 million by 2014/15.

Table 28 MBRR Table A9 - Asset Management

GT000 Ekurhuleni Metro - Table A9 Asset Management											
R thousand	Description	2008/9	2009/10	2010/11	Current Year 2011/12		Full Year Forecast	2012/13 Medium Term Revenue & Expenditure			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget		Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	
CAPITAL EXPENDITURE											
Total New Assets											
	Infrastructure - Road transport	1,691,516	1,169,691	1,021,357	1,473,021	1,535,230	1,472,086		1,593,318	1,635,415	1,732,591
	Infrastructure - Electricity	735,618	211,086	187,971	278,594	335,498	321,699		373,700	354,961	433,800
	Infrastructure - Water	238,807	234,540	157,550	111,500	127,172	121,942		263,679	255,721	279,231
	Infrastructure - Sanitation	2,482	48,155	52,971	15,328	15,663	15,018		140,800	198,050	170,083
	Infrastructure - Other	3,623	12,069	13,276	19,505	11,734	11,252		109,443	211,350	221,417
	Infrastructure	59,677	88,433	25,570	91,100	99,591	95,495		268,432	251,200	263,240
	Community	1,040,207	594,282	437,337	516,027	589,658	565,406		1,156,054	1,271,282	1,367,771
	Investment properties	185,991	207,934	191,353	239,886	282,923	271,287		158,260	147,300	146,803
	Other assets	261,107	158,942	142,600	303,528	320,854	307,657		77,683	46,000	48,156
		204,211	208,532	250,067	413,580	341,795	327,737		201,321	170,833	169,861
Total Renewal of Existing Assets											
	Infrastructure - Road transport	877,390	767,602	904,696	901,765	716,873	687,398		1,057,390	981,069	1,049,400
	Infrastructure - Electricity	201,846	330,274	365,302	379,780	187,762	180,050		250,450	266,700	268,350
	Infrastructure - Water	150,564	134,529	148,082	164,458	183,406	175,863		98,128	117,800	117,600
	Infrastructure - Sanitation	43,125	18,932	21,826	77,411	116,429	111,640		91,485	82,400	104,900
	Infrastructure - Other	20,525	9,237	11,161	65,180	34,832	33,400		60,372	29,100	15,000
	Infrastructure	190,193	138,363	154,199	123,960	107,220	102,810		109,800	77,500	110,000
	Community	606,253	631,336	700,570	810,790	629,650	603,762		610,235	573,500	615,850
	Other assets	80,064	88,707	101,978	28,586	32,784	31,435		76,910	89,400	138,400
		191,074	47,559	102,149	62,389	54,440	52,201		370,245	318,169	295,150
Total Capital Expenditure											
	Infrastructure - Road transport		541,360	553,273	658,374	523,260	501,748		624,150	621,661	702,150
	Infrastructure - Electricity		369,070	305,632	275,958	310,578	297,804		361,807	373,521	396,831
	Infrastructure - Water		67,087	74,796	92,739	132,092	126,659		232,285	280,450	274,983
	Infrastructure - Sanitation		21,306	24,436	84,685	46,567	44,652		169,815	240,450	236,417
	Infrastructure - Other		226,795	179,769	215,060	206,811	198,305		378,232	328,700	373,240
	Infrastructure		1,225,618	1,137,907	1,326,817	1,219,308	1,169,168		1,766,269	1,644,762	1,983,621
	Community		296,641	293,331	268,472	315,707	302,722		235,170	236,700	285,203
	Investment properties		158,942	142,600	303,528	320,854	307,657		77,683	46,000	48,156
	Other assets		256,091	352,216	475,969	396,235	379,938		571,566	489,003	465,011
TOTAL CAPITAL EXPENDITURE - Asset class		2,568,906	1,937,292	1,926,053	2,374,785	2,252,104	2,159,485		2,650,708	2,616,484	2,781,991

GT000 Ekurhuleni Metro - Table A9 Asset Management												
R thousand	Description	2008/9		2009/10		2010/11		Current Year 2011/12		2012/13 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15		
ASSET REGISTER SUMMARY - PPE (WDV)												
	Infrastructure - Road transport	17,534,758	17,040,343	16,784,218	16,742,054	16,719,524	16,683,622	17,022,088	17,314,112	17,477,363		
	Infrastructure - Electricity	12,978,555	13,048,967	12,892,467	12,259,297	12,575,843	12,546,020	12,668,774	12,448,345	12,148,760		
	Infrastructure - Water	2,865,601	3,051,261	3,051,261	3,544,294	3,297,612	3,297,612	3,638,508	4,053,907	4,467,115		
	Infrastructure - Sanitation	2,762,957	2,732,073	2,732,073	2,791,232	2,724,859	2,724,859	2,865,428	2,980,459	3,118,311		
	Infrastructure - Other	686,436	639,772	639,772	837,241	741,731	741,731	859,496	945,123	1,087,480		
	Infrastructure	36,628,308	36,512,416	36,099,792	36,174,118	36,059,569	35,993,844	37,054,293	37,741,947	38,299,029		
	Community	3,111,994	3,093,719	3,295,138	3,126,383	3,170,229	3,170,229	3,126,383	3,117,394	3,120,808		
	Heritage assets	78,395	78,395	78,395	78,950	78,983	78,983	78,950	79,036	79,739		
	Investment properties	106,718	106,718	126,279	126,279	126,279	126,279	126,279	126,279	126,279		
	Other assets	6,687,813	6,770,904	6,766,417	7,133,957	7,031,491	7,031,491	7,490,082	7,891,653	8,331,695		
	Intangibles	15,905	24,317	31,396	31,396	31,396	31,396	31,396	31,396	31,396		
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)		46,829,133	46,586,469	46,397,418	46,671,084	46,497,948	46,432,223	47,907,382	48,987,705	49,988,946		
EXPENDITURE OTHER ITEMS												
	Depreciation & asset impairment	2,134,449	2,082,240	2,114,361	1,016,745	1,067,199	1,040,304	1,241,274	1,536,160	1,780,749		
	Repairs and Maintenance by Asset Class	1,059,875	1,004,887	1,155,270	2,897,742	1,881,053	1,667,144	1,955,295	2,183,772	2,363,598		
	Infrastructure - Road transport	414,911	435,284	444,738	530,077	411,861	359,657	435,039	473,154	507,248		
	Infrastructure - Electricity	451,797	480,684	532,544	885,713	610,406	563,389	634,274	731,918	800,465		
	Infrastructure - Water	250,394	248,183	262,002	446,806	270,959	226,397	299,760	332,588	363,501		
	Infrastructure - Sanitation	94,286	75,974	70,635	155,475	72,947	63,209	74,202	82,522	89,058		
	Infrastructure - Other	50,583	53,005	53,506	56,236	53,367	47,037	55,600	59,265	63,117		
	Infrastructure	1,261,971	1,293,128	1,363,425	2,074,307	1,419,539	1,259,689	1,498,875	1,679,447	1,823,389		
	Community	51,099	42,950	45,173	54,030	49,980	43,939	57,349	60,542	64,584		
	Heritage assets	69,050	73,762	85,293	149,466	142,503	124,978	134,124	109,751	116,885		
	Investment properties	(501,475)	(558,889)	(488,410)	-	22,411	22,411	26,272	28,442	31,579		
	Other assets	179,230	153,936	149,789	619,939	246,620	216,127	238,675	305,590	327,161		
TOTAL EXPENDITURE OTHER ITEMS		3,194,324	3,087,127	3,269,631	3,914,487	2,948,252	2,707,449	3,196,569	3,719,932	4,144,348		
	Renewal of Existing Assets as % of total capex	34.2%	39.6%	47.0%	38.0%	31.8%	31.8%	39.9%	37.5%	37.7%		
	Renewal of Existing Assets as % of deprcn"	41.1%	36.9%	42.8%	88.7%	67.2%	66.1%	85.2%	63.9%	58.9%		
	R&M as a % of PPE	2.3%	2.2%	2.5%	6.2%	4.1%	3.6%	4.1%	4.5%	4.7%		
	Renewal and R&M as a % of PPE	4.0%	4.0%	4.0%	8.0%	6.0%	5.0%	6.0%	6.0%	7.0%		

Explanatory notes to MBRR Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40% of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8% of PPE. The Metro meets the 40% renewal requirement. The R and M requirement is not met due to the EMM having re-valued its assets with the first time adoption of GRAP 17 and asset values are currently high in relation to other municipalities.
3. The following graph provides an analysis between depreciation and operational repairs and maintenance over the MTREF. It highlights the Metro's strategy to address the maintenance backlog.

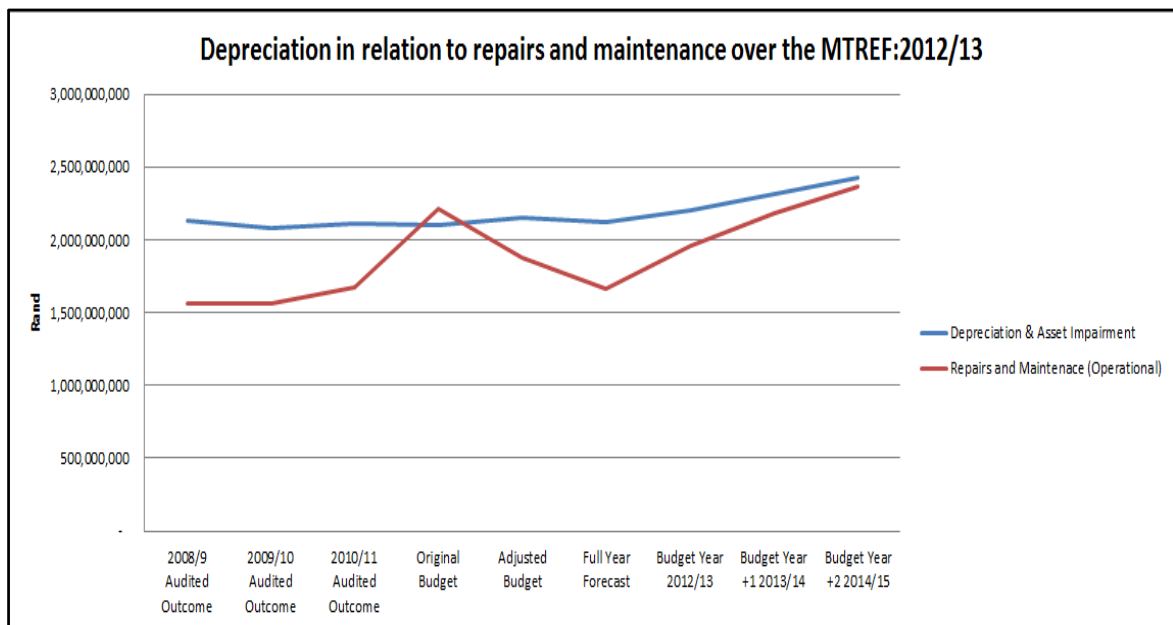


Figure 4 Depreciation in relation to repairs and maintenance over the MTREF

Table 29 MBRR Table A10 - Basic Service Delivery Measurement

GT000 Ekurhuleni Metro - Table A10 Basic service delivery measurement									
Description	2008/9	2009/10	2010/11	Current Year 2011/12		Full Year Forecast	2012/13 Medium Term Revenue & Expenditure		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget		Budget Year	Budget Year +1	Budget Year +2
Household service targets									
Water:									
Piped water inside dwelling	456,077	456,077	456,077	456,077	456,077	456,077	463,830	471,715	479,735
Piped water inside yard (but not in dwelling)	159,526	159,526	159,526	159,526	159,526	159,526	159,526	159,526	159,526
Using public tap (at least min.service level)	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000
Other water supply (at least min.service level)	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
<i>Minimum Service Level and Above sub-total</i>	747,603	747,603	747,603	747,603	747,603	747,603	755,356	763,241	771,261
Using public tap (< min.service level)	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
No water supply	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Total number of households	767,603	767,603	767,603	767,603	767,603	767,603	775,356	783,241	791,261
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	615,603	615,603	615,603	615,603	615,603	615,603	626,068	636,711	647,536
Flush toilet (with septic tank)	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Chemical toilet	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Pit toilet (ventilated)	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	768,603	768,603	768,603	768,603	768,603	768,603	779,068	789,711	800,536
Bucket toilet	-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
No toilet provisions	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	768,603	768,603	768,603	768,603	768,603	768,603	779,068	789,711	800,536

GT000 Ekurhuleni Metro - Table A10 Basic service delivery measurement									
Description	2008/9	2009/10	2010/11	Current Year 2011/12		Full Year Forecast	2012/13 Medium Term Revenue & Expenditure		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget		Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Energy:									
Electricity (at least min. service level)	188,705	188,705	188,705	188,705	221,000	221,000	223,000	225,230	227,482
Electricity - prepaid (min. service level)	291,185	291,185	291,185	291,185	306,000	306,000	316,000	319,160	322,352
Minimum Service Level and Above sub-total	479,890	479,890	479,890	479,890	527,000	527,000	539,000	544,390	549,834
Electricity (< min. service level)	287,713	287,713	287,713	287,713	287,713	240,603	236,356	238,851	241,427
Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
Other energy sources	-	-	-	-	-	-	-	-	-
Below Minimum Service Level sub-total	287,713	287,713	287,713	287,713	287,713	240,603	236,356	238,851	241,427
Total number of households	767,603	767,603	767,603	767,603	814,713	767,603	775,356	783,241	791,261
Refuse:									
Removed at least once a week	672,336	672,336	672,336	672,336	767,603	767,603	775,356	783,241	791,261
Minimum Service Level and Above sub-total	672,336	672,336	672,336	672,336	767,603	767,603	775,356	783,241	791,261
Removed less frequently than once a week	-	-	-	-	-	-	-	-	-
Using communal refuse dump	64,000	64,000	64,000	64,000	64,000	64,000	64,000	64,000	64,000
Using own refuse dump	-	-	-	-	-	-	-	-	-
Other rubbish disposal	-	-	-	-	-	-	-	-	-
No rubbish disposal	-	-	-	-	-	-	-	-	-
Below Minimum Service Level sub-total	64,000	64,000	64,000	64,000	64,000	64,000	64,000	64,000	64,000
Total number of households	736,336	736,336	736,336	831,603	831,603	831,603	839,356	847,241	855,261
Households receiving Free Basic Service									
Water (6 kilolitres per household per month)	768,603	768,603	768,603	768,603	436,255	436,255	436,255	436,255	436,255
Sanitation (free minimum level service)	768,603	768,603	768,603	768,603	436,255	436,255	436,255	436,255	436,255
Electricity/other energy (50kwh per household per month)	291,185	291,185	291,185	291,185	324,000	324,000	361,000	361,000	361,000
Refuse (removed at least once a week)	43,254	38,001	189,281	189,281	189,281	189,281	189,281	189,281	189,281
Cost of Free Basic Services provided (R'000)									
Water (6 kilolitres per household per month)	135,115	143,713	157,225	256,553	256,553	256,553	304,254	239,527	260,366
Sanitation (free sanitation service)	58,345	62,951	72,932	199,172	199,172	199,172	235,306	123,186	141,664
Electricity/other energy (50kwh per household per month)	55,158	61,844	75,216	48,750	57,555	57,555	60,000	146,873	176,978
Refuse (removed once a week)	22,387	21,241	158,760	158,760	158,760	158,760	215,460	215,460	215,460
Total cost of FBS provided (minimum social package)	271,005	289,750	464,132	663,235	672,040	672,040	815,019	725,047	794,468

[illegible]

Explanatory notes to MBRR Table A10 - Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.
2. The Metro continues to make good progress with the eradication of backlogs:
3. The budget provides for 50 000 households to be registered as indigent in 2012/13, and therefore entitled to receiving Free Basic Services. The number has been left at a constant 50 000 over the MTREF period, mainly due to affordability. The equitable share grant currently does not cover the cost of free basic services. The level of free basic services will have to be reviewed to cover the cost of additional indigents given the rapid rate of in-migration to the Metro, especially by poor people seeking economic opportunities.
4. It is anticipated that these Free Basic Services will cost the municipality R1.9 billion in 2012/13. This 'tax expenditure' needs to be seen within the context of the municipality's overall revenue management strategy – the more the municipality gives away, the less there is available to fund other services.

Part 2 – Supporting Documentation

2.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.

The primary aims of the Budget Steering Committee are to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the Metro's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1 Budget Process Overview

The key deadlines for the compilation of the IDP and Medium Term Revenue and Expenditure Framework (MTREF, or Budget) was submitted to Council for approval during August 2011 as required by section 21(b) of the MFMA. In terms of the approved key deadlines, the IDP and Budget must be tabled to Council at the end of March 2012 Council meeting. Public Participation is scheduled for April 2012 with final adoption of the IDP and Budget during May 2012.

The departments received budget compilation guidelines and templates to be submitted in support of their budget requests during September 2011.

Departments duly complied and submitted their Operating and Capital Budget requests to the Finance department for consolidation during October 2011. Consolidation of the departmental input received and analysis of the requests took place during November and December 2011.

The Project Monitoring Office (PMO) with the Finance Department met with all departments during end 2011 to discuss both their adjustment budget request as well as the budget request for the 2012/13 to 2014/15 financial period. The PMO expressed an opinion (per department) on the departmental readiness to implement the capital projects for which funding were requested. This report contains details on the readiness of the departments within the cluster. To further ascertain departmental readiness to implement the capital projects for which funding were requested, heads of departments had to confirm in writing that:

- Project plans have been drafted in terms of the requirements of the PMO.
- Availability of land (i.e. land has been secured either through the land availability agreement, purchase, finalisation of zoning, etc.).
- Availability of bulk services (i.e. water, sanitation, electricity, roads, ICT networks and public transport are available, or have been considered and the non-availability will not have a negative impact on the project. This must be certified by both the head of the requesting department as well as the head of the department responsible for the service in question).
- Availability of operating expenditure in future years for the operationalisation of the project. This will include salaries, overhead costs, maintenance, etc.
- Agreement has been reached with the implementing department (mainly insofar as buildings and other physical structures that are project managed by the Facilities Management department) that they do have the capacity to implement the project as budgeted.
- That the requesting department can implement the projects as requested taking the current departmental capacity constraints into account.

The Organisational Performance Management Team scrutinized the budget submissions to ensure alignment with the IDP and SDBIP. This process led the amendments to the IDP and SDBIP (both in terms of the amending targets and adding targets). The process, however, is still ongoing and further amendments to the IDP and SDBIP will be made as the alignment between the IDP and Budget are finalized. The process of prioritization of programmes to fit within the available funding is being refined to ensure that the presented budget best reflects the IDP goals.

The budgets of the Municipal Entities were evaluated with the budgets of the EMM departments responsible for the entities. The budgets are presented with the departmental budgets in this report.

The IDP, Budget, Assets and Liabilities Committee (IBALCO) meeting has been set up as a sub-committee of the Metro Manager's Strategic Management Team (SMT) process. This committee is tasked with the technical evaluation of departmental budget requests.

The following IBALCO meetings took place:

- 26 January 2012: City Manager and Chief Financial Officer scrutinized summarized budget information and provided strategic guidance to the IBALCO process.
- 30 January 2012: IBALCO meeting considered departmental capital budget requests.
- 31 January 2012: IBALCO meeting considered departmental capital budget requests (continuation) as well as proposed tariff increases.
- 1 February 2012: IBALCO meeting considered departmental operating budget requests.
- 16 February 2012: IBALCO meeting considered departmental capital budget and tariff increase recommendations for the Budget Steering Committee of the 17th February 2012.

- 20 February 2012: IBALCO meeting to consider final Cluster Budget submissions to be presented to MMC's.
- 27 February 2012: Senior Management Team (SMT) met to consider the final IDP and Budget proposals for consideration by the Budget Steering Committee on the 7th March 2012.
- 8 May 2012: IBALCO met to consider public comments received during the public participation process for possible amendment of the draft budget before submission to Mayoral Committee and Council.

The Mayor tabled in Council the required the IDP and budget time schedule on 25 August 2011.

Key dates applicable to the process with actual progress made were:

Month	Activity	Date	Actual Progress made
June 2011	Establishment of Budget Steering Committee for the 2012/2013 budget cycle	18 August 2011	Done, Mayoral Committee announced on the 18 th August 2011.
July 2011 – August 2011	IDP Review Workshops	11-29 July	Done, 11 – 15 July 2011
August 2011	IDP / Budget Compilation Methodology for 2012-2013 to be submitted to SMT for approval	10 October	Done, 6 October 2011 (combined with Budget Steercom)
August 2011	Budget Steering Committee to discuss revised IDP / Budget Compilation Methodology for 2012-2013	6 October	Done, 6 October 2011
Second week in September 2011	Issue Budget Instructions to departments	16 Sept	E-mailed to departments. Opex – 15 September 2011 Capex – 16 September 2011 Held workshop with departments on the 10 th October 2011.
Third and Fourth week of September 2011	Departments to compile detailed Operating and Capital Budgets (comments on standard cost items provided in Finance draft of budget + motivations for new projects, new positions, capital projects, etc.) All applications to be in the form of a comprehensive business plan with detailed costing, impact on future operating budgets, staff requirements, etc.	30 Sept	All submissions received.
October 2011 – December 2011	EPMO to evaluate departmental Capital Budget Submissions (reasonableness of project plans and timelines)		Done on high level with departments. Departments were also requested to certify that planning has been completed.
October 2011 – December 2011	OPM to evaluate departmental Capital Budget Submissions (project alignment to draft revised GDS, CMIP and CIF)		Commenced with, not yet completed. GDS review outstanding, capital projects linked to CIF
November 2011	Departments to present their draft Operating Budgets to SMT IDP, Budget, Assets and Liability Sub-Committee	21 – 25 Nov	IBALCO sessions to take place during January and February 2012
November 2011 – January 2012	Formal capital project prioritization:	28 Nov – 2 Dec	GDS review outstanding, capital projects linked to CIF
January 2012	Departments to present their draft Operating Budgets to MFMA IDP Budget Steering Committee (including engagements with the Executive Mayor)	January and February 2012	Done, Budget Steering Committee meetings held on the 17 January 2012, 17 February 2012 and 7 March

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Month	Activity	Date	Actual Progress made
	Budget Steering Committee to consider: <ul style="list-style-type: none"> - Mid-year review of 2011/2012 budget year - IDP and SDBIP (draft SDBIP based on draft budget allocations) - All Budget related policies - Tariff Increases - Balancing of Budget - National Treasury upload files, particularly SA10 - Risk Management and impact on the budget (have the key risks been funded) - Capital Programme and impact on Built Environment - Updated Built Environment Plan as basis of USDG grant application - Format of public meetings to be held post tabling of budget - Long Term Funding Strategy - Built Environment Performance Plan 		2012.
February 2012	Engagement with National Treasury re proposed budget to be tabled	NT Engagements 13 – 16 Feb 2012	Completed
March 2012	Budget Pre-tabling workshops / engagements: <ul style="list-style-type: none"> - Workshop with all councillors - Other interested parties 	2 March 2012	Budget to be referred to oversight after tabling of the budget. Workshops to be arranged for all councillors and oversight committees.
March 2012	Preparation of Budget Tips Campaign – printing of posters, flyers, etc. To be available directly after the tabling of the Budget to Council.	13 March 2012	Completed
March 2012	Tabling of IDP / Budget and Draft SDBIP to Mayoral Committee and Council	29 March 2012	Tabled on 27 March 2012
Immediately after Council approval	Making public of tabled IDP / Budget as per the MFMA and MSA requirements	30 April 2012	Completed
April 2011	Tabled IDP and budget submitted to oversight committees	8 – 10 May 2012	Completed
Immediately after Council approval	Submission of IDP to MEC for Comments	10 April 2012	Completed
Immediately after Council approval	Submission of Budget to NT for Comments (Including upload files in printed and electronic format)	10 April 2012	Completed
Immediately after Council approval	Submission of IDP / Budget to organs of state	10 April 2012	Completed
April 2012	Budget consultation workshops <ul style="list-style-type: none"> - Organised business - Largest water and electricity consumers - Organised labour - NGO's, CBO's, etc. - Ward Committees - Other focus groups (such as SAPS, education, etc.) 	20 April 2012	Completed: 3 – 18 April 2012
April 2012	Budget consultation meetings with National and Provincial Government <ul style="list-style-type: none"> - NT follow up session (if required) - National Sector Departments (to be detailed) - Provincial Sector Departments (to be detailed) - MEC re IDP 	24 and 25 April 2012	National Treasury - 21 May 2012 Provincial Government - 14 May 2012
April 2012	Summary of public comments received submitted	29 April 2012	Completed 9 May 2012

Month	Activity	Date	Actual Progress made
	to MFMA IDP Budget Steering Committee for consideration		
Early May 2012	IDP and Budget Conference with all Councillors (post public conference to finalise IDP / Budget amendments, if any)	9 May 2012	Completed 4 May 2012
Mid May 2012	Draft IDP and budget submitted to SMT IDP, Budget, Assets and Liability sub-committee for final recommendation to Mayoral Committee and Council	14 May 2012	Completed 8 May 2012
End May 2012	Tabling of IDP / Budget and Draft SDBIP to Mayoral Committee and Council and formal Budget Speech of the Executive Mayor	24 and 31 May 2012	Mayoral Committee on 16 May 2012 Council meeting on 31 May 2012
Immediately after Council approval	Making public of approved IDP / Budget as per the MFMA and MSA requirements	9 June 2012	
Immediately after Council approval	Submission of approved IDP to MEC for comments	9 June 2012	
Immediately after Council approval	Submission of approved IDP and Budget to NT (Including upload files in printed and electronic format)	9 June 2012	

2.1.2 IDP and Service Delivery and Budget Implementation Plan

The Metro's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan.

The Logic Framework planning model was adopted in formulating the departmental plans for the next 5 years. In terms of section 34 of the Municipal Systems Act, 32 of 2000, the council must annually review its Integrated Development Plan in terms of a predetermined process. This process was adopted by the Council on 18 August 2011.

The review of the Integrated Development Plan (IDP) in terms of the Municipal Systems Act is guided and informed by the following:

- It must support and work towards achieving the Vision and Mission of EMM.
- Working towards the achievement of the EMM GDS 2025 Outcomes and Milestones (The GDS 2025 has been under review but has not been finalised yet and this process is still in progress).
- Addressing the National Outcomes set by Parliament.
- Focus on service delivery in terms of the eradication of backlogs and the maintenance of infrastructure.
- Provincial plans and programmes applicable to the specific. Budget allocations by the respective provincial sector departments to these projects should also be reflected as far as possible.

All departments were part of the process of setting the IDP and SDBIP in terms of the Logic Framework format. This process were refined and improved from October 2011 to January 2012. The process focussed on formulating and improving measurable performance indicators targets set for each of the years moving to 2016.

The outcome of this process, which reflects the key results to be achieved by the various departments of which details are contained in the Departmental IDP and SDBIP.

The Process Plan applicable to the revision cycle included the following key IDP processes and deliverables:

- Registration of community needs;
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Public participation process;
- Compilation of the SDBIP, and
- The review of the performance management and monitoring processes.

The IDP has been taken into a business and financial planning process leading up to the 2012/13 MTREF, based on the approved 2011/12 MTREF, Mid-year Review and adjustments budget. The business planning process has subsequently been refined in the light of current economic circumstances and the resulting revenue projections.

With the compilation of the 2012/13 MTREF, each department/function had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year and third quarter performance against the 2011/12 Departmental Service Delivery and Budget Implementation Plan. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

2.1.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2012/13 MTREF, financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2012/13 MTREF:

- City growth
- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e. inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- The approved 2011/12 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor payment levels
- Loan and investment possibilities
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circular 58 has been taken into consideration in the planning and prioritisation process.

2.1.4 Community Consultation

EMM have Executive Mayoral system which includes the functioning of a ward committee system which form the basis for community consultation. The process of local government elections which took place on 19 May 2011 however also resulted in the dissolving of ward committees. After the new council structures were finalised, the process of new ward committee elections started and resulted in the election of ward committees which took place from November 2011 to January 2012. Ward committees are being inducted during March 2012. Due to this there was work sessions held with all the newly elected ward councillors during July to August 2011. The purpose of the process was to involve them in the process of ward based planning. Through this process, ward priorities were identified and verified by the councillors. The process also identified various smaller visible community projects within the wards for which budget were provided. These projects focussed on cleaning, refurbishment of park playground equipment, economic development initiatives etc.

2.2 Overview of alignment of annual budget with IDP

The alignment of the budget with the IDP has been achieved through the setting of targets by departments which were guided by the following principles:

- It had to be aligned to the National Outcome related to their mandate.
- Focus on basic service delivery in terms of the eradication of backlogs, provision of basic services as well as the maintenance of existing infrastructure and community needs.
- All targets set in the IDP were cross referenced to the budget as part of the result based budget process. Each outcome with its supporting activities set for the incoming year, has been linked to specific votes in the budget to be utilised to achieve it. The capital budget is fully linked, but the operational budget still requires some work to reflect details in this regard.

The Constitution mandates local government with the responsibility to exercise local developmental and co-operative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is, amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the Metro, issues of national and provincial importance should be reflected in the IDP of the municipality. A clear understanding of such intent is therefore imperative to ensure that the Metro strategically complies with the key national and provincial priorities.

The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the Metro's response to these requirements.

The national and provincial priorities, policies and strategies of importance include, amongst others:

- Green Paper on National Strategic Planning of 2009;
- Government Programme of Action;
- Development Facilitation Act of 1995;
- Provincial Growth and Development Strategy (GGDS);
- National and Provincial spatial development perspectives;
- Relevant sector plans such as transportation, legislation and policy;
- National Key Performance Indicators (NKPIs);
- Accelerated and Shared Growth Initiative (ASGISA);
- National 2014 Vision;
- National Spatial Development Perspective (NSDP); and
- The National Priority Outcomes.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP. The following table highlights the IDP's five strategic objectives for the 2012/13 MTREF and further planning refinements that have directly informed the compilation of the budget:

The main objectives of the Metro include:

- Provision of quality basic services and infrastructure;
- Economic growth and development that leads to sustainable job creation;
- Fighting poverty and building clean, healthy, safe and sustainable communities;
- Provision of integrated social services for empowered and sustainable communities;
- Fostering participatory democracy and Batho Pele principles through a caring, accessible and accountable service;
- Ensuring financial sustainability; and
- Optimal institutional transformation to ensure capacity to achieve set objectives.

In order to ensure integrated and focused service delivery between all spheres of government it was important for the Metro to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

Local priorities were identified as part of the IDP review process which is directly aligned to that of the national and provincial priorities. The key performance areas are contained in the IDP.

The 2012/13 MTREF has, therefore, been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

The Ekurhuleni Metro is in the process of reviewing its Planning, Budgeting and Reporting Cycle and improvements will be seen in the following financial years.

Table 30 MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

GT000 Ekurhuleni Metro - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)													
Strategic Objective	Goal	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework					
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15			
R thousand													
1. Improved quality of basic education	SRAC	5,905	3,830	3,849	2,667	4,660	6,643	5,466	3,862	4,050			
2.A long and healthy life for all South Africans	HEALTH AND SOCIAL DEVELOPMENT	133,170	148,750	234,972	163,173	163,343	167,060	182,731	196,282	209,709			
3.All people in South Africa are and feel safe	DISASTER AND EMERGENCY MANAGEMENT	115,242	107,907	75,971	119,471	121,244	123,200	131,453	142,191	150,265			
	EKURHULENI METRO POLICE DEPARTMENT	41,742	21,074	37,773	51,325	57,735	70,356	73,869	81,644	90,240			
4.Decent Employment through inclusive Economic Growth	ECONOMIC DEVELOPMENT	24,106	19,019	16,878	23,752	21,787	20,710	26,405	29,129	32,135			
5. A skilled and capable workforce to support and inclusive growth path Total	HUMAN RESOURCES	12,369	13,825	11,331	17,730	17,760	17,803	19,149	19,149	19,149			
8.Sustainable human settlements and improved quality of household life	ENERGY	4,247,062	5,766,371	7,934,148	9,665,105	9,837,641	9,796,482	11,106,323	12,471,041	14,090,217			
	HUMAN SETTLEMENTS	187,771	235,897	163,622	24,988	42,369	39,285	32,365	35,527	38,973			
	ROADS AND STORMWATER	140,574	170,184	181,875	23,270	23,320	19,961	7,214	7,305	7,403			
	SRAC	58,732	47,761	51,720	5,512	5,000	5,253	6,112	6,716	7,380			
	TRANSPORT	161,670	179,448	207,878	212,957	242,500	243,710	269,856	296,155	325,031			
	WATER AND SANITATION	1,847,836	2,067,733	3,301,782	3,969,565	3,818,507	3,545,953	4,212,214	4,731,832	5,229,937			

GT000 Ekurhuleni Metro - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)													
Strategic Objective	Goal	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework					
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15			
R thousand	CHIEF OPERATING OFFICER: DELIVERY CO-ORDINATION	2,077	2,175	1,249	10,880	11,037	11,037	-	-	-			
	CITY MANAGER	5	2	-	1	1	2	1	1	1			
	CITY PLANNING	2,357	1,656	1,518	1,815	2,115	2,421	2,013	2,213	2,433			
	CITY SECRETARIAT	7	0	-	-	-	-	-	-	-			
	COMMUNICATIONS AND MARKETING	5	2	-	1	11	27	2	2	2			
	CORPORATE LEGAL	15,204	11,045	16,925	23,511	23,701	22,276	1,418	1,454	1,493			
	COUNCIL GENERAL	88,406	72,007	18,616	-	-	-	5,000	5,000	5,000			
	EXECUTIVE SUPPORT	1	1	-	0	0	1	-	-	-			
	FINANCIAL SERVICES	3,856,547	4,446,640	3,917,415	4,355,555	4,416,447	4,309,479	4,863,674	5,270,981	5,685,471			
	INFORMATION AND COMMUNICATION TECHNOLOGY	22	21	0	-	-	-	-	-	-			
	INSTITUTIONAL STRATEGY, M&E AND RESEARCH: INTEGRATED DEVELOPMENT PLANNING	4	-	-	-	-	-	-	-	-			
	INSTITUTIONAL STRATEGY, M&E AND RESEARCH: PROJECT MONITORING OFFICE	879	1,037	1,958	-	-	-	-	-	-			
	INSTITUTIONAL STRATEGY, M&E AND RESEARCH: RESEARCH AND DEVELOPMENT	0	-	-	-	-	-	-	-	-			
	INTERNAL AUDIT	1	0	-	1	1	2	-	-	-			
	10. Environmental assets and natural resources that well pro tected and continually enhanced	ENVIRONMENTAL RESOURCE MANAGEMENT	451,977	529,416	542,862	569,835	575,545	23,198	24,323	27,049	30,127		
	WASTE MANAGEMENT	175,418	156,498	517,785	583,238	628,799	1,196,610	1,398,507	1,589,135	1,810,143			
12.An efficient , effective and development - oriented public service and an empowered,fair and inclusive citizenship	CUSTOMER RELATIONS MANAGEMENT	5	9	-	0	0	0	-	-	-			
	EXECUTIVE OFFICE	495	1,664	702	452	452	1,092	52	52	52			
	LEGISLATURE	-	-	0	-	-	-	-	-	-			
Total Revenue (excluding capital transfers and contributions)		11,569,589	14,003,971	17,240,831	19,824,807	20,013,975	19,622,560	22,368,169	24,916,721	27,739,213			

Table 31 MBRR Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure

GT000 Ekurhuleni Metro - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)												
Strategic Objective	Goal	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework				
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15		
R thousand												
1. Improved quality of basic education	SRAC	65,605	83,726	90,196	93,309	92,770	101,718	114,722	124,891	135,312		
2.A long and healthy life for all South Africans	HEALTH AND SOCIAL DEVELOPMENT	411,071	492,559	566,511	629,684	624,139	568,301	663,358	734,094	796,402		
3. All people in South Africa are and feel safe	DISASTER AND EMERGENCY MANAGEMENT SERVICES	421,596	458,465	576,879	527,532	524,087	493,255	533,885	590,266	639,923		
	EKURHULENI METRO POLICE DEPARTMENT	496,549	566,948	609,407	757,873	766,669	716,752	804,073	880,265	947,271		
4. Decent Employment through inclusive Economic Growth	ECONOMIC DEVELOPMENT	37,733	37,547	34,535	51,792	51,068	47,169	48,823	53,364	57,212		
5. A skilled and capable workforce to support and inclusive growth path	HUMAN RESOURCE MANAGEMENT AND DEVELOPMENT	149,885	50,406	61,548	128,854	136,333	98,416	163,152	175,652	187,981		
6. Sustainable human settlements and improved quality of household life	ENERGY	4,642,282	5,581,618	6,803,584	8,646,505	8,784,503	9,112,076	10,049,472	11,153,965	12,524,399		
	HUMAN SETTLEMENTS	223,926	325,294	452,286	348,743	350,188	375,385	349,340	390,934	432,412		
	ROADS AND STORMWATER	1,295,202	1,528,329	1,575,010	844,755	875,398	822,554	1,091,116	1,249,740	1,394,372		
	SRAC	382,406	474,883	450,653	425,810	445,915	403,394	417,023	456,484	492,151		
	TRANSPORT	172,907	202,897	216,038	244,784	242,616	222,549	250,463	275,245	297,118		
	WATER AND SANITATION	2,377,358	2,305,082	2,643,900	3,460,051	3,302,047	3,334,082	3,547,336	3,978,161	4,426,568		

GT000 Ekurhuleni Metro - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)										
Strategic Objective	Goal	2010/11			Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand										
9.A responsible, accountable, effective and efficient local government system	CHIEF OPERATING OFFICER: DELIVERY CO-ORDINATION	4,417	8,501	10,025	20,735	22,803	17,938	29,812	31,408	32,752
	CITY PLANNING	78,220	80,663	88,750	100,498	98,726	88,402	103,287	114,159	123,425
	CITY MANAGER	19,664	8,575	8,505	8,577	9,490	8,939	8,226	9,341	10,108
	COUNCIL GENERAL	172,462	188,185	424,917	433,928	411,272	336,100	690,999	822,922	962,928
	CITY SECRETARIAT	2,466	2,613	1,601	1,186	1,225	1,106	4,016	4,443	4,814
	COMMUNICATIONS AND MARKETING	37,878	45,404	43,079	43,839	43,564	37,446	45,475	49,424	52,361
	CORPORATE LEGAL	180,905	199,988	235,634	228,077	243,833	240,684	283,977	311,388	337,540
	EXECUTIVE SUPPORT	8,512	2,772	2,033	409	407	349	2,341	2,584	2,795
	FINANCIAL SERVICES	1,417,539	1,425,701	1,397,430	772,335	792,598	206,521	771,857	885,101	1,052,642
	INFORMATION AND COMMUNICATION TECHNOLOGY	2,026	(13,491)	6,185	203,795	216,240	178,466	277,728	309,453	338,047
	INSTITUTIONAL STRATEGY, M&E AND RESEARCH: INTEGRATED DEVELOPMENT PLANNING	10,496	10,219	5,344	6,804	6,696	5,848	26,982	27,633	28,148
	INSTITUTIONAL STRATEGY, M&E AND RESEARCH: PROJECT MONITORING OFFICE	3,246	5,295	8,246	14,042	18,825	4,563	4,697	5,215	5,494
	INSTITUTIONAL STRATEGY, M&E AND RESEARCH: RESEARCH AND DEVELOPMENT	2,624	2,038	4,125	4,926	5,041	4,382	6,266	6,792	7,202
	INSTITUTIONAL STRATEGY, M&E AND RESEARCH: GENERAL MANAGER	-	-	-	-	-	10,900	10,506	11,383	11,565
	INTERNAL AUDIT	25,813	22,028	22,598	32,785	37,140	32,158	31,777	35,533	38,348
	RISK MANAGEMENT	1,219	100	1,600	3,273	13,746	11,117	9,290	10,226	10,346
	URBAN MANAGEMENT	-	-	-	-	-	-	2,160	2,272	2,369
	URBAN RENEWAL	-	-	-	-	-	-	2,160	2,272	2,369
10. Environmental assets and natural resources that well pro protected and continually enhanced	ENVIRONMENTAL RESOURCE MANAGEMENT	394,765	463,434	473,005	520,118	523,078	476,345	540,753	592,158	638,286
	WASTE MANAGEMENT	691,732	742,316	789,802	983,393	1,055,941	1,079,634	1,120,358	1,227,243	1,326,563
12. An efficient, effective and development-oriented public service and an empowered, fair and inclusive citizenship	CUSTOMER RELATIONS MANAGEMENT	27,944	103,185	111,542	127,952	122,473	115,978	129,512	139,099	148,169
	EXECUTIVE OFFICE	180,109	100,719	130,271	58,563	50,031	45,093	47,130	54,454	58,359
	LEGISLATURE	34,039	28,075	31,604	99,341	144,582	134,685	183,286	197,617	212,027
Total Expenditure		13,962,597	15,534,054	17,876,843	19,824,267	20,013,435	19,332,303	22,365,360	24,915,220	27,737,776

Table 32 MBRR Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

GT000 Ekurhuleni Metro - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)													
Strategic Objective	Goal	2008/9		2009/10		2010/11		Current Year 2011/12			2012/13 Medium Term Expenditure Framework		
		Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand													
National Outcome 1 - Improved quality of basic education													
National Outcome 2 - A long and healthy life for all South Africans	Health & Social Development	78,697	85,197	90,446		85,235	86,961			83,385	87,850	88,300	112,900
National Outcome 3 - All people in South Africa are and feel safe	Disaster & Emergency Management Services	69,524	63,886	15,692		21,950	16,777			16,087	21,400	18,800	38,145
National Outcome 3 - All people in South Africa are and feel safe	EMPD	64,957		8,691		26,850	20,950			20,088	16,600	18,700	19,700
National Outcome 4 - Decent employment through inclusive economic growth	Economic Development	11,393	25,060	2,623		33,550	33,100			31,739	51,550	48,000	51,800
National Outcome 4 - Decent employment through inclusive economic growth	Transport			-		2,660	19,760			18,947	1,200	1,440	1,440
National Outcome 5 - skilled and capable workforce to support an inclusive growth path				-						-			
National Outcome 6 - An efficient, competitive and responsive economic infrastructure network	Energy			-		-	64,500			61,847	41,000	40,000	-
National Outcome 6 - An efficient, competitive and responsive economic infrastructure network	Roads and Stormwater			188,301		45,750	47,800			45,834	53,500	74,750	86,400
National Outcome 6 - An efficient, competitive and responsive economic infrastructure network	Transport			-		-	-			-	500	600	600
National Outcome 6 - An efficient, competitive and responsive economic infrastructure network	Water & Sanitation			104,821		156,005	106,112			101,748	175,660	265,400	339,933
National Outcome 6 - An efficient, competitive and responsive economic infrastructure network	Council General									50,000		-	-

GT000 Ekurhuleni Metro - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)										
Strategic Objective	Goal	2008/9	2009/10	2010/11	Current Year 2011/12		Full Year Forecast	2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget		Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand										
National Outcome 7 - Vibrant, equitable and sustainable rural communities with food security for all								-		
National Outcome 8 - Sustainable human settlements and improved quality of household life	Disaster & Emergency Management Services				11,000	5,800	5,561	23,200	15,000	
National Outcome 8 - Sustainable human settlements and improved quality of household life	EMPO						-	8,000	9,000	
National Outcome 8 - Sustainable human settlements and improved quality of household life	Energy	386,744	380,478	229,719	364,854	386,524	370,628	331,932	353,521	377,831
National Outcome 8 - Sustainable human settlements and improved quality of household life	Environmental Resources Management				21,600	24,857	23,835	24,770	25,100	28,053
National Outcome 8 - Sustainable human settlements and improved quality of household life	Human Settlements	268,511	284,546	127,358	26,000	52,688	50,521	77,683	46,000	48,156
National Outcome 8 - Sustainable human settlements and improved quality of household life	Water & Sanitation				-	30,000	28,766	45,000	30,000	20,000
National Outcome 8 - Sustainable human settlements and improved quality of household life	Roads and Stormwater	945,129	575,628	305,972	266,806	268,078	257,053	513,650	488,650	495,750
National Outcome 8 - Sustainable human settlements and improved quality of household life	SRAC	190,403	173,991	81,104	92,900	101,217	97,054	108,750	104,550	99,000
National Outcome 8 - Sustainable human settlements and improved quality of household life	Transport			-	99,550	57,712	55,339	74,500	91,461	199,400
National Outcome 8 - Sustainable human settlements and improved quality of household life	Waste Management			-	7,000	5,383	5,162	2,700	25,000	30,000
National Outcome 8 - Sustainable human settlements and improved quality of household life	Water & Sanitation	79,845	92,272	81,602	437,355	328,464	314,955	186,440	215,500	171,467

GT000 Ekurhuleni Metro - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)										
Strategic Objective	Goal	2008/9 Audited Outcome	2009/10 Audited Outcome	2010/11 Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	2012/13 Budget Year 2012/13	2012/13 Medium Term Expenditure Framework Budget Year +1 2013/14	2014/15 Budget Year +2 2014/15
R thousand								14,602	220	220
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Chief Operating Officer									
National Outcome 9 - A responsive, accountable, effective and efficient local government system	City Manager	4,207	248	4,967	250	1,030	988	220	220	220
National Outcome 9 - A responsive, accountable, effective and efficient local government system	City Planning	528	638	885	1,800	1,800	1,727	5,760	3,800	4,100
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Communications & Marketing	371	180	294	364	364	349	260	280	290
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Corporate & Legal Services	1,401	6,376	2,590	3,900	5,444	5,220	5,945	5,762	5,199
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Council General							5,000		
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Customer Relations Management	36,583	29,186	41,034	42,819	38,503	36,919	48,150	41,843	9,700
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Disaster & Emergency Management Services			25,477	27,346	27,646	26,509	32,944	34,383	33,710
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Economic Development			30,834	510	6,784	6,505	4,488	6,675	6,560
National Outcome 9 - A responsive, accountable, effective and efficient local government system	EMPD			5,669	15,536	15,736	15,089	14,100	19,043	17,443
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Energy			128,238	20,400	18,730	17,960	21,743	25,220	24,150
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Environmental Resources Management			10,047	10,791	13,242	12,697	27,975	36,860	35,373

GT000 Ekurhuleni Metro - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)									
Strategic Objective	Goal	2008/9 Audited Outcome	2009/10 Audited Outcome	2010/11 Audited Outcome	Current Year 2011/12		Full Year Forecast	2012/13 Medium Term Revenue & Expenditure Framework	
R thousand					Original Budget	Adjusted Budget		Budget Year 2012/13	Budget Year +1 2013/14 +2 2014/15
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Executive Office	3,521	20,329	7,943	3,894	3,894	3,734	1,043	1,043
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Finance	5,881	3,898	14,628	24,025	12,245	11,741	20,405	5,240
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Fleet Management	3,361	206	1,646	6,500	8,200	7,863	22,200	5,700
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Health & Social Development			29,116	28,347	28,347	27,182	27,408	19,950
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Human Resources Management & Development	1,818	53	617	450	450	431	450	592
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Human Settlements			62,205	800	800	767	1,150	980
National Outcome 9 - A responsive, accountable, effective and efficient local government system	ICT	179,858	18,561	62,048	89,000	161,472	154,831	154,590	166,508
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Institutional Strategy, M&E and Research	126	227	38	50	50	48	220	220
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Internal Audit	706	311	438	237	237	227	485	388
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Legislature Office	5,345	1,854	2,458	466	466	446	9,800	6,300
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Real Estate				67,550	28,786	27,602	108,125	96,810
National Outcome 9 - A responsive, accountable, effective and efficient local government system	ICT				155,000	39,500	37,876	31,000	14,000

GT000 Ekurhuleni Metro - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)										
Strategic Objective	Goal	2008/9 Audited Outcome	2009/10 Audited Outcome	2010/11 Audited Outcome	Current Year 2011/12			2012/13 Medium Term Expenditure Framework		
					Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand										
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Roads and Stormwater			1,455	15,000	13,900	13,328	14,750	18,250	19,750
National Outcome 9 - A responsive, accountable, effective and efficient local government system	SRAC			9,885	1,781	6,781	6,502	26,000	16,950	18,200
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Transport				4,540	3,540	3,394	9,810	9,752	39,752
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Waste Management			93,913	63,768	52,894	50,718	71,200	44,332	49,917
National Outcome 9 - A responsive, accountable, effective and efficient local government system	Water & Sanitation			12,647	10,300	40,200	38,547	7,900	8,600	8,600
National Outcome 10 - Environmental assets and natural resources that are well protected and continually enhanced	Environmental Resources Management		89,859	99,308	13,801	7,801	7,480	7,600	9,478	8,500
National Outcome 10 - Environmental assets and natural resources that are well protected and continually enhanced	Waste Management	230,000	84,309	41,342	66,496	56,580	54,253	59,500	50,700	62,000
National Outcome 11 - Create a better South africa and contribute to a better and safer Africa and World							-			
National Outcome 12 - An efficient, effective and development-oriented public service and an empowered, fair and inclusive citizenship							-			

2.3 Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the Metro has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assess and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

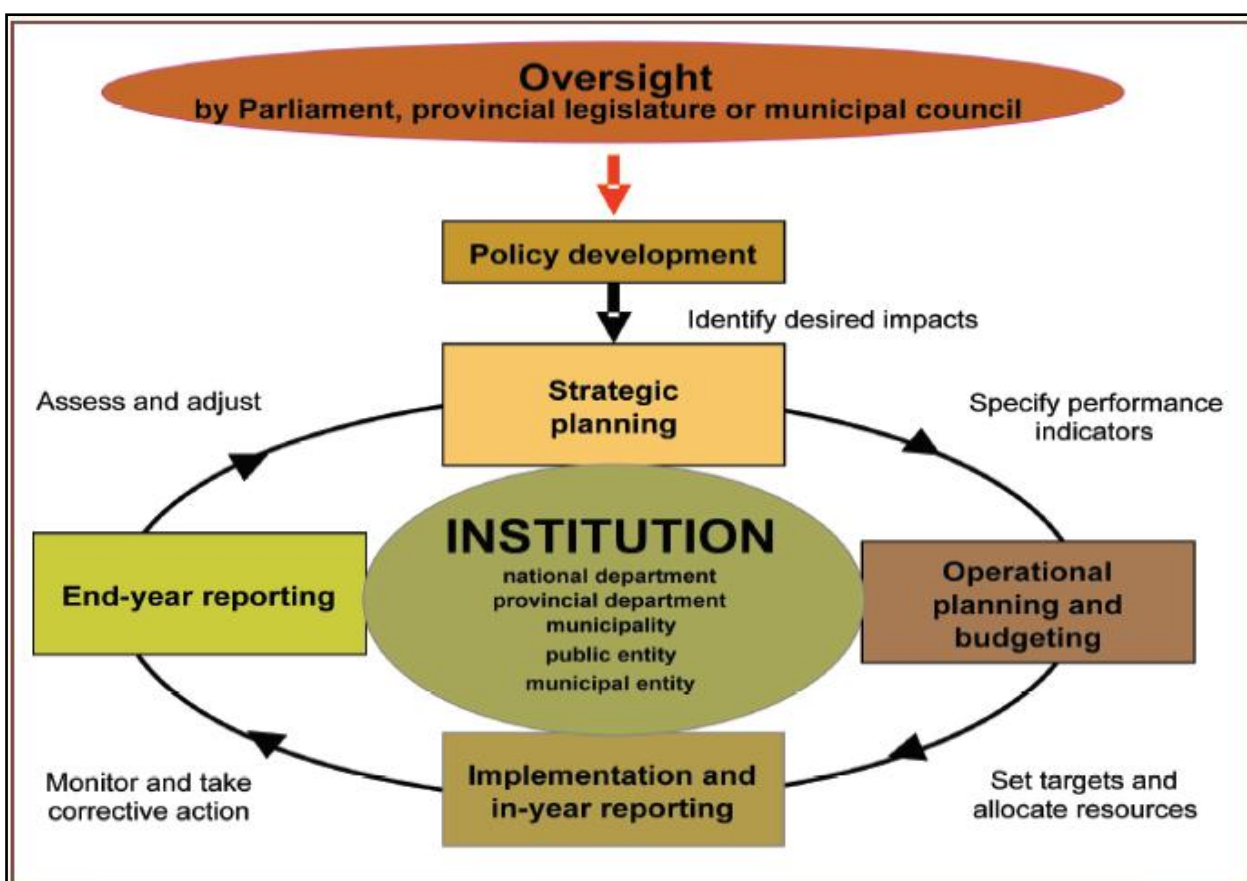


Figure 5 Planning, budgeting and reporting cycle

The performance of the Metro relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The Metro therefore has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The performance information concepts used by the Metro in its integrated performance management system are aligned to the **Framework of Managing Programme Performance Information** issued by the National Treasury:

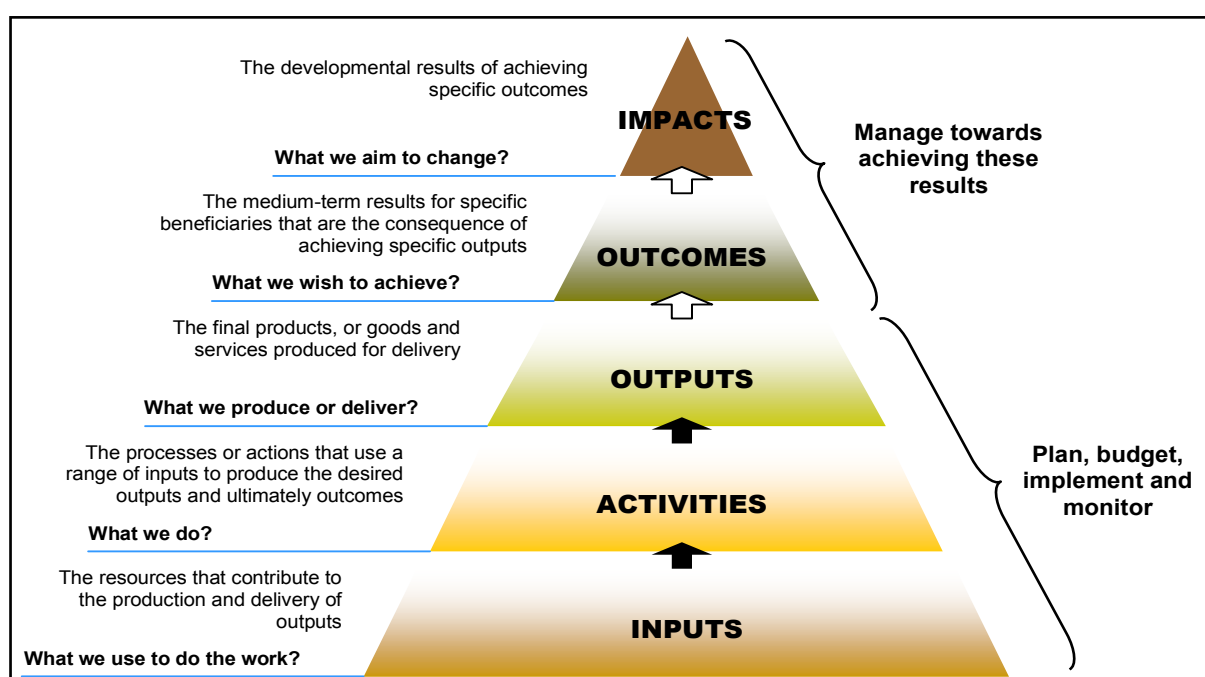


Figure 6 Definition of performance information concepts

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table 33 MBRR Table SA7 - Measurable performance objectives

GT000 Ekurhuleni Metro - Supporting Table SA7 Measurable performance objectives		2008/9	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15
Description		Unit of measurement	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year 2013/14	Budget Year 2014/15
Department - CORPORATE LEGAL SERVICES								
National Outcome - A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT								
Improved governance of the metro and its entities	Percentage		0% (new term)	0% (new term)	0% (new term)	100%	100%	100%
Reduced incidence of litigation	Percentage		70%	70%	70%	80%	80%	90%
Increased compliance by councilors, departments, entities and communities to the legal framework governing the municipality	Percentage		0% (new term)	0% (new term)	0% (new term)	100%	100%	100%
Increased functionality of the centralized integrated contract management system	Percentage		0% (new term)	0% (new term)	0% (new term)	100%	100%	100%
Increased functionality of the electronic document / Records management system and Registries	Percentage		5%	5%	5%	50%	90%	95%
Increased financial support to beneficiaries through a well administered Grants-in-Aid scheme	Percentage		100%	100%	100%	100%	100%	100%
Increased functionality of the integrated management and operation of the EMM property portfolio	Percentage		10%	10%	10%	40%	60%	70%
Improved management of municipal owned properties	Percentage		10%	10%	10%	100%	100%	100%
Increased functionality of an integrated property management system	Percentage		10%	10%	10%	100%	100%	100%
Department - EMM LEGISLATURE								
National Outcome - A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT								
Effective implementation of the institutional governance framework	Percentage		65%	65%	65%	75%	80%	80%
Increased functionality of the Committee Secretariat for the legislature	Functionality Level		40%	40%	40%	70%	80%	85%
Increased compliance by councilors, departments, entities and communities to the legal framework governing the municipality	Percentage		0% (new term)	0% (new term)	0% (new term)	50%	90%	90%
Increased effectiveness of councilors to execute their mandate	Percentage		25%	25%	25%	70%	70%	80%
Increased public participation through the ward committees	Percentage		0% (new term)	0% (new term)	0% (new term)	30%	70%	85%
Increased functionality of Ward and sectoral Committees	Percentage		0% (new term)	0% (new term)	0% (new term)	30%	70%	85%
Increased capacity of ward and sectoral committees	Percentage		0% (new term)	0% (new term)	0% (new term)	50%	80%	90%
Increased public participation in legislative processes and Committees	Percentage		60%	60%	60%	60%	80%	90%
Effective Petitions Mechanism	Percentage		0% (new term)	0% (new term)	0% (new term)	10%	70%	80%
Public Participation in decision making	Percentage		0% (new term)	0% (new term)	0% (new term)	10%	70%	80%
Department - HUMAN RESOURCES, MANAGEMENT AND DEVELOPMENT								
National Outcome - AN EFFICIENT, EFFECTIVE AND DEVELOPMENT ORIENTED PUBLIC SERVICE AND AN EMPOWERED, FAIR AND INCLUSIVE CITIZENSHIP								
Improved performance across the metro	Percentage		0% (new term)	0% (new term)	0% (new term)	100%	100%	100%
Improved competence of workforce to meet Ekurhuleni Metro requirements	Percentage		20%	20%	20%	40%	40%	70%
Increased utilisation of interventions by staff that were targeted for critical and scarce skills	Percentage		20%	20%	20%	20%	40%	60%
Reduced attrition for critical and scarce skills	Percentage		10%	10%	10%	2%	3%	4%
Increased percentage of employees with the essential skills and competencies for the job	Percentage		0% (new term)	0% (new term)	0% (new term)	40%	60%	80%
Increased organizational maturity of EMM	Level							
Increased equity levels Metro-wide	Functionality Level		9.6%	9.6%	9.6%	40%	60%	80%
Improved alignment of the organizational structure with the EMM Strategy	Number		77	77	77	8	8	6676
Increased roll-out of Performance Management to all levels	Number		10%	10%	10%	3969	4870	6676
Improved Labour Relations environment across the Metro	Percentage		10%	10%	10%	40%	60%	80%
Improved wellness of employees	Number		3012	3012	3012	3000	3000	3000
Effective utilization of HRIS	Percentage		50%	50%	50%	70%	80%	90%
FINANCIAL SERVICES								
Department - FINANCE								
National Outcome - A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT								
Improved Financial Viability and Sustainability of the Metro	Rating					Aa3.za	Aa3.za	Aa3.za
Completeness of Revenue	Percentage		5%	5%	5%	5%	5%	5%
Optimization of Collections	Percentage		92%	92%	92%	93%	93%	94%
Increase in Revenue	Percentage		5%	5%	5%	5%	5%	5%
Diversified Funding Sources	Number		4	4	4	5	5	5
Cost Management	Percentage					6%	6%	6%
Procurement Management	Turn-around time		32 / 32 weeks	32 / 32 weeks	32 / 32 weeks	18 / 15 weeks	17 / 15 weeks	17 / 15 weeks
Liquidity Management	Turn-around time					45 days	50 days	55 days
Clean and Effective Administration	Unqualified Report		Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Clean
Clean and Effective Administration	Percentage		80%	80%	80%	90%	90%	100%
Clean and Effective Administration	Percentage		90%	90%	90%	90%	92%	93%
Department - FLEET								
National Outcome - A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT								
Increased provision of a cost effective, efficient and reliable (fit for purpose) fleet	Percentage		70%	70%	70%	88%	90%	95%
Improved fleet management	Percentage		N/A	N/A	N/A	100%	100%	100%
Clean and Effective Administration	Unqualified Report		Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Clean
Clean and Effective Administration	Percentage		80%	80%	80%	90%	90%	100%

GT000 Ekurhuleni Metro - Supporting Table SA7 Measureable performance objectives									
Description	Unit of measurement	2008/9 ~ Audited Outcome	2009/1 ~ Audited Outcome	2010/1 ~ Audited Outcome	Current Year 2011/12 ~ Adjusted Budget	Full Year Forecast	2012/13 Medium Term Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Department - REAL ESTATE									
National Outcome - A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT									
A responsive, accountable, effective and efficient local government Real Estate Management system	Level				Establishment of a new Real Estate Unit	Establishment of a new Real Estate Unit	Establishment of a new Real Estate Unit	NA	NA
Effective Real Estate Management strategy and function in place	Level				Approval of Real Estate Management strategy by end of Q2	Approval of Real Estate Management strategy by end of Q1	Approval of Real Estate Management strategy by end of Q2	Approval of revised strategy	Approval of revised strategy
Improve the condition of municipally owned buildings	Percentage				TBD	TBD	TBD	TBD	TBD
Suitable facilities Management function in place	Percentage				90%	90%	90%	100%	100%
Appropriate expenditure of Facilities Management budgets	Percentage				<5%	<5%	<5%	<5%	<5%
Effective provision of Facilities Maintenance services	Percentage				80%	80%	80%	85%	85%
Provision of additional Facilities Management services	Level				Report completed by end of Q1	Report completed by end of Q1	Report completed by end of Q1	NA	NA
Effective utilization of municipal building facilities					TBD	TBD	TBD	TBD	TBD
Increased internal usage of municipal owned office space	Level				TBD (consultation with space planners is required)	TBD (consultation with space planners is required)	TBD (consultation with space planners is required)	TBD	TBD
Department - REAL ESTATE									
National Outcome - DECENT EMPLOYMENT THROUGH INCLUSIVE ECONOMIC GROWTH									
Increased number of sustainable jobs created					To be determined by EPWP	To be determined by EPWP	To be determined by EPWP	TBD	TBD
In-house provision of prioritized services					TBD	TBD	TBD	TBD	TBD
Department - CUSTOMER RELATION MANAGEMENT & URBAN MANAGEMENT									
National Outcome - A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT									
Improved customer satisfaction in respect of service delivery	Percentage				0%	0%	25%	40%	55%
Improved coordination and monitoring of service delivery in the urban environment	Percentage				0%	0%	70%	100%	100%
Increased implementation of the integrated urban management plan for the urban environment	Percentage				0	0	50%	100%	100%
Improved functionality of the coordination mechanism for integrated service delivery	Percentage				0	0	50%	100%	100%
Improved co-ordination of by-law enforcement	Percentage				0	0	50%	100%	100%
Improved monitoring of service delivery and by-law enforcement in the built environment	Percentage				0	0	60%	80%	100%
Improved customer relationship management (technology, business processes, human resources, receiving and feedback mechanisms)	Percentage				0	0	60%	80%	100%
Increased utilisation of the EMM CRM system by customers	Percentage				10%	10%	50%	65%	80%
Improved functionality of CRM systems	Percentage								
Department - INFORMATION COMMUNICATION TECHNOLOGY									
National Outcome - A responsive, accountable, effective and efficient local government system									
Improved ICT infrastructure as a key enabler to position EMM to be a Smart city which is globally competitive	Percentage				0%	0%	99%	99%	99%
Increased productivity and resourceful application of ICT infrastructure	Percentage				80%	80%	33%	100%	100%
Increased functionality of the fibre optic network to support the Aerotropolis	Percentage				0%	0%	100%	100%	100%
Stable and Secure Infrastructure	Percentage				0%	0%	40%	100%	100%
Increased implementation of the Digital City Strategy	Percentage				0%	0%	100%	70%	90%
Increased implementation of Knowledge and Information Management framework	Percentage				0%	0%	80%	100%	100%
Increased automation of processes	Percentage				0%	0%	100%	100%	100%
Implementation of ERP	Percentage				0%	0%	100%	50%	80%
Department - INTERNAL AUDIT									
National Outcome - A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT									
Clean audit report					Unqualified audit report	Unqualified audit report	Unqualified audit report	Clean audit report	Clean audit report
Reduced impact of likelihood of risk exposure and ceased business opportunities					Level 3	Level 3	Level 4	Level 4	Level 5
Increased assurance to management in terms of performance, risk, controls governance, fraud and corruption					100%	100%	100%	100%	100%
Increased assurance to management in terms of performance, risk, controls governance, fraud and corruption					75%	75%	75%	75%	75%
Department - COMMUNICATIONS & MARKETING									
National Outcome - A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT									
Increased stakeholder satisfaction					0%	0%	60%	75%	80%
Improved communication to and from external and internal stakeholders					0%	0%	70%	90%	95%
Improved metro-wide communication systems instituted					0%	0%	60%	100%	100%
Increased access to and availability of information by all metro stakeholders					0%	0%	60%	80%	80%
Increased feedback from internal and external stakeholders					0%	0%	25%	70%	80%
Increased implementation of stakeholder management strategy					0	0	10%	60%	70%
One clear city identity					0	0	40%	90%	100%
Increased brand awareness					10%	10%	70%	90%	90%
Increased and distinct brand awareness							40%	90%	90%

GT000 Ekurhuleni Metro - Supporting Table SA7 Measureable performance objectives									
Description	Unit of measurement	2008/9 Audited Outcome	2009/1 Audited Outcome	2010/1 Audited Outcome	Current Year 2011/12 Adjusted Budget	Full Year Forecast	2012/13 Medium Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Department - INSTITUTIONAL STRATEGY, MONITORING & EVALUATION AND RESEARCH									
National Outcome - A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT									
Improved medium and long term planning for sustainable growth and development					5%	5%	5%	10%	15%
Increased implementation of the long and medium term strategy					0.05			10%	15%
Increased utilisation of the metro-wide results based planning methodology					0.8			80%	90%
Increased responsiveness and appropriateness of the research to the metro's strategic imperatives					50%			50%	50%
Improved functionality of integrated Research and Knowledge Management Systems					1			100%	100%
Increased integration of the GDS across EMs planning instruments					0			90%	100%
Improved accountability for sustainable metro-wide service delivery results					0			100%	100%
Improved performance reporting					0.6			Unqualified Performance Audit on previous year	Unqualified Performance Audit
Increased implementation of the M&E Framework in relation to the IDP and SDBIP					60%			70%	80%
Increased enforcement of organizational performance reporting								50%	70%
Completion of the design of the periodic evaluation of GDS outcomes (mid and end of term)								100%	100%
Completion of the periodic evaluation of GDS outcomes (mid and end of term)					0			100%	100%
Department - ENTERPRISE-WIDE PROJECT MANAGEMENT OFFICE									
National Outcome - A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT									
Increased number of enterprise projects completed within time, budget and specification					not available	not available		100%	100%
Increased utilization of the enterprise projects management system					1	100%		100%	100%
Increased functionality of the enterprise projects management system					0	0		100%	100%
Increased project of Project Management Office across the managers points of the organizations					0	0		100%	100%
Increased project of Project Management Office across the managers points of the organizations					0	0		100%	100%
Department - RISK MANAGEMENT									
National Outcome - A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT									
Improved governance standards, practices and increased business integrity towards the achievement of organizational results					4	4		100%	100%
Reduced impact and likelihood of risk exposures and seized business opportunities					20%	20%		100%	100%
Improved level of accountability and compliance with governance standards and practices					20%	20%		100%	100%
Improved responsiveness of departments in the implementation of the risk management plans					0%	0%		100%	100%
Improved level of compliance with laws, regulations and prescripts					0%	0%		100%	100%
Department - HUMAN SETTLEMENT									
National Outcome - SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HH LIFE									
Increased housing backlog					5946	5946		500	2000
Increased provision of alternative tenure options in respect of the identified need					5946	5946		Level 3	2000
Increasing access to well located land for housing development					500	500		98	500
Accreditation of the municipality by the Gauteng Department of Local Government and Housing					Level 1 & 2 accreditation achieved	Level 1 & 2 accreditation achieved		2400	Fill required capacity, implement systems for level three business plan
Management of informal settlements					25	25		10	117
Reduced incidents of eviction					2446	2446		2446	2300
Improved asset and property management in respect of rental stock					0	0		4,000HH	7,000HH
Department - WATER AND SANITATION									
National Outcome - SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HH LIFE									
Increased sustainable equitable sanitation services in informal settlements					4	4		6	8
Increased access to water borne sanitation services by households in informal settlements					4	4		6	8
Increased number of informal settlements with ablution facilities					4	4		6	8
Department - WATER AND SANITATION									
National Outcome - An efficient, competitive and responsive economic infrastructure network									
Increased revenue billed for water sanitation					New	New		0.02	0.02
Reduced water losses	% change of Water and sanitation revenue billed				38.7%	38.7%		34%	30%
Increased number of WCM metered households	Number of WCM metered households (m)				2000	2000		40000	40000
Increased proportion of households billed in respect of meters read	Number of households billed in respect of meters read				New	New		0.94	0.95
Increased bulk metering of informal settlements	Number of informal settlements with bulk meters				5	5		50	19
Proportion of informal settlements in respect of bulk meters read and billed	Number of serviced stands				5%	5%		90%	100%
Increased access to water	Number of serviced stands				19781	19781		17678	17201
Improved quality of water service provision	Efficiency ratio's				95%	95%		95.00%	1
Reduced unplanned water interruptions	Number of interruptions greater than 24 hours							10000	12000
Reduced water maintenance backlog	% maintenance levy spent				19781	19781		17678	17201
Increased implementation of planned infrastructure projects	% capex spent				95%	95%		90%	95%
Increased implementation of planned infrastructure projects	Number of infrastructure projects implemented								
Maintaining Blue Drop Status on Water	Maintaining Blue Drop Status on Water				95%	95%		90%	95%

GT000 Ekurhuleni Metro - Supporting Table SA7 Measureable performance objectives										
Description	Unit of measurement	2008/9 Audited Outcome	2009/10 Audited Outcome	2010/11 Audited Outcome	Current Year 2011/12 Adjusted Budget	Full Year Forecast	2012/13 Medium Term Budget Year 2012/13	Term Revenue & Expenditure Framework Budget Year +1 2013/14	Term Revenue & Expenditure Framework Budget Year +2 2014/15	
Maintaining Blue Drop Status on Water	Drop				95%	95%	95%	95%	95%	98%
Compliance with potable water quality with national standards	% Compliance with national standards for water quality				95%	95%	95%	95%	95%	95%
Department - WATER AND SANITATION										
National Outcome - DECENT EMPLOYMENT THROUGH INCLUSIVE ECONOMIC GROWTH										
Increased number of jobs created	Number of full-time equivalents				95%	95%	95%	95%	95%	95%
Increased implementation of job creation programmes	Number of job creation programmes implemented				95%	95%	95%	95%	95%	95%
Department - ENERGY										
National Outcome - SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HH LIFE										
Improved quality, maintenance and equitable services throughout urban areas	Level of quality, maintenance and equitable services throughout urban areas				N/A	N/A	85% of Weighted Average	86% of Weighted Average	88% of Weighted Average	
Increased access by EMM households to electricity	% of EMM households with access to electricity				76%	76%	80%	84%	86%	
Increased electrification of subsidized developments	Number of subsidized developments electrified				4	4	4	4	4	
Increased provision of public lighting (street lights and high mast lights)	% of public lighting remaining – per high mast				96%	96%	71%	-39%	-24%	
Backlog in street lighting remaining – per pole	Forced interruption index – a lowering value indicates improvement.				99%	99%	0.93	-0.902966841	-0.890401396	
Increased provision of a reliable electricity supply to all customers	% kWh lost through downtime				Index of 15.2 in Hours	Index of 15.2 in Hours	Index of 14.8 in Hours	Index of 14.5 in Hours	Index of 14.2 in Hours	
Reduced electricity downtime	% kWh lost through downtime				0.9%	0.9%	0.8%	0.8%	0.8%	
Quality maintenance of street and area lighting	% of Reported faulty streetlights repaired within specified period				N/A	N/A	N/A	90% of faults completed within 5 days	90% of faults completed within 5 days	
Reduced number of streetlight complaints per month	Number of faults received per month				N/A	N/A	N/A	Reduce with 10%	Reduce with 15%	
Increased efficiency of electricity meter management resulting in increased revenue billed for electricity	Revenue generated through the supply - total user charges				98%	98%	95%	95%	95%	
Provision of sustainable electricity supply to all customers	% of Electricity customers inside EMM boundaries with EMM technical standard of supply				0%	0%	0.7%	0.7%	1%	
Increased revenue base from previously serviced Eskom areas	% revenue base through taking over from previously serviced Eskom areas				0%	0%	0%	R2.4 million	R3.6 million	
Reduced unaccounted electricity consumption	% of kWh unaccounted for (Non-technical losses and technical losses)				0%	0%	15.5%	15.2%	15%	
Improved revenue generation for the demand metered customer segment.	% units accounted for in the supply of electricity for the demand metered segment (which leads to improved revenue).				57%	57%	57%	57%	57%	
Improved revenue generation from the prepayment customer segment.	% units accounted for in the supply of electricity for the prepayment metered segment (which leads to improved revenue)				8%	8%	9%	9%	10%	
Reduced electricity demand	Electricity demand reduced in MW, i.e. this will be saved on the Eskom account.				1,36MW	1,36MW	1,36MW	1,36MW	1,36MW	
Increased implementation of energy efficient measures, creating savings on the Opex budget.	Opex budget savings				R0,127 mil	R0,127 mil	R1 million	R1 million	R1million	

GT000 Ekurhuleni Metro - Supporting Table SA7 Measureable performance objectives									
Description	Unit of measurement	2008/9 Audited Outcome	2009/10 Audited Outcome	2010/11 Audited Outcome	Current Year 2011/12 Adjusted Budget	Full Year Forecast	2012/13 Medium Term Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Department - ENERGY									
National Outcome - DECENT EMPLOYMENT THROUGH INCLUSIVE ECONOMIC GROWTH									
Increased number of jobs created	Number of full-time equivalents				N/A	N/A	200 FTE	200 FTE	200 FTE
Increased implementation of job creation programmes	Number of job creation programmes implemented				4	4	5	7	8
Department - ROADS & STORMWATER									
National Outcome - DECENT EMPLOYMENT THROUGH INCLUSIVE ECONOMIC GROWTH									
Reduced Flooding Probabilities	Number of areas with reduced propensity of flooding						500%	500%	500%
Improved stormwater management	kilometres of storm water systems constructed and maintained						7%	7%	8%
Increased Capacity of Stormwater Systems	Number of existing Stormwater systems with increased capacity						20	20	20
Improved Maintenance of Stormwater Systems	No of stormwater systems Maintained						40	40	40
Improved quality of the roads	% of total road length meeting minimum standards						0.5% per annum	79%	
Improved quality of paved roads	Overall condition of paved roads according to the Visual Condition Index (VCI) (%)						0.5% per annum	79%	
Increased Km of paved roads meeting required standards	Km of paved roads meeting required standards						60km additional paved roads	7860km	7920km
Improved condition of unpaved roads in Formal and Informal areas.	Km of unpaved roads in Formal and Informal areas meeting minimum standards						40km	40km	40km
Increased provision of pedestrian walkways.	Number of wards with newly constructed pedestrian walkways						15	15	15
Department - ROADS & STORMWATER									
National Outcome - An efficient, competitive and responsive economic infrastructure network									
Expansion of our strategic road network.	Km strategic road network expanded						1km	3km	4km
Increased maintenance and improvement of our strategic road network.	Km of strategic road network maintained						20km	20 km	20 km
Reduced levels of congestion.	Km of road where the level of congestion is abated						8km	8km	8km
Integrated road signage management systems	No of routes upgraded with directional signage						6	6	6
Increased number of jobs created	Number of jobs created (230 person days worked = 1 Equivalent full time job(EFTJ))							730	730
Increased number of jobs created	Number of jobs created (230 person days worked = 1 Equivalent full time job(EFTJ))							730	730
Increased implementation of job creation programmes	Number of job creation programmes implemented							0	1
Improve coordination of job creation programme	Establish and maintain EPWP Steering Committee to coordinate job creation & EPWP						1	1	1

GT000 Ekurhuleni Metro - Supporting Table SA7 Measureable performance objectives											
Description	Unit of measurement	2008/9		2009/1		2010/1		2011/12		2012/13 Medium Term Budget Year +1 2013/14	2014/15 Budget Year +2 2014/16
		Audited Outcome	Forecast	Audited Outcome	Forecast	Audited Outcome	Forecast	Original Budget	Adjusted Budget		
SPORTS, RECREATION, ARTS & CULTURE											
Department - SPORTS AND RECREATION											
National Outcome - SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF LIFE											
Increased success rate of athletes in all codes of sport at provincial, national and international levels	% of talented athletes performing at provincial, national and international levels								5%	7%	9%
Increased participation in Sport and recreation programmes along the development continuum	Number of people participating in Sport and recreation programmes along the development continuum								0	0	0
Increased participation of communities in all codes of sport	Members of communities participating in all codes of sport								20%	40%	50%
Improved effective, integrated management systems for sport	0								80	100	120
Increased participation of learners in school sport	% of learner pupulation participating in school sport								35%	40%	45%
Increased participation of children and youth in community based recreation programmes	Number of children and youth participating in community based recreation programmes										
Increased provision of Recreational facilities and programmes	Number of community based recreation programmes implemented								20	40	60
Department - ARTS CULTURE AND HERITAGE											
National Outcome - SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF LIFE											
Increased success rate of people in the creative industries participating at provincial, national and international levels	% of talented artists performing at provincial, national and international levels								30	35	40
Increased participation in Arts and Culture along the development continuum	Number of people participating in Arts and Culture programmes along the development continuum	0			0	0	0	0		0	0
Increased implementation of arts and culture programmes across the development continuum	Number of arts and culture programmes implemented across the development continuum	36			36	36	36	36	60	60	70
Increased utilization of arts and culture facilities by communities	Utilization rate of arts and culture facilities by communities								0.4	1	1
Increased functionality of all arts and culture facilities	Number of arts and culture facilities that are functional								2	7	8
Increased access to elite theatres	Number of people accessing elite theatres								1600	2800	4000
Increased utilization of public spaces to display, art, crafts, drama, community and street theatre	Utilization rate of public spaces to display, art, crafts, drama, community and street theatre								0.5	1	1
Establishment of the cultural precinct	Number of the cultural precincts developed								1	1	1
Increased protection, preservation and promotion of the South African Heritage	Number of heritage facilities preserved								1	2	3
Improved quality of heritage services and products metro-wide	% improvement of quality of heritage services and products metro-wide										
Nomination of heritage facilities to be graded and declared	Number of facilities nominated for grading and declaration								1	2	3
Increased promotion of commemoration and Celebration of South African cultural heritage.	Number of days commemorated and celebrated in the South African cultural heritage.								5	5	6

GT000 Ekurhuleni Metro - Supporting Table SA7 Measurable performance objectives															
Description	Unit of measurement	2008/9 - Audited Outcome		2009/1 - Audited Outcome		2010/1 - Audited Outcome		Current Year 2011/12		2012/13 Medium Term Revenue & Expenditure Framework - Budget Year +1		Budget Year +2		Budget Year +3	
									Original Budget	Adjusted Budget	Full Year Forecast				
Department - LIBRARY AND INFORMATION SERVICES															
National Outcome - SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF LIFE															
Increased utilization of library services by communities including youth and children	Utilization rate of library services by communities including youth and children							70%	70%	70%	73%				
Increased in integration of library programs and access to communities	Level integration of library programs and access to communities														
Improved provision of children focused library services	Number of new children focused library services							2	2	2	2				
Increased utilization rate of library media	Utilization rate of library media							70%	70%	70%	72%				
Increased access to information for the visually impaired by extending library services	Number of libraries that have services to support the visually impaired							35	35	35	45				
Improved functionality of libraries	Number of libraries that are functional							10	10	10	15				
Improved community library infrastructure, ICT and services	Number of libraries with improved infrastructure and ICT services							40	40	40	45				
Increased availability of publications and reading in indigenous languages	Number of libraries with publications and reading of indigenous language material							43	43	43	45				
Increased capacity of library personnel	% libraries with the requisite personnel according to the established posts							60%	60%	60%	70%				
Improved coordination and awareness-raising in respect of Official Publications Depository (OPD)	Level of establishment of the OPD							0	0	0	Approved application				
Department - LIBRARY AND INFORMATION SERVICES															
National Outcome - DECENT EMPLOYMENT THROUGH INCLUSIVE ECONOMIC GROWTH															
Increased number of jobs created	Number of jobs created (230 person days worked = 1 Equivalent full time job(ETI))										1000	1250		1500	
Department - ENVIRONMENTAL RESOURCE MANAGEMENT															
National Outcome - ENVIRONMENTAL ASSETS AND NATIONAL RESOURCES THAT ARE WELL PROTECTED AND CONTINUALLY ENHANCED															
Reduce green house gas emissions	% reduction in green house gas emissions as per the national standard;							8%	14%		14%		16%		
Improved air quality	% of air quality improved;							56	56		56	55	54		
Increased compliance with ambient air quality standards	Number of ambient stations operational							59	59		59	58	57		
Reduced carbon footprint	% Reduction in carbon emitted							7	7		7	6	5		
Improved biodiversity/ ecosystem protection and conservation	% of municipal owned land protected							25%	27%		27%	27%	28%		
Increased protection and conservation of the environment	Hectares of land conserved							0	0		0	0	0		
Reduce green house gas emissions	% reduction in green house gas emissions as per the national standard;							10%	7%		7%	6%	5%		
Improved air quality	% of air quality improved;							0	0		0	0	0		
Increased compliance with ambient air quality standards	Lead(Pb)							0	0		0	0	0		
	Number of ambient stations operational							7	10		10	11	12		

GT000 Ekurhuleni Metro - Supporting Table SA7 Measureable performance objectives										
Description	Unit of measurement	2008/9 Audited Outcome	2009/1 Audited Outcome	2010/1 Audited Outcome	Original Budget	Current Year 2011/12 Adjusted Budget	Full Year Forecast	2012/13 Medium Term Budget Year 2012/13	Budget Year +1 2013/14	Expenditure Framework Budget Year +2 2014/15
Reduced carbon footprint	% Reduction in carbon emitted				0	0.05		0.05	0.1	0.13
Improved biodiversity/ ecosystem protection and conservation	% of municipal owned land protected				3%	9%		9%	12%	15%
Increased protection and conservation of the environment	Hectares of land conserved				0	200		200	400	500
Increased compliance with environmental legislation for the metro	Number of notices issued for non compliance with environmental legislation by the metro				0	0		0	0	0
Increased sustainability of green environment leisure facilities	Number of green environment leisure facilities				15	15		15	45	60
Increased utilization rate of booked parks facilities	% utilization of booked parks facilities				50%	80%		80%	100%	100%
Improved maintenance, upgrade and safety of the environment	Number of sites maintained				1	1		1	1	1
	Number of sites upgraded									
Increased provision of burial space	Lifespan of cemeteries – in years				11	11		11	11	11
Improved utilization of burial space	% usage of alternative burial methods				5%	10%		10%	11%	12%
Increased availability of burial space	% of burial space available				100%	100%		100%	100%	100%
Department - WASTE MANAGEMENT										
National Outcome - ENVIRONMENTAL ASSETS AND NATIONAL RESOURCES THAT ARE WELL PROTECTED AND CONTINUALLY ENHANCED										
Improved level of cleanliness of the city in accordance with norms and standards	Level of city cleanliness in terms of waste management operational standards (in percentage)				70% baseline	70% baseline	70% baseline	0.95	1	1
Increased compliance with relevant legislation governing landfill sites	Percentage compliance with relevant legislation governing landfill sites (acceptable level of compliance is 90%)				0.93	0.93	0.93	0.96	0.97	0.98
Increased reliable and cost effective waste collection service	% of compliance with the weekly service delivery schedule				0.92	0.92	0.92	0.96	0.97	0.98
Recover costs from service points	% cost recovery from collection at service points				0.8	0.8	0.8	1	1	1
Increased recycling of waste material	% reduction in waste disposed at landfill sites				0	0	0	0.06	0.07	0.08
Improved education and awareness on environmental issues	Number of wards reached with education and awareness programmes				0	0	0	42	60	78
Increased number of sustainable jobs created	Number of sustainable jobs created				858	858	858	230	350	470
Securing of resources from the Job fund for job creation	Rand value secured for job creation				0	0	0	R4 m	R4 m	R4 m
Increased number of sustainable jobs created	Number of sustainable jobs created				858	858	858	230	350	470
Securing of resources from the Job fund for job creation	Rand value secured for job creation							R4 m	R4 m	R4 m
Department - WASTE MANAGEMENT										
National Outcome - DECENT EMPLOYMENT THROUGH INCLUSIVE ECONOMIC GROWTH										
Increased number of jobs created	Number of jobs created (230 person days worked = 1 Equivalent full time job(EFT))							1000	1250	1500

GT000 Ekurhuleni Metro - Supporting Table SA7 Measureable performance objectives									
Department - HEALTH & SOCIAL DEVELOPMENT	Description	Unit of measurement	Audited Outcome	2009/1 Audited Outcome	2010/1 Audited Outcome	Current Year 2011/12		2012/13 Medium Term Budget Year +1	
						Original Budget	Adjusted Budget	Full Year Forecast	Budget Year +2 2013/14
National Outcome - DECENT EMPLOYMENT THROUGH INCLUSIVE ECONOMIC GROWTH									
Increased Utilization of Primary Health Care									
	Increased provision of primary health care core package in existing health care facilities	Number visits by clients to facilities % of existing health facilities providing the core primary health care package				4005000	50% of fixed clinics	4005000	5200000
	Increased completion of newly constructed facilities functional	Number of newly constructed facilities functional				2	2	2	1
	Improved health status if EMM communities	Morbidity Rate in respect of communicable and non-communicable diseases							
	Increased Tuberculosis Cure Rate	Percentage of New Smear Positive (+) Tuberculosis Patients Cured				0.87	0.87	85% National target	85% National target
	Improved effectiveness in Tuberculosis Case Detection	Number of New Smear Positive Tuberculosis Cases Identified				1634	1634	7200	7400
	Improved Effective Tuberculosis Case Management	Tuberculosis Conversion Rate				0.862	0.862	0.872	0.873
	Increased immunization coverage of children under one (1) year	Immunization coverage under 1 year				100.3% (Feb)	100.3% (Feb)	95%National target	95%National target
	Reduce the total number of patients with HIV infection	Prevalence Rate in respect of communicable disease (HIV)				0.366	0.366	0.276	0.279
	Reduced HIV Infection Rate	% of Clients who tested Positive for HIV				0.37	0.37	0.276	27.9%
	Increased provision of targeted comprehensive HIV, STI and TB services are implemented	Number of informal settlement where targeted comprehensive HIV, STI and TB services are implemented							
	Increased participation of communities in prevention and disease management programmes	No of events presented to Ekurhuleni citizens in prevention and disease management programmes				21	21	9	10
	Increased prevention of vertical transmission of HIV to reduce MTCT	Number of babies tested HIV-positive (PCR) at six weeks and 18 months				0.386	0.386	0.326	0.32
	Increased retention in care	Number of ART patients alive and on treatment at six, 12, 24, 36, 48 and 60 months							
	Increased access to developmental opportunities across EMM communities	Total number of patients starting ART treatment				25424	25424	23000	12000
		Number of older persons participating in community based services				3193	3193	5193	5193
		Number of People with Disabilities securing opportunity in integrated skill development and employment opportunities				336	336	336	336
		Number of children attending ECD centres							
	Increased implementation of integrated programmes for older persons.	Number of integrated programmes for older persons				32	32	32	64
	Increased participation of PwD in integrated rights based workshop, skills development and access to employment opportunities	Number of PwD included in skills and educational programme, employment opportunities and access to basic services				336	336	672	1008

GT000 Ekurhuleni Metro - Supporting Table SA7 Measurable performance objectives										
Description	Unit of measurement	2008/9 - Audited Outcome	2009/10 - Audited Outcome	2010/11 - Audited Outcome	Current Year 2011/12 Adjusted Budget	Full Year Forecast	2012/13 Medium Term Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	
Improve quality of ECD centers	Number of ECD centres providing accredited programmes				347	347		303	453	
Reduce high risk behavior among youth with focus on teenage pregnancy, teenage suicide, teenage HIV, alcohol, drug abuse (smoking) and nutrition	Number of youth and children presenting at risk behavior				1,872	1,872	4000	4000	4000	
Reduced number of teenage (under 18 years) pregnancies	Number of teenage (<18 years) pregnancies reported at the health care facilities of youth attending high risk behavior programmes				5000	5000		4200	4000	
Increased utilisation by youth of certified youth friendly facilities	Number of programmes implemented for women per annum				370	370	2000	2000	2000	
Increased implementation of economic empowerment programmes for women	Number of indigent households accessing basic services				19	19	9	9	9	
Increased effective implementation of the pro-poor policy at local government level	Indigent policy review				0	0	0	0	1	
Increased provision of basic services to the poor	Number of new indigent subsidised				41690	41690	7000	7000	7000	
Increased Subsidization of approved indigents	Number of adverse incidents reported in respect of food poisoning due to food premises that are not hygienic				5	5	Equal or less than 3	Equal or less than 3	Equal or less than 3	
Reduced adverse incidents of related to food poisoning due to food premises that are not hygienic.	Percentage of food samples that are compliant with set standards				0.55	0.55	0.63	0.67	0.71	
Increased monitoring and evaluation of formal and informal food premises	SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HH LIFE									
Reduced rodent infestation	Number of adverse incidents reported				more than 14	more than 14	less than 8	less than 7	less than 6	
Improved food safety and hygiene standards of food premises	Percentage of premises with Certificates of Acceptability (COA)				0.61	0.61	0.63	0.65	0.67	
Increased implementation of Rodent Control Programme	% of households participating in the Rodent Control programme				0	0	0.24	0.25	0.28	
Increased number of jobs created	DECENT EMPLOYMENT THROUGH INCLUSIVE ECONOMIC GROWTH									
Increased implementation of job creation programmes	Number of jobs created (230 person days worked Equivalent full time jobs (EFT))				418	418		162	182	
	Number of job creation programmes implemented				4	4	5	7	8	
Department - EKURHULENI METRO POLICE DEPARTMENT										
National Outcome -ALL PEOPLE IN SA ARE AND FEEL SAFE										
Contribute towards crime reduction through increased arrests of criminals	Number of criminals arrested						240	240	240	
Reduced the overall levels of crime including traffic and by-law violations.	Incidents of crime				1242	1242	20%	30%	40%	
Reduced incidents of crime in targeted areas	% of performance targets achieved as per the crime prevention plan						20%	20%	20%	
Reduced security breaches	% incidents of security breaches						20%	20%	20%	
Improved road safety	% of road fatalities reduced						5%	5%	5%	
Reduced traffic violations	Number of fines issued for traffic violations						500000	500000	500000	
Increase compliance to EMPD by-laws	Number of transgressors for by-law contraventions						0	0	0	
Increased prosecution of EMPD by-law contravenors	Number of prosecution effected by EMPD						600	600	750	

GT000 Ekurhuleni Metro - Supporting Table SA7 Measureable performance objectives										
Department - DISASTER & EMERGENCY MANAGEMENT SERVICES	Description	Unit of measurement	2009/10 Audited Outcome	2010/11 Audited Outcome	Current Year 2011/12 Adjusted Budget	Full Year Forecast 2010/2011 Fin year	2012/13 Medium Term Budget Year 2012/13	2013/14 Medium Term Budget Year +1 2013/14	2014/15 Medium Term Budget Year +2 2014/15	
National Outcome - ALL PEOPLE IN SA ARE AND FEEL SAFE										
Reduced impact of disasters and fires	% decrease in loss of life resulting from disasters and fire				38 people lost in 2010/2011 Fin year	38 people lost in 2010/2011 Fin year	0.1	0.2	0.3	
Reduce loss of life, economic loss and damage to property resulting from emergencies/life threatening situations	Number of adverse incidents reported in respect of emergencies/life threatening situations				1243	1243	1121	1065	1012	
Reduced fire incidents in informal settlements	% reduction of Fire incidents reported in informal settlements				30%	30%	10%	15%	20%	
Increased management efficiency of emergencies	% of compliance with the prescribed South African National Standard 10090 (Speed of response)				80%	80%	81%	82%	83%	
Increased implementation of pre-disaster risk and emergency reduction measures to prevent and mitigate consequences of disasters and emergencies	Number of pre-disaster risk and emergency reduction measures implemented				2604	2604	3000	3000	3000	
Improved institutional arrangement to enable coordinated disaster management	Review of the MDMAR to be representative of all stakeholders by target date				0	0	41426	0	0	
Improved readiness to respond to disasters.	% of municipal departments/entities having disaster management Plans.				0%	0%	10%	30%	50%	
Improved coordination of response and relief during disaster situations	% implementation of the Incident Management System				0%	0%	100%	100%	100%	
Department - TRANSPORT										
National Outcome SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF LIFE										
Improved quality of life of the citizens of EMM measured by reduced travelling times and reduced travelling costs.	% Increase of PT usage and Non-motorised transport.						0.6	0.05	0.1	
An integrated transport system that includes all modes of transport including non-motorised.	Development of the 2013 CTP.				0.4	0.4	0	N/A	N/A	
An increased access to PT through the provision of PT infrastructure.	Number of Facilities Planned & Designed.				1 detail design	1 detail design	(1) Complete Phase 1 Business Plan ; (2) Communications & Marketing Plan (3) EIA approval for Phase 1 (4) Phase 1A Detail Design	2 Facilities planned & designed.	1 Facility Planned & Designed .	
An increased access to PT through the provision of PT infrastructure.	Number of new facilities constructed.				one	one	N/A	100% completion of one facility	2 New facilities constructed.	
Completion of plans for various IRPTN phases	80% Completion of IRPTN Plans				Phase 1 Operational Plan	Phase 1 Operational Plan	N/A	Completion of Detail Design for Phase 1A.	Complete IRPTN Phase 2 Operational Plan.	
Construction of IRPTN Infrastructure	IRPTN Infrastructure roll-out.				N/A	N/A	5 new routes%	N/A	25 km - Phase 1A infrastructure	
Operations of the IRPTN	Operationalisation of IRPTN				N/A	N/A	500	N/A	N/A	
Integration of a metro-wide bus service (Municipal and BBC)	A number of new and extended bus services.				0	0	3	5 new routes%	5 new routes%	
Increased sustainable jobs created	Number of sustainable jobs created				300	300	R15m	1000	1500	
Increased implementation of job creation projects/programme	Number of job creation programmes implemented				1	1		2	3	
Securing of resources from the Job fund for job creation	Resources secured for job creation				unknown	unknown	2	R25m	R35m	
Reduced incidents of unlicensed drivers	Number of incidents of licensed drivers				4 Months	4 Months		45 days	30 days	
Improve turn-around times in the booking and issuing of licenses	Average lead time in months and days.									

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

GT000 Ekurhuleni Metro - Supporting Table SA7 Measurable performance objectives											
Description		Unit of measurement	2008/9 - Audited Outcome	2009/1 - Audited Outcome	2010/1 - Audited Outcome	Original Budget	Current Year 2011/12 Adjusted Budget	Full Year Forecast	2012/13 Budget Year	2013/14 Medium Term Revenue & Expenditure Framework Budget Year +1	
Department - ECONOMIC DEVELOPMENT											
National Outcome - DECENT EMPLOYMENT THROUGH INCLUSIVE ECONOMIC GROWTH											
Increased public investment and large scale private investments through the proposals submitted	Increased number of jobs created	Rand value of submitted investment and development proposals actualized				R2.9b	0		R6 billion	R6bn	
		Number of formal & informal jobs created by the regional economy				0	0		25000	25000	
		Number of economic nodes with economic development Strategy, Clustering Programmes and Projects by target dates				0	n/a		4	9	9
		Development of a 30 yrs Aerotropolis Business Plan and Programmes by target date				n/a	n/a		41334	500	500
		Number of beneficiaries of skills development programme of industrial companies that participated in the national resource efficient cleaner production audit programme				n/a	0		41334	20	20
		Number of cooperative members that attended the productivity improvements workshops				0	0		500	700	700
		Number of Cooperative entities provided with workshops on business and technical skills				77	0		100	5	5
		Number of SMMEs, Cooperatives and Emerging farmers mentored				0	0		100	150	150
		Number of Township Business Hubs developed				0	0		5	500	500
		Number of SMMEs that participated in the Township Micro-franchising project.				0	0		100	15	15
Increased job creation	Increased development of economic clusters across sectors and metro-wide	Number of beneficiaries from third party business support services offered				0	0		500	25	
		Number of SMMEs and Cooperatives Incubated				0	11		15	0.4	0.55
		Number of emerging farmers supported and developed				11	0		15	500	500
		% of overall SMMEs, Cooperative & Emerging farmers that are operational, viable & sustainable.				0	0		30%	100%	100%
		Number of jobs created through LED projects & Initiatives.				0	0		500	20	20
		Development of a 5 yrs Tourism Development Strategy and Programmes.				0	0		1	12	12
		Number of tourism products with new signage				0	0		20	20	20
		Number of EMM tourism products packaged, promoted and marketed.				0	0		12	100	100
		Development and Promotion of the Tourism sector in the regional economy									
		Development and Promotion of the Tourism sector in the regional economy									

GT000 Ekurhuleni Metro - Supporting Table SA7 Measureable performance objectives										
Description	Unit of measurement	2008/9 Audited Outcome	2009/10 Audited Outcome	2010/11 Audited Outcome	Current Year 2011/12 Adjusted Budget	Full Year Forecast	2012/13 Medium Term Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	
Development and Promotion of the Tourism sector in the regional economy	No of products tourism products graded				0	0.05	20	0.02	0.02	
Development and Promotion of the Tourism sector in the regional economy	Number of Tourism PDJ product owners and service providers trained and developed.				0	0	100	1	1	
Increase the profitability of the Springs Fresh Market	% Increase in the Springs Fresh Produce Market turnover				0%	100%	100%	2%	2%	
Department - CITY PLANNING										
National Outcome -A responsive, accountable, effective local government system										
Improved regularization of the built environment	Number of land use management schemes implemented				1	1	1	2	3	
Increased efficiencies in the town planning enforcement of the uniform Land Use Management scheme	% of applications processed in respect of the uniform Land Use Management scheme				75%	75%	90%	100%	100%	
Increased Finalization of land development applications.	% of legally & technically compliant land development applications finalized within EMM prescribed period				45%	45%	0.65	0.95	0.97	
Increased compliance with the applicable Land Use Scheme(s)	% Compliance with the notices issued regarding contraventions of the applicable Land Use Scheme(s)				60%	60%	1	0.7	0.8	
Increased utilization of the MSDF aligned to guide land use application considerations for public and private investment decisions.	% Utilization of MSDF				40%	40%	60%	100%	100%	
Improved functionality of the integrated geographic data management system	Level of functionality of geographic data management system							80%	100%	
Department - DOLOMITE										
National Outcome -SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HH LIFE										
Unlock land that was previously undevelopable	Hectares of undevelopable land unlocked				5500ha	5500ha	5500ha	6200ha	7200ha	
Increased Rehabilitation of reported sinkholes / hazards in Ekurhuleni	% of reported sinkholes / hazards rehabilitated				60%	60%	77%	78%	79%	
Department - BUILT ENVIRONMENT										
National Outcome -SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HH LIFE										
Improved safety of the built environment	Number of adverse incidents reported as a result of the built environment				Not determined	Not determined	0%	0%	0%	
Reduce the degradation of the built environment proactively	% of identified and verified dilapidated building and structures listed on the database actioned for improvement				100%	100%	100%	100%	100%	
Increased compliance with regulation of the built environment	% implementation of the plans governing the management of building control function and advertising signs visible from the road				53%	53%	8% (61%)	8% (69%)	11% (80%)	

GT000 Ekurhuleni Metro - Entities measurable performance objectives										
Description	Unit of measurement	2008/9 Audited Outcome	2009/10 Audited Outcome	2010/11 Audited Outcome	Original Budget	Current Year 2011/12 Adjusted Budget	Full Year Forecast	2012/13 Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Department - BRAKPAN BUS COMPANY										
National Outcome -A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT										
Increased revenue generated	Rand value of revenue generated				19549348	19549348	19549348	19549348	7888824	33843949
Improved operating efficiencies of the busses	% of vehicles that are operating daily				80%	80%	80%	90%	95%	95%
	% of trips undertaken daily as per daily schedule				9000%	90%	90%	95%	97%	98%
Clean audit	Clean audit by target date				Unqualified	Unqualified	Unqualified	Clean Audit	Clean Audit	Clean Audit
Improved human resource management	Rating of Human resource management				7000%	7000%	7000%	9000%	9000%	9500%
Improved financial management	% adherence to financial controls				9000%	9000%	9000%	9500%	10000%	10000%
Improved customer and stakeholder relationship management	Number of complaints received from customer and stakeholder				500%	500%	500%	600%	600%	600%
Improved compliance with legislation governing BBC	Number of SCM deviations recorded				1000%	1000%	1000%	100%	100%	100%
Department - ERWAT										
National Outcome -Environmental assets and natural resources that are well protected and continually enhanced										
Increased achievement of Green Drop status for the wastewater treatment works	Number of wastewater treatment works with Green Drop status									
Increased capacity of wastewater treatment works	Megallitres per day of treatment Capacity									
Increased achievement of Green Drop status for the wastewater treatment works	Number of wastewater treatment works with Green Drop status									
Equipment Availability	Improve Turn/Around Time - No of Days Equipment/Plant Out of Service.									
	% Reduction in In Turn/Around Time - %									
Department - ERWAT										
National Outcome -A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT										
Improved Financial Viability and Sustainability of ERWAT	Financial Viability and Sustainability ratios (as per current ratio)									
Cost containment / Elimination of wastage	% savings on operating budget (controllable cost / general expenditure)									
Accelerate housing delivery	Management of existing housing stock. No new housing developments									
Full occupation of existing rental stock	Vacancy rate - %									
Full rental collection	Collection rate - %									
Department - Germiston Phase II Housing Company										
National Outcome -SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HH LIFE										
Completion of units for rental or sale	Complexes									
Department - Ekurhuleni Development Company										
National Outcome -SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HH LIFE										
Accelerate housing delivery	Compliance with all relevant legislation and governance principles									
Application of full corporate coherence procedures to all transactions	No material AG findings									
TAX ACT										
Department - Pharoe Park Housing Company										
National Outcome -SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HH LIFE										
Accelerate housing delivery	Management of existing housing stock. No new housing developments									
Full occupation of existing rental stock	Vacancy rate - %									
Full rental collection	Collection rate - %									

The following table sets out the municipalities main performance objectives and benchmarks for the 2012/13 MTREF.

Table 34 MBRR Table SA8 - Performance indicators and benchmarks

GT000 Ekurhuleni Metro - Supporting Table SA8 Performance indicators and benchmarks											
Description of financial indicator	Basis of calculation	2008/9	2009/10	2010/11	Current Year 2011/12		Pre-audit outcome	2012/13 Medium Term		Budget Year +2 2014/15	
		Audited Outcome	Audited Outcome	Audited Outcome	Adjusted Budget	Full Year Forecast		Budget Year 2012/13	Budget Year		
<u>Borrowing Management</u>											
Credit Rating			Aa2 za	Aa2 za	Aa2 za	Aa2 za	Aa2 za				
Capital Charges to Operating Expenditure		2.5%	3.1%	4.6%	3.3%	3.2%	3.3%	3.3%	3.4%	5.0%	3.5%
Capital Charges to Own Revenue		3.8%	4.4%	5.5%	3.7%	3.5%	3.6%	3.6%	3.8%	5.5%	3.8%
Borrowed funding of 'own' capital expenditure		53.3%	56.6%	120.1%	76.4%	86.4%	96.0%	96.0%	64.6%	78.9%	0.0%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	0.9	0.8	1.0	1.2	1.2	1.3	1.3	1.2	1.6	1.7
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0.9	0.8	1.0	1.2	1.2	1.3	1.3	1.2	1.6	1.7
Liquidity Ratio	Monetary Assets/Current Liabilities	0.4	0.2	0.4	0.5	0.6	0.7	0.7	0.6	0.9	1.0
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		78.3%	77.2%	78.8%	81.1%	81.6%	88.2%	88.2%	91.7%	91.2%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			77.9%	78.8%	78.8%	81.1%	81.6%	88.2%	88.2%	91.7%	91.2%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	14.1%	13.2%	13.0%	12.3%	12.2%	12.5%	12.5%	12.0%	11.8%	11.6%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		193.5%	354.6%	184.0%	140.8%	129.2%	111.2%	111.2%	107.9%	84.8%	76.0%
<u>Other Indicators</u>											
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated	1.1%	2.7%	3.1%	7.0%	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source	31.3%	33.1%	29.6%	20.0%	20.0%	20.0%	20.0%	19.0%	18.0%	18.0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	31.2%	28.5%	26.2%	21.9%	21.3%	20.5%	20.5%	20.6%	20.1%	19.6%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	32.5%	30.7%	27.4%	23.1%	22.4%	21.7%	21.7%	21.9%	21.3%	20.7%
Repairs & Maintenance	R&M/Total Revenue excluding capital revenue)	9.6%	7.5%	6.9%	14.6%	9.4%	8.5%	8.7%	8.7%	8.8%	8.5%
Finance charges & Depreciation	FC&D/Total Revenue - capital revenue)	21.1%	17.7%	15.0%	7.6%	7.6%	7.7%	7.7%	8.1%	8.9%	9.2%
<u>IDP regulation financial viability indicators</u>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	16.8	14.5	27.3	39.5	39.5	39.5	33.0	21.4	39.9	44.6
ii. OVS Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	18.1%	17.0%	16.5%	15.4%	15.3%	15.7%	15.7%	14.9%	14.5%	14.1%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	1.1	0.6	1.1	1.4	1.5	1.8	1.8	1.7	2.2	2.3
References											
1. Consumer debtors > 12 months old are excluded from current assets											
2. Only include if services provided by the municipality											
Calculation data											
Debtors > 90 days		933,784	1,067,579	1,228,984	1,482,841	1,490,897	1,443,623	1,443,623	1,689,858	1,817,605	2,059,899
Monthly fixed operational expenditure		76.0%	76.0%	76.0%	76.0%	76.0%	76.0%	76.0%	76.0%	76.0%	76.0%
Fixed operational expenditure % assumption		2,063,639	1,413,324	1,344,492	1,047,744	926,084	833,465	833,465	1,238,306	994,846	982,046
Own capex		1,100,000	800,000	1,615,000	800,000	800,000	800,000	800,000	800,000	785,000	-
Borrowing											

2.3.1 Performance indicators and benchmarks

2.3.1 Borrowing Management

Capital expenditure in local government can be funded by capital grants, own-source revenue and long term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its credit worthiness and financial position. As with all other municipalities, Ekurhuleni Metropolitan Municipality's borrowing strategy is primarily informed by the affordability of debt repayments. The structure of the Metro's debt portfolio is dominated by municipal bonds. The following financial performance indicators have formed part of the compilation of the 2012/13 MTREF:

- *Borrowing to asset ratio* is a measure of the long-term borrowing as a percentage of the total asset base of the municipality. While this ratio is decreasing over the MTREF from 9.2% to 10.5% in 2014/15, it needs to be noted that the increased capital grants and transfers has contributed to the decrease and must not be considered a measure on borrowing capacity in isolation of other ratios and measures.
- *Capital charges to operating expenditure* is a measure of the cost of borrowing in relation to the operating expenditure. It can be seen that the cost of borrowing has steadily increased from 1.5% in 2008/09 to 2.5% in 2012/13. This increase can be attributed to the raising of municipal bonds to fund portions of the capital programme. It is estimated that the cost of borrowing as a percentage of the operating expenditure will reach 3.0% in 2014/15. While borrowing is considered a prudent financial instrument in financing capital infrastructure development, this indicator will have to be carefully monitored going forward as the affordability of the interest repayments are becoming problematic in the outer years. The Metro has not yet reached its prudential borrowing limits, but the shrinking revenue raising ability (mainly resulting from decreasing margins in the electricity service) makes loan servicing un-affordable. The capital budget is based on the R4 billion Domestic Medium Term Note Programme (or municipal bond) which will last up to the 2013/14 financial year, as well as possible other borrowings during the 2014/15 financial year. These additional loan funding will, however, be subject to affordability once the electricity increases for the outer years are finalised by NERSA.
- *Borrowing funding of own capital expenditure* measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowing. The average over MTREF is 73.3% which emphasises the Metro's inability to generate sufficient revenue to cover both operational and capital needs.

Long term debt increased from R2,695 million as at 30 June 2010 to R3,891 million as at 30 June 2011. This is as a result of the issuing of the first municipal bond for R815 million on 23 July 2010 to fund a portion of the capital infrastructure programme for the 2009/10 financial year as well as a portion of the capital programme for the 2010/11 financial year. The bond was issued for a 10 year period at a fixed interest rate of 10,56%. A R4 billion Medium Term Domestic Note Programme was registered at the Johannesburg Stock Exchange (of which the R815m was the first issue).

The second EMM bond was issued on 11 March 2011 at an amount of R800 million. This bond was taken up to finance the remainder of the capital programme for the 2010/11 financial year. The book filled at 185 basis points and the final interest rate was fixed at 10.72%, being the R208 at 8.87% (as at the time of finalising the bookbuild) + 185 basis points.

The long term loans with bullet redemption profiles will be funded from sinking funds. The value of sinking funds as at 30 June 2011 was R221.5 million (against a liability of R1 367 million).

The municipality has also established a sinking fund for the R800m Municipal bond maturing on 11 March 2021. The increased investment in sinking funds earmarked for the redemption of the municipal bonds is reflected in the increased cash and investment balances projected over the MTREF period.

2.3.2 *Safety of Capital*

- *The debt-to-equity ratio* is a financial ratio indicating the relative proportion of equity and debt used in financing the municipality's assets. The indicator is based on the total of loans, creditors, overdraft and tax provisions as a percentage of funds and reserves. During the 2011/12 financial year the ratio was 18.0% which moved to 20% in the 2012/13 financial year. This ratio is much lower than the benchmark levels, mainly resulting from the implementation of GRAP 17 where assets were valued as part of the first time recognition of certain assets. This transaction credited the accumulated surplus and the equity of the Metro is thus much higher than its peers. This ratio is therefore not seen as a reliable measure for the affordability of additional loans.

2.3.3 *Liquidity*

- *Current ratio* is a measure of the current assets divided by the current liabilities and as a benchmark the Metro has set a limit of 1.2, hence at no point in time should this ratio be less than 1.2. For the 2012/13 MTREF the current ratio is expected to be 1.3 and 1.7 for the two outer years of the MTREF. Going forward it will be necessary to maintain these levels.
- *The liquidity ratio* is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. For the 2011/12 financial year the ratio was 0.5 and as part of the financial planning strategy it projected to increase to 0.7 in the 2012/13 financial year and to 1.0 in 2014/15. This needs to be considered a pertinent risk for the municipality as any under collection of revenue will translate into serious financial challenges for the Metro. As part of the longer term financial planning objectives this ratio will have to be set at a minimum of 1.

2.3.4 *Revenue Management*

- As part of the financial sustainability strategy, an aggressive revenue management and enhancement project has been

embarked upon to increase cash inflow, not only from current billings but also from debtors that are in arrears in excess of 90 days. The Revenue Management and Enhancement Programme are driving projects that cover the following six areas:

- Metering and billing value chain,
- Water and electricity losses,
- Key accounts management unit,
- Indigent management,
- Telephone query management and
- Data quality.
- The programme has identified the following key business themes which serve as strategic objectives that should drive and support revenue management and enhancement programme.
 - Reduction of consumer debt through appropriate credit control and debt collection to improve revenue,
 - Improved, Consistent and Accurate /Integrative property value chain,
 - Improved Customer Services ,
 - Monitoring and Evaluation of consumption processes and efficiencies, and
 - Revenue Collection.

2.3.5 *Creditors Management*

- The Metro has managed to ensure that creditors are settled within the legislated 30 days of invoice (with the exception of invoices under dispute and isolated incidents of invoices not being certified for payment within the prescribed timeframes). While the liquidity ratio is of concern, by applying daily cash flow management the municipality has managed to ensure a 99% compliance rate to this legislative obligation.

2.3.6 *Other Indicators*

- The electricity distribution losses have moved from 2.71% in the 2010/11 financial year to 3.51% in the 2011/12 financial year.

The Energy Department uses the following data to determine the loss:

1. Meter On Line data;
2. Suprima and IMS prepayment sales data;
3. Take credit meter read data;
4. Take usage for street lights/traffic lights; and
5. The usage for own consumption.

In terms of the above information, the calculated loss is then about 12%.

It is expected to stabilise at an average of 8% over the MTREF. The initiatives to ensure these targets are achieved include managing illegal connections and theft of electricity by rolling out smart metering systems, including prepaid meters. Material losses can be divided in technical and non-technical losses. Technical losses are related to copper, iron and heat losses and are generally between 5% and 7% and it is in line with the industry norm. These losses cannot be reduced and are inherent in any electricity network. Non-technical losses can be attributed to illegal connections and electricity theft (also bypassed meters,

etc.). The Energy Department is in the process of restitution of large areas to repair the electrical network and install protective structures and split prepayment meters to manage and reduce illegal connections and meter tampering. It has been determined that more than 60% of total unit sales are from the demand meter customer segment, business/industry and large residential-townhouse complexes. All these demand meters are placed on automated meter reading to minimise risk as far as possible. Readings are taken at intervals of 30 minutes and accounts issued monthly. In addition, the Cable and Copper Theft Task Team will continue with its activities to curb cable and copper theft. An Energy balance has been created and shows losses are within acceptable norms, although more is being done to reduce these losses. By-law "sting" operations are executed regularly with the EMPD and people tampering with their meters are arrested and taken to court.

- The water distribution losses have been significantly reduced from 33.07% in 2009/10 to 29.62% in 2010/11. This has been achieved with the introduction of a water leakage report and action centre. The intention is to further rollout additional depots within the Metro to further leverage from the efficiency that the centre offers. It is planned to further reduce distribution losses from 20% in 2011/12 to 18% by 2013/14. It must be recognized that the Metro is managing aged and ageing infrastructure and this has a direct bearing on the amount of water lost. The water losses were due to many factors significant of which were the following:
 - unmetered properties that were not billed,
 - metered areas that were billed on estimates,
 - properties with more than one meter, and
 - infrastructure related water losses.

The department is attending to these areas of concern through a programme dubbed Programme Boloka Metsi. The interventions in this programme include the following projects, namely:

- Infrastructure replacement and rehabilitation programmes,
- Metering programme,
- Top consumer programme, and
- Education and awareness/consumer capacitation programme.

The objective of this intervention is to significantly reduce both non-revenue water and water losses. It must be mentioned though that the extent to which the non-revenue water is reduced depends on the rate at which migration is affecting the Metro. The Metro has been experiencing growth in the last year mostly from poor people that stay in informal settlements. This increases the amount of free basic water that the Metro supplies to these areas and by extension increases the amount of non-revenue water.

- Employee costs as a percentage of operating revenue continues to decrease over the MTREF. This is primarily owing to the high increase in bulk purchases which directly increase revenue levels, as well as increased allocation relating to operating grants and transfers.

- Similar to that of employee costs, repairs and maintenance as percentage of operating revenue is also decreasing owing directly to cost drivers such as bulk purchases increasing far above inflation. In real terms, repairs and maintenance has increased as part of the Metro's strategy to ensure the management of its asset base.

2.3.2 Free Basic Services: basic social services package for indigent households

The social package assists residents that have difficulty paying for services and are registered as indigent households in terms of the Indigent Policy of the Metro.

For the 2012/13 financial year 50 000 registered indigents have been provided for in the budget with this figured remains flat until the 2014/15 financial year.

In terms of the Municipality's indigent policy registered households are entitled to 9kl free water, 100 kwh of electricity, 9 kl sanitation and free waste removal equivalent to a residential once a week service, as well as a full rebate on their property rates.

Further detail relating to the number of households receiving free basic services, the cost of free basic services, highest level of free basic services as well as the revenue cost associated with the free basic services is contained in Table 29 MBRR A10 (Basic Service Delivery Measurement) on page 79.

Note that the number of households in informal areas that receive free services and the cost of these services (e.g. the provision of water through stand pipes, water tankers, etc.) are not taken into account in the table noted above.

2.3.3 Providing clean water and managing waste water

The Ekurhuleni Metropolitan Municipality is the Water Services Authority for the entire municipal area in terms of the Water Services Act, 1997. Approximately 99% of the municipality's bulk water needs are provided directly by Rand Water and the remaining 1% is purchased from Johannesburg Water, with its origin also from Rand Water.

Water is distributed to EMM customers via an extensive reticulation system comprising of 91 water reservoirs and towers, 41 pump stations, 9 416km of pipelines and 437 830 water connections and meters. The estimated replacement value of this water services infrastructure has been assessed to be some R6,2 billion and R1,4 billion for water meters.

According to EMM's asset management plan its water infrastructure assets condition can be rated as follows:

Condition of Assets	Percentage of Assets
Very Good	18%
Good	23%
Fair	55%
Poor	3%
Very Poor	1%

EMM is responsible for providing its citizens with clean safe water which is measured against the South African National Standard for Drinking Water (SANS 241) and also evaluated by the Department of Water Affairs according to their Blue Drop certification programme. The EMM received a Platinum Blue Drop award for obtaining the Blue Drop certification for the third consecutive year, and has also been in the top 10 performers since the inception of this programme.

The following is briefly the main challenges facing the city in providing water services:

- High non-revenue water – 38,6%;
- Very old water meter infrastructure;
- Ageing water distribution infrastructure; and
- Shortage of skilled technical staff.

The following are some of the steps that have been taken to address these challenges:

- Strategic plans have been developed to address the non-revenue water, very old water meter infrastructure and ageing water distribution infrastructure;
- These strategic plans are supported through the capital budget – 5 year implementation plan; and
- The shortage of skilled personal remains a major challenge.

With regards to Sanitation Services the EMM is also the Services Authority for the entire municipal area in terms of the Water Services Act, 1997. EMM has established a Municipal Entity, ERWAT as service provider for the treatment of its waste water. A total of 100% of EMM's waste water is treated by ERWAT.

Waste water is collected by EMM from its customers through a system of 8 082 km of sewer pipelines, 152 sewer pump stations and conveyed to 17 Waste Water Treatment plants managed by ERWAT. The estimated replacement value of these waste water services infrastructure has been assessed to be R5,0 billion and R5.3 billion for waste water treatment plants.

According to EMM's asset management plan its waste water infrastructure assets condition can be rated as follows:

Condition of Assets	Percentage of Assets
Very Good	29%
Good	17%
Fair	51%
Poor	2%
Very Poor	1%

EMM and ERWAT is responsible for the conveyance and treatment of waste water according to national legislation and permit conditions as issued by the Department of Water Affairs. The Department of Water Affairs established an incentive based assessment system in order to evaluate services they provide, namely the Green Drop Certification programme. Municipalities have been evaluated twice since the inception of this programme.

Two Green Drop awards out of 17 drainage systems were received by EMM and ERWAT with an average score of 65% for all drainage systems during the 2009 assessment. Only one Green Drop award out of 17 drainage system were made to EMM and ERWAT with an average score of 78,8% for all drainage systems during the 2011 assessment.

The following is briefly the main challenges facing the city in providing sanitation services:

- Ageing waste water collection infrastructure;
- Ageing and capacity pressure on ERWAT's waste water treatment plants;
- Provision of suitable sanitation systems for informal settlements; and
- Shortage of skilled technical staff.

The following are some of steps that have been taken to address these challenges:

- Strategic plans have been developed to address the ageing and capacity pressure on EMM and ERWAT systems;
- These strategic plans are supported through the capital budget – Five year implementation plan;
- Implementation of pilot projects to establish suitable sanitation systems for informal settlements have been initiated; and
- The shortage of skilled personnel remains a major challenge.

2.4 Overview of budget related-policies

The Metro's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

The entire set of Budget Related Policies can be viewed on the EMM website: <http://www.ekurhuleni.gov.za>

2.4.1 Review of Tariff Policies

The Metro's tariff policies provide a broad framework within which the Council can determine fair, transparent and affordable charges that also promote sustainable service delivery. The policies have been approved on various dates and a consolidated tariff policy is envisaged to be compiled for ease of administration and implementation of the next two years.

Tariffs By-law

The Metro's Tariff By-laws were approved by Council per Item A-F (44-2011) dated 20 April 2011. No amendments are proposed for the 2012/2013 MTREF.

Property Rates Policy

The policy was last reviewed by Council as part of the 2011/2012 MTREF per Item A-F (44-2011) dated 20 April 2011.

During the current year's review process, no significant content changes were recommended to the policy, but grammatical changes were made to ensure the policy content is clearly articulated.

The policy (as revised) is contained in **Annexure M**.

Electricity Tariff Policy

The policy was last reviewed by Council as part of the 2011/2012 MTREF per Item A-F (44-2011) dated 20 April 2011.

As part of the current year's review process, it is proposed that the blanket FBE no longer be made available to Ekurhuleni customers and Eskom customers within the Ekurhuleni boundaries. It is proposed that only indigent customers receive an allocation of FBE, due to the low rates of the inclining block tariff.

The policy (as revised) is contained in **Annexure N**.

Provision of Free Basic Electricity

The policy was last reviewed by Council as part of the 2011/2012 MTREF per Item A-F (44-2011) dated 20 April 2011.

As part of the current year's review process, it is proposed that the blanket FBE no longer be made available to Ekurhuleni customers and Eskom customers within the Ekurhuleni boundaries. It is proposed that only indigent customers receive an allocation of FBE, due to the low rates of the inclining block tariff.

The policy (as revised) is contained in **Annexure O**.

Water and Wastewater Tariff Policy

The policy was last reviewed by Council as part of the 2010/2011 MTREF per Item A-F (22-2010) dated 27 May 2010.

As part of the current year's review process, made minor semantic and structural changes were made to the policy, but the essence of the policy remained the same.

The policy (as revised) is contained in **Annexure P**.

Provision of Free Basic Water and Wastewater Policy

The policy was last reviewed by Council as part of the 2010/2011 MTREF per Item A-F (22-2010) dated 27 May 2010.

As part of the current year's review process, made minor semantic and structural changes were made to the policy, but the essence of the policy remained the same.

The policy (as revised) is contained in **Annexure Q**.

Solid Waste Tariff Policy

The policy was last reviewed by Council as part of the 2010/2011 MTREF per Item A-F (22-2010) dated 27 May 2010.

As part of the current year's review process, the following amendments are proposed:

- The phasing out of rendering refuse removal service using a bag system over several years dependent on budget provision, to servicing EMM using a 240 litre wheelie bin to cover areas at which the roll out has not taken place.
- Introduction of city cleansing levy to cover to an extent the cost of non-revenue generating services.
- The Policy did not cover disposal sites previously.
- Policy decision made to have a separate tariff for flat/town houses making use of static compactors.

The policy (as revised) is contained in **Annexure R**.

2.4.2 Review of Debtors Management Policies

Credit Control & Debt Collection Policy

The Credit Control and Debt Collection Policy as approved by Council on 25 June 2009 is currently under review. The policy was last reviewed by Council as part of the 2010/2011 MTREF per Item A-F (22-2010) dated 27 May 2010.

While the adopted policy is credible, sustainable, manageable and informed by affordability and value for money there has been a need to review certain components to achieve a higher collection rate. The main changes proposed to the policy are in respect of a change from the focus on the "Consumer of Services" to differentiation of customers.

The revisions include:

- Review policy wording, references, definitions, structure;
- Focus on "Customer" with all related services;
- Add liability of "Holding Company" and or "Subsidiaries";
- Add reference to Councillor services accounts;
- Add reference to Staff services accounts;
- Add Payment Extension process; and
- Add Debt Repayment Arrangement requirements.

The policy (as revised) is contained in **Annexure S**.

Indigent policy

Council has also approved an Indigents Policy on the 30 November 2006 as most of the indigents within the municipal area are unable to pay for municipal services because they are unemployed.

The policy was last reviewed by Council as part of the 2010/2011 MTREF per Item A-F (22-2010) dated 27 May 2010.

This policy is also being reviewed and the following changes are proposed:

Existing	Revised
<ul style="list-style-type: none"> • Period of expiry 24 months • Indigent Register compiled in respect of households only. • Verification Process done by Field Workers only. • Approval done by Committee. 	<ul style="list-style-type: none"> • Period of expiry 36 months • Indigent Register compiled in respect of both Households & indigent persons. • Dual process of verification: Desktop study & Field workers. • Approval governed by desktop study.

The 2012/13 MTREF has been prepared on the basis of achieving an average debtors' collection rate of 92 % on current billings.

The policy (as revised) is contained in **Annexure T**.

Provision for Doubtful Debt and Debt Write Off

The Provision for Doubtful Debt and Debt Write Off Policy deals with the method in which consumer debtors are impaired as required by GRAP 9 and sets out the process to be followed in the cases of debt being written off.

The policy was originally approved by Council per Item A-F (44-2011) dated 20 April 2011 and was subsequently amended per Item A-F (58-2011) dated 26 October 2011.

No amendments are recommended as part of this review process.

Policy on electricity metering for residential and small business customers in the Ekurhuleni Metropolitan Municipality

The following minor changes are proposed to this policy, which has originally been approved by Council per item MI (55-2003) dated 24/03/2003. The policy has not been amended since.

Ekurhuleni owned property rented to own staff, which are typically properties occupied by employees of Community Safety as well as Departments with similar employment benefits. Due to traditional arrangements, some of these meters are not read or charged to the individual employees residing in the properties. The informal nature of the traditional arrangement regarding a free electricity service requires formalization:

- any special arrangement with regards to free electricity to certain individuals, needs to be quantified and ratified by the appropriate governance structure;
- a special tariff code will then be created on the prepayment vending system, which will issue electricity units in accordance to the special tariff to specified customers;

A prepayment meter is to be installed at every individual rental property. In the case of a communal property, a prepayment meter is to be installed at technical separation points and the combined consumption (and purchasing of

units) needs to be managed by any fair method to be employed by the building manager / owner.

Accessibility problems, where regular meter readings cannot be obtained, will be addressed as follows:

- (a) installation of a prepayment meter, at the cost of Ekurhuleni (and subject to available funding), or
- (b) moving the inaccessible credit meter to a suitable location following a costing provided to the customer (and payment received).

New residential and small business connections - Prepayment metering will be the only option to customers, unless, the connection is sized bigger than the technical current carrying capacity of a prepayment meter. This will aid in reducing meter readings, as well as the associated problems involved with manual meter reading.

The policy (as revised) is contained in **Annexure U**.

2.4.3 Review of Budget and Accounting Policies

The following policies have been recommended for amendment as part of the review process:

Planning and Approval of Capital Projects Policy

The policy was last reviewed by Council as part of the 2011/2012 MTREF per Item A-F (44-2011) dated 20 April 2011.

The challenges that the Metro experienced with the implementation of the capital budget led to the proposed amendment to the Planning and Approval of Capital Projects Policy.

In future, all capital projects submitted for funding must be registered with the EPMO where after the following process will be rolled out.

- Initiate project through project Description submitted to EPMO;
- Develop project charter;
- Develop provisional activity based project plan using the approved electronic software;
- Develop budget and cash flow linked to project activities and calculate total budget required (all budgets will start from 0 based); and
- Capture project plan and cash flow on project monitoring software.

This process will be a continuous process to be followed as and when projects are identified throughout the year. The intention is to produce a draft proposed budget at the end of November of each year with fully developed project plans and cash flows for each project. No projects will be considered for inclusion in the multiyear CAPEX if this process was not followed.

The policy (as revised) is contained in **Annexure V**.

The following Budget and Accounting Policies are not changed:

- Accounting Policy as contained in **Annexure ZB** – last reviewed by Council per item A-F (44-2011) dated 20 April 2011;
- Borrowing Policy as contained in **Annexure ZD** – last reviewed by Council per item A-F (44-2011) dated 20 April 2011;
- Budget Implementation and Monitoring Policy as contained in **Annexure ZE**– last reviewed by Council per item A-F (44-2011) dated 20 April 2011;
- Municipal Entities Policy – last reviewed by Council per item A-F (22-2010) dated 27 May 2010;
- Developer contributions for property developments – Electricity - approved by Council per item A-IS (07-2008) dated 27 November 2008;
- Developer contributions for property developments – Water and Wastewater - approved by Council per A-IS (8a-2008) dated 29 January 2009; and
- Developer contributions for property developments – Roads - approved by Council per item A-IS (1-2009) dated 25 June 2009.

2.4.4 Review of Cash Management and Funding Policies

Long Term Financial Plan

The policy was last reviewed by Council as part of the 2011/2012 MTREF per Item A-F (44-2011) dated 20 April 2011.

Funding requirements (both operating and capital) must be determined annually (based on the long term planning framework), along with an assessment of the funding sources. This annual assessment of funding requirements and sources takes into account a multi-year period, and is done in order to determine the adequacy of the funding sources available to meet the requirements established. Council must take into account how funding decisions affect the operating budget for the multi-year period, which will include the long term impact on tariffs.

The policy (as revised) is contained in **Annexure W**.

Cash Management Policy

The policy was last reviewed by Council as part of the 2011/2012 MTREF per Item A-F (44-2011) dated 20 April 2011.

The aim of the policy is to ensure that the Metro's surplus cash reserves are adequately managed, especially the funds set aside for the cash backing of certain reserves. The policy details the minimum cash and cash equivalents required at any point in time.

The policy is being reviewed insofar as the cash backing of reserves as well as the quantum of working capital is concerned.

The following requirements are added:

- Working capital: The difference between current creditors and current debtors must be retained in cash as working capital.

- Depreciation: The depreciation cost item (net after offset depreciation) is to be appropriated towards the following cash expenditures:
 - Redemption of external loans,
 - Investments made to provide for the redemption of external loans,
 - Capital funded from revenue,
- Any amounts left from the depreciation cost item (net after offset depreciation) after the above has been provided for, must be retained in cash to fund future asset renewals.

The policy (as revised) is contained in **Annexure X**.

Investment Policy

The policy was last reviewed by Council as part of the 2011/2012 MTREF per Item A-F (44-2011) dated 20 April 2011.

The policy is being reviewed insofar as the approval of the placement of investments is concerned. Section 7 dealing with the Delegation of Authority is revised to read:

Authority to manage EMM's investment portfolio is delegated as follows:

- The Chief Financial Officer to invest any amount (after taking due cognisance of the liquidity requirements of EMM) of the short-term funds in terms of the provisions of the investment policy (previously delegated to the City Manager).
- The Bid Adjudication Committee or City Manager to approve the investment of long-term funds in terms of the provisions of the Investment Policy and Municipal Supply Chain Management Regulations in accordance with the process as stipulated in the Supply Chain Management Policy (previously approved by the Bid Adjudication Policy).

The policy (as revised) is contained in **Annexure Y**.

Funding and Reserves Policy

The policy was last reviewed by Council as part of the 2011/2012 MTREF per Item A-F (44-2011) dated 20 April 2011.

The policy is being reviewed to have more generic wording allowing for the funding of the budgets to be dealt with in the annual MTREF as opposed to in a policy document. The following specific changes are recommended:

- Reference to a specific method of project prioritisation was replaced with reference to the Project Prioritisation Model as approved by Council.
- References to borrowing were removed as there is a borrowing policy that governs the Metro's borrowing processes.
- The section dealing with internally generated funds were simplified to avoid ambiguity in the policy.

The policy (as revised) is contained in **Annexure Z**.

2.4.5 Review to Grants Related Policies

Grants in Aid Policy

The existing Grants-in-Aid Policy makes provision for a committee of councillors to recommend the annual Grants-in-Aid allocations to the Mayoral Committee. This committee has over the past four years worked intensively to streamline and standardise the processes involved which make the allocation very much an Administrative process complying with the MFMA, Policy and guidelines set by the Committee. In compliance with the Administrative Justice Act, strict compliance with such directives is imperative and should not leave interpretation “grey” areas.

Council, when it approved the original Grants-in-Aid Policy, also decided that in each financial year 10% of the total sum of money allocated for Grants-in-Aid shall be reserved for contingencies, the utilization thereof for any emergencies/urgent or deserving cases shall be at the discretion of the Mayor as recommended by the Grants-in-Aid Committee. The need for the latter provision of involvement by the Mayoral Office was brought in to expedite payment processes and this need in the Policy has fallen away as all offices must now follow the same payment processes.

Future Grants-in-Aid will be awarded in terms of section 67 of the MFMA based on recommendations to the Mayoral Committee by a Grants-in-Aid Committee established under the Executive arm of Council. These recommendations will be informed by the approved scope of authority of the Grants-in-Aid Committee, Council's Grant-in-Aid Policy and budgetary provisions.

Main changes proposed to the grants in aid policy include:

- The wording of the policy were brought in line with present day legislation and processes;
- The percentage allocation to categories were amended as the provision for contingencies was too high;
- The need for the annual transfer of the contingency amount to the Executive Mayor's Discretionary Fund to facilitate payment has fallen away as all payment processes now follows the same prescribed financial route;
- Old outdated provisions for Grants-in-Aid such as property rates relief, interest on loans for property improvements, rental of municipal property, etc, have been deleted;
- Practical allocation criteria developed and applied by the Grants-in-Aid Committee over the past four years were included in the Policy – sections E 18 – 20.

The policy was originally approved by Council per Item A-CL (49-2004 dated 27 January 2005 and last reviewed by Council per item A-CORP (54-2009) dated 27 August 2009.

The policy (as revised) is contained in **Annexure ZA**.

Acceptance of Grants, Donations and Sponsorships

The Acceptance of grants, donations, sponsorships and gifts policy deals with the acceptance of grants (whilst the grants-in-aid policy deals with the allocation of grants). This policy is remaining unchanged.

The policy was originally approved by Council per Item A-F (22-2006) dated 25 May 2006 and no changes were made in subsequent reviews.

No amendments are recommended as part of this review process.

2.4.6 Review of Supply Chain Management Policy

The Supply Chain Management Policy was adopted by Council with effect from 1 March 2006. An amended policy will be considered by Council in due course of which the amendments will be extensively consulted on.

The policy was originally approved by Council per Item A-F (02-2006), dated 26 January 2006 and reviewed by Council per Item A-F (36-2006) dated 30 November 2006. The current policy is attached as **Annexure ZF**.

2.4.7 Review of Other Policies

Asset Management Policy

The Asset Management Policy was originally approved by Council per Item A-F (10-2005), dated 28 April 2005 and subsequently revised by Council per Item A-F (17-2007) dated 31 May 2007.

This policy guided the treatment of Council's assets. However, many legislative matters came into effect for the controlling and managing of Council's assets. New administrative processes must be adopted to ensure good governance and safeguarding of Council's assets in line with the revised legislation and best practice guides.

It is thus recommended that the existing Asset Management Policy be repealed and be replaced with an Accounting Policy for Assets in which the high level asset accounting treatment are addressed. In support of this policy an Asset Management Procedures Manual dealing with the operational processes in managing the assets to ensure the proper control and safeguarding of assets will also be compiled and maintained by the CFO. This document will be a comprehensive administrative guidance document with the processes to be followed to manage Council's assets and it will be linked up with cross referencing to the Accounting Policy for Assets on relating matters. The policy is contained in **Annexure ZB**.

Uniform Cell Phone Policy

The policy was originally approved by Council per Item BHR (26-2007) dated 23 August 2007 and has not been reviewed since.

As part of the review of the policies, it is recommended that clause 9.4 of the Uniform Cellular Phone Allowance Policy for Employees be amended to read as follows:

- Annual Increases - The CFO will evaluate the need to adjust cellular allowances in accordance with the annual increases of the annual salary adjustment of the EMM, such adjustments to be implemented administratively by the CFO in consultation with the City Manager. Should the general market increase to cellular costs exceed the annual cost of living salary adjustment, the CFO will be authorised to increase the allowances with the general market increase and not the annual cost of living salary increase.

The policy (as revised) is contained in **Annexure ZC**.

2.5 Overview of budget assumptions

2.5.1 External factors

The *Medium Term Budget Policy Statement 2011* notes that in recent months the domestic economy has lost momentum as a result of the disruption to world economic activity following the Japanese tsunami, domestic strike activity and moderating household consumption. In the first quarter of 2011, the economy grew at 4.5% on an annual basis. In the second quarter, growth slowed to 1.3%.

The labour market remains sluggish. Formal sector non-agricultural employment is just 2.6% higher than its low in March 2010. Unemployment increased from 21.8% in the fourth quarter of 2008 to 25.7% in the second quarter of 2011. This figure does not capture the estimated 2.2 million workers who have stopped looking for work.

Consequently, municipal revenues and cash flows are expected to remain under pressure in 2012/13 and a conservative approach has been adopted in the projection of expected revenues and cash receipts.

The Minister of Finance, in his budget speech of 22 February 2012, indicated that in 2012, global output is projected to expand by 3.3%. Advanced economies are expected to grow 1.2%, while developing Asia will grow by 7.3% during 2012, and Sub Saharan Africa by 5.5%.

Negative growth is forecast for the Euro area, impacting on trade in many other economies. In the last five years, the Chinese economy has expanded by 60% and India by about 45%. Advanced economies barely show positive growth.

A recent World Bank study argues that “new growth poles are redefining the global economic structure”. This study predicts that emerging economies will grow on average by 4.7% a year, while advanced economies will grow by about 2.3% between 2011 and 2025.

The speed of transformation is unprecedented and places emerging economies at the centre of the global economy. Emerging market multi-nationals are playing an ever increasing role in reshaping global industry, including marked increases in foreign direct investment.

The South African economy has averaged a 3% growth a year since 2009. Against the background of the slowdown in the global economy, real GDP growth is likely to fall to about 2.7% in 2012.

We expect a recovery to 3.6% and 4.2% growth in 2013 and 2014, but these are modest rates of expansion relative to the social and developmental challenges we face and the opportunities that our mineral wealth and human capabilities offer.

2.5.2 General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2012/13 MTREF:

- National Government macro-economic targets;
- The general inflationary outlook and the impact on Metro's residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity and water; and
- The increase in the cost of remuneration.

The inflation outlook for the MTREF is as follows:

Fiscal year	2010	2011	2012	2013	2014
	Actual	Estimate	Forecast		
Headline CPI Inflation	3.3%	5.0%	5.4%	5.6%	5.4%
<i>Source: Medium Term Budget Policy Statement 2011</i>					

2.5.3 Credit rating outlook

Table 35 Credit rating outlook

Security class	Currency	Rating	Annual rating 2010/2011	Previous Rating
Short term	Rand	Moody's	P-1za	P-1za
Long-term	Rand	Moody's	Aa2za	Aa2za
Outlook	Rand	Moody's	Negative	Stable

The rating definitions are:

- Short term: Prime – 1 (highest quality)
Short-Term Debt Ratings (maturities of less than one year)
Prime-1 (highest quality);
- Long-term: Aa2za
Defined as high-grade. "Aa" rated are judged to be of high quality and are subject to very low credit risk;
- Senior unsecured debt (rating attached to municipal bond programme): Aa2za
Defined as high-grade. "Aa" rated are judged to be of high quality and are subject to very low credit risk.

2.5.4 Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. The Metro has a R4 billion Domestic Medium Term Note Programme registered which forms the basis of the borrowings programme. The 2012/13 MTREF is based on the assumption that all borrowings are undertaken using fixed interest rates (assumed at 11% p.a.) for municipal bonds requiring semi-annual interest payments.

2.5.5 Collection rate for revenue services

The base assumption is that tariff and rating increases will increase at rates higher than CPI over the long term. Electricity bulk purchase increases are projected to continue at levels of 25% per year with tariff increases limited to 19%. Water is assumed to grow by the same proportions as the current Rand Water increases (13.5%). It is also assumed that current economic conditions, and relatively controlled inflationary conditions, will continue for the forecasted term.

The rate of revenue collection is currently expressed as a percentage (92%) of annual billings. Cash flow is assumed to be 92% of billings. No provision has been made for increased collection of arrear debt and any revenue yielded from this will be used to strengthen the liquidity position of the Metro.

2.5.6 Growth or decline in tax base of the municipality

Growth projections – growth projections refer to the increase in the number of units consumed for the service. It does not refer to the increase in the tariff, nor does it reflect the total increase in income. It is expressed as a percentage which represents the percentage increase in units consumed. Growth projections are determined per service which is driven by service specific trends. Electricity, as an example shows no growth rate due to the various energy efficiency initiatives and water shows a greater growth rate due to the increased revenue targets to be achieved as part of the eradication of water losses project. The individual growth rates are:

- Assessment Rates – 1.7%
- Electricity – 1,07%
- Water – 2.9%
- Sanitation – 2.9%
- Solid Waste – 1.7%

Household formation is the key factor in measuring municipal revenue and expenditure growth, as servicing 'households' is a greater municipal service factor than servicing individuals. Household formation rates are assumed to convert to household dwellings. In addition the change in the number of poor households influences the net revenue benefit derived from household formation growth, as it assumes that the same costs incurred for servicing the household exist, but that no consumer revenue is derived as the 'poor household' limits consumption to the level of free basic services.

2.5.7 Salary increases

The collective agreement regarding salaries/wages came into operation on 1 July 2009 and remained in force until 30 June 2012. A new round of wage

negotiations are thus due and it is expected that a higher than CPI increase will be agreed to. A 7% cost of living increase has been provided for.

2.5.8 Impact of national, provincial and local policies

Integration of service delivery between national, provincial and local government is critical to ensure focussed service delivery and in this regard various measures were implemented to align IDPs, provincial and national strategies around priority spatial interventions. In this regard, the following national priorities form the basis of all integration initiatives:

- Creating jobs;
- Enhancing education and skill development;
- Improving Health services;
- Rural development and agriculture; and
- Fighting crime and corruption.

2.5.9 Ability of the municipality to spend and deliver on the programmes

It is estimated that a spending rate of at least 95% is achieved on operating expenditure and 90% on the capital programme for the 2012/13 MTREF of which performance has been factored into the cash flow budget.

2.6 Overview of budget funding

2.6.1 Medium-term outlook: operating revenue

Table 36 Breakdown of the operating revenue over the medium-term

Description	2011/12 Medium Term Revenue		
	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	R '000	R '000	R '000
Property rates	3,040,233,180	3,318,599,911	3,622,476,276
Service charges	14,822,651,336	16,770,174,526	18,964,830,104
Investment revenue	170,100,000	178,605,000	187,535,250
Transfers recognised - operational	2,135,789,922	2,285,119,922	2,450,148,922
Other own revenue	2,199,394,746	2,364,221,325	2,514,222,533
Total Revenue (excluding capital transfers and Contributions)	22,368,169,184	24,916,720,684	27,739,213,085
Total Expenditure	22,365,359,559	24,915,219,476	27,737,775,608
Surplus / (Deficit)	2,809,625	1,501,208	1,437,477

The following graph is a breakdown of the operational revenue per main category for the 2012/13 financial year.

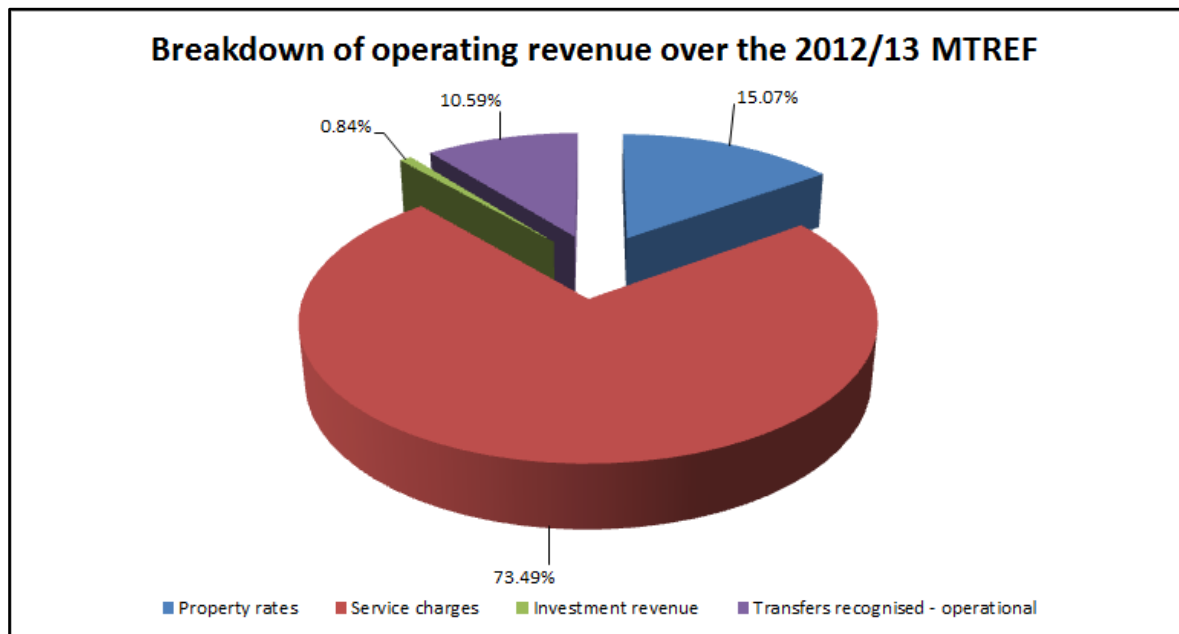


Figure 7 Breakdown of operating revenue over the 2012/13 MTREF

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The Metro derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal. Property rates, operating and capital grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc.).

The revenue strategy is a function of key components such as:

- Growth in the city and economic development;
- Revenue management and enhancement;
- Achievement of a 92% annual collection rate for consumer revenue;
- National Treasury guidelines;
- Electricity tariff increases within the National Electricity Regulator of South Africa (NERSA) approval;
- Achievement of full cost recovery of specific user charges;
- Determining tariff escalation rate by establishing/calculating revenue requirements;
- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA); and
- And the ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economic forecasts.

The proposed tariff increases for the 2012/13 MTREF on the different revenue categories are:

Table 37 Proposed tariff increases over the medium-term

Revenue category	2012/13 proposed tariff increase	2013/14 proposed tariff increase	2014/15 proposed tariff increase	2012/13 additional revenue for each 1% tariff increase	2012/13 additional revenue owing to% tariff increases	2012/13 Total Budgeted revenue
	%	%	%	R'000	R'000	R'000
Property rates	7.5	7.5	7.5	30 402	203 242	3 040 233
Sanitation	10.68	11,0	11,0	8 480	93 295	848 012
Solid Waste	15,0	15,0	15,0	9 646	108 237	964 611
Water	11.3	11,0	11,0	24 646	253 490	2 462 410
Electricity	11.03	11.03	11.03	105 490	1 009 415	10 549 051
Total				178 644	1 667 679	17 864 317

Revenue generated from rates and services charges forms a significant percentage of the revenue basket for the Metro. Rates and service charge revenues comprise more than two thirds of the total revenue mix. In the 2011/12 financial year, revenue from rates and services charges totalled R15.9 billion or 79.8%. This increases to R17.9 billion, R20.1 billion and R22.7 billion in the respective financial years of the MTREF. A notable trend is the increase in the total percentage revenue generated from rates and services charges which increases from 79.8% in 2011/12 to 113.2% in 2014/15. This growth can be mainly attributed to the increased share that the sale of electricity contributes to the total revenue mix, which in turn is due to rapid increases in the Eskom tariffs for bulk electricity (albeit lower than before, the increases are still much higher than inflation). The above table includes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality.

Details in this regard are contained in Table 94 MBRR SA1 (see page 336).

Property rates is the second largest revenue source totalling 15.2% or R3.04 billion and increases to R3.62 billion by 2014/15. The third largest sources is 'other revenue' which consists of various items such as income received from permits and licenses, building plan fees, connection fees, transport fees and advertisement fees. Departments are reviewing the sundry tariffs on an annual basis. All of the tariffs are not resulting in a break-even situation as various services are cross subsidised by assessment rates.

Operating grants and transfers totals R1.9 billion in the 2011/12 financial year and moves to R2.5 billion by 2014/15. Note that the year-on-year growth for the 2012/13 financial year is 10.7%, 11.4% for 2013/14 and 12.2% for 2014/15.

Investment revenue contributes marginally to the revenue base of the Metro with a budget allocation of R120 million, R64 million and R71 million for the respective three financial years of the 2012/13 MTREF. It needs to be noted that these allocations have been conservatively estimated and as part of the cash backing of reserves and provisions. The actual performance against budget will be carefully monitored. Any variances in this regard will be addressed as part of the mid-year review and adjustments budget.

The tables below provide detail investment information and investment particulars by maturity.

Table 38 MBRR SA15 – Detail Investment Information

GT000 Ekurhuleni Metro - Supporting Table SA15 Investment particulars by type												
Investment type	2008/9		2009/10		2010/11		Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure		
	Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand												
Parent municipality												
Securities - National Government	-	-	-	-	-	-	-	-	-	-	-	-
Listed Corporate Bonds	-	-	-	-	-	-	-	-	-	-	-	-
Deposits - Bank	341,653	326,976	183,946	224,547	224,547	224,547	224,547	224,547	224,547	341,163	112,638	155,113
Deposits - Public Investment Commissioners	-	-	-	-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Bankers Acceptance Certificates	-	-	-	-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks	-	-	-	-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)	-	-	-	-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Bonds	-	-	62,949	204,572	204,572	204,572	204,572	204,572	204,572	311,813	425,488	425,488
Municipality sub-total	345,653	330,976	250,895	433,119	433,119	433,119	433,119	433,119	433,119	656,976	542,126	584,600
Entities												
Securities - National Government	-	-	-	-	-	-	-	-	-	-	-	-
Listed Corporate Bonds	-	-	-	-	-	-	-	-	-	-	-	-
Deposits - Bank	-	-	-	-	-	-	-	-	-	-	-	-
Deposits - Public Investment Commissioners	-	-	-	-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits	-	-	-	-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates	-	-	-	-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks	-	-	-	-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)	-	-	-	-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks	-	-	-	-	-	-	-	-	-	-	-	-
Entities sub-total	-	-	-	-	-	-	-	-	-	-	-	-
Consolidated total:	345,653	330,976	250,895	433,119	433,119	433,119	433,119	433,119	433,119	656,976	542,126	584,600

Table 39 MBRR SA16 – Investment particulars by maturity

GT000 Ekurhuleni Metro - Supporting Table SA16 Investment particulars by maturity												
Investments by Maturity	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Monetary value	Interest to be realised		
Name of institution & investment ID		Yrs/Months							Rand thousand			
Parent municipality												
Absa Bank		Fixed Deposit		Fixed	6.29			27 October 2012	20,000			
Absa Bank		Fixed Deposit (DBSA)		Fixed	9.25			30 June 2014	25,000			
Rand Merchant Bank (01/10/08)		Guaranteed Plan (DBSA)		Fixed	17.08			30 June 2014	34,400	5,018		
Investec Bank (13/11/08)		Promissory Note (DBSA)		Fixed	10			30 June 2014	28,648	2,604		
Inca		Zero Coupon		Fixed	12.66			30 November 2014	27,206	3,057		
Standard Bank		Money Market Fund		Fixed	Variable			10 April 2015	3,784	280		
Rand Merchant Bank		Guaranteed Trust		Variable	13.25			31 July 2015	3,419	400		
Rand Merchant Bank		Guaranteed Trust (DBSA)		Fixed	14.76			28 October 2016	15,532	1,998		
Standard Bank		Structured Deposit		Variable	Variable			31 March 2014	183,175	4,795		
Rand Merchant Bank		Structured Deposit		Variable	Variable			28 July 2020	178,545	7,144		
Investec		Structured Deposit		Variable	Variable			31 March 2021	133,288	5,131		
Rand Airport		Shares							4,000			
Municipality sub-total									656,976	30,427		
Entities												
Entities sub-total									-	-		
TOTAL INVESTMENTS AND INTEREST									656,976	30,427		

For the medium-term, the funding strategy has been informed directly by ensuring financial sustainability and continuity. The MTREF, therefore, provides for a budgeted surplus of R526 million, R628 million and R643 million in each of the financial years. This surplus is intended to partly fund capital expenditure from own sources as well as ensure adequate cash backing of reserves and funds.

2.6.2 Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2012/13 medium-term capital programme:

Table 40 Sources of capital revenue over the MTREF

R Thousand	Current Year 2011/12		2012/13 MEDIUM TERM REVENUE & EXPENDITURE FRAMEWORK					
	Adjusted Budget	%	Budget Year 2012/13	%	Budget Year +1 2013/14	%	Budget Year +2 2014/15	%
Funded by:								
National Government	1,229,553		1,311,919		1,581,638		1,772,445	
Provincial Government	74,899		81,733		18,000		19,500	
Transfers recognised - capital	1,304,452	58%	1,393,652	53%	1,599,638	61%	1,791,945	64%
Public contributions & donations	21,461	1%	18,750	1%	22,000	1%	28,000	1%
Borrowings	695,309	31%	975,845	37%	783,770	30%	750,772	27%
Internally generated funds	230,882	10%	262,461	10%	211,077	8%	211,274	8%
Total Capital Funding	2,252,104	100%	2,650,708	100%	2,616,485	100%	2,781,991	100%

The above table is graphically represented as follows for the 2012/13 financial year.

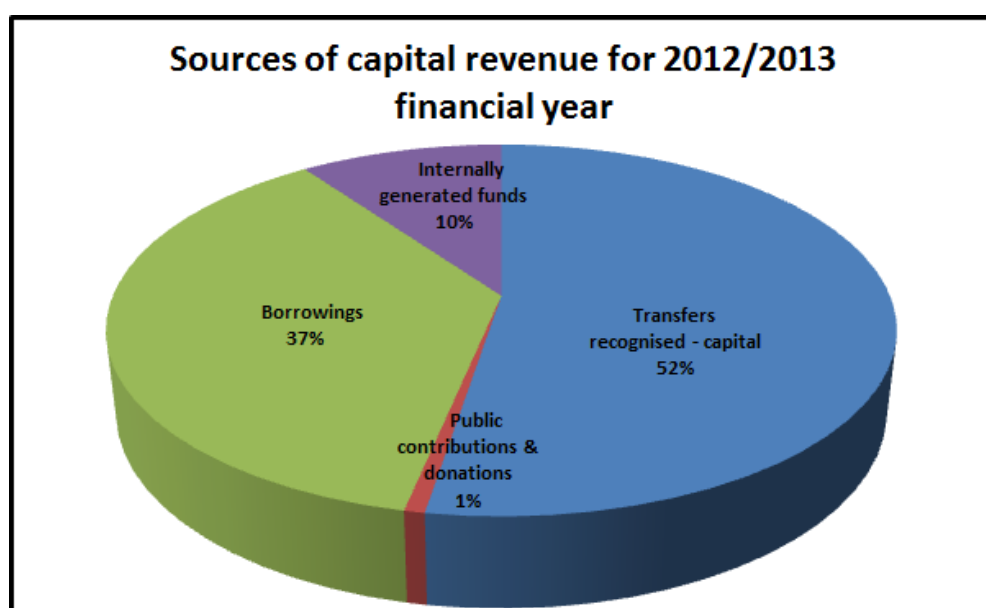


Figure 8 Sources of capital revenue for the 2012/13 financial year

Capital grants and receipts equate to 53% of the total funding source which represents R1,4 billion for the 2012/13 financial year and steadily increase to R1.6 billion or 61% by 2013/14. In 2014/15 it increases to R1.7 billion or 64% of the total funding source.

A substantial portion of the capital budget will be funded from borrowing over MTREF with anticipated borrowings of R975 million in 2012/13 financial year (R800 million in terms of new bond and R175million transferred from previous year). Borrowing is estimated at R785 million in the 2013/14 financial year. The balance will be funded from government grants and transfers as well as internally generated funds.

The following table is a detailed analysis of the Metro's borrowing liability.

Table 41 MBRR Table SA 17 - Detail of borrowings

GT000 Ekurhuleni Metro - Supporting Table SA17 Borrowing												
Borrowing - Categorised by type		2008/9		2009/10		2010/11		Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure	
R thousand		Audited	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year +1	Budget Year +2	
		Outcome	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2012/13	2013/14	2014/15	
Parent municipality												
	Long-Term Loans (annuity/reducing balance)	1,210,363	1,843,143	1,667,884		1,452,867	1,485,581	1,485,581	1,309,490	1,163,597	1,001,597	
	Long-Term Loans (non-annuity)	734,797	432,620	432,620		432,620	432,620	432,620	32,620	-	-	
	Local registered stock	440	305	210		32,870	155	157	137	-	-	
	Marketable Bonds			1,615,000		2,415,000	2,415,000	2,415,000	3,215,000	4,000,000	4,000,000	
	Municipality sub-total	1,945,601	2,276,068	3,715,714		4,333,358	4,333,356	4,333,358	4,557,247	5,163,597	5,001,597	
Entities												
	Long-Term Loans (annuity/reducing balance)											
	Entities sub-total	-	-	-		-	-	-	-	-	-	
	Total Borrowing	1,945,601	2,276,068	3,715,714		4,333,358	4,333,356	4,333,358	4,557,247	5,163,597	5,001,597	
Unspent Borrowing - Categorised by type												
Parent municipality												
	Marketable Bonds		331,232	87,660			192,453	192,453				
	Municipality sub-total	-	331,232	87,660		-	192,453	192,453	-	-	-	
Entities												
	Entities sub-total	-	-	-		-	-	-	-	-	-	
	Total Unspent Borrowing	-	331,232	87,660		-	192,453	192,453	-	-	-	

The following graph illustrates the growth in outstanding borrowing for the 2007/08 to 2013/14 period.

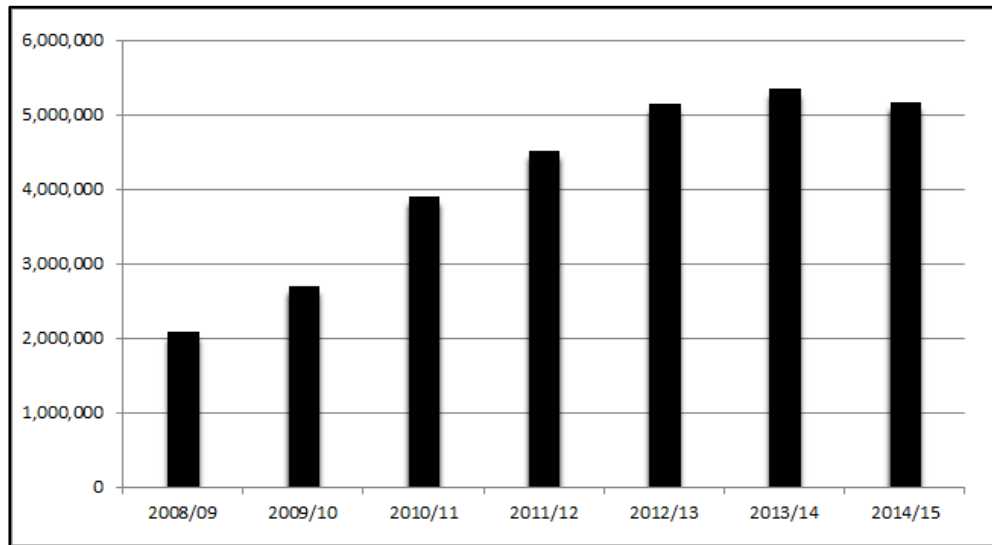


Figure 9 Growth in outstanding borrowing (long-term liabilities)

Internally generated funds consist of a mixture between surpluses generated on the operating statement of financial performance and cash backed reserves. In determining the credibility of this funding source it becomes necessary to review the cash flow budget as well as the cash backed reserves and accumulated funds reconciliation. Internally generated funds consist of R517 million in 2012/13, R917 in 2013/14 and R647 million in 2014/15.

Table 42 MBRR Table SA 18 - Capital transfers and grant receipts

Description	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15		
R thousand											
RECEIPTS:											
Capital Transfers and Grants											
National Government:	444,957	497,435	484,631	1,276,192	1,229,660	1,229,660	1,311,919	1,581,638	1,772,445		
Municipal Infrastructure Grant (MIG) / USDG	428,597	288,253	400,780	1,044,276	1,044,276	1,044,276	1,162,537	1,438,877	1,679,789		
Public Transport and Systems	7,637	27,745	20,000	75,000	32,162	32,162	50,000	48,761			
INEP, EPWP, EDMS, NDPG	8,723	181,437	63,851	156,916	153,222	153,222	99,382	94,000	92,656		
Provincial Government:	43,536	48,433	22,253	29,350	74,899	74,899	81,733	18,000	19,500		
Housing, Health & Social Development, SRAC, Economic Development	43,536	48,433	22,253	29,350	74,899	74,899	81,733	18,000	19,500		
District Municipality:	-	-	-	-	-	-	-	-	-		
Lesedi (PJEC)											
Other grant providers:	2,045	28,068	9,825	21,500	21,461	21,461	18,750	22,000	28,000		
Public Contributions	2,045	28,068	4,825	21,500	21,461	21,461	18,750	22,000	28,000		
Foreign Grants	-		5,000	-	-	-	-	-	-		
Total Capital Transfers and Grants	490,538	573,937	516,709	1,327,042	1,326,020	1,326,020	1,412,402	1,621,638	1,819,945		

2.6.3 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understandability for councillors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provide for as cash inflow based on actual performance. In other words the actual collection rate of billed revenue; and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

Table 43 MBRR Table A7 - Budget cash flow statement

GT000 Ekurhuleni Metro - Table A7 Budgeted Cash Flows											
Description		2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure			
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
	Ratepayers and other	6,926,228	8,666,715	11,661,477	14,440,427	14,647,619	15,489,819	15,489,819	18,390,941	20,473,170	22,789,472
	Government - operating	2,468,887	2,918,078	2,749,523	3,185,114	3,225,741	1,963,770	1,963,770	2,135,790	2,285,120	2,450,149
	Government - capital	505,267	523,968	581,561	1,327,041	1,334,330	1,326,020	1,326,020	1,412,402	1,621,638	1,819,945
	Interest	198,702	361,302	331,751	372,630	277,000	291,528	291,528	352,331	369,948	388,445
Payments											
	Suppliers and employees	(9,651,687)	(11,169,383)	(13,699,817)	(16,260,888)	(16,389,362)	(15,712,319)	(15,712,319)	(18,793,734)	(20,666,191)	(22,926,889)
	Finance charges	(196,680)	(307,458)	(382,613)	(488,227)	(461,487)	(461,487)	(461,487)	(580,158)	(677,715)	(778,608)
	Transfers and Grants				-						
	NET CASH FROM/(USED) OPERATING ACTIVITIES	250,718	993,222	1,241,882	2,576,098	2,633,841	2,897,331	2,897,331	2,917,572	3,405,969	3,742,514
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
	Proceeds on disposal of PPE	6,073	38,601	4,553							
	Decrease (Increase) in non-current debtors	33,733	(174,550)	25,502	(145)	(145)	(146)	(145)	-	-	-
	Decrease (Increase) in non-current investments	36,445	14,677	80,081	(182,224)	(182,224)	(182,224)	(182,224)	(223,857)	114,850	(42,475)
Payments											
	Capital assets	(2,584,971)	(1,937,292)	(1,926,053)	(2,374,785)	(2,252,104)	(2,159,485)	(2,159,485)	(2,650,708)	(2,616,484)	(2,781,991)
	NET CASH FROM/(USED) INVESTING ACTIVITIES	(2,488,720)	(2,058,564)	(1,815,917)	(2,557,154)	(2,434,473)	(2,341,854)	(2,341,853)	(2,874,564)	(2,501,634)	(2,824,465)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
	Borrowing long term/refinancing	1,100,000	800,000	1,615,000	800,000	800,000	800,000	800,000	800,000	785,000	
	Increase (decrease) in consumer deposits	35,256	43,873	70,011	30,196	30,196	30,196	30,196	35,689	39,258	40,861
Payments											
	Repayment of borrowing	(150,711)	(178,835)	(436,738)	(175,352)	(175,352)	(175,352)	(175,352)	(182,358)	(576,113)	(178,648)
	NET CASH FROM/(USED) FINANCING ACTIVITIES	984,544	665,038	1,248,273	654,844	654,844	654,844	654,844	653,331	248,145	(137,788)
	NET INCREASE/ (DECREASE) IN CASH HELD	(1,253,458)	(400,304)	674,238	673,788	854,213	1,210,321	1,210,322	696,338	1,152,480	780,261
	Cash/cash equivalents at the year begin:	2,318,387	1,064,929	664,625	1,338,863	1,338,863	1,338,863	1,338,863	2,193,076	2,889,414	4,041,894
	Cash/cash equivalents at the year end:	1,064,929	664,625	1,338,863	2,012,651	2,193,076	2,549,184	2,549,185	2,889,414	4,041,894	4,822,155

The above table shows that cash and cash equivalents of the Metro were under trend between the 2008/09 and 2010/11 financial year moving from a cash balance of R1 064 million to R 1 338 million. With the 2011/12 MTREF budget various cost efficiencies and savings had to be realised to ensure the Metro could meet its operational expenditure commitments. In addition the Metro undertook an extensive debt collection process to boost cash levels. These initiatives and interventions have translated into a positive cash position for the Metro and it is projected that cash and cash equivalents on hand will increase to R2 525 million by the financial year end. Furthermore the budget has been prepared to ensure high levels of cash and cash equivalents over the medium-term with cash levels anticipated to exceed to R3 002 billion by 2012/13 and steadily increasing to R4.964 billion by 2014/15.

2.6.4 Cash Backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 42 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are those funds used?
- What is the net funds available or funding shortfall?

A surplus would indicate the cash backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyse trends to understand the consequences, e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

Table 44 MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation

GT000 Ekurhuleni Metro - Table A8 Cash backed reserves/accumulated surplus reconciliation												
Description		2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure			
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	
Cash and investments available												
	Cash/cash equivalents at the year end	1,064,929	664,625	1,338,863	2,012,651	2,193,076	2,549,184	2,549,185	2,889,414	4,041,894	4,822,155	
	Other current investments > 90 days	66,436	246,307	20,001	20,000	20,000	20,001	20,000	20,000	20,000	20,000	
	Non current assets - Investments	279,218	84,670	230,895	413,119	413,119	413,119	413,119	636,976	522,126	564,600	
	Cash and investments available:	1,410,583	995,602	1,589,759	2,445,771	2,626,195	2,982,305	2,982,305	3,546,390	4,584,020	5,406,755	
Application of cash and investments												
	Unspent conditional transfers	159,233	200,485	133,881	133,881	133,881	133,881	133,881	133,881	133,881	133,881	
	Unspent borrowing	-	331,232	87,660	-	192,453	192,453		-	-	-	
	Statutory requirements											
	Other working capital requirements	873,929	951,515	767,729	848,376	834,515	673,438	673,438	658,982	750,794	745,416	
	Other provisions											
	Long term investments committed	316,796	301,501	224,185	301,501	425,616	425,616	425,616	649,192	534,039	571,772	
	Reserves to be backed by cash/investments	472,006	864,153	1,195,709	1,201,910	1,204,723	1,204,723	1,204,723	934,879	1,049,273	1,165,074	
	Total Application of cash and investments:	1,821,965	2,648,886	2,409,164	2,485,669	2,791,188	2,630,111	2,437,658	2,376,934	2,467,986	2,616,143	
	(Surplus(shortfall))	(411,382)	(1,653,284)	(819,406)	(39,898)	(164,992)	352,194	544,647	1,169,457	2,116,034	2,790,612	
Other working capital requirements												
	Debtors	1,187,101	1,404,966	1,696,145	1,985,079	1,998,940	2,160,017	2,160,017	2,457,819	2,677,687	2,919,630	
	Creditors due	2,061,030	2,356,481	2,463,874	2,833,455	2,833,455	2,833,455	2,833,455	3,116,801	3,428,481	3,665,046	
	Total	(873,929)	(951,515)	(767,729)	(848,376)	(834,515)	(673,438)	(673,438)	(658,982)	(750,794)	(745,416)	
Debtors collection assumptions												
	Balance outstanding - debtors	1,523,431	1,783,563	2,157,800	2,448,275	2,448,275	2,448,275	2,448,275	2,680,513	2,935,974	3,215,194	
	Estimate of debtors collection rate	78%	79%	79%	81%	82%	82%	88%	92%	91%	91%	

From the above table it can be seen that the cash and investments available total R2.9 billion in the 2011/12 financial year and progressively increase to R5.5 billion by 2014/15, including the projected cash and cash equivalents as determined in the cash flow forecast. The following is a breakdown of the application of this funding:

- Unspent conditional transfers (grants) are automatically assumed to be an obligation as the municipality has received government transfers in advance of meeting the conditions. Ordinarily, unless there are special circumstances, the municipality is obligated to return unspent conditional grant funds to the national revenue fund at the end of the financial year. In the past these have been allowed to 'roll-over' and be spent in the ordinary course of business, but this practise has been discontinued. During the 2010/11 financial year the municipality was required to supply National Treasury with a detailed analysis of the unspent grants as well as an action plan of spending the grants. For the 2011/12 financial year no provision has been made for this liability as the total unspent conditional grant liability of R407 million has been factored into the 2011/12 capital programme of the Metro. The Metro has received the necessary roll-over approval from the National Treasury as the funding appropriation relating to the unspent conditional grants could be motivated as part of existing projects.
- There is a R87 million unspent borrowing from the previous financial year (2010/11). In terms of the municipality's Borrowing and Investments Policy, borrowings are only drawn down once the expenditure has been incurred against the particular project. Unspent borrowing is ring-fenced and reconciled on a monthly basis to ensure no unnecessary liabilities are incurred.
- Provisions for statutory requirements include VAT owing to timing differences resulting from year- end obligations. The liability in this regard totalled R236 million for the 2011/12 financial year.
- The main purpose of other working capital is to ensure that sufficient funds are available to meet obligations as they fall due. A key challenge is often the mismatch between the timing of receipts of funds from debtors and payments due to employees and creditors. High levels of debtor non-payment and receipt delays will have a greater requirement for working capital, as was experienced by the Metro in 2010/11 resulting in cash flow challenges. For the purpose of the cash backed reserves and accumulated surplus reconciliation a provision equivalent to one month's operational expenditure has been provided for. It needs to be noted that although this can be considered prudent, the desired cash levels should be 60 days to ensure continued liquidity of the municipality. Any underperformance in relation to collections could place upward pressure on the ability of the Metro to meet its creditor obligations.
- Against other provisions an amount R316 million has been provided for the 2011/12 financial year and this increases to R441 million by 2013/14. This liability is informed by, amongst others, the supplementary pension liability.
- Long term investments consist primarily of the sinking funds for the repayment of future borrowings. The sinking fund value is held within long term investments and must be 'held to maturity' and is not available for spending. This commitment amounts to R649 million for the 2012/13 financial year.

- Most reserve fund cash backing is discretionary in nature, but the reserve funds are not available to support a budget unless they are cash-backed. The reserve funds are not fully cash-backed. The level of cash-backing is directly informed by the municipality's cash backing policy. These include the rehabilitation of landfill sites and quarries.

It can be concluded that the Metro has a deficit against the cash backed and accumulated surpluses reconciliation between the year 2008/09 and 2010/11. For the current year a cash surplus is forecasted and for future years an increase of surplus cash is predicted to an amount of R2 930 million. In conclusion, from a pure cash flow perspective (cash out flow versus cash inflow) the budget is funded and is therefore credible for the MTREF. The challenge for the Metro will be to ensure that the underlying planning and cash flow assumptions are meticulously managed, especially the performance against the collection rate.

The following graph supplies an analysis of the trends relating cash and cash equivalents and the cash backed reserves/accumulated funds reconciliation over a seven year perspective.

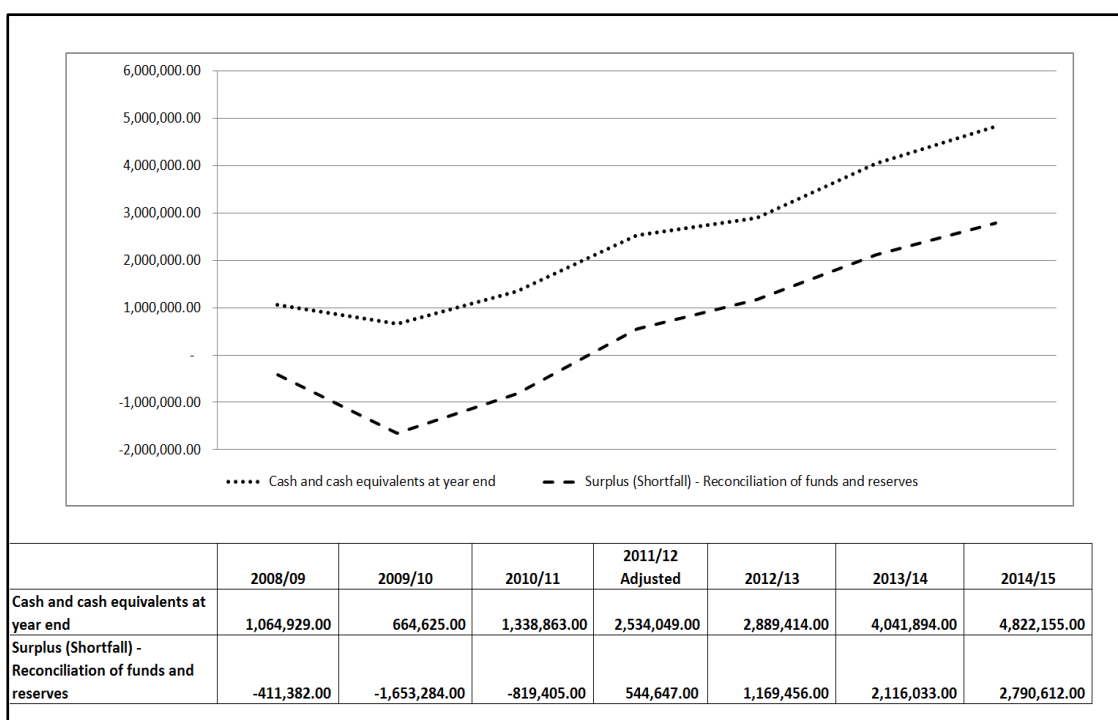


Figure 10 Cash and cash equivalents / Cash backed reserves and accumulated funds

2.6.5 Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Table 45 MBRR SA10 – Funding compliance measurement

GT000 Ekurhuleni Metro Supporting Table SA10 Funding measurement												
Description	MFMA section	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure			
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	1,064,929	664,625	1,338,863	2,012,651	2,193,076	2,549,184	2,549,185	2,889,414	4,041,894	4,822,155
Cash + investments at the yr end less applications - R'000	18(1)b	2	(411,382)	(1,653,284)	(819,406)	(39,898)	(164,992)	352,194	544,647	1,169,457	2,116,034	2,790,612
Cash year end/monthly employee/supplier payments	18(1)b	3	1.1	0.6	1.1	1.4	1.5	1.8	1.8	1.7	2.2	2.3
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	699,833	68,050	962,120	1,084,914	(1,083,834)	(794,117)	(794,117)	(956,654)	(773,052)	(618,206)
Service charge rev % change - macro CPX target exclusive	18(1)a,(2)	5	N.A.	21.4%	20.5%	15.1%	(4.9%)	(8.7%)	(6.0%)	6.3%	6.4%	6.4%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	77.9%	78.8%	78.6%	81.1%	81.6%	88.2%	88.2%	91.7%	91.2%	90.8%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	17.9%	13.7%	11.0%	9.7%	9.8%	10.2%	10.2%	7.0%	7.6%	8.1%
Capital payments % of capital expenditure	18(1)c:19	8	99.8%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	53.3%	56.6%	120.1%	76.4%	86.4%	96.0%	96.0%	64.6%	78.9%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								100.5%	100.6%	100.7%
Current consumer debtors % change - inc/(decr)	18(1)a	11	N.A.	19.4%	22.8%	13.5%	0.0%	0.0%	0.0%	9.5%	9.5%	9.5%
Long term receivables % change - inc/(decr)	18(1)a	12	N.A.	(69.2%)	(91.6%)	6.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	2.3%	2.2%	2.5%	6.2%	4.1%	3.6%	4.2%	4.1%	4.5%	4.7%
Asset renewal % of capital budget	20(1)(vi)	14	34.2%	39.6%	47.0%	38.0%	31.8%	31.8%	0.0%	39.9%	37.5%	37.7%
References												
1. Positive cash balances indicative of minimum compliance - subject to 2												
2. Deduct cash and investment applications (defined) from cash balances												
3. Indicative of sufficient liquidity to meet average monthly operating payments												
4. Indicative of funded operational requirements												
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)												
6. Realistic average cash collection forecasts as % of annual billed revenue												
7. Realistic average increase in debt impairment (doubtful debt) provision												
8. Indicative of planned capital expenditure level & cash payment timing												
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing												
10. Substantiation of National/Province allocations included in budget												
11. Indicative of realistic current annual debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)												
12. Indicative of realistic long term annual debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)												
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection												
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection												

GT000 Ekurhuleni Metro Supporting Table SA10 Funding measurement															
Description	MFMA section	Ref	2008/9		2009/10		2010/11		Current Year 2011/12			Pre-audit outcome	2012/13 Medium Term Revenue & Expenditure		
			Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast		Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Supporting indicators															
% incr total service charges (incl prop rates)	18(1)a				27.4%		26.5%	21.1%	1.1%			0.0%	12.3%	12.4%	12.4%
% incr Property Tax	18(1)a				16.8%		12.5%	13.7%	1.1%			0.0%	8.7%	9.1%	9.1%
% incr Service charges - electricity revenue	18(1)a				38.6%		31.8%	23.6%	2.0%			0.0%	12.9%	12.6%	13.3%
% incr Service charges - water revenue	18(1)a				20.2%		25.0%	26.4%	(5.7%)			0.0%	14.1%	14.1%	10.8%
% incr Service charges - sanitation revenue	18(1)a				(1.0%)		54.5%	13.9%	1.5%			0.0%	3.4%	13.7%	13.7%
% incr Service charges - refuse revenue	18(1)a						9.5%	16.7%	9.6%			0.0%	22.0%	16.5%	16.5%
% incr in Service charges - other	18(1)a				2.5%		12.9%	2.3%	0.0%			0.0%	10.3%	10.3%	10.3%
Total billable revenue	18(1)a				10,357,051		13,084,521	15,847,502	16,018,267			15,575,856	17,982,172	20,218,664	22,728,766
Service charges					10,308,332		13,035,457	15,790,493	15,961,259			15,525,882	17,920,923	20,151,166	22,654,377
Property rates					1,886,599		2,478,862	2,817,729	2,849,410			2,716,865	3,098,272	3,380,991	3,689,547
Service charges - electricity revenue					4,054,170		7,406,089	9,151,547	9,336,463			9,289,754	9,289,754	11,867,289	13,442,112
Service charges - water revenue					1,180,942		1,774,487	2,243,276	2,116,318			1,941,389	2,414,589	2,756,191	3,052,723
Service charges - sanitation revenue					458,599		701,532	798,765	810,490			710,008	838,018	952,511	1,082,654
Service charges - refuse removal					463,108		618,193	721,582	790,982			808,578	964,611	1,124,137	1,310,069
Service charges - other					48,655		56,295	57,595	57,595			59,288	63,523	70,047	77,272
Rental of facilities and equipment					46,630		49,064	57,009	57,009			49,974	61,249	67,498	74,389
Capital expenditure excluding capital grant funding					2,063,639		1,413,324	1,344,492	926,084			833,465	1,238,306	994,846	962,046
Cash receipts from ratepayers	18(1)a				6,926,228		11,661,477	14,440,427	14,647,619			15,489,819	18,390,941	20,473,170	22,789,472
Ratepayer & Other revenue	18(1)a				8,888,572		11,002,137	14,835,483	17,940,206			17,556,961	20,057,279	22,447,996	25,096,529
Change in consumer debtors (current and non-current)					261,522		374,236	290,475	290,475			290,475	232,238	255,461	279,220
Operating and Capital Grant Revenue	18(1)a				2,477,039		2,876,826	2,280,923	3,271,908			3,289,789	3,548,192	3,906,758	4,270,094
Capital expenditure - total	20(1)(vi)				2,568,906		1,937,292	1,926,053	2,252,104			2,159,485	2,650,708	2,616,484	2,781,991
Capital expenditure - renewal	20(1)(vi)				877,390		767,602	904,686	716,873			687,398	1,057,390	981,069	1,049,400
Supporting benchmarks															
Growth guideline maximum					6.0%		6.0%	6.0%	6.0%			6.0%	6.0%	6.0%	6.0%
CPI guideline					4.3%		3.9%	5.0%	5.0%			5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY												1,876,591	2,009,091	2,158,993	
DoRA capital grants total MFY												1,311,919	1,581,638	1,772,445	
Provincial operating grants												259,199	276,029	291,156	
Provincial capital grants												81,733	18,000	19,500	
District Municipality grants												-	-	-	-
Total gazetted/advised national, provincial and district grants												3,529,442	3,884,758	4,242,094	
Average annual collection rate (arrears inclusive)															

GT000 Ekurhuleni Metro Supporting Table SA10 Funding measurement														
Description	MFMA section	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure					
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15		
DoRA operating														
Financial Management Grant												1,250	1,250	1,250
Local Government Equitable Share												1,825,341	1,957,841	2,107,743
Other transfers												50,000	50,000	50,000
DoRA capital												1,876,591	2,009,091	2,158,993
7 Capital Grants in total												1,311,919	1,581,638	1,772,445

GT000 Ekurhuleni Metro Supporting Table SA10 Funding measurement											
Description	MFMA section	Ref	2008/9			2009/10			2010/11		
			Audited Outcome			Audited Outcome			Audited Outcome		
Capital Revenue											
Internally Funded & Other (R'000)			963,639			114,287			300,921		
Borrowing (R'000)			1,100,000			1,299,037			1,043,572		
Grant Funding and Other (R'000)			505,267			523,968			581,561		
Internally Generated funds % of Non Grant Funding			46.7%			8.1%			22.4%		
Borrowing % of Non Grant Funding			53.3%			91.9%			77.6%		
Grant Funding % of Total Funding			19.7%			27.0%			30.2%		
Capital Expenditure											
Total Capital Programme (R'000)			2,477,974			1,957,801			1,926,053		
Asset Renewal			877,390			767,602			904,696		
Asset Renewal % of Total Capital Expenditure			34.2%			39.6%			47.0%		
Cash											
Cash Receipts % of Rate Payer & Other			77.9%			78.8%			78.6%		
Cash Coverage Ratio			0			0			0		
Borrowing											
Credit Rating (2009/10)											
Capital Charges to Operating			2.5%			3.1%			4.6%		
Borrowing Receipts % of Capital Expenditure			53.3%			56.6%			120.1%		
Reserves											
Surplus/(Deficit)			(411,382)			(1,653,284)			(819,406)		
Free Services											
Free Basic Services as a % of Equitable Share			15.8%			13.9%			31.5%		
Free Services as a % of Operating Revenue (excl operational transfers)			4.3%			3.8%			6.3%		
High Level Outcome of Funding Compliance											
Total Operating Revenue			11,064,321			13,480,003			16,659,270		
Total Operating Expenditure			13,952,597			15,534,054			17,876,843		
Surplus/(Deficit) Budgeted Operating Statement			(2,888,275)			(2,054,051)			(1,217,573)		
Surplus/(Deficit) Considering Reserves and Cash Backing			(3,299,657)			(3,707,335)			(2,036,979)		
MTREF Funded (1) / Unfunded (0)		15	0			0			0		
MTREF Funded ü / Unfunded ü		15	x			x			x		
References											
15. Subject to figures provided in Schedule.											

2.6.5.1 *Cash/cash equivalent position*

The Metro's forecast cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cash backing of reserves and working capital requirements.

2.6.5.2 *Cash plus investments less application of funds*

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table 26, on page 73. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

2.6.5.3 *Monthly average payments covered by cash or cash equivalents*

The purpose of this measure is to understand the level of financial risk should the Municipality be under stress from a collection and cash in-flow perspective. Regardless of the annual cash position an evaluation should be made of the ability of the Metro to meet monthly payments as and when they fall due. It is especially important to consider the position should the municipality be faced with an unexpected disaster that threatens revenue collection such as rate boycotts.

2.6.5.4 *Surplus/deficit excluding depreciation offsets*

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term.

It needs to be noted that a surplus does not necessarily mean that the budget is funded from a cash flow perspective and the first two measures in the table are therefore critical.

2.6.5.5 *Property Rates/service charge revenue as a percentage increase less macro inflation target*

The purpose of this measure is to understand whether the municipality is contributing appropriately to the achievement of national inflation targets. This measure is based on the increase in 'revenue', which will include both the change in the tariff as well as any assumption about real growth such as new property development, services consumption growth etc.

2.6.5.6 *Cash receipts as a percentage of ratepayer and other revenue*

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyse the underlying assumed collection rate for the MTREF. A 93% collection target has been set for the Metro.

2.6.5.7 *Debt impairment expense as a percentage of billable revenue*

This factor measures whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset under-collection of billed revenues. The provision has been appropriated at 7% over the MTREF. Considering the debt incentive scheme and the municipality's revenue management strategy's objective to collect outstanding debtors of 90 days, the provision is well within the accepted leading practise.

2.6.5.8 *Capital payments percentage of capital expenditure*

The purpose of this measure is to determine whether the timing of payments has been taken into consideration when forecasting the cash position. It should be noted that a timing discount may have an influence into the cash position forecasted over financial years. The municipality aims to keep this as low as possible through strict compliance with the legislative requirement that debtors be paid within 30 days.

2.6.5.9 *Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)*

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been excluded.

2.6.5.10 *Transfers/grants revenue as a percentage of Government transfers/grants available*

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100% could indicate that not all grants, as contained in the Division of Revenue Act (DoRA), have been budgeted for. The Metro has budgeted for all transfers.

2.6.5.11 *Consumer debtors change (Current and Non-current)*

The purpose of these measures is to ascertain whether budgeted reductions in outstanding debtors are realistic. There are two measures shown for this factor; the change in current debtors and the change in long term receivables, both from the Budgeted Financial Position. Both measures show a relatively stable trend in line with the Metro's policy of settling debtors' accounts within 30 days.

2.6.5.12 Repairs and maintenance expenditure level

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium to long term because the revenue budget is not being protected. Details of the Metro's strategy pertaining to asset management and repairs and maintenance are contained in Table 90 MBRR SA34C on page 289.

2.6.5.13 Asset renewal/rehabilitation expenditure level

This measure has a similar objective to the aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 which was issued in December 2005) is to categorise each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. A declining or low level of renewal funding may indicate that a budget is not credible and/or sustainable and future revenue is not being protected, similar to the justification for 'repairs and maintenance' budgets. Further details in this regard are contained in Table 89 MBRR SA34b on page 288.

2.7 Expenditure on grants and reconciliations of unspent funds

Table 46 MBRR SA19 - Expenditure on transfers and grant programmes

GT000 Ekurhuleni Metro - Supporting Table SA19 Expenditure on transfers and grant programme												
R thousand	Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure				
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15		
EXPENDITURE:												
Operating expenditure of Transfers and Grants												
National Government:												
	Local Government Equitable Share	1,735,237	2,107,943	1,474,950	1,695,378	1,695,378	1,695,378	1,876,591	2,009,091	2,158,993		
	Finance Management	1,719,820	2,087,358	1,471,409	1,644,128	1,644,128	1,644,128	1,825,341	1,957,841	2,107,743		
	Other transfers/grants [insert description]	2,577	750	1,000	1,250	1,250	1,250	1,250	1,250	1,250		
		12,840	19,835	2,541	50,000	50,000	50,000	50,000	50,000	50,000		
Provincial Government:												
	Health subsidy	229,680	228,819	211,055	249,488	268,392	268,392	299,199	276,029	291,156		
	Ambulance subsidy	89,228	94,604	113,431	106,264	106,264	106,264	108,067	116,395	123,952		
	Other transfers/grants [insert description]	92,236	96,850	52,870	110,314	110,314	110,314	119,220	129,001	136,040		
		48,216	37,365	44,754	32,910	51,814	51,814	31,912	30,633	31,164		
District Municipality:												
	Lesedi (PUEC)	6	0	-	-	-	-	-	-	-		
Other grant providers:												
	Public Contributions	6,850	16,097	13,357	-	-	-	-	-	-		
	Foreign Grants	963	2,080	9,363	-	-	-	-	-	-		
		5,887	14,017	3,994	-	-	-	-	-	-		
Total operating expenditure of Transfers and Grants:												
		1,971,772	2,352,858	1,699,363	1,944,866	1,963,770	1,963,770	2,135,790	2,285,120	2,450,149		
Capital expenditure of Transfers and Grants												
National Government:												
	Municipal Infrastructure Grant (MIG)	460,649	471,747	511,527	1,276,192	1,229,660	1,229,660	1,311,919	1,581,638	1,772,445		
	Public Transport and Systems	434,993	414,953	398,822	1,044,276	1,044,276	1,044,276	1,162,537	1,438,877	1,679,789		
	Other capital transfers/grants [insert desc]	10,907	8,474	13,131	75,000	32,162	32,162	50,000	48,761	92,656		
		14,750	48,320	99,574	156,916	153,222	153,222	99,382	94,000	92,656		
Provincial Government:												
	Other capital transfers/grants [insert description]	44,618	26,768	58,033	29,350	74,899	74,899	81,733	18,000	19,500		
		44,618	26,768	58,033	29,350	74,899	74,899	81,733	18,000	19,500		
Other grant providers:												
	Public Contributions	-	25,453	12,000	21,500	21,461	21,461	18,750	22,000	28,000		
	Foreign Grants	-	25,249	7,844	21,500	21,461	21,461	18,750	22,000	28,000		
		-	204	4,156	-	-	-	-	-	-		
Total capital expenditure of Transfers and Grants												
		505,267	523,968	581,561	1,327,042	1,326,020	1,326,020	1,412,402	1,621,638	1,819,945		
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS												
		2,477,039	2,876,826	2,280,923	3,271,908	3,289,789	3,289,789	3,548,192	3,906,758	4,270,094		

Table 47 MBRR SA 20 - Reconciliation between of transfers, grant receipts and unspent funds

GT000 Ekurhuleni Metro - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds														
R thousand	Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure						
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15				
Operating transfers and grants:														
National Government:														
	Balance unspent at beginning of the year	10,145	8,864	2,077	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163		
	Current year receipts	1,733,955	2,101,156	1,476,037	1,695,378	1,695,378	1,695,378	1,876,591	2,009,091	2,009,091	2,158,993	2,158,993		
	Conditions met - transferred to revenue	1,735,237	2,107,943	1,474,950	1,695,378	1,695,378	1,695,378	1,876,591	2,009,091	2,009,091	2,158,993	2,158,993		
	Conditions still to be met - transferred to liabilities	8,864	2,077	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163	3,163		
Provincial Government:														
	Balance unspent at beginning of the year	5,013	13,130	10,197	8,352	8,352	8,352	8,352	8,352	8,352	8,352	8,352		
	Current year receipts	237,796	225,886	209,210	249,488	268,392	268,392	259,199	276,029	276,029	291,156	291,156		
	Conditions met - transferred to revenue	229,680	228,819	211,055	249,488	268,392	268,392	259,199	276,029	276,029	291,156	291,156		
	Conditions still to be met - transferred to liabilities	13,130	10,197	8,352	8,352	8,352	8,352	8,352	8,352	8,352	8,352	8,352		
District Municipality:														
	Balance unspent at beginning of the year	4	0	-	-	-	-	-	-	-	-	-		
	Current year receipts	2	-	-	-	-	-	-	-	-	-	-		
	Conditions met - transferred to revenue	6	0	-	-	-	-	-	-	-	-	-		
	Conditions still to be met - transferred to liabilities	0	-	-	-	-	-	-	-	-	-	-		
Other grant providers:														
	Balance unspent at beginning of the year	3,243	2,990	3,993	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,100		
	Current year receipts	6,596	17,100	12,464	-	-	-	3,100	3,100	3,100	3,100	3,100		
	Conditions met - transferred to revenue	6,850	16,097	13,357	-	-	-	-	-	-	-	-		
	Conditions still to be met - transferred to liabilities	2,990	3,993	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,100		
	Total operating transfers and grants revenue	1,971,772	2,352,858	1,699,363	1,944,866	1,963,770	1,963,770	2,135,790	2,285,120	2,450,149	2,450,149	2,450,149		
	Total operating transfers and grants - CTBM	24,984	16,267	14,615	14,615	14,615	14,615	14,615	14,615	14,615	14,615	14,615		
Capital transfers and grants:														
National Government:														
	Balance unspent at beginning of the year	51,561	35,868	61,557	34,561	34,561	34,561	34,561	34,561	34,561	34,561	34,561		
	Current year receipts	444,957	497,435	484,531	1,276,192	1,229,680	1,229,680	1,311,919	1,581,638	1,581,638	1,772,445	1,772,445		
	Conditions met - transferred to revenue	460,649	471,747	511,527	1,276,192	1,229,680	1,229,680	1,311,919	1,581,638	1,581,638	1,772,445	1,772,445		
	Conditions still to be met - transferred to liabilities	35,868	61,557	34,561	34,561	34,561	34,561	34,561	34,561	34,561	34,561	34,561		
Provincial Government:														
	Balance unspent at beginning of the year	96,458	95,376	117,041	81,260	81,260	81,260	81,260	81,260	81,260	81,260	81,260		
	Current year receipts	43,536	48,433	22,253	29,350	74,899	74,899	81,733	18,000	18,000	19,500	19,500		
	Conditions met - transferred to revenue	44,618	26,768	58,033	29,350	74,899	74,899	81,733	18,000	18,000	19,500	19,500		
	Conditions still to be met - transferred to liabilities	95,376	117,041	81,260	81,260	81,260	81,260	81,260	81,260	81,260	81,260	81,260		
Other grant providers:														
	Balance unspent at beginning of the year	961	3,006	5,621	3,445	3,445	3,445	3,445	3,445	3,445	3,445	3,445		
	Current year receipts	2,045	28,068	9,825	21,500	21,461	21,461	18,750	22,000	22,000	28,000	28,000		
	Conditions met - transferred to revenue	-	25,453	12,000	21,500	21,461	21,461	18,750	22,000	22,000	28,000	28,000		
	Conditions still to be met - transferred to liabilities	3,006	5,621	3,445	3,445	3,445	3,445	3,445	3,445	3,445	3,445	3,445		
	Total capital transfers and grants revenue	505,267	523,968	581,561	1,327,042	1,326,020	1,326,020	1,412,402	1,621,638	1,621,638	1,819,945	1,819,945		
	Total capital transfers and grants - CTBM	134,250	184,219	119,266	119,266	119,266	119,266	119,266	119,266	119,266	119,266	119,266		
TOTAL TRANSFERS AND GRANTS REVENUE														
		2,477,039	2,876,826	2,280,923	3,271,908	3,289,789	3,289,789	3,548,192	3,906,758	4,270,094	4,270,094	4,270,094		
TOTAL TRANSFERS AND GRANTS - CTBM														
		169,233	200,485	133,881	133,881	133,881	133,881	133,881	133,881	133,881	133,881	133,881		

2.8 Councillor and employee benefits

Table 48 MBRR SA22 - Summary of councillor and staff benefits

GT000 Ekurhuleni Metro - Supporting Table SA22 Summary councillor and staff benefits									
Summary of Employee and Councillor remuneration									
R thousand	2008/9 Audited Outcome	2009/10 Audited Outcome	2010/11 Audited Outcome	Current Year 2011/12		Full Year Forecast	2012/13 Medium Term Revenue & Expenditure		
	A	B	C	Original Budget	Adjusted Budget	F	2012/13 Budget Year	2013/14 Budget Year +1	2014/15 Budget Year +2
				D	E		G	H	I
Councillors (Political Office Bearers plus Other)									
Basic Salaries and Wages	35,076	36,415	38,978	43,149	43,149	43,564	59,938	64,193	68,751
Pension and UIF Contributions	4,983	5,170	5,532	6,472	6,472	6,535	8,991	9,629	10,313
Medical Aid Contributions	1,956	1,964	1,898	2,713	2,713	2,739	3,134	3,356	3,595
Motor Vehicle Allowance	-	10,392	10,006	13,735	13,735	13,867	7,423	7,950	8,416
Cellphone Allowance	-	-	-	2,429	2,429	2,452	3,169	3,394	3,635
Housing Allowances	-	8,573	10,495	10,073	10,073	10,170	20,672	22,140	23,712
Other benefits and allowances	16,702	-	-	-	-	-	-	-	-
Sub Total - Councillors	58,717	62,513	66,908	78,572	78,572	79,327	103,326	110,662	118,420
% increase		6.5%	7.0%	17.4%	-	1.0%	30.3%	7.1%	7.0%
Senior Managers of the Municipality									
Basic Salaries and Wages	22,905	20,646	20,747	33,998	33,998	33,998	40,793	43,648	46,704
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus	647	578	1,536						
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances	407			445	445	445	569	609	651
Payments in lieu of leave		1,182	1,252						
Long service awards									
Post-retirement benefit obligations									
Sub Total - Senior Managers of Municipality	23,960	22,406	23,536	34,444	34,444	34,444	41,362	44,257	47,355
% increase		(6.5%)	5.0%	46.3%	-	-	20.1%	7.0%	7.0%
Other Municipal Staff									
Basic Salaries and Wages	2,250,821	2,679,032	2,911,216	2,950,267	2,869,671	2,541,730	3,068,859	3,301,641	3,575,322
Pension and UIF Contributions	436,717	510,273	567,984	618,828	618,828	672,499	651,472	722,856	785,022
Medical Aid Contributions	135,897	275,395	194,671	223,121	222,251	241,527	269,888	299,458	325,212
Overtime	352,345	323,023	332,031	342,490	343,914	364,171	344,450	382,163	415,002
Performance Bonus									
Motor Vehicle Allowance		6,420	7,268	8,073	8,070			9,356	10,161
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances	11,790	19,074	23,513	28,668	28,668	31,154	34,996	38,830	42,170
Payments in lieu of leave	93,819	68,245	95,131	67,847	67,847	58,566	103,557	114,904	124,785
Long service awards	11,748	20,557	60,813	6,000	6,000	5,179	15,193	16,857	18,307
Post-retirement benefit obligations	126,757	47,263	148,118	53,950	53,950	58,629	70,392	78,104	84,821
Sub Total - Other Municipal Staff	3,424,208	3,949,281	4,340,745	4,299,244	4,219,200	3,980,422	4,567,240	4,964,170	5,380,802
% increase		15.3%	9.9%	(1.0%)	(1.9%)	(5.7%)	14.7%	8.7%	8.4%
Total Parent Municipality	3,506,884	4,034,200	4,431,190	4,412,260	4,332,216	4,094,192	4,711,928	5,119,089	5,546,577
		15.0%	9.8%	(0.4%)	(1.8%)	(5.5%)	15.1%	8.6%	8.4%

GT000 Ekurhuleni Metro - Supporting Table SA22 Summary councillor and staff benefits									
Summary of Employee and Councillor remuneration									
R thousand	2008/9 Audited Outcome A	2009/10 Audited Outcome B	2010/11 Audited Outcome C	Original Budget D	Adjusted Budget E	Full Year Forecast F	2012/13 Medium Term Revenue Budget Year 2012/13 G	Budget Year +1 2013/14 H	Budget Year +2 2014/15 I
Board Members of Entities									
Basic Salaries and Wages	724	1,431	1,316	1,203	1,953	1,219	1,886	2,074	2,282
Pension and UIF Contributions	-	-	-	-	-	-	-	-	-
Medical Aid Contributions	-	-	-	-	-	-	-	-	-
Overtime	-	-	-	-	-	-	-	-	-
Performance Bonus	-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	-	-	-	-	-	-	-	-	-
Cellphone Allowance	-	-	-	-	-	-	-	-	-
Housing Allowances	-	-	-	-	-	-	-	-	-
Other benefits and allowances	-	-	-	-	-	-	-	-	-
Board Fees	-	-	-	-	-	-	-	-	-
Payments in lieu of leave	-	-	-	-	-	-	-	-	-
Long service awards	-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	-	-	-	-	-	-	-	-	-
Sub Total - Board Members of Entities	724	1,431	1,316	1,203	1,953	1,219	1,886	2,074	2,282
% increase		97.7%	(8.1%)	(8.6%)	62.3%	(37.6%)	54.7%	10.0%	10.0%
Senior Managers of Entities									
Basic Salaries and Wages	6,067	6,941	8,432	9,881	9,881	9,199	11,515	12,402	13,359
Pension and UIF Contributions	679	1,205	1,224	1,192	1,192	1,149	1,815	1,815	1,948
Medical Aid Contributions	514	415	434	452	452	360	190	209	230
Overtime	-	-	-	-	-	-	-	-	-
Performance Bonus	1,072	877	34	1,510	1,510	1,407	1,071	1,154	1,243
Motor Vehicle Allowance	985	931	945	225	225	225	1,065	1,140	1,219
Cellphone Allowance	17	17	20	41	41	41	41	41	41
Housing Allowances	-	-	-	-	-	-	-	-	-
Other benefits and allowances	-	-	-	-	-	-	-	-	-
Payments in lieu of leave	39	-	-	961	961	919	73	80	87
Long service awards	-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Entities	9,374	10,386	11,089	14,261	14,261	13,300	15,646	16,840	18,127
% increase		10.8%	6.8%	28.6%	-	(6.7%)	17.6%	7.6%	7.6%
Other Staff of Entities									
Basic Salaries and Wages	43,439	51,677	69,608	89,606	89,006	90,400	91,186	97,709	105,520
Pension and UIF Contributions	5,558	6,991	25,652	22,088	22,088	29,521	33,134	36,978	38,322
Medical Aid Contributions	8,560	10,682	216	7,562	7,562	102	1,160	1,276	1,403
Overtime	5,581	7,411	6,160	7,702	7,702	6,900	7,819	8,307	8,820
Performance Bonus	2,960	2,150	-	2,047	2,047	4,040	3,251	3,873	4,066
Motor Vehicle Allowance	1,814	2,367	3,395	4,113	4,113	3,550	4,968	5,196	5,196
Cellphone Allowance	2	2	2	2	2	2	16	18	20
Housing Allowances	-	-	-	-	-	-	-	-	-
Other benefits and allowances	-	-	-	-	-	-	-	-	-
Payments in lieu of leave	16,530	16,261	16,688	9,521	9,521	22,911	21,252	20,858	22,567
Long service awards	-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	-	-	-	-	-	-	-	-	-
Sub Total - Other Staff of Entities	84,444	97,541	121,720	142,641	142,041	157,426	162,702	173,986	185,914
% increase		15.5%	24.8%	17.2%	(0.4%)	10.8%	3.4%	6.9%	6.9%
Total Municipal Entities	94,541	109,359	134,124	158,105	158,255	171,944	180,234	192,900	206,323
TOTAL SALARY, ALLOWANCES & BENEFITS	3,601,426	4,143,559	4,565,314	4,570,365	4,490,472	4,266,137	4,892,162	5,311,990	5,752,901
% increase		15.1%	10.2%	0.1%	(1.7%)	(5.0%)	14.7%	8.6%	8.3%
TOTAL MANAGERS AND STAFF	3,541,985	4,079,614	4,497,090	4,490,590	4,409,946	4,185,591	4,786,950	5,199,253	5,632,199

Table 49 MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)

GT000 Ekurhuleni Metro - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)								
Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4	1	866,674		20,159			886,833
Chief Whip		1	812,515		20,159			832,674
Executive Mayor		1	1,083,349		40,395			1,123,744
Deputy Executive Mayor		–	–		–			–
Executive Committee		10	8,125,152		201,588			8,326,740
Total for all other councillors		189	71,664,650		2,375,798			74,040,448
Total Councillors	8	202	82,552,340	–	2,658,098			85,210,439
Senior Managers of the Municipality	5							
Municipal Manager (MM)		1	2,299,102		35,952			2,335,054
Chief Operations Officer		1	2,033,000		26,964			2,059,964
Chief Finance Officer		1	1,872,842		17,976			1,890,818
List of each official with packages >= senior manager								
Executive Directors and Directors reporting directly to the MM								–
Secretariat of Legislature		1	1,070,000		10,914			1,080,914
Chief of Staff		1	1,070,000		10,914			1,080,914
City Secretariat		1	1,000,000		19,200			1,019,200
Director : Executive Support		1	1,000,000		19,200			1,019,200
Executive Director: Customer Relations Management		1	1,000,000		19,200			1,019,200
Executive Director: Enterprise Project Management		1	1,000,000		19,200			1,019,200
Executive Director: Urban Management		1	1,000,000		19,200			1,019,200
Executive Director: Urban Renewal		1	1,000,000		19,200			1,019,200
Director : Communication		1	1,061,277		14,381		–	1,075,658
Executive Manager : Risk Management		1	1,186,134		6,163		–	1,192,297
Executive Director: Water and Sanitation		1	1,280,525		20,544			1,301,069
Executive Director: Waste Management		1	1,289,216		20,544			1,309,760
General Manager : Institutional Strategy, M&E and Research		1	1,248,562		17,976		–	1,266,538
Executive Director : City Planning		1	1,280,525		17,976		–	1,298,501
Executive Director : Economic Development		1	1,280,525		17,976		–	1,298,501
Executive Director : Emergency and Disaster Management		1	1,280,525		17,976		–	1,298,501
Executive Director : Environment Resource Management		1	1,280,525		17,976		–	1,298,501
Executive Director : HRMD		1	1,280,525		17,976		–	1,298,501
Executive Director : Human Settlements		1	1,280,525		17,976		–	1,298,501
Executive Director : Information Communication Technology		1	1,280,525		17,976		–	1,298,501
Executive Director : Roads and Stormwater		1	1,280,525		17,976		–	1,298,501
Chief of Police		1	1,373,418		20,544			1,393,962
Executive Director : SRAC		1	1,289,216		17,976		–	1,307,192
Executive Director : Corporate Legal Services		1	1,353,545		17,976		–	1,371,521
Chief Audit Executive		1	1,360,305		14,381		–	1,374,686
Executive Director: Transport		1	1,498,000		20,544			1,518,544
Executive Director : Health and Social Development		1	1,551,500		17,976		–	1,569,476
Executive Director : Energy		1	1,712,000		17,976		–	1,729,976
Total Senior Managers of the Municipality	8	31	40,792,838	–	568,709	–		41,361,547
A Heading for Each Entity	6,7							
List each member of board by designation								
ERWAT Chairperson		1	119,751					119,751
ERWAT Board Members		5	498,960					498,960
ERWAT CEO		1	1,096,640	252,177	120,000	108,255		1,577,072
ERWAT Executive Directors		8	6,373,614	1,024,441	704,529	699,049		8,801,633
								–
BBC Chairperson		1	142,560					142,560
BBC Board Members		4	502,440					502,440
BBC Managing Director		1	490,237	56,638	142,748			689,623
BBC Senior Management		2	853,292	100,558	285,494			1,239,344
								–
EDC Board Members		6	564,000					564,000
EDC CEO		1	780,250	89,652				869,902
EDC Senior Management		2	1,138,654	144,458				1,283,112
Total for municipal entities	8	32	12,560,398	1,667,924	1,252,771	807,304		16,288,397
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION		265	135,905,577	1,667,924	4,479,578	807,304		142,860,383

Table 50 MBRR SA24 – Summary of personnel numbers

GT000 Ekurhuleni Metro - Supporting Table SA24 Summary of personnel numbers											
Summary of Personnel Numbers			2010/11			Current Year 2011/12			Budget Year 2012/13		
Number	Ref		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities											
Councillors (Political Office Bearers plus Other Councillors)			176	–	176	202	–	202	212	–	212
Board Members of municipal entities	4										
Municipal employees											
Municipal Manager and Senior Managers	3		88	–	88	89	–	89	94	–	94
Other Managers	7		888	888	–	906	906	–	1,001	1,001	–
Professionals			927		–	930	930	–	972	972	–
Finance			152	152	–	152	152	–	152	152	–
Spatial/town planning			91	91	–	91	91	–	93	93	–
Information Technology			1	1	–	1	1	–	1	1	–
Roads			10	10	–	6	6	–	6	6	–
Electricity			40	40	–	40	40	–	40	40	–
Water			36	36	–	36	36	–	43	43	–
Sanitation			–	–	–	–	–	–	–	–	–
Refuse			–	–	–	–	–	–	–	–	–
Other			597	597	–	604	604	–	637	637	–
Technicians			1,247	1,247	–	1,305	1,305	–	1,314	1,314	–
Finance			110	110	–	110	110	–	110	110	–
Spatial/town planning			48	48	–	48	48	–	48	48	–
Information Technology			107	107	–	107	107	–	107	107	–
Roads			145	145	–	137	137	–	60	60	–
Electricity			125	125	–	125	125	–	125	125	–
Water			159	159	–	159	159	–	152	152	–
Sanitation			–	–	–	–	–	–	–	–	–
Refuse			48	48	–	48	48	–	48	48	–
Other			505	505	–	571	571	–	664	664	–
Clerks (Clerical and administrative)			3,488	3,450	38	3,632	3,594	38	3,550	3,522	28
Service and sales workers			3,253	3,253	–	3,288	3,288	–	3,241	3,241	–
Skilled agricultural and fishery workers			173	173	–	173	173	–	176	176	–
Craft and related trades			1,064	1,064	–	1,065	1,065	–	1,045	1,045	–
Plant and Machine Operators			1,430	1,430	–	1,430	1,430	–	1,433	1,433	–
Elementary Occupations			5,475	5,475	–	5,480	5,480	–	5,459	5,459	–
TOTAL PERSONNEL NUMBERS			18,209	17,907	302	18,500	18,171	329	18,497	18,163	334
% increase						1.6%	1.5%	8.9%	(0.0%)	(0.0%)	1.5%
Total municipal employees headcount											
Finance personnel headcount	6										
Human Resources personnel headcount	8		1,251	1,245	6	1,251	1,245	6	1,251	1,245	6
	8		250	245	5	250	245	5	250	245	5

2.9 Monthly targets for revenue, expenditure and cash flow

Table 51 MBRR SA25 - Budgeted monthly revenue and expenditure

GT000 Ekurhuleni Metro - Supporting Table SA25 Budgeted monthly revenue and expenditure															
Description	Budget Year 2012/13											Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue By Source															
Property rates	186,841	229,875	323,173	253,275	253,926	247,495	238,835	248,868	247,094	249,192	168,230	393,429	3,040,233	3,318,600	3,622,476
Property rates - penalties & collection charges	2,902	4,063	5,223	4,063	5,804	4,643	5,223	4,643	3,482	4,063	4,643	9,286	58,039	62,392	67,071
Service charges - electricity revenue	883,191	1,109,793	1,066,784	753,249	861,866	730,561	785,768	679,035	707,520	727,024	775,838	1,461,283	10,541,911	11,867,289	13,442,112
Service charges - water revenue	193,667	112,580	140,455	313,897	362,188	241,459	206,468	193,167	108,111	152,842	150,235	240,019	2,414,589	2,756,191	3,052,723
Service charges - sanitation revenue	58,661	27,848	83,802	83,802	83,802	91,053	92,182	80,016	16,760	72,080	63,661	84,350	838,018	952,511	1,082,654
Service charges - refuse revenue	68,568	72,688	83,109	81,038	76,701	82,709	72,995	85,807	82,045	71,395	83,718	103,837	994,611	1,124,137	1,310,069
Service charges - other	5,012	4,879	5,717	5,717	4,447	5,717	5,072	5,717	5,959	3,734	5,661	5,891	63,523	70,047	77,272
Rental of facilities and equipment	6,168	4,792	4,910	4,967	4,981	4,545	5,106	5,485	5,099	4,646	5,456	5,093	61,249	67,498	74,389
Interest earned - external investments	16,596	14,410	9,273	12,848	9,723	11,680	7,312	8,581	5,147	16,066	23,970	34,493	170,100	178,605	187,535
Interest earned - outstanding debtors	9,685	10,413	11,844	11,038	7,417	11,125	11,797	11,151	8,788	10,102	10,096	68,776	182,231	191,343	200,910
Dividends received												-	-	-	-
Fines	14,262	15,989	14,059	14,849	14,313	16,903	15,434	18,895	20,653	14,277	21,985	19,245	199,864	216,842	235,312
Licences and permits	2,046	2,166	4,101	2,416	2,539	1,758	3,603	2,537	2,892	1,730	1,874	3,284	30,948	34,043	37,447
Agency services	17,581	19,588	24,028	22,513	18,605	15,953	19,374	18,561	19,382	13,177	21,492	30,409	240,864	264,730	291,203
Transfers recognised - operational	213,579	85,432	325,655	106,789	213,579	345,345	30,357	82,812	427,158	10,754	42,716	251,615	2,135,790	2,285,120	2,450,149
Other revenue	142,140	71,070	127,290	71,061	50,212	74,980	36,913	55,332	33,973	54,496	426,420	277,514	1,421,400	1,522,374	1,602,890
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	5,000	5,000	5,000	5,000
Total Revenue (excluding capital transfers and contrib)	1,820,399	1,765,567	2,229,424	1,741,522	1,970,102	1,885,928	1,536,440	1,500,608	1,694,062	1,405,578	1,805,996	2,992,524	22,368,169	24,916,721	27,739,213
Expenditure By Type															
Employee related costs	319,805	387,692	372,554	396,657	371,149	398,776	359,942	373,819	374,477	506,946	331,586	435,200	4,608,602	5,008,427	5,428,157
Remuneration of councillors	7,589	7,506	7,615	7,504	7,508	7,514	11,443	8,155	8,126	8,126	8,126	14,114	103,326	110,662	118,519
Debt impairment	39,371	125,687	163,393	138,256	125,687	138,256	113,118	75,412	75,412	75,412	75,412	111,453	1,256,869	1,533,022	1,831,928
Depreciation & asset impairment	99,302	99,302	99,302	99,302	99,302	99,302	99,302	99,302	99,302	99,302	99,302	148,953	1,241,274	1,536,160	1,780,749
Finance charges	-	-	10,351	-	4,531	237,713	-	-	9,260	-	4,531	313,771	580,158	677,715	778,608
Bulk purchases	629,739	1,095,128	984,106	1,228,305	633,221	581,220	600,584	563,766	593,051	634,480	671,066	781,610	8,996,275	10,189,917	11,432,750
Other materials	97,765	136,871	195,530	156,424	175,977	156,424	117,318	136,871	195,530	136,871	195,530	254,188	1,955,295	2,183,772	2,363,598
Contracted services	22,675	52,908	52,908	60,466	60,466	83,141	83,141	90,669	64,389	42,301	72,279	70,453	755,825	783,628	807,116
Transfers and grants	1,512	79,107	160,277	4,770	213,666	8,496	134,330	167,605	101,176	12,163	154,105	100,696	1,137,904	1,022,804	1,224,148
Other expenditure	85,242	119,336	170,483	136,387	153,435	136,387	102,290	119,338	170,483	119,338	170,483	221,628	1,704,832	1,844,112	1,947,202
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	25,000	25,000	25,000	25,000
Total Expenditure	1,302,999	2,103,539	2,216,519	2,218,069	1,844,942	1,837,227	1,621,467	1,634,968	1,691,205	1,534,939	1,782,420	2,477,067	22,365,360	24,915,220	27,737,776
Surplus/(Deficit)	517,401	(317,952)	12,905	(476,547)	125,160	48,700	(85,028)	(134,359)	2,858	(229,360)	23,575	515,456	2,810	1,501	1,437
Transfers recognised - capital	112,992	112,992	112,992	112,992	112,992	112,992	112,992	112,992	112,992	112,992	112,992	169,488	1,412,402	1,621,638	1,819,945
Surplus/(Deficit) after capital transfers & contributions	630,393	(204,960)	125,897	(363,555)	238,152	161,693	27,965	(21,367)	115,850	(116,368)	136,567	(727,457)	2,810	1,501	1,437
Surplus/(Deficit)	630,393	(204,960)	125,897	(363,555)	238,152	161,693	27,965	(21,367)	115,850	(116,368)	136,567	(727,457)	2,810	1,501	1,437

Table 52 MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)

GTO00 Ekurhuleni Metro - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)	Description	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand																
Revenue by Vote																
Vote 1 - Executive and Council		4	4	5	4	5	4	4	4	4	3	4	7	53	53	53
Vote 2 - Finance and Corporate Services		407 546	400 208	493 766	390 919	439 103	421 359	347 689	340 137	380 915	320 105	404 510	542 986	4 889 244	5 296 587	5 711 115
Vote 3 - Energy		926 272	909 593	1 122 232	888 482	997 993	957 686	790 229	773 063	865 745	727 535	919 371	1 228 140	11 105 323	12 471 041	14 080 217
Vote 4 - Water and Sanitation		357 503	351 065	433 135	342 917	385 184	369 619	304 966	298 370	334 142	280 798	354 639	399 646	4 212 214	4 731 832	5 229 937
Vote 5 - Waste Management		113 920	111 869	138 021	109 272	122 741	117 761	97 188	95 077	106 476	89 478	113 071	183 613	1 398 507	1 589 135	1 810 143
Vote 6 - Human Settlements		7 323	7 191	8 872	7 024	7 890	7 571	6 247	6 111	6 844	5 752	7 268	(45 707)	32 385	35 527	38 973
Vote 7 - City Planning		164	161	198	157	176	169	140	137	153	129	162	288	2 013	2 213	2 433
Vote 8 - Economic Development		2 313	2 272	2 803	2 219	2 493	2 392	1 974	1 931	2 162	1 817	2 296	1 734	26 405	29 129	32 135
Vote 9 - Disaster and Emergency Management Services		12 167	11 948	14 741	11 671	13 109	12 579	10 380	10 155	11 372	9 556	12 076	1 689	131 453	142 191	150 265
Vote 10 - SRAC		8 157	8 010	9 882	7 824	8 788	8 433	6 959	6 808	7 624	6 407	8 096	(75 410)	11 578	10 578	11 430
Vote 11 - Health and Social Development		15 669	15 367	18 994	15 030	16 883	16 200	13 368	13 078	14 645	12 307	15 553	15 627	182 731	196 282	209 709
Vote 12 - Environmental Resource Management		3 555	3 491	4 307	3 410	3 830	3 675	3 033	2 967	3 322	2 792	3 328	(13 586)	24 323	27 049	30 127
Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD)		6 656	6 536	8 064	6 385	7 171	6 882	5 679	5 555	6 221	5 228	6 807	2 886	73 869	81 644	90 240
Vote 14 - Transport		27 997	27 493	33 920	26 854	30 164	28 946	23 885	23 366	26 167	21 990	27 788	(28 712)	269 856	296 155	325 031
Vote 15 - Roads and Stormwater		44 146	43 351	53 486	42 345	47 565	45 643	37 662	36 844	41 262	34 674	43 817	(463 582)	7 214	7 305	7 403
Total Revenue by Vote		1 933 392	1 898 579	2 342 416	1 854 514	2 083 094	1 998 920	1 649 432	1 613 601	1 807 655	1 518 571	1 918 988	1 749 607	22 368 169	24 916 721	27 739 213
Expenditure by Vote to be appropriated																
Vote 1 - Executive and Council		15 623	25 221	26 576	26 594	22 121	22 028	19 441	19 603	20 277	19 603	21 371	6 542	245 000	268 440	288 103
Vote 2 - Finance and Corporate Services		146 133	235 914	248 385	248 759	206 912	206 047	181 949	183 363	189 670	183 360	199 900	255 858	2 486 350	2 825 772	3 218 259
Vote 3 - Energy		568 231	917 342	966 612	967 288	804 569	801 205	707 113	713 001	737 525	712 988	777 304	1 376 293	10 049 472	11 153 965	12 524 399
Vote 4 - Water and Sanitation		203 866	329 118	346 794	347 037	288 658	287 451	253 993	255 806	264 804	255 801	278 976	435 632	3 547 336	3 978 161	4 426 568
Vote 5 - Waste Management		64 298	103 801	109 376	109 453	91 040	90 660	80 913	80 679	83 454	80 677	87 955	138 953	1 120 358	1 227 243	1 326 563
Vote 6 - Human Settlements		21 797	35 188	37 078	37 104	30 862	30 733	27 124	27 350	28 291	27 349	29 916	16 648	349 340	390 934	432 412
Vote 7 - City Planning		5 988	9 635	10 153	10 160	8 451	8 415	7 427	7 469	7 747	7 469	8 164	12 189	103 287	114 159	123 425
Vote 8 - Economic Development		2 823	4 558	4 803	4 806	3 998	3 981	3 513	3 543	3 664	3 543	3 982	5 730	48 823	53 364	57 212
Vote 9 - Disaster and Emergency Management Services		30 750	49 643	52 309	52 346	43 540	43 358	38 266	38 585	39 912	38 584	42 064	64 529	533 885	590 286	639 923
Vote 10 - SRAC		31 359	50 625	53 344	53 362	44 402	44 216	39 023	39 348	40 702	39 348	42 897	53 098	531 744	581 375	627 463
Vote 11 - Health and Social Development		38 012	61 366	64 662	64 708	53 822	53 597	47 303	47 697	49 337	47 696	51 098	83 159	663 358	734 094	796 402
Vote 12 - Environmental Resource Management		30 945	49 958	52 641	52 678	43 816	43 633	38 509	38 829	40 165	38 829	42 331	68 420	540 753	592 158	638 286
Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD)		45 712	73 797	77 760	77 815	64 725	64 454	56 885	57 358	59 331	57 357	62 531	106 348	880 285	947 271	1 034 372
Vote 14 - Transport		14 248	23 002	24 238	24 255	20 175	20 090	17 731	17 879	18 493	17 878	19 491	32 963	250 463	275 246	297 119
Vote 15 - Roads and Stormwater		83 233	134 371	141 587	141 687	117 652	117 359	103 577	104 439	108 031	104 437	113 658	(179 314)	1 091 116	1 249 740	1 394 372
Total Expenditure by Vote		1 302 999	2 103 539	2 216 519	2 216 069	1 844 942	1 837 227	1 621 467	1 634 968	1 691 205	1 534 939	1 782 420	2 477 066	22 363 360	24 916 220	27 737 716
Surplus/(Deficit) before assoc.		630 393	(204 960)	125 897	(363 555)	238 152	161 693	27 965	(21 367)	115 650	(116 368)	136 568	(727 458)	2 810	1 501	1 437
Surplus/(Deficit)		630 393	(204 960)	125 897	(363 555)	238 152	161 693	27 965	(21 367)	115 650	(116 368)	136 568	(727 458)	2 810	1 501	1 437

Table 53 MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification)

GT000 Ekurhuleni Metro - Supporting Table SAZ7 Budgeted monthly revenue and expenditure (standard classification)															
Description	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue - Standard															
Governance and administration															
Executive and council	398,979	391,795	483,386	382,701	429,872	412,501	340,380	332,986	372,908	313,376	396,006	634,407	4,889,297	6,296,640	6,711,168
Budget and treasury office	395,416	389,296	479,070	379,284	426,033	408,818	337,341	330,013	369,578	310,577	392,470	628,474	4,845,370	5,250,449	5,662,487
Corporate services	3,558	3,494	4,311	3,413	3,834	3,679	3,036	2,970	3,326	2,795	3,532	5,926	43,673	46,138	48,628
Community and public safety	52,788	51,838	63,966	50,635	56,876	54,578	45,035	44,057	49,339	41,462	52,395	(106,776)	456,183	493,096	530,549
Community and social services	2,527	2,482	3,062	2,424	2,723	2,613	2,156	2,109	2,362	1,985	2,508	4,208	31,158	32,727	36,484
Sport and recreation	9,143	8,979	11,078	8,770	9,851	9,453	7,801	7,631	8,546	7,182	9,075	(92,924)	4,586	4,725	4,878
Public safety	17,692	17,373	21,434	16,970	19,061	18,291	15,093	14,765	16,536	13,886	17,560	10,611	199,283	217,355	233,551
Housing	7,305	7,173	8,850	7,007	7,871	7,553	6,232	6,097	6,828	5,738	7,251	(45,518)	32,385	35,527	38,973
Health	16,121	15,831	19,532	15,464	17,370	16,668	13,754	13,455	15,088	12,662	16,001	16,846	188,771	202,762	216,863
Economic and environmental services	79,886	78,447	96,786	76,626	86,071	82,593	68,153	66,672	74,666	62,746	79,290	(572,846)	279,090	305,684	334,883
Planning and development	330	324	399	316	355	341	281	275	308	259	327	(1,501)	2,013	2,213	2,433
Road transport	79,543	78,111	96,371	76,298	85,702	82,239	67,861	66,387	74,346	62,477	78,951	(571,366)	276,920	303,296	332,254
Environmental protection	13	13	15	12	14	13	11	11	12	10	13	21	157	175	195
Trading services	1,399,585	1,374,384	1,695,678	1,342,485	1,507,955	1,447,021	1,194,026	1,168,088	1,308,130	1,099,296	1,389,158	1,791,236	16,717,044	18,792,008	21,130,298
Electricity	924,613	907,964	1,120,222	886,891	996,205	955,951	788,814	771,678	864,194	726,232	917,724	1,245,835	11,106,323	12,471,041	14,090,217
Water	292,550	287,282	354,441	280,815	315,202	302,465	249,583	244,161	273,433	229,782	290,370	254,312	3,374,196	3,779,321	4,147,283
Waste water management	68,778	67,539	83,328	65,972	74,103	71,109	58,676	57,402	64,284	54,021	68,265	104,539	838,018	952,511	1,082,654
Waste management	113,645	111,588	137,687	109,008	122,444	117,496	96,954	94,847	106,219	88,262	112,798	186,549	1,398,507	1,589,135	1,810,143
Other	2,154	2,115	2,609	2,066	2,321	2,227	1,837	1,798	2,013	1,692	2,138	3,587	26,555	29,293	32,315
Total Revenue - Standard Expenditure - Standard	1,933,392	1,896,579	2,342,416	1,854,514	2,083,094	1,998,920	1,649,432	1,613,601	1,807,055	1,518,571	1,918,988	1,749,607	22,368,169	24,916,721	27,739,213
Governance and administration															
Executive and council	156,420	252,522	266,085	266,271	221,478	220,852	194,551	196,272	203,023	196,268	213,973	250,121	2,637,636	2,983,231	3,389,717
Budget and treasury office	61,360	98,059	104,380	104,453	86,881	86,518	76,358	76,993	79,642	76,992	83,937	152,721	1,089,294	1,257,386	1,428,069
Corporate services	42,392	68,438	72,113	72,164	60,024	59,773	52,754	53,193	55,022	53,192	57,990	39,648	686,703	773,025	925,179
Community and public safety	52,687	85,025	89,592	89,855	74,573	74,261	65,540	66,086	88,359	66,084	72,046	57,753	861,640	952,820	1,036,469
Community and public safety	197,489	318,823	335,947	336,182	279,629	278,459	245,758	247,804	295,327	247,799	270,152	410,816	3,425,185	3,774,274	4,092,712
Community and social services	14,551	23,491	24,753	24,770	20,603	20,517	18,108	18,258	18,886	18,258	19,905	34,016	256,117	280,891	304,265
Sport and recreation	43,895	70,863	74,669	74,722	62,152	61,892	54,624	55,078	56,973	55,077	60,046	84,992	754,983	825,504	889,404
Public safety	62,416	100,764	106,176	106,250	88,377	88,007	77,672	78,318	81,012	78,317	85,382	150,473	1,103,165	1,212,143	1,311,046
Housing	21,742	35,100	36,985	37,011	30,785	30,656	27,056	27,281	28,220	27,281	29,742	17,486	349,347	390,934	432,412
Health	54,884	88,604	93,363	93,428	77,712	77,387	68,299	68,867	71,236	68,866	75,078	123,848	961,573	1,064,801	1,155,585
Economic and environmental services	113,216	182,774	192,591	192,725	160,305	159,634	140,887	142,060	146,947	142,068	154,872	(116,263)	1,611,808	1,825,359	2,012,810
Planning and development	9,435	15,232	16,050	16,061	13,360	13,304	11,741	11,839	12,246	11,839	12,907	20,067	164,083	178,821	190,785
Road transport	100,078	161,565	170,242	170,362	141,703	141,110	124,539	125,576	129,895	125,574	136,901	(141,411)	1,386,134	1,579,801	1,749,944
Environmental protection	3,702	5,977	6,298	6,298	5,242	5,220	4,607	4,646	4,805	4,645	5,065	5,081	61,591	67,138	72,081
Trading services	834,654	1,347,451	1,419,822	1,420,815	1,181,803	1,176,861	1,038,653	1,047,302	1,083,325	1,047,283	1,141,754	1,929,577	14,669,301	16,308,870	18,217,166
Electricity	563,718	910,056	959,935	959,935	798,179	794,841	701,497	707,338	731,668	707,325	771,130	1,387,785	9,992,077	11,082,311	12,442,043
Water	180,969	292,153	307,844	308,060	256,237	255,166	225,200	227,075	234,885	227,071	247,554	337,038	3,099,252	3,480,205	3,868,857
Waste water management	25,832	41,702	43,942	43,973	36,576	36,423	32,145	32,413	33,528	32,412	35,336	63,223	457,506	519,111	579,703
Waste management	64,136	103,540	109,101	109,177	90,811	90,431	79,811	80,476	83,244	80,474	87,734	141,531	1,120,465	1,227,243	1,326,563
Other	1,220	1,969	2,075	2,076	1,727	1,720	1,518	1,530	1,583	1,530	1,668	2,814	21,430	23,486	25,372
Total Expenditure - Standard	1,302,999	2,103,539	2,216,519	2,218,069	1,844,942	1,837,227	1,621,467	1,634,968	1,891,205	1,634,939	1,782,420	2,477,066	22,365,360	24,915,220	27,737,776
Surplus/(Deficit) before assoc.	630,393	(204,960)	125,897	(363,555)	238,152	161,693	27,965	(21,367)	115,850	(116,368)	136,568	(727,458)	2,810	1,501	1,437
Share of surplus/ (deficit) of associate															
Surplus/(Deficit)	630,393	(204,960)	125,897	(363,555)	238,152	161,693	27,965	(21,367)	115,850	(116,368)	136,568	(727,458)	2,810	1,501	1,437

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Table 55 MBRR SA29 - Budgeted monthly capital expenditure (standard classification)

GT000 Ekurhuleni Metro - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)																
Description		Budget Year 2012/13												Medium Term Revenue and Expenditure		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Capital Expenditure - Standard																
Governance and administration		12,491	16,625	11,867	31,961	29,191	19,737	19,695	26,301	30,448	17,509	47,384	210,286	473,466	356,804	312,430
Executive and council		3,968	271	1,538	7,633	4,206	2,444	5,483	884	4,202	569	9,786	40,160	81,145	8,283	8,283
Budget and treasury office		8,523	1,974	5,618	14,147	9,916	4,170	6,662	6,953	17,277	5,458	26,515	102,162	209,365	164,629	131,838
Corporate services		-	14,380	4,711	10,181	15,068	13,123	7,560	18,464	8,969	11,482	11,083	67,964	182,985	182,892	172,299
Community and public safety		4,206	18,254	16,835	33,363	30,665	31,990	12,400	39,692	27,371	38,049	47,193	195,009	495,035	443,532	464,612
Community and social services		1,215	3,323	3,256	8,360	8,274	9,051	3,638	8,275	7,023	8,774	11,584	53,727	126,500	111,640	111,728
Sport and recreation		663	1,891	1,475	4,266	3,189	3,436	1,734	4,577	3,129	4,307	4,863	24,671	59,200	65,800	61,900
Public safety		440	1,293	1,311	3,542	7,844	4,938	1,535	11,194	2,122	4,988	6,087	70,950	116,244	114,926	108,988
Housing		1,795	6,105	6,288	9,529	4,616	5,557	4,071	7,494	6,318	8,862	12,649	5,550	79,833	46,980	49,136
Health		93	5,643	4,506	7,665	6,743	9,017	1,421	8,162	8,779	11,120	12,010	40,111	115,268	104,185	132,850
Economic and environmental services		1,117	9,400	15,339	16,193	51,575	48,163	27,029	29,810	54,795	75,663	64,052	330,840	723,975	746,741	909,690
Planning and development		79	2,453	2,232	2,046	4,416	3,007	346	2,246	2,885	3,164	4,098	18,698	45,670	46,340	51,100
Road transport		998	6,773	12,833	13,574	46,310	44,212	26,399	27,095	51,305	71,852	58,874	307,714	667,910	694,903	843,082
Environmental protection		71	174	274	572	849	943	282	469	605	647	1,080	4,428	10,395	15,498	15,498
Trading services		5,132	33,273	42,177	37,847	51,730	57,366	41,688	55,393	46,413	87,854	74,540	398,663	946,075	1,068,273	1,083,698
Electricity		2,625	18,901	20,680	17,701	24,964	32,494	13,220	18,724	18,288	39,305	35,346	156,426	399,675	408,741	421,981
Water		861	3,910	6,317	6,096	10,428	14,422	11,158	17,103	10,644	21,991	13,690	123,567	240,185	289,050	283,583
Waste water management		608	2,764	4,466	4,310	7,373	10,197	7,889	12,092	7,526	15,548	9,679	87,364	169,815	240,450	236,417
Waste management		1,038	7,688	10,713	9,740	8,966	10,254	9,421	7,474	9,955	11,009	15,825	31,306	133,400	120,032	141,917
Other		32	874	826	613	1,678	1,216	109	700	1,060	887	1,480	6,664	16,128	12,135	11,360
Total Capital Expenditure - Standard		22,978	78,427	87,044	119,977	164,838	168,479	100,919	151,896	160,077	219,961	234,649	1,141,462	2,650,708	2,616,484	2,781,991

Table 56 MBRR SA30 - Budgeted monthly cash flow

GT000 Ekurhuleni Metro - Supporting Table SA30 Budgeted monthly cash flow												
MONTHLY CASH FLOWS												
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June
Budget Year 2012/13												
Cash Receipts By Source												
Property rates	170,147	209,156	294,091	230,459	231,012	225,202	217,456	226,586	224,926	228,862	152,994	357,723
Property rates - penalties & collection charges	2,802	4,063	5,223	4,063	5,804	4,643	5,223	4,643	3,482	4,063	4,643	9,286
Service charges - electricity revenue	809,183	1,016,789	977,199	675,928	690,412	789,970	669,169	719,381	621,854	647,925	666,272	1,372,134
Service charges - water revenue	176,936	103,065	128,721	287,521	331,755	221,170	189,100	176,936	99,084	140,001	137,588	219,843
Service charges - sanitation revenue	53,732	25,484	76,760	76,760	76,760	83,438	84,438	73,306	15,352	66,014	58,338	77,221
Service charges - refuse revenue	62,821	66,920	76,163	74,219	70,243	75,721	66,885	78,637	75,191	65,383	76,693	94,963
Service charges - other	4,853	4,853	5,237	5,237	4,855	5,237	4,940	4,364	4,474	4,038	4,632	5,667
Rental of facilities and equipment	4,900	4,920	4,961	4,962	5,010	4,581	5,133	5,512	5,127	4,573	5,482	6,058
Interest earned - external investments	16,802	14,407	9,270	12,843	9,730	11,886	7,314	8,573	5,154	16,057	23,967	34,496
Interest earned - outstanding debtors	9,676	10,405	11,845	11,043	7,417	11,116	11,790	11,153	8,784	10,096	10,096	68,810
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-
Fines	14,270	15,989	14,050	14,850	14,310	16,909	15,430	18,887	20,646	14,270	21,985	18,288
Licences and permits	2,046	2,166	4,101	2,417	2,538	1,758	3,602	2,538	2,894	1,730	1,872	3,287
Agency services	17,593	19,590	24,018	22,502	18,603	15,956	19,373	18,555	19,373	13,188	21,491	30,420
Transfer receipts - operational	213,579	85,432	325,708	106,789	213,579	345,357	30,328	82,869	427,158	42,716	251,596	2,135,790
Other revenue	142,640	71,320	127,805	71,320	50,352	75,314	37,086	55,487	34,091	54,631	427,920	278,433
Cash Receipts by Source	1,701,879	1,654,161	2,085,153	1,600,943	1,732,180	1,887,959	1,367,267	1,487,426	1,587,590	1,279,811	1,555,668	2,228,225
Other Cash Flows by Source												
Transfer receipts - capital	-	-	44,914	24,283	61,581	108,049	90,676	17,796	74,151	62,428	50,705	877,808
Contributions recognised - capital & Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/financing	-	-	800,000	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	2,974	2,974	2,974	2,974	2,974	2,974	2,974	2,974	2,974	2,974	2,974	2,974
Decrease (increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	(18,655)	(18,655)	(18,655)	(18,655)	(18,655)	(18,655)	(18,655)	(18,655)	(18,655)	(18,655)	(18,655)	(18,655)
Total Cash Receipts by Source	1,686,198	1,638,480	2,914,387	1,609,555	1,778,081	1,980,327	1,442,263	1,489,541	1,626,060	1,326,359	1,691,692	3,690,352
Cash Payments by Type												
Employee related costs	301,508	356,018	349,630	363,683	350,482	391,364	317,265	356,018	356,444	425,859	323,227	367,090
Remuneration of councillors	7,584	7,501	7,615	7,501	7,512	7,512	11,438	8,152	8,121	8,121	8,121	14,145
Finance charges	40,941	40,941	40,941	40,941	40,941	40,941	40,941	40,941	40,941	40,941	40,941	139,576
Bulk purchases - Electricity	476,226	827,953	744,274	928,641	478,948	439,489	454,456	426,563	448,333	479,628	507,521	591,201
Bulk purchases - Water & Sewer	153,513	266,893	239,919	299,350	154,390	141,670	146,495	137,504	144,521	154,609	163,601	190,575
Other materials	35,559	83,169	150,929	166,931	182,142	171,080	136,113	130,186	138,879	108,061	106,678	595,787
Contracted services	22,825	53,258	53,258	60,866	60,866	83,691	83,691	91,299	64,822	42,606	72,735	70,909
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	1,157	61,943	125,376	3,737	167,109	6,674	105,088	131,071	79,105	9,521	120,482	78,660
Other expenditure	88,481	123,973	176,962	141,569	159,266	141,569	106,177	123,873	176,962	123,873	176,962	230,050
Cash Payments by Type	1,127,794	1,821,450	1,888,903	2,013,221	1,601,655	1,423,989	1,401,664	1,445,607	1,458,128	1,393,219	1,520,268	2,247,995
Other Cash Flows/Payments by Type												
Capital assets	17,393	76,441	80,817	118,578	148,846	169,337	104,808	149,854	155,680	217,914	230,131	1,180,911
Repayment of borrowing	-	-	-	-	-	90,210	-	13,487	25,552	6,736	6,736	39,636
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type	1,145,187	1,897,890	1,969,720	2,131,798	1,750,501	1,683,537	1,506,472	1,608,948	1,639,360	1,617,959	1,757,136	3,468,541
NET INCREASE/(DECREASE) IN CASH HELD	541,011	(239,410)	944,667	(522,243)	27,580	296,790	(64,209)	(119,407)	(13,300)	(291,100)	(65,444)	221,811
Cash/cash equivalents at the month/year begin:	2,193,076	2,734,087	2,474,677	3,419,344	2,897,102	2,924,882	3,221,472	3,157,264	3,037,857	3,024,557	2,733,047	2,867,603
Cash/cash equivalents at the month/year end:	2,734,087	2,474,677	3,419,344	2,897,102	2,924,882	3,221,472	3,157,264	3,037,857	3,024,557	2,733,047	2,867,603	2,889,414
												4,041,894
												4,822,155
												23,706,497
												21,343,907
												22,176,959
												24,536,504
												26,666,136
												696,338
												1,152,480
												1,189,112
												1,972,002
												19,343,892
												21,343,907
												23,706,497
												2,781,991
												2,616,484
												178,648
												118,519
												778,608
												8,610,172
												2,822,278
												2,136,138
												2,314,020
												807,116
												-
												1,224,148
												1,869,112
												22,176,959
												24,536,504
												26,666,136
												780,261
												2,889,414
												4,041,894
												4,822,155

2.10 Annual budgets and SDBIPs – internal departments

2.10.1 Executive Office

The Executive Office cost centre is the cost centre of the Executive arm of the Political Office, being the Office of the Executive Mayor and the Members of Mayoral Committee.

Operating budget of the Executive Office Department

The budget consists mainly of operational expenditure related to the administration of the function, but also includes an amount of R6,9 million for special programmes undertaken by this office.

Capital budget of the Executive Office Department

An amount of R1 042 850 per year has been provided for operational equipment for the Office of the Executive.

Table 57: Operating budget of the Executive Office Department

EXECUTIVE OFFICE													
FINANCIAL PERIOD													
F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14	F03 2014/15	
INCOME													
	4,308	1,401,055	598,945	-	-	-	-	0.00%	0.00%	0.00%	-	-	
Operating Grants & Subsidies - Other	4,308	1,401,055	598,945	-	-	-	-	0.00%	0.00%	0.00%	-	-	
Sub-Total: Operating Grants	490,609	263,179	103,741	452,000	1,053	1,092,213	52,100	-88.47%	-95.23%	100.00%	52,100	52,100	
Other Sundry Income	490,609	263,179	103,741	452,000	1,053	1,092,213	52,100	-88.47%	-95.23%	100.00%	52,100	52,100	
Sub-Total: Other Income	494,917	1,664,234	702,686	452,000	1,053	1,092,213	52,100	-88.47%	-95.23%	100.00%	52,100	52,100	
TOTAL OPERATING INCOME	55,533,831	64,052,366	62,815,810	-	-	-	-	0.00%	0.00%	0.00%	-	-	
Internal Recoveries	56,028,747	65,716,600	63,518,496	452,000	1,053	1,092,213	52,100	-88.47%	-95.23%	100.00%	52,100	52,100	
NET OPERATING INCOME	13.01%	17.29%	-3.34%	-99.29%	0.00%	-99.77%	103659.40%	-95.23%			0.00%	0.00%	
Year on Year Increase													
EXPENDITURE													
Employee Related Costs - Salaries & Wages	21,764,874	27,343,081	32,546,025	41,856,805	77,054,940	32,897,079	67,463,338	22,822,250	-70.38%	-66.17%	45.12%	25,322,755	27,500,516
Employee Related Costs - Overtime	755,659	983,656	664,483	1,234,718	1,234,718	879,224	1,307,444	279,229	-77.39%	-78.64%	0.55%	309,820	336,465
Employee Related Costs - Social Contributions	2,468,952	3,168,688	3,349,240	3,942,553	3,942,553	3,666,165	4,284,491	1,468,184	-62.76%	-65.73%	2.90%	1,629,047	1,769,145
Employee Related Costs - Salaries Capitalised	-	-	-	(271,250)	(271,250)	-	(68,491)	(265,489)	-2.12%	287.63%	-0.52%	(294,578)	(319,911)
Remuneration of Councillors	58,716,684	62,513,464	66,908,485	78,572,289	78,572,289	59,497,259	79,326,582	9,000,486	-88.54%	-88.65%	17.79%	9,639,527	10,323,929
Sub-Total: Remuneration	83,706,170	94,008,888	103,468,233	125,335,115	160,533,250	96,939,727	152,313,364	33,304,660	-79.25%	-78.13%	65.85%	36,606,571	39,610,144
Depreciation - Existing Assets	71,433,465	298,339	350,790	595,910	788,108	523,812	778,257	1,225,425	55.49%	57.46%	2.42%	1,286,686	1,351,031
Sub-Total: Depreciation	71,433,465	298,339	350,790	595,910	788,108	523,812	778,257	1,225,425	55.49%	57.46%	2.42%	1,286,686	1,351,031
Repairs and Maintenance - External Contractors	653,063	449,195	115,869	72,172	205,172	285,158	577,468	161,800	-21.14%	-71.98%	0.32%	174,665	186,011
Repairs and Maintenance - Internal Maintenance Teams	-	-	-	20,000	20,000	-	17,160	21,533	7.67%	25.48%	0.04%	23,892	25,947
Sub-Total: Repairs and Maintenance	653,063	449,195	115,869	92,172	225,172	285,158	594,628	183,333	-18.58%	-69.17%	0.36%	198,557	211,958
Contracted Services - Existing Contracts	8,400	93,311	77,280	150,000	244,850	69,605	221,393	-	-100.00%	0.00%	0.00%	-	-
Sub-Total: Contracted Services	8,400	93,311	77,280	150,000	244,850	69,605	221,393	-	-100.00%	0.00%	0.00%	-	-
Grants & Subsidies Paid - Social/Educational/Sports	-	495,449	494,620	500,000	500,000	417,400	500,000	-	-100.00%	0.00%	0.00%	-	-
Sub-Total: Grants and Subsidies	-	495,449	494,620	500,000	500,000	417,400	500,000	-	-100.00%	0.00%	0.00%	-	-
General Expenses	30,331,745	23,231,531	51,437,314	39,250,224	41,324,026	15,845,210	32,271,454	15,865,489	-61.61%	-50.84%	31.37%	19,236,355	19,581,475
TOTAL OPERATING EXPENDITURE	186,132,843	118,576,713	155,944,106	165,923,421	203,615,406	114,080,911	186,679,096	50,578,907	-75.16%	-72.91%	100.00%	57,328,179	60,754,608
Internal Transfers:									0.00%	0.00%	0.00%		
Internal Charges	63,548,496	74,270,282	71,143,630	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING EXPENDITURE	249,681,339	192,846,995	227,087,736	165,923,421	203,615,406	114,080,911	186,679,096	50,578,907	-75.16%	-72.91%	100.00%	57,328,179	60,754,608
Year on Year Increase	61.85%	-22.76%	17.76%	-26.93%	22.72%	-43.97%	63.64%	-72.91%			13.34%	5.98%	
OPERATING SURPLUS/(DEFICIT)													
(193,652,592)	(127,130,395)	(163,568,240)	(165,471,421)	(203,163,406)	(114,079,858)	(185,586,883)	(50,526,807)	(57,276,079)	(60,702,508)				
Total Transfers from Cash-Backed Reserves	-	-	4,598,040	-	-	-	3,448,531	2,874,006	2,395,196				
NET OPERATING SURPLUS/(DEFICIT)	(193,652,592)	(127,130,395)	(158,971,200)	(165,471,421)	(203,163,406)	(114,079,858)	(47,078,276)	(54,402,073)	(58,307,312)				

2.10.2 Legislature

This is a new cost centre established subsequent to the adoption of the Separation of Powers governance model and includes the following budgets:

- Office of the Speaker;
- Office of the Chief Whip;
- Oversight committees;
- Administration of Ward Committees; and
- Part-time Councillors.

It is important to take note that cost centre 105010, which contain the budget for part-time councillors, has also been allocated to the Legislature. This implies that all councillor allowances are now budgeted as part of the Legislature - based on the principle that part-time councillors will mostly form part of the oversight committees. The mentioned cost centre also provides for the travelling and accommodation of part-time councillors to conferences and seminars.

Operating budget of the Legislature Department

Expenditure for the Legislature amounts to R183,3m which includes:

• Salaries for new Separation of Powers structure	R40,4m
• Salaries from Political Office moved to Legislature	R34,1m
Total Salaries	R73,0m
• Councillor allowances	R94,3m
• General expenditure	R15,8m
• Other minor expenditure	R 0,2m
TOTAL	R183,3m

Cognisance must be taken of the fact that the Legislature and Corporate and Legal Department is still in a process to separate the functions, personnel and subsequent budget allocations as a result of the Separation of Powers function. However, it will not increase the budget after the final allocation.

Capital budget of the Legislature Department

An amount of R9.8 million for the 2012/13 year and R6.3 million per year for the two outer years has been provided for operational equipment for the Legislature.

Table 58: Operating budget of the Legislature Department

LEGISLATURE														
FINANCIAL PERIOD		F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14	F03 2014/15
EXPENDITURE														
Employee Related Costs - Salaries & Wages		-	-	-	-	-	-	-	58,119,422	100.00%	100.00%	31.71%	64,487,260	70,033,168
Employee Related Costs - Overtime		-	-	-	-	-	-	-	1,013,864	100.00%	100.00%	0.55%	1,124,947	1,221,692
Employee Related Costs - Social Contributions		-	-	-	-	-	-	-	13,819,945	100.00%	100.00%	7.54%	15,334,121	16,652,859
Remuneration of Councillors		-	-	-	-	-	-	-	94,325,547	100.00%	100.00%	51.46%	101,022,660	108,195,271
Sub-Total: Remuneration		-	-	-	-	-	-	-	167,278,778	100.00%	100.00%	91.27%	181,968,988	196,102,990
Repairs and Maintenance - External Contractors		-	-	-	-	-	-	-	20,377	100.00%	100.00%	0.01%	22,844	24,328
Sub-Total: Repairs and Maintenance		-	-	-	-	-	-	-	20,377	100.00%	100.00%	0.01%	22,844	24,328
Contracted Services - Existing Contracts		-	-	-	-	-	-	-	98,210	100.00%	100.00%	0.05%	101,156	104,191
Sub-Total: Contracted Services		-	-	-	-	-	-	-	98,210	100.00%	100.00%	0.05%	101,156	104,191
General Expenses		-	-	-	-	-	-	-	15,888,640	100.00%	100.00%	8.67%	15,524,373	15,795,676
TOTAL OPERATING EXPENDITURE		-	-	-	-	-	-	-	183,286,005	100.00%	100.00%	100.00%	197,617,361	212,027,185
NET OPERATING EXPENDITURE		-	-	-	-	-	-	-	183,286,005	100.00%	100.00%	100.00%	197,617,361	212,027,185
Year on Year Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%				7.82%	7.29%
OPERATING SURPLUS/(DEFICIT)		-	-	-	-	-	-	-	(183,286,005)	100.00%	100.00%		(197,617,361)	(212,027,185)
NET OPERATING SURPLUS/(DEFICIT)		-	-	-	-	-	-	-	(183,286,005)	100.00%	100.00%		(197,617,361)	(212,027,185)

2.10.3 City Manager

Operating budget of the City Manager

The cost of the Office of the City manager mainly comprises salaries and office overhead costs.

Capital budget of the City Manager

An amount of R220 000 per year has been provided for operational equipment for the Office of the City Manager.

Table 59: Operating budget of the City Manager

CITY MANAGER														
FINANCIAL PERIOD		F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14	F03 2014/15
INCOME														
Other Sundry Income		5,057	1,655	-	1,000	1,000	-	2,416	1,000	0.00%	-58.61%	100.00%	1,000	1,000
Sub-Total: Other Income		5,057	1,655	-	1,000	1,000	-	2,416	1,000	0.00%	-58.61%	100.00%	1,000	1,000
TOTAL OPERATING INCOME		5,057	1,655	-	1,000	1,000	-	2,416	1,000	0.00%	-58.61%	100.00%	1,000	1,000
Internal Recoveries		1,436,697	743,941	547,243	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING INCOME		1,441,753	745,596	547,243	1,000	1,000	-	2,416	1,000	0.00%	-58.61%	100.00%	1,000	1,000
Year on Year Increase		2.24%	-48.29%	-26.60%	-99.82%	0.00%	-100.00%	0.00%	-58.61%				0.00%	0.00%
EXPENDITURE														
Employee Related Costs - Salaries & Wages		9,642,828	6,873,101	5,550,599	6,219,030	6,097,190	4,265,519	5,263,095	6,115,830	0.31%	16.20%	64.89%	6,785,909	7,369,498
Employee Related Costs - Overtime		67,603	108,550	80,434	63,076	63,076	73,599	66,791	66,068	4.73%	-1.10%	0.70%	73,295	79,599
Employee Related Costs - Social Contributions		382,964	451,328	384,988	461,900	461,900	373,640	501,960	478,833	3.67%	-4.61%	5.08%	531,294	576,985
Employee Related Costs - Salaries Capitalised		-	(1,668,253)	-	(1,356,250)	(1,356,250)	(585,066)	(342,453)	(1,327,446)	-2.12%	287.63%	-14.08%	(1,472,888)	(1,599,556)
Sub-Total: Remuneration		10,093,395	5,764,725	6,016,021	5,387,756	5,265,916	4,127,691	5,489,393	5,333,275	1.28%	-2.84%	56.59%	5,917,610	6,426,526
Depreciation - Existing Assets		527,160	136,574	172,765	158,710	194,367	133,295	191,937	215,970	11.11%	12.52%	2.29%	226,769	238,107
Sub-Total: Depreciation		527,160	136,574	172,765	158,710	194,367	133,295	191,937	215,970	11.11%	12.52%	2.29%	226,769	238,107
Repairs and Maintenance - External Contractors		23,617	31,392	22,220	27,584	27,584	23,090	33,127	34,250	24.17%	3.39%	0.36%	37,275	39,698
Repairs and Maintenance - Internal Maintenance Teams		3,896	2,453	8,555	20,000	20,000	17,700	17,160	21,533	7.67%	25.48%	0.23%	23,892	25,947
Sub-Total: Repairs and Maintenance		27,513	33,844	30,775	47,584	47,584	40,790	50,287	55,783	17.23%	10.93%	0.59%	61,167	65,645
Contracted Services - Existing Contracts		-	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
Sub-Total: Contracted Services		-	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
General Expenses		10,409,388	3,249,664	2,742,592	2,982,550	3,982,550	3,020,295	3,207,644	3,819,830	-4.09%	19.09%	40.53%	4,134,136	4,209,951
TOTAL OPERATING EXPENDITURE		21,057,456	9,184,807	8,962,153	8,576,600	9,490,417	7,322,072	8,939,261	9,424,858	-0.69%	5.43%	100.00%	10,339,682	10,940,229
Internal Transfers:										0.00%	0.00%	0.00%		
Internal Charges		42,960	134,309	90,469	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING EXPENDITURE		21,100,416	9,319,116	9,052,622	8,576,600	9,490,417	7,322,072	8,939,261	9,424,858	-0.69%	5.43%	100.00%	10,339,682	10,940,229
Year on Year Increase		-14.00%	-55.83%	-2.86%	-5.26%	10.65%	-22.85%	22.09%	5.43%				9.71%	5.81%
OPERATING SURPLUS/(DEFICIT)		(19,658,662)	(8,573,520)	(8,505,379)	(8,575,600)	(9,489,417)	(7,322,072)	(8,936,845)	(9,423,858)	-0.69%	5.45%		(10,338,682)	(10,939,229)
Total Transfers from Cash-Backed Reserves		-	-	1,597,908	-	-	-	-	1,198,435	100.00%	100.00%		998,776	832,380
NET OPERATING SURPLUS/(DEFICIT)		(19,658,662)	(8,573,520)	(6,907,471)	(8,575,600)	(9,489,417)	(7,322,072)	(8,936,845)	(8,225,423)	-13.32%	-7.96%		(9,339,906)	(10,106,849)

2.10.4 Chief Operating Officer

The Metro's first Chief Operating Officer (COO) was appointed during December 2011 and this cost centre, therefore, shows limited actual expenditure for the year to date.

Included in the COO's budget is the budget of the EPMO. The EPMO was established during the 2011/12 financial year with the intention of monitoring flagships projects of the Metro and to intervene where bottlenecks are identified.

The result statements of the department is contained in the IDP.

Operating budget of the Chief Operating Officer

This cost centre is the previous DCM: Operational Services cost centre and historical information relates to the DCM: Operational Services.

The cost drivers comprise mainly salaries and office overhead costs. The actual costs of operations departments are not consolidated into this cost centre and are shown as separate cost centres.

One of the main projects budgeted for under this cost centre is the Aerotropolis project. The R17,7m budget for general expenditure includes R15m for the Aerotropolis flagship project.

Capital budget of the Chief Operating Officer

An amount of R14.6 million for the 2012/13 year and R220 000 per year for the two outer years has been provided for the Chief Operating Officer.

As per DORA 2012, an amount of R14,4 million has been allocated to EMM for the 2012/13 financial year in respect of the EPWP Grant.

Table 60: Operating budget of the Chief Operating Officer

CHIEF OPERATING OFFICER												
FINANCIAL PERIOD	F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ. BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14
INCOME												
Operating Grants & Subsidies - Other	878,760	1,036,844	1,958,168	-	-	-	-	-	0.00%	0.00%	0.00%	-
Sub-Total: Operating Grants	878,760	1,036,844	1,958,168	-	-	-	-	-	0.00%	0.00%	0.00%	-
TOTAL OPERATING INCOME	878,760	1,036,844	1,958,168	-	-	-	-	-	0.00%	0.00%	0.00%	-
Internal Recoveries	265,375	310,136	327,921	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING INCOME	1,144,135	1,346,980	2,286,089	-	-	-	-	-	0.00%	0.00%	0.00%	-
Year on Year Increase	23.20%	17.73%	69.72%	-100.00%	0.00%	0.00%	0.00%	0.00%				0.00%
EXPENDITURE												
Employee Related Costs - Salaries & Wages	1,343,149	2,216,944	2,923,222	3,853,888	4,480,378	3,124,741	3,867,462	14,664,730	227.31%	279.18%	42.50%	16,262,940
Employee Related Costs - Overtime	5,361	12,559	41,093	24,510	24,510	-	25,953	358,828	1364.01%	1282.61%	1.04%	371,288
Employee Related Costs - Social Contributions	251,768	425,079	455,573	690,573	690,573	311,977	750,465	1,977,400	186.34%	163.49%	5.73%	2,194,048
Sub-Total: Remuneration	1,600,288	2,654,582	3,419,888	4,568,971	5,195,461	3,436,718	4,643,880	17,000,958	227.23%	266.09%	49.27%	18,828,276
Depreciation - Existing Assets	4,152	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-
Sub-Total: Depreciation	4,152	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-
Repairs and Maintenance - External Contractors	1,811	-	-	3,330	3,330	-	2,935	3,325	-0.15%	13.29%	0.01%	3,728
Sub-Total: Repairs and Maintenance	1,811	-	-	3,330	3,330	-	2,935	3,325	-0.15%	13.29%	0.01%	3,728
General Expenses	217,543	97,864	109,634	2,290,452	2,904,482	287,179	2,325,911	17,504,885	502.89%	652.80%	50.73%	17,791,035
TOTAL OPERATING EXPENDITURE	1,823,804	2,752,446	3,529,522	6,862,753	8,103,273	3,723,897	6,972,726	34,509,168	325.87%	394.92%	100.00%	36,623,039
Internal Transfers:									0.00%	0.00%	0.00%	
Internal Charges	98,195	134,309	90,469	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING EXPENDITURE	1,921,999	2,886,755	3,619,991	6,862,753	8,103,273	3,723,897	6,972,726	34,509,168	325.87%	394.92%	100.00%	36,623,039
Year on Year Increase	-26.96%	50.20%	25.40%	89.58%	18.08%	-54.04%	87.24%	394.92%				6.13%
OPERATING SURPLUS/(DEFICIT)	(777,864)	(1,539,775)	(1,333,902)	(6,862,753)	(8,103,273)	(3,723,897)	(6,972,726)	(34,509,168)	325.87%	394.92%		(36,623,039)
NET OPERATING SURPLUS / (DEFICIT)	(777,864)	(1,539,775)	(1,333,902)	(6,862,753)	(8,103,273)	(3,723,897)	(6,972,726)	(34,509,168)	325.87%	394.92%		(36,623,039)

2.10.5 Communications and Marketing

The result statements of the department is contained in the IDP.

Flagship projects of the Communications and Marketing Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
5 Year marketing strategy	Development and implementation of brand strategy for Ekurhuleni
5 Year communication strategy	Development and implementation of communication strategy for Ekurhuleni
Key strategic initiatives	Aerotropolis
	Consultation and engagement on the GDS process
	OR Tambo legacy project
	<i>SIYA DILIVA MANJE</i> is a proposed television programme which attempts to close the information gap by providing a platform where information about service delivery will be given and discussed. The show is focused on service delivery in the three municipalities of Johannesburg, Mogale City and Ekurhuleni. Each municipality will be dedicated its own show per week.
	Campaign to support Integrity Management
Stakeholder management strategy	Development of and implementation of a stakeholder relations strategy for Ekurhuleni

Operating budget of the Communications and Marketing Department

The Communication Department's budget has increased with 4,73% from the 2011/12 financial year. The main cost drivers are as follows:

- Advertising;
- Communications;
- Publications; and
- Salaries.

The cost of special events are managed centrally by the Communications department, but budgeted for separately under the departmental budgets to ensure true reflection of the cost of services. All events MUST be arranged by the Communications department and all votes will be closed for transactions ensuring that only Communications initiated transactions can be processed.

The Communication's Department is in a process to compile an event register. Based on the principles of Results-Based Budgeting, each department has to give full details of the various special events, community development projects and awareness campaigns as planned. Each department is in a process to submit comprehensive and detailed motivation with cost estimates. In order to proceed with the draft budget it is suggested that preliminary allocations equal to the previous year's allocations be provided at each department's budget. After the event register has been finalised it would be necessary to allocate a final amount to each department. Cognisance must be taken of the fact that the total amount cannot be increased after the draft budget has been compiled.

Capital budget of the Communications and Marketing Department

An amount of R260 000, R280 000 and R290 000 per year respectively has been provided for operational equipment for the Communications and Marketing Department.

Table 61: Operating budget of the Communications and Marketing Department

COMMUNICATIONS AND MARKETING														
FINANCIAL PERIOD		F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14	F03 2014/15
INCOME														
Other Sundry Income		4,935	2,186	-	1,000	11,000	1,165	26,580	2,000	-81.82%	-92.48%	100.00%	2,000	2,000
Sub-Total: Other Income		4,935	2,186	-	1,000	11,000	1,165	26,580	2,000	-81.82%	-92.48%	100.00%	2,000	2,000
TOTAL OPERATING INCOME		4,935	2,186	-	1,000	11,000	1,165	26,580	2,000	-81.82%	-92.48%	100.00%	2,000	2,000
Internal Recoveries		980,195	1,320,968	1,083,686	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING INCOME		985,130	1,323,154	1,083,686	1,000	11,000	1,165	26,580	2,000	-81.82%	-92.48%	100.00%	2,000	2,000
Year on Year Increase		-4.75%	34.31%	-18.10%	-99.91%	1000.00%	-89.41%	2182.52%	-92.48%				0.00%	0.00%
EXPENDITURE														
Employee Related Costs - Salaries & Wages		14,413,656	17,459,919	18,615,001	20,977,999	20,571,529	14,569,097	17,757,343	21,328,542	3.68%	20.11%	46.75%	23,665,397	25,700,623
Employee Related Costs - Overtime		421,469	321,974	723,218	143,194	143,194	414,120	151,628	149,964	4.73%	-1.10%	0.33%	166,395	180,705
Employee Related Costs - Social Contributions		2,930,603	4,059,296	3,862,648	4,122,898	4,122,898	3,021,925	4,480,477	4,358,618	5.72%	-2.72%	9.55%	4,836,170	5,252,079
Sub-Total: Remuneration		17,765,729	21,841,189	23,200,867	25,244,091	24,837,621	18,005,142	22,389,448	25,837,124	4.02%	15.40%	56.63%	28,667,962	31,133,407
Depreciation - Existing Assets		17,923	277,767	304,988	346,860	324,327	251,131	320,273	343,665	5.96%	7.30%	0.75%	360,848	378,891
Sub-Total: Depreciation		17,923	277,767	304,988	346,860	324,327	251,131	320,273	343,665	5.96%	7.30%	0.75%	360,848	378,891
Repairs and Maintenance - External Contractors		30,893	72,915	65,451	79,088	79,088	22,039	60,895	60,200	-23.88%	-1.14%	0.13%	64,965	69,188
Repairs and Maintenance - Internal Maintenance Teams		7,792	25,088	32,450	44,000	44,000	1,800	37,752	43,066	-2.12%	14.08%	0.09%	47,784	51,893
Sub-Total: Repairs and Maintenance		38,685	97,982	97,901	123,088	123,088	23,839	98,647	103,266	-16.10%	4.68%	0.23%	112,749	121,081
General Expenses		20,561,939	23,824,173	19,969,724	18,124,731	18,278,731	11,541,075	14,637,607	19,342,080	5.82%	32.14%	42.39%	20,408,185	20,832,605
TOTAL OPERATING EXPENDITURE		38,384,275	46,041,112	43,573,480	43,838,770	43,563,767	29,821,187	37,445,975	45,626,135	4.73%	21.85%	100.00%	49,549,744	52,465,984
Internal Transfers:										0.00%	0.00%	0.00%		
Internal Charges		473,535	683,443	589,699	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING EXPENDITURE		38,857,810	46,724,555	44,163,179	43,838,770	43,563,767	29,821,187	37,445,975	45,626,135	4.73%	21.85%	100.00%	49,549,744	52,465,984
Year on Year Increase		-4.20%	20.24%	-5.48%	-0.73%	-0.63%	-31.55%	25.57%	21.85%				8.60%	5.89%
OPERATING SURPLUS/(DEFICIT)														
Total Transfers from Cash-Backed Reserves		(37,872,680)	(45,401,401)	(43,079,493)	(43,837,770)	(43,552,767)	(29,820,022)	(37,419,395)	(45,624,135)	4.76%	21.93%		(49,547,744)	(52,463,984)
NET OPERATING SURPLUS/(DEFICIT)		(37,872,680)	(45,401,401)	(42,877,701)	(43,837,770)	(43,552,767)	(29,820,022)	(37,419,395)	(45,472,789)	4.41%	21.52%		(49,421,612)	(52,358,866)

2.10.6 Corporate Legal Services

The result statements of the department is contained in the IDP.

Flagship projects of the Corporate Legal Services Department

PROJECT NAME	PROJECT DESCRIPTION
Capacitating of the metro in line with the approved governance framework.	Review the current governance structures to separate legislative and executive authority.
Establishment of a legal and legislative compliance monitoring centre.	Legal compliance programme must be reviewed holistically as a system as prescribed by the Municipal Systems Act of 2010.
Establishment of a metro-wide contract management Cost Centre.	To implement the approved organ gram for the department and to align the legal division to render legal services to municipal courts, the compliance and contract management centres.
Establishment of municipal courts and ombudsman.	Establishment of municipal courts and ombudsman in the contract of the approved separation of powers governance framework.
Legally compliant Council-owned entities.	Council-owned shops etc.

Operating budget of the Corporate Legal Services Department

The Corporate and Legal Department's budget shows a decrease of 15%. This is as a result of the transfer of certain functions to the Legislature as part of the Separation Powers process. It is important to note that the entire process of transferring of personnel has not yet been finalised, thus the cost as budgeted in certain cost centres must still be re-distributed after the transfer of personnel has been completed.

The cost drivers in the Corporate and Legal Department are mainly salaries and office overheads. The biggest single cost item is contained in the contracted services category, being Contracts: Legal Services. The cost of legal fees has escalated significantly during the last two financial years (actual for 2010/11 and projected for 2011/12) and this has been identified as an area where curtailment of costs must take place.

Financial Year	Actual Expenditure	Projected Expenditure
2006/2007	8,125,988	
2007/2008	11,655,800	
2008/2009	13,745,556	
2009/2010	12,801,287	
2010/2011	21,852,032	
2011/2012		30,000,000

An amount of R30 million has been provided for legal fees for the 2012/13 financial year.

Capital budget of the Corporate Legal Services Department

An amount of R5.9 m, R5.7 m and R5.2 m per year respectively has been provided for operational equipment for the Corporate and Legal Department.

Table 62: Operating budget of the Corporate Legal Services Department

CORPORATE LEGAL															
FINANCIAL PERIOD		F-03	F-02	F-01	F00	F00	F00	F00	F00	F01	% B to B	% P to B	% Of Total	F02	F03
		2008/09	2009/10	2010/11	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2012/13	2013/14	2014/15				
INCOME															
Rent of Facilities and Equipment - Other		9,169,956	8,311,196	1,781,624	22,727,707	22,727,707	1,661,077	19,923,108	25,479					27,954	30,671
Sub-Total: Rent of Facilities and Equipment		9,169,956	8,311,196	1,781,624	22,727,707	22,727,707	1,661,077	19,923,108	25,479					27,954	30,671
Other Sundry Income		6,033,912	2,734,181	15,143,786	783,730	973,730	1,945,545	2,352,922	1,392,879					1,426,486	1,462,550
Sub-Total: Other Income		6,033,912	2,734,181	15,143,786	783,730	973,730	1,945,545	2,352,922	1,392,879					1,426,486	1,462,550
TOTAL OPERATING INCOME		15,203,868	11,045,376	16,925,410	23,511,437	23,701,437	3,606,622	22,276,030	1,418,358					1,454,440	1,493,221
Internal Recoveries		27,998,386	44,456,589	34,625,711	-	-	-	-	-					-	-
NET OPERATING INCOME		43,202,254	55,501,965	51,551,121	23,511,437	23,701,437	3,606,622	22,276,030	1,418,358					1,454,440	1,493,221
Year on Year Increase		7.27%	28.47%	-7.12%	-54.39%	0.81%	-84.78%	517.64%	-93.63%					2.54%	2.67%
EXPENDITURE															
Employee Related Costs - Salaries & Wages		84,733,178	99,817,181	107,211,128	123,196,459	120,793,009	81,039,216	104,288,531	121,612,877					134,937,359	146,541,965
Employee Related Costs - Overtime		1,427,488	1,485,273	1,479,957	2,474,945	2,474,945	1,674,615	2,620,720	2,591,954					2,875,938	3,123,270
Employee Related Costs - Social Contributions		20,785,420	27,328,682	26,048,965	28,631,270	28,631,270	20,051,391	31,114,461	30,189,879					33,497,615	36,378,413
Employee Related Costs - Salaries Capitalised		-	(438,147)	-	(46,655)	(46,655)	-	(11,780)	(45,664)					(50,667)	(55,025)
Sub-Total: Remuneration		106,946,086	128,192,990	134,740,050	154,256,019	151,852,569	102,765,223	137,991,932	154,349,046					171,260,245	185,988,623
Depreciation - Existing Assets		897,883	1,981,193	2,769,068	2,585,650	3,048,317	2,124,304	3,010,213	2,127,565					2,233,943	2,345,640
Sub-Total: Depreciation		897,883	1,981,193	2,769,068	2,585,650	3,048,317	2,124,304	3,010,213	2,127,565					2,233,943	2,345,640
Repairs and Maintenance - External Contractors		7,411,004	6,098,613	6,185,595	4,696,293	5,058,793	2,043,272	4,531,982	4,755,697					5,096,508	5,427,777
Repairs and Maintenance - Internal Maintenance Teams		1,777,059	1,337,958	1,179,445	672,500	1,087,190	1,222,560	1,087,327	683,667					758,571	823,810
Sub-Total: Repairs and Maintenance		9,188,063	7,436,571	7,365,040	5,368,793	6,145,983	3,265,832	5,619,309	5,439,364					5,855,079	6,251,587
Contracted Services - Existing Contracts		16,631,282	16,027,597	24,800,174	17,014,456	34,018,456	23,982,285	30,759,488	34,766,717					35,809,718	36,884,010
Sub-Total: Contracted Services		16,631,282	16,027,597	24,800,174	17,014,456	34,018,456	23,982,285	30,759,488	34,766,717					35,809,718	36,884,010
Grants & Subsidies Paid - Social/Educational/Sports		5,677,875	5,961,000	5,876,220	5,876,220	5,876,220	2,430,750	5,876,220	6,170,032					6,170,032	6,170,032
Sub-Total: Grants and Subsidies		5,677,875	5,961,000	5,876,220	5,876,220	5,876,220	2,430,750	5,876,220	6,170,032					6,170,032	6,170,032
General Expenses		7,174,095	6,405,304	5,716,512	42,880,536	42,668,536	81,595,292	57,460,408	82,684,765					91,359,252	100,984,191
TOTAL OPERATING EXPENDITURE		146,515,283	166,004,655	181,267,064	227,981,674	243,600,081	216,163,686	240,717,570	285,537,489					312,688,269	338,624,083
Internal Transfers:															
Internal Charges		62,206,848	78,319,247	88,834,638	-	-	-	-	-						
NET OPERATING EXPENDITURE		208,722,131	244,323,902	270,101,702	227,981,674	243,600,081	216,163,686	240,717,570	285,537,489					312,688,269	338,624,083
Year on Year Increase		-2.31%	17.06%	10.55%	-15.59%	6.85%	-11.26%	11.36%	18.62%					9.51%	8.29%
OPERATING SURPLUS/(DEFICIT)		(165,519,877)	(188,821,937)	(218,550,581)	(204,470,237)	(219,898,644)	(212,557,065)	(218,441,540)	(284,119,131)					(311,233,829)	(337,130,862)
Total Transfers from Cash-Backed Reserves		-	-	2,080,344	-	-	-	-	1,560,261					1,300,322	1,083,688
NET OPERATING SURPLUS/(DEFICIT)		(165,519,877)	(188,821,937)	(216,470,237)	(204,470,237)	(219,898,644)	(212,557,065)	(218,441,540)	(282,558,870)					(309,933,507)	(336,047,174)

2.10.7 Customer Relations Management

This cost centre is utilised for the costs associated with the management of the Customer Care Centres. A separate cost centre is allocated to each of the CCC's and consolidated into the Customer Relations Management cost centre.

The result statements of the department is contained in the IDP.

Flagship projects of the department

NAME OF THE PROJECT	BRIEF DESCRIPTION
Edenvale and Nigel customer care centres	The completion of the Edenvale and Nigel customer care centres.
Beaming of Council meetings and other important events	Satellite linkage of Council meetings through the customer care centres and fan parks to communities, 1 st Phase Tsakane, KwaThema, Katlehong 2, Thokoza, Duduza, Tembisa and Alberton
Urban marshals	Operationalisation of the urban marshals within EMM
	1. Capacity building (training) 2. Equipment (safety clothing, hand held device, reflective vests, identification cards)
Implementation of customer complaints/suggestions and response system	Implement customer suggestion boxes in all customer care centres - (customer suggestion boxes)

Operating budget of the Customer Relations Management Department

The budget relates to mainly salaries and office overhead costs and increased with 6,43% from the 2011/12 financial year to the 2012/13 financial year.

Table 63: Operating budget of the Customer Relations Management Department

CUSTOMER RELATIONS MANAGEMENT													
FINANCIAL PERIOD	F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14	F03 2014/15
INCOME													
Other Sundry Income	5,262	8,822	-	100	100	-	242	-	-100.00%	0.00%	0.00%	-	-
Sub-Total: Other Income	5,262	8,822	-	100	100	-	242	-	-100.00%	0.00%	0.00%	-	-
TOTAL OPERATING INCOME	5,262	8,822	-	100	100	-	242	-	-100.00%	0.00%	0.00%	-	-
NET OPERATING INCOME	5,262	8,822	-	100	100	-	242	-	-100.00%	0.00%	0.00%	-	-
Year on Year Increase	6.57%	67.64%	-100.00%	0.00%	0.00%	-100.00%	0.00%	-100.00%				0.00%	0.00%
EXPENDITURE													
Employee Related Costs - Salaries & Wages	15,340,930	27,007,719	31,013,905	41,963,393	41,139,813	23,602,114	35,511,895	42,956,517	4.42%	20.96%	32.96%	47,663,039	51,762,071
Employee Related Costs - Overtime	34,582	26,972	106,199	88,305	88,305	97,510	93,513	92,463	4.71%	-1.12%	0.07%	102,606	111,426
Employee Related Costs - Social Contributions	1,898,742	5,921,813	5,837,734	5,196,722	5,196,722	4,592,225	5,647,430	6,929,016	33.33%	22.69%	5.32%	7,688,186	8,349,375
Employee Related Costs - Salaries Capitalised	-	(513,327)	(591,185)	(1,628,585)	(1,628,585)	(320,557)	(411,218)	(1,593,998)	-2.12%	287.63%	-1.22%	(1,768,643)	(1,920,747)
Sub-Total: Remuneration	17,274,254	32,443,177	36,366,653	45,619,835	44,796,255	27,971,291	40,841,620	48,383,998	8.01%	18.47%	37.12%	53,685,188	58,302,125
Depreciation - Existing Assets	1,020,496	61,678,048	62,560,270	64,864,820	64,899,877	48,658,639	64,078,753	70,901,543	9.26%	10.95%	54.40%	74,446,620	78,169,951
Sub-Total: Depreciation	1,020,496	61,678,048	62,560,270	64,864,820	64,899,877	48,658,639	64,078,753	70,901,543	9.26%	10.95%	54.40%	74,446,620	78,169,951
Repairs and Maintenance - External Contractors	6,727,447	5,842,006	8,458,732	13,518,000	7,939,500	2,734,593	7,005,804	6,965,000	-12.27%	-0.58%	5.34%	7,423,050	7,905,543
Repairs and Maintenance - Internal Maintenance Teams	365,585	213,787	118,480	420,000	694,620	541,290	600,720	452,193	-34.90%	-24.72%	0.35%	501,732	544,887
Sub-Total: Repairs and Maintenance	7,093,032	6,055,792	8,577,212	13,938,000	8,634,120	3,275,883	7,606,524	7,417,193	-14.09%	-2.49%	5.69%	7,924,782	8,450,430
Contracted Services - Existing Contracts	-	-	-	870,000	1,388,000	294,602	1,255,029	1,063,206	-23.40%	-15.28%	0.82%	1,074,102	1,085,325
Sub-Total: Contracted Services	-	-	-	870,000	1,388,000	294,602	1,255,029	1,063,206	-23.40%	-15.28%	0.82%	1,074,102	1,085,325
General Expenses	2,109,765	1,796,763	2,117,392	2,659,500	2,760,000	1,354,580	2,195,831	2,579,741	-6.53%	17.48%	1.98%	2,663,044	2,740,724
TOTAL OPERATING EXPENDITURE	27,497,547	101,973,780	109,621,527	127,952,155	122,468,252	81,554,996	115,977,757	130,345,681	6.43%	12.39%	100.00%	139,793,736	148,747,555
Internal Transfers:									0.00%	0.00%	0.00%		
Internal Charges	446,533	1,211,535	1,920,676	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING EXPENDITURE	27,944,079	103,185,315	111,542,203	127,952,155	122,468,252	81,554,996	115,977,757	130,345,681	6.43%	12.39%	100.00%	139,793,736	148,747,555
Year on Year Increase	15.68%	269.26%	8.10%	14.71%	-4.29%	-33.41%	42.21%	12.39%				7.25%	6.41%
OPERATING SURPLUS/(DEFICIT)	(27,938,817)	(103,176,493)	(111,542,203)	(127,952,055)	(122,468,152)	(81,554,996)	(115,977,515)	(130,345,681)	6.43%	12.39%		(139,793,736)	(148,747,555)
Total Transfers from Cash-Backed Reserves	-	-	1,111,416	-	-	-	-	833,558	100.00%	100.00%		694,687	578,952
NET OPERATING SURPLUS/(DEFICIT)	(27,938,817)	(103,176,493)	(110,430,787)	(127,952,055)	(122,468,152)	(81,554,996)	(115,977,515)	(129,512,123)	5.75%	11.67%		(139,099,049)	(148,168,603)

Capital budget of the Customer Relations Management Department

The department has requested the following capital budget:

Budget per Source of Finance

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Municipal Bonds	27,200,000	34,850,000	
Revenue	20,950,000	6,993,489	1,850,000
Other Loan Funding			7,850,000
Total	48,150,000	41,843,489	9,700,000

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Corporate	16,000,000	18,500,000	4,000,000
Daveyton	4,100,000	-	-
Duduza	1,000,000	-	-
Katlehong	1,000,000	-	-
Nigel	7,000,000	-	-
Operational Equipment	850,000	850,000	850,000
Tembisa	7,000,000	6,143,489	1,000,000
Tembisa 2	8,000,000	15,600,000	3,850,000
Vosloorus	3,200,000	750,000	
Total	48,150,000	41,843,489	9,700,000

Budget per Ward Category

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
All wards	16,000,000	18,500,000	4,000,000
CBD / Developed, Residential	7,000,000	-	-
Operational Equipment	850,000	850,000	850,000
Underdeveloped	24,300,000	22,493,489	4,850,000

Expected outcomes from the implementation of the Capital budget

The total budget for the department is R48,1m.

- R31,3m has been provided for the upgrades of 7 CCA buildings:
 - Daveyton – R4,1m
 - Winnie Mandela – R8m
 - Nigel – R7m
 - Duduza – R1m
 - Katlehong – R1m
 - Vosloorus – R3,2m
 - Tembisa – R7m
- A further R16m has been provided for the upgrades of CCA Brownfield buildings.

2.10.8 Financial Services

The result statements of the department is contained in the IDP.

Flagship projects of the Financial Services Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
Revenue enhancement	<ul style="list-style-type: none"> This is a programme aimed at introducing best practice in the generation, management, protection and enhancement of revenue. The programme has 16 priority projects across all departments.
Siyakhokha Siyathuthuka	<ul style="list-style-type: none"> This is a broad based communication intervention aimed at amongst others, educating consumers about paying for services and how Ekurhuleni Metro deploys the monies paid by residents. The programme will also focus on water losses and conservation, indigents, electricity losses / bypassing, etc. This takes the form of campaigns, public address, door to door, radio, newspaper, etc.
Operation Clean Audit	On 14 July 2009 the Minister for Cooperative Governance and Traditional Affairs introduced the launch of Operation Clean Audit 2014. The strategic vision and objective of the project is that by 2014 all 283 municipalities will have achieved clean audits on their financial statements and that by 2011 all municipalities must have dealt or cleaned disclaimers and adverse opinions.

Operating budget of the Financial Services Department

The budget for the Finance Department includes the full income for the assessment rates regardless of the utilisation of the rates. The cost centre shows a surplus, but it is not technically a surplus generating function.

The main cost drivers in the cost centre include salaries and overhead costs, but also the cost of the annual regularity audit comprising R17,15m. This item was previously budgeted for under the Council General cost centre.

In previous budgets a cost centre for Council General existed, which is now being unbundled. The vote was utilised for expenditure items that are not specifically related to a single department and is not managed centrally by a specific department. In the past, costs that were not specifically related to departments but were controlled centrally was also included in this cost centre. During the 2011/12 financial year it was decided that costs that are managed by a specific department will be moved to the cost centre of the controlling department.

The following cost items are now budgeted for under departmental budgets:

- Audit Fees now budgeted for in the Finance Cost Centre;
- Telephone Costs now budgeted for in the ICT Cost Centre; and
- Consultant Fees unbundled and moved to relevant departments.

Telephone costs are disbursed to departments based on the internal costing system at present. The weakness of this process is that the cost allocation is done based on the number of employees in the department (administrative personnel, exclusive of general workers) and not based on actual cost of the department. The ICT Department is currently upgrading the telephone system to be able to track the cost of individual telephone extensions (including the splitting of cost between official and private calls) and once this has been finalised, actual costs will be reflected per department. This will either be done through the internal charges system, or by moving the budgets back to departments, but still centrally managed by the ICT Department.

In the previous two financial years, a separate provision for bad debt has been made for the difference between the actual collection rate and the SDBIP target rate. An amount equalling the difference was held in the Council General cost centre with the intention of disbursing the amount to departments during the adjustments budget once it has been proven that the SDBIP target has been met.

This practise has been discontinued and only the actual collection rate is taken into account in the calculation of the bad debt provision as per National Treasury guidelines.

The remaining portion of the cost centre now totals into the Financial Services Budget for control purposes. The following cost items are left in this cost centre for the 2012/13 financial year.

- Payment of medical aid contributions to pensioners in terms of post-retirement benefits;
- Provision for the payment of long service awards;
- Provision for the appointment of temporary positions in maternity leave cases;
- Provision of funds for new positions. An amount of R9 million must still be allocated for the current year (2011/12) and a further R55 million is provided in the new budget. This amount is provided mainly to address the requirements in terms of the Institutional Review; and
- An amount of R400 million is also provided in the 2012/13 budget for the write-off of excess consumption and debt of registered indigents.

The operating budget per category is attached hereto.

Capital budget of the Financial Services Department

The department has requested the following capital budget:

Budget per Source of Finance

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Municipal Bonds	14,500,000	2,000,000	
Revenue	5,905,000	5,240,000	5,240,000
Total	20,405,000	7,240,000	5,240,000

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Germiston	14,500,000	2,000,000	
Operational Equipment	5,905,000	5,240,000	5,240,000
Total	20,405,000	7,240,000	5,240,000

Budget per Ward Category

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
CBD	14,500,000	2,000,000	
Operational Equipment	5,905,000	5,240,000	5,240,000
Total	20,405,000	7,240,000	5,240,000

Expected outcomes from the implementation of the Capital budget

The total budget for the department is R20,4m.

- R14,5m for the completion of the CPO/Stores building in Germiston.

Table 64: Operating budget of the Financial Services Department

FINANCIAL SERVICES												
FINANCIAL PERIOD	F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ. BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14
INCOME												
Property Rates	2,389,310,744	2,648,034,823	3,052,428,958	3,238,483,972	3,238,483,972	2,353,426,156	3,137,767,123	3,560,847,238	9.95%	13.48%	73.04%	3,888,445,185
Departmental Usage	-	-	-	-	37,215,100	50,773,984	67,697,990	78,513,044	110.97%	15.98%	1.61%	84,401,521
Less: Income foregone	610,843,844	516,035,437	636,097,435	528,590,579	472,289,098	406,431,188	541,904,510	599,127,102	26.86%	10.56%	12.29%	654,246,795
Sub-total: Net Property Rates	1,778,466,900	2,131,999,386	2,416,331,523	2,709,893,393	2,803,409,974	1,997,768,952	2,663,560,603	3,040,233,180	8.45%	14.14%	62.36%	3,318,599,911
Penalties Imposed on Property Rates	108,131,850	71,207,519	62,530,966	107,835,384	46,000,000	39,979,267	53,304,798	58,038,668	26.17%	8.88%	1.19%	62,391,570
Interest Earned - Outstanding Debtors	130,777,046	20,967,869	20,529,340	68,617,655	17,173,543	13,761,791	18,940,702	20,728,946	20.70%	9.44%	0.43%	21,765,393
Sub-total: Penalties and Interest on Debtors	238,908,896	92,175,388	83,060,306	176,453,039	63,173,543	53,741,059	72,245,500	78,767,614	24.68%	9.03%	1.62%	84,156,963
Rent of Facilities and Equipment - Other	5,881,585	5,442,161	14,058,954	409,473	409,473	8,116,577	358,944	14,237,447	3377.02%	3866.48%	0.29%	15,903,228
Sub-total: Rent of Facilities and Equipment	5,881,585	5,442,161	14,058,954	409,473	409,473	8,116,577	358,944	14,237,447	3377.02%	3866.48%	0.29%	15,903,228
Interest Earned - Current Investment Portfolio	117,217,784	54,285,530	119,449,066	69,614,618	104,614,618	76,331,984	101,455,256	170,000,000	62.50%	67.56%	3.49%	178,500,000
Sub-total: Interest Earned	117,217,784	54,285,530	119,449,066	69,614,618	104,614,618	76,331,984	101,455,256	170,000,000	62.50%	67.56%	3.49%	178,500,000
Final Notice Fees	24,817,014	31,035,038	36,678,871	45,000,000	38,000,000	41,505,181	55,339,401	45,228,812	19.02%	-18.27%	0.93%	48,530,516
Disconnection Fees	25,253,523	44,570,633	58,598,707	44,570,113	72,460,113	52,825,456	67,242,985	72,460,113	0.00%	7.76%	1.49%	77,749,700
Other Fees	-	0	-	-	290,000	629,833	297,511	290,000	0.00%	-2.52%	0.01%	311,170
Sub-total: Fees	50,070,537	75,605,670	95,277,578	89,570,113	110,750,113	94,960,469	122,879,897	117,978,925	6.53%	-3.99%	2.42%	126,591,386
Licenses & Permits	1,885,492	2,707,227	3,125,434	1,419,348	2,989,348	2,914,553	3,166,319	3,280,000	9.72%	3.59%	0.07%	3,608,000
Income from Agency Services	23,088	27,087	29,708	-	-	3,320	-	-	0.00%	0.00%	0.00%	-
Equitable Share	1,629,859,800	2,032,331,584	33,264,987	37,170,010	37,170,010	37,170,010	37,170,010	41,266,826	11.02%	11.02%	0.85%	44,262,350
RSC Levy Replacement / Fuel Levy	-	-	1,116,765,000	1,240,247,000	1,261,971,000	1,261,972,000	1,261,971,000	-	-100.00%	0.00%	0.00%	-
Finance Management Grant	4,143,275	2,293,299	1,281,975	1,250,000	1,250,000	671,165	1,250,000	1,250,000	0.00%	0.00%	0.03%	1,250,000
Sub-total: Operating Grants	1,634,003,075	2,034,624,883	1,151,311,962	1,278,667,010	1,300,391,010	1,299,813,175	1,300,391,010	42,516,826	-96.73%	-96.73%	0.87%	45,512,350
Municipal Infrastructure Grant for Cities	-	-	-	-	-	-	-	30,000,000	100.00%	100.00%	0.62%	-
Sub-total: Capital Grants	-	-	-	-	-	-	-	30,000,000	100.00%	100.00%	0.62%	-
Fuel Levy	-	-	-	-	-	-	-	1,363,911,000	100.00%	100.00%	27.98%	1,450,467,000
Other Sundry Income	12,535,100	32,248,494	27,214,682	8,247,250	8,927,250	34,671,776	21,571,807	9,445,507	5.81%	-56.21%	0.19%	22,110,052
Sub-total: Other Income	12,535,100	32,248,494	27,214,682	8,247,250	8,927,250	34,671,776	21,571,807	9,445,507	5.81%	-56.21%	0.19%	22,110,052
Gain on Sale of Assets	86,472,422	70,554,390	4,871,992	-	5,000,000	-	-	5,000,000	0.00%	100.00%	0.10%	5,000,000
TOTAL OPERATING INCOME	3,925,464,859	4,499,670,217	3,914,731,205	4,334,274,244	4,399,665,329	3,568,321,865	4,285,629,336	4,875,370,499	10.81%	13.76%	100.00%	5,250,448,890
Internal Recoveries	337,286,501	291,964,359	250,245,928	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING INCOME	4,262,751,360	4,791,634,576	4,164,977,133	4,334,274,244	4,399,665,329	3,568,321,865	4,285,629,336	4,875,370,499	10.81%	13.76%	100.00%	5,250,448,890
Year on Year Increase	11.59%	12.41%	-13.08%	4.06%	1.51%	-18.90%	20.10%	13.76%	10.81%	13.76%	100.00%	7.69%
												7.85%

FINANCIAL SERVICES												
FINANCIAL PERIOD	F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14
EXPENDITURE												
Employee Related Costs - Salaries & Wages	204,467,030	242,402,480	301,860,879	316,114,579	312,138,537	198,339,066	289,716,797	437,267,705	40.09%	62.12%	33.52%	385,176,763
Employee Related Costs - Overtime	4,446,683	6,176,109	7,766,468	8,119,685	8,399,685	5,923,908	9,157,036	9,301,899	10.74%	1.58%	0.71%	10,321,054
Employee Related Costs - Additional Positions	-	-	-	55,000,000	9,000,000	-	-	62,640,787	596.01%	100.00%	4.80%	64,419,223
Employee Related Costs - Social Contributions	170,001,829	114,332,807	213,156,312	130,339,545	129,469,545	175,764,557	140,698,445	150,392,069	16.16%	6.89%	11.53%	166,869,718
Employee Related Costs - Salaries Capitalised	-	(13,291)	-	(1,663,576)	(1,663,576)	(717,253)	(420,053)	(1,628,245)	-2.12%	287.63%	-0.12%	(1,806,644)
Sub-Total: Remuneration	376,915,542	362,898,105	522,583,659	507,910,233	457,344,191	379,316,278	419,152,225	657,974,215	43.87%	56.98%	50.43%	624,980,114
Bad Debts (Provision for Bad Debts) - additional target	704,087,374	698,288,401	698,480,247	575,530,321	753,266,361	568,199,870	759,895,106	355,708,680	-52.78%	-53.19%	27.26%	406,009,078
Sub-Total: Bad Debt Provision	704,087,374	698,288,401	698,480,247	575,530,321	753,266,361	568,199,870	759,895,106	355,708,680	-52.78%	-53.19%	27.26%	406,009,078
Collection Costs	63,285,287	72,917,957	112,112,143	117,367,641	137,750,941	90,114,172	119,312,484	152,261,000	10.53%	27.62%	11.67%	169,841,882
Depreciation - Existing Assets	3,606,226	10,061,678	14,344,539	14,591,650	21,258,363	11,139,223	20,992,634	19,920,296	-6.29%	-5.11%	1.53%	20,916,311
Sub-Total: Depreciation	3,606,226	10,061,678	14,344,539	14,591,650	21,258,363	11,139,223	20,992,634	19,920,296	-6.29%	-5.11%	1.53%	20,916,311
Repairs and Maintenance - External Contractors	79,789,582	3,620,678	21,651,891	60,917,970	63,054,405	26,993,572	55,699,548	18,173,482	-71.18%	-67.37%	1.39%	21,261,160
Repairs and Maintenance - Ringfenced Pending Collections	-	-	-	297,715,536	-	-	-	-	0.00%	0.00%	0.00%	-
Repairs and Maintenance - Internal Maintenance Teams	405,474	313,719	538,273	43,054,145	36,044,165	407,150	29,873,873	827,547	-97.70%	-97.23%	0.06%	918,213
Sub-Total: Repairs and Maintenance	80,195,056	3,934,397	22,190,164	401,687,651	99,098,570	27,400,721	85,573,421	19,001,029	-80.83%	-77.80%	1.46%	22,179,373
Interest Expense - Current External Borrowings	145,311,368	229,204,711	106,646,913	167,176,340	167,176,340	178,144,293	167,176,340	196,168,000	17.34%	17.34%	15.04%	229,324,488
Sub-Total: Interest Expense	145,311,368	229,204,711	106,646,913	167,176,340	167,176,340	178,144,293	167,176,340	196,168,000	17.34%	17.34%	15.04%	229,324,488
Contracted Services - Existing Contracts	87,439,197	48,368,686	30,297,327	57,816,000	53,644,000	20,975,913	48,468,737	127,394,628	137.48%	162.84%	9.76%	131,216,468
Sub-Total: Contracted Services	87,439,197	48,368,686	30,297,327	57,816,000	53,644,000	20,975,913	48,468,737	127,394,628	137.48%	162.84%	9.76%	131,216,468
Grants & Subsidies Paid - Social/Educational/Sports	-	-	11,789,206	-	21,400,040	33,324,033	21,400,040	36,813,604	72.03%	72.03%	2.82%	39,624,168
Grants & Subsidies Paid - Eskom	-	-	-	-	-	-	-	400,000,000	100.00%	100.00%	30.66%	506,800,000
Grants & Subsidies Paid - Entities	-	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-
Grants & Subsidies Paid - Add rebates on Ass rates - pens	-	-	-	29,700,000	34,643,177	28,159,161	34,643,177	38,525,852	11.21%	11.21%	2.95%	42,070,230
Grants & Subsidies Paid - Free Basic Services - Indigents	-	-	-	-	29,958,264	14,517,423	34,341,158	21,624,726	-27.82%	-37.03%	1.66%	23,614,202
Sub-Total: Grants and Subsidies	184,345,488	239,137,594	304,704,750	29,700,000	86,001,481	76,000,617	90,384,375	496,964,182	477.86%	449.83%	38.09%	612,108,600
General Expenses	-	-	-	(757,179,154)	(681,795,286)	(592,986,521)	(1,273,786,431)	(747,004,882)	9.56%	-41.36%	-57.26%	(724,183,958)
General Expenditure	-	-	-	1,250,000	1,250,000	671,165	980,375	1,250,000	0.00%	27.50%	0.10%	1,250,000
Impairment loss	(1,559,532)	330,955	(101,698)	-	-	-	-	-	0.00%	0.00%	0.00%	-
Loss on Sale of Assets	469,161	926,212	24,773,397	-	5,000,000	-	-	25,000,000	400.00%	100.00%	1.92%	25,000,000
TOTAL OPERATING EXPENDITURE	1,646,095,167	1,666,068,695	1,847,820,847	1,115,850,682	1,099,994,961	758,975,731	438,149,266	1,304,637,148	18.60%	197.76%	100.00%	1,518,642,356
Internal Transfers:	-	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-
Internal Charges	182,285,649	96,432,123	83,572,856	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING EXPENDITURE	1,828,380,816	1,762,500,818	1,931,393,503	1,115,850,682	1,099,994,961	758,975,731	438,149,266	1,304,637,148	18.60%	197.76%	100.00%	1,518,642,356
Year on Year Increase	1.67%	-3.60%	9.58%	-42.23%	-1.42%	-31.00%	-42.27%	197.76%				16.40%
OPERATING SURPLUS/(DEFICIT)	2,434,370,544	3,029,153,758	2,233,583,630	3,218,423,562	3,299,670,368	2,809,346,133	3,847,480,070	3,570,733,351	8.21%	-7.19%		3,731,806,534
Contribution to Capital Budget	-	-	-	-	-	-	-	30,000,000	100.00%	100.00%		-
Total Transfers to Cash-Backed Reserves	-	-	-	-	-	-	-	-	0.00%	0.00%		-
Total Transfers from Cash-Backed Reserves	-	1,598,132,500	7,832,256	-	-	-	-	5,874,191	100.00%	100.00%		4,079,952
Total Other Adjustments	-	-	-	-	-	-	-	-	0.00%	0.00%		-
NET OPERATING SURPLUS/(DEFICIT)	2,434,370,544	4,627,286,258	2,241,415,886	3,218,423,562	3,299,670,368	2,809,346,133	3,847,480,070	3,546,607,542	7.48%	-7.82%		3,736,702,085
												3,859,015,595

2.10.9 Fleet Management

The result statements of the department is contained in the IDP.

Flagship projects of the Fleet Management Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
Establishment of a functional fleet management unit	<ul style="list-style-type: none"> Setting up of Fleet Management Unit and strategy conceptualization Completion of the strategy and organisational structure

Operating budget of the Fleet Management Department

The Fleet Management budget comprises the cost of the section responsible for the management of the council owned fleet, but NOT the cost of the vehicles itself. The operational cost (fuel, tyres, repairs and maintenance, etc.) is budgeted for under the departments that are utilising the vehicles to ensure true cost reflection of services. The acquisition of vehicles is also budgeted for under the departments and not the fleet management cost centre.

The cost is, therefore, mainly comprised of salaries and overhead costs. A fleet management strategy has been compiled during the 2011/12 financial year and the way in which vehicles are managed and budgeted for may differ substantially in future years.

Capital budget of the Fleet Management Department

The department has requested the following capital budget:

Budget per Source of Finance

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Municipal Bonds	16,000,000	3,000,000	
Other Loan Funding			3,000,000
Revenue	6,200,000	3,050,000	2,700,000
Total	22,200,000	6,050,000	5,700,000

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Corporate	1,000,000	3,000,000	3,000,000
Operational Equipment	21,200,000	3,050,000	2,700,000
Total	22,200,000	6,050,000	5,700,000

Expected outcomes from the implementation of the Capital budget

The total budget for the department is R22,2m.

An amount of R15m for the procurement of the fuel and fleet management system.

Table 65: Operating budget of the Fleet Management Department

FLEET MANAGEMENT														
FINANCIAL PERIOD		F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14	F03 2014/15
INCOME														
Other Sundry Income		21,388	13,204	-	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
Sub-Total: Other Income		21,388	13,204	-	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
TOTAL OPERATING INCOME		21,388	13,204	-	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
Internal Recoveries		34,742,000	30,177,120	23,074,015	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING INCOME		34,763,387	30,190,324	23,074,015	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
Year on Year Increase		54.97%	-13.15%	-23.57%	-100.00%	0.00%	0.00%	0.00%	0.00%			0.00%	0.00%	0.00%
EXPENDITURE														
Employee Related Costs - Salaries & Wages		33,385,193	37,949,570	41,316,861	51,003,675	50,032,125	32,353,205	43,187,727	50,733,786	1.40%	17.47%	261.52%	56,292,413	61,133,556
Employee Related Costs - Overtime		3,082,361	3,178,560	3,023,687	1,987,431	1,987,431	2,668,454	2,104,491	2,081,389	4.73%	-1.10%	10.73%	2,309,435	2,508,046
Employee Related Costs - Social Contributions		8,469,326	10,840,842	10,819,679	12,213,007	12,213,007	8,547,960	13,272,240	13,370,375	9.48%	0.74%	68.92%	14,835,298	16,111,133
Employee Related Costs - Salaries Capitalised		-	-	-	(1,298,633)	(1,298,633)	-	(327,905)	(1,271,053)	-2.12%	287.63%	-6.55%	(1,410,315)	(1,531,603)
Employee Related Costs - Salaries to R and M Internal		-	-	-	(50,750,366)	(50,750,366)	(18,539,790)	(43,513,364)	(52,310,170)	3.07%	20.22%	-269.64%	(58,041,513)	(63,033,084)
Sub-Total: Remuneration		44,936,880	51,968,971	55,160,227	13,155,114	12,183,564	25,029,830	14,723,189	12,604,327	3.45%	-14.39%	64.97%	13,985,318	15,188,048
Depreciation - Existing Assets		10,171,822	15,398,206	-	-	503,765	201,506	497,468	1,007,530	100.00%	102.53%	5.19%	1,057,907	1,110,802
Sub-Total: Depreciation		10,171,822	15,398,206	-	-	503,765	201,506	497,468	1,007,530	100.00%	102.53%	5.19%	1,057,907	1,110,802
Repairs and Maintenance - External Contractors		1,275,237	994,618	1,044,871	923,157	1,258,157	969,121	1,277,466	1,471,275	16.94%	15.17%	7.58%	1,570,351	1,672,441
Repairs and Maintenance - Internal Maintenance Teams		397,943	288,199	240,155	780,000	802,080	330,900	692,920	835,863	4.21%	20.63%	4.31%	927,444	1,007,205
Sub-Total: Repairs and Maintenance		1,673,180	1,282,817	1,285,026	1,703,157	2,060,237	1,300,021	1,970,386	2,307,138	11.98%	17.09%	11.89%	2,497,795	2,679,646
Contracted Services - Existing Contracts		-	-	-	-	-	-	-	90,000	100.00%	100.00%	0.46%	92,700	95,481
Sub-Total: Contracted Services		-	-	-	-	-	-	-	90,000	100.00%	100.00%	0.46%	92,700	95,481
General Expenses		2,103,434	1,610,781	2,091,519	2,422,251	2,705,115	1,464,689	2,645,403	3,390,891	25.35%	28.18%	17.48%	3,622,348	3,823,297
TOTAL OPERATING EXPENDITURE		58,885,317	70,240,775	58,536,772	17,280,522	17,452,681	27,996,046	19,836,446	19,399,886	11.16%	-2.20%	100.00%	21,256,068	22,897,274
Internal Transfers:										0.00%	0.00%	0.00%		
Internal Charges		9,546,682	9,109,716	247,273	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING EXPENDITURE		68,431,998	79,350,491	58,784,045	17,280,522	17,452,681	27,996,046	19,836,446	19,399,886	11.16%	-2.20%	100.00%	21,256,068	22,897,274
Year on Year Increase		40.89%	15.96%	-25.92%	-70.60%	1.00%	60.41%	-29.15%	-2.20%				9.57%	7.72%
OPERATING SURPLUS/(DEFICIT)		(33,668,611)	(49,160,167)	(35,710,030)	(17,280,522)	(17,452,681)	(27,996,046)	(19,836,446)	(19,399,886)	11.16%	-2.20%		(21,256,068)	(22,897,274)
Total Transfers from Cash-Backed Reserves		-	-	20,929,284	-	-	-	-	15,686,964	100.00%	100.00%		13,081,850	10,902,414
NET OPERATING SURPLUS/ (DEFICIT)		(33,668,611)	(49,160,167)	(14,780,746)	(17,280,522)	(17,452,681)	(27,996,046)	(19,836,446)	(3,702,922)	-78.78%	-81.33%		(8,174,218)	(11,994,860)

2.10.10 Human Resources Management and Development

The result statements of the department is contained in the IDP.

Flagship projects of the Human Resources Management and Development Department

PROJECT NAME	PROJECT DESCRIPTION
Development of HR strategy	Presently most of the policies in the municipality are from the disestablished municipalities, these results in the workplace being managed differently. The HR department has already started a process of rationalising the policies also as one of the Institutional review process.
Structure for policies	Presently most of the policies in the municipality are from the disestablished municipalities, these results in the workplace being managed differently. The HR department has already started a process of rationalising the policies also as one of the Institutional review process, this process should also be informed by the HR strategy.
Institutional review and development	The organization is currently using the combination of two structures which are not fully implemented. The non-completion of the entire process has had a negative impact on service delivery, hence the metro commenced with an institutional review process to create a single organization with the requisite skills and competencies to give effect to better service delivery. The elements of the institutional review are: <ul style="list-style-type: none"> • Macro and micro structure • Strategic alignment and business process • Migration of staff • Functional analysis
Resuscitation of the Local Labour Forum	The relationship between the employer (Ekurhuleni Metropolitan Municipality) and organised labour (SAMWU and IMATU) has deteriorated to a stage that the Local Labour Forum's activities were suspended. Due to the negative effect of this impasse the employer took the initiative to resuscitate the activities of the Local Labour Forum.

Operating budget of the Human Resources Management and Development Department

This cost centre is also affected by the unbundling of the Council General cost centre. Projects that moved over the HR department include the Institutional Review budget (R22 m) as well as the HR Management budget. Both these amounts relate to consultant fees associated with the management of the staff complement of Council.

Improvements that are currently being worked on include the compilation of a new organisational structure for Council (Institutional Review) as well as the compilation of a HR strategy. This strategy will include the following components:

- Determination of optimum amount to be spent on the wage bill;
- Determination of optimum mix of staff levels, including the mix between managerial, supervisory and general staff levels (i.e. number of artisans to report to a team leader as one example);
- Standardisation of conditions of service and benefits;
- Development of a costing model that will project the future year cost implications of staff appointments, inclusive of post-retirement benefits; and
- Productivity measurement and improvement models.

Capital budget of the Human Resources Management and Development Department

An amount of R450 000, R540 000 and R592,000 per year respectively has been provided for operational equipment for the Human Resource Management and Development Department.

Table 66: Operating budget of the Human Resources Management and Development Department

HUMAN RESOURCES MANAGEMENT & DEVELOPMENT												
FINANCIAL PERIOD	F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F03 2014/15
INCOME												
Operating Grants & Subsidies - Other	12,316,275	13,762,536	11,284,303	17,730,484	17,730,484	20,043,700	17,730,484	19,148,922	8.00%	8.00%	100.00%	19,148,922
Sub-Total: Operating Grants	12,316,275	13,762,536	11,284,303	17,730,484	17,730,484	20,043,700	17,730,484	19,148,922	8.00%	8.00%	100.00%	19,148,922
Community Care Centres	-	-	10,081	-	-	-	-	-	0.00%	0.00%	0.00%	-
Sub-Total: Capital Grants	-	-	10,081	-	-	-	-	-	0.00%	0.00%	0.00%	-
Other Sundry Income	52,396	62,332	36,127	-	30,000	25,368	72,492	-	-100.00%	0.00%	0.00%	-
Sub-Total: Other Income	52,396	62,332	36,127	-	30,000	25,368	72,492	-	-100.00%	0.00%	0.00%	-
TOTAL OPERATING INCOME	12,368,672	13,824,868	11,330,511	17,730,484	17,760,484	20,069,068	17,802,976	19,148,922	7.82%	7.56%	100.00%	19,148,922
Internal Recoveries	65,787,301	76,978,681	79,702,245	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING INCOME	78,155,972	90,803,549	91,032,756	17,730,484	17,760,484	20,069,068	17,802,976	19,148,922	7.82%	7.56%	100.00%	19,148,922
Year on Year Increase	-3.89%	16.18%	0.25%	-80.52%	0.17%	13.00%	-11.29%	7.56%				0.00%
EXPENDITURE												
Employee Related Costs - Salaries & Wages	66,943,391	75,325,785	80,929,799	98,904,260	96,974,550	63,258,089	83,708,430	96,443,944	-0.55%	15.21%	58.92%	116,213,717
Employee Related Costs - Overtime	512,017	137,729	39,891	271,929	321,929	90,216	340,980	284,785	-11.54%	-16.46%	0.17%	343,180
Employee Related Costs - Social Contributions	14,519,961	18,344,422	18,198,841	20,337,419	20,337,419	14,243,499	22,101,286	20,064,091	-1.34%	-9.22%	12.26%	24,176,973
Employee Related Costs - Salaries Capitalised	-	-	-	(130,200)	(130,200)	-	(32,876)	(127,435)	-2.12%	287.82%	-0.08%	(153,557)
Sub-Total: Remuneration	81,975,370	93,807,936	99,168,531	119,383,408	117,503,698	77,591,803	106,117,730	116,665,385	-0.71%	9.94%	71.27%	140,580,293
Depreciation - Existing Assets	97,771,957	963,838	926,866	1,033,200	872,433	710,594	861,528	818,000	-6.24%	-5.05%	0.50%	858,900
Sub-Total: Depreciation	97,771,957	963,838	926,866	1,033,200	872,433	710,594	861,528	818,000	-6.24%	-5.05%	0.50%	858,900
Repairs and Maintenance - External Contractors	2,476,636	1,064,082	710,836	1,333,049	1,333,049	485,826	1,118,119	1,185,675	-11.06%	6.04%	0.72%	1,267,004
Repairs and Maintenance - Internal Maintenance Teams	77,489	126,418	56,210	96,500	96,500	79,770	82,797	104,238	8.02%	25.90%	0.06%	115,659
Sub-Total: Repairs and Maintenance	2,554,125	1,190,500	767,046	1,429,549	1,429,549	565,596	1,200,916	1,289,913	-9.77%	7.41%	0.79%	1,382,663
Contracted Services - Existing Contracts	167,581	273,872	406,396	470,000	470,000	269,305	469,711	6,846,680	1356.74%	1357.64%	4.18%	7,052,080
Sub-Total: Contracted Services	167,581	273,872	406,396	470,000	470,000	269,305	469,711	6,846,680	1356.74%	1357.64%	4.18%	7,052,080
Grants & Subsidies Paid - Social/Educational/Sports	9,136,877	7,824,785	9,819,779	10,700,000	10,700,000	7,030,277	10,700,000	18,360,000	71.59%	71.59%	11.22%	15,360,000
Sub-Total: Grants and Subsidies	9,136,877	7,824,785	9,819,779	10,700,000	10,700,000	7,030,277	10,700,000	18,360,000	71.59%	71.59%	11.22%	15,360,000
General Expenses	23,003,910	22,044,940	28,811,888	(4,162,517)	5,357,483	(9,463,465)	(20,934,289)	19,717,821	288.04%	-194.19%	12.05%	22,779,175
TOTAL OPERATING EXPENDITURE	214,609,820	126,105,872	139,900,306	128,853,640	136,333,163	76,704,111	98,415,597	163,697,599	20.07%	66.33%	100.00%	188,359,922
Internal Transfers:									0.00%	0.00%	0.00%	-
Internal Charges	1,062,661	1,278,343	1,350,305	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING EXPENDITURE	215,672,481	127,384,215	141,250,611	128,853,640	136,333,163	76,704,111	98,415,597	163,697,599	20.07%	66.33%	100.00%	188,359,922
Year on Year Increase	87.43%	-40.94%	10.89%	-8.78%	5.80%	-43.74%	28.31%	66.33%				6.96%
OPERATING SURPLUS/(DEFICIT)	(137,516,508)	(36,580,666)	(50,217,855)	(111,123,156)	(118,572,679)	(56,635,043)	(80,612,621)	(144,548,677)	21.91%	79.31%		(169,211,000)
Total Transfers from Cash-Backed Reserves	-	-	727,440	-	-	-	-	545,581	100.00%	100.00%		378,936
NET OPERATING SURPLUS/(DEFICIT)	(137,516,508)	(36,580,666)	(49,490,415)	(111,123,156)	(118,572,679)	(56,635,043)	(80,612,621)	(144,003,096)	21.45%	78.64%		(168,832,064)

2.10.11 Information Communication Technology (ICT)

The result statements of the department is contained in the IDP.

Flagship projects of the Information Communication Technology Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
Business Process Management	The project is about redesigning and automating the business processes with the aim to reduce silo operations and improve responses to the customers. BPM aims to improving the efficiency of the municipality business processes, doing things better with optimised processes and achieve better communication across the organisation; to integrating Municipality business processes with partners in the value chain, and understanding which partner is responsible for what part of the process. This will also apply to the municipality's interaction with other spheres of government, business, NGO, etc.
Information and Knowledge Management	The intent of the project is to create an information environment that provides the following: business-driven; knowledge-based; integrated; always available and reliable.
Digital City	Digital City is the innovative use of technology to create a smart city. The Digital City is divided into four streams of work which are: Broadband infrastructure; Setting up EM as an Internet service Provider; Enterprise Operation Centre / Unified Command Centre and Digital City Services and products. Implementation of Phase 1 of the project which includes setting up of the Digital City unit to provide effective broadband infrastructure that supports the business services, commercialisation of the fibre and connectivity to Ekurhuleni community.
Establishment of the EMM operation centre that incorporates the Network Operation Centre for ICT	Enterprise Operation centre, stream of Digital City, with NOC as the component of it. NOC is the monitoring facility that provides proactive management of the ICT infrastructure and real time monitoring of all nodes in the network. NOC forms Phase 1 of the operation centre implementation.
Enterprise Resource Planning	An Enterprise Resource Planning system (ERP) is a system that replaces many standalone systems of individual departments and offices – such as humans resources management, payroll, finance, supply chain management, grant management and projects – and integrates the functions into a single and automated

NAME OF THE PROJECT	BRIEF DESCRIPTION
	<p>system that runs on a single database.</p> <p>ERP provides for policies and procedures to be built into the system and upload as necessary. This will greatly reduce our dependence on policy and procedure manuals for knowledge transfer and provide a much more efficient means to handle knowledge retention, especially as experienced staff retires. ERP systems also come with built-in audit and security controls that have been implemented.</p> <p>Phase 1: This part of application rationalisation strategy where ERP is considered for integrated systems that will reduce the number of application and the costs associated with those applications.</p>
Permanent location of the consolidated call centre with supporting CRM system	Implementation of the call centre at the permanent site. The call centre will consolidate non-life threatening and EMPD call centre with the intention of sharing of systems and information.

Operating budget of the Information Communication Technology Department

The ICT Department shows a cost increase of 36,04%, as a result of the budget of R52m for telephone costs that was moved from Council General to ICT.

The ICT department is also responsible for the management of software licences. A detailed software licences budget will be provided as part of the tabled budget.

The department is also responsible for the central call centre. Provision has been made for 50 call centre operators in the salary budget.

Table 67: Operating budget of the Information Communication Technology Department

INFORMATION AND COMMUNICATION TECHNOLOGY													
FINANCIAL PERIOD	F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14	F03 2014/15
INCOME													
Municipal Infrastructure Grant for Cities	-	-	-	-	70,000,000	-	70,000,000	-	-100.00%	0.00%	0.00%	-	-
Sub-Total: Capital Grants	-	-	-	-	70,000,000	-	70,000,000	-	-100.00%	0.00%	0.00%	-	-
Other Sundry Income	21,688	20,597	86	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
Sub-Total: Other Income	21,688	20,597	86	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
TOTAL OPERATING INCOME	21,688	20,597	86	-	70,000,000	-	70,000,000	-	-100.00%	0.00%	0.00%	-	-
Internal Recoveries	410,711,121	186,746,757	197,112,005	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING INCOME	410,732,808	186,767,354	197,112,091	-	70,000,000	-	70,000,000	-	-100.00%	0.00%	0.00%	-	-
Year on Year Increase	232.23%	-54.53%	5.54%	-100.00%	0.00%	-100.00%	0.00%	-100.00%				0.00%	0.00%
EXPENDITURE													
Employee Related Costs - Salaries & Wages	46,897,816	51,881,100	61,715,115	83,811,488	82,222,048	50,637,775	70,974,071	87,728,588	6.70%	23.61%	26.52%	97,340,538	105,711,823
Employee Related Costs - Overtime	1,046,580	575,996	1,035,644	522,626	522,626	1,644,208	553,409	547,334	4.73%	-1.10%	0.17%	607,302	659,530
Employee Related Costs - Social Contributions	10,340,379	13,370,294	13,864,916	16,226,919	16,226,919	11,745,217	17,634,280	15,950,670	-1.70%	-9.55%	4.82%	17,704,216	19,226,778
Employee Related Costs - Salaries Capitalised	-	(330,512)	(1,882,754)	(10,249,911)	(10,249,911)	(773,986)	(2,588,103)	(10,032,226)	-2.12%	287.63%	-3.03%	(11,131,403)	(12,088,704)
Sub-Total: Remuneration	58,284,755	65,496,878	74,732,921	90,311,122	88,721,682	63,253,214	86,573,657	94,194,366	6.17%	8.80%	28.48%	104,520,663	113,509,427
Depreciation - Existing Assets	258,722,260	59,132,163	71,916,659	41,612,180	76,121,318	45,012,791	75,169,801	78,926,130	3.68%	5.00%	23.86%	82,872,437	87,016,058
Sub-Total: Depreciation	258,722,260	59,132,163	71,916,659	41,612,180	76,121,318	45,012,791	75,169,801	78,926,130	3.68%	5.00%	23.86%	82,872,437	87,016,058
Repairs and Maintenance - External Contractors	63,290,573	42,086,097	33,714,388	78,865,637	78,465,637	38,462,791	69,194,868	69,716,526	-11.15%	0.75%	21.08%	74,672,308	79,526,008
Repairs and Maintenance - Internal Maintenance Teams	23,863	9,810	6,785	70,000	70,000	22,800	60,060	68,513	-2.12%	14.07%	0.02%	76,020	82,558
Sub-Total: Repairs and Maintenance	63,314,436	42,095,906	33,721,173	78,935,637	78,535,637	38,485,591	69,254,928	69,785,039	-11.14%	0.77%	21.10%	74,748,328	79,608,566
Contracted Services - Existing Contracts	-	-	-	25,000,000	5,000,000	-	4,521,000	25,000,000	400.00%	452.96%	7.56%	25,750,000	26,522,500
Sub-Total: Contracted Services	-	-	-	25,000,000	5,000,000	-	4,521,000	25,000,000	400.00%	452.98%	7.56%	25,750,000	26,522,500
General Expenses	31,131,466	4,726,700	21,322,366	(5,147,238)	(5,222,238)	395,031	(30,137,328)	62,882,168	-1304.12%	-308.65%	19.01%	65,780,903	68,243,278
TOTAL OPERATING EXPENDITURE	411,452,917	171,451,647	201,693,119	230,711,701	243,156,399	147,146,627	205,382,058	330,787,703	36.04%	61.06%	100.00%	353,672,321	374,899,829
Internal Transfers:													
Internal Charges	1,284,203	1,804,172	1,604,088	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING EXPENDITURE	412,737,121	173,255,819	203,297,207	230,711,701	243,156,399	147,146,627	205,382,058	330,787,703	36.04%	61.06%	100.00%	353,672,321	374,899,829
Year on Year Increase	222.17%	-58.02%	17.34%	13.48%	5.39%	-39.48%	39.58%	61.06%				6.92%	6.00%
OPERATING SURPLUS/(DEFICIT)	(2,004,313)	13,511,535	(6,185,116)	(230,711,701)	(173,156,399)	(147,146,627)	(135,382,058)	(330,787,703)	91.03%	144.34%		(353,672,321)	(374,899,829)
Contribution to Capital Budget	-	-	-	-	70,000,000	-	70,000,000	-	-100.00%	0.00%		-	-
Total Transfers from Cash-Backed Reserves	-	-	70,745,940	26,916,471	26,916,471	-	26,916,471	53,059,457	97.13%	97.13%		44,219,751	36,852,741
NET OPERATING SURPLUS/ (DEFICIT)	(2,004,313)	13,511,535	64,560,824	(203,795,230)	(146,239,928)	(147,146,627)	(178,465,587)	(277,728,246)	28.44%	55.62%		(309,452,570)	(338,047,088)

Capital budget of the Information Communication Technology Department

The department has requested the following capital budget:

Budget per Source of Finance

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Municipal Bonds	175,300,000	175,000,000	
Revenue	1,290,000	1,590,000	1,908,000
Other Loan Funding			164,600,000
Total	176,590,000	176,590,000	166,508,000

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Corporate	175,300,000	175,000,000	164,600,000
Operational Equipment	1,290,000	1,590,000	1,908,000
Total	176,590,000	176,590,000	166,508,000

Budget per Ward Category

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
All Wards	175,300,000	175,000,000	164,600,000
Operational Equipment	1,290,000	1,590,000	1,908,000
Total	176,590,000	176,590,000	166,508,000

Expected outcomes from the implementation of the Capital budget

The total budget for the department is R176,5m. Significant projects are:

- R30m for the Implementation of a Digital City Services;
- R35m for the Unified Command Centre ;
- R40m for the Installation of fibre optic cable throughout the Aerotropolis ;
- R20m for the purchasing of the Electronic Document Management System as well as the Business Process Management;
- R11,3m for the migration to next generation network - Increased security of ICT infrastructure and systems;
- R17m for the Business Processing Re-engineering – includes the level of completion of the documented process map for billing; and
- R15m for the Renewable Energy projects - process where waste can be converted at recycling centres for energy production.

The evaluation of the Project Monitoring Office on departmental readiness to implement the projects is as follows:

Due to the large amendment to the proposed CAPEX, only a small percentage of the projects have activity based project plans and time lines. The PMO will have a one-to-one to assist in the development of detailed project plans using MS Projects.

Although this Department has all the technical skills regarding the requirements of all their projects, they do have a lack of project management capacity to perform contract administration and to implement their projects in time (with the exception of projects where the existing SETA tenders can be used).

This required capacity can be provided via a centralized PMU to assist with the implementation of non-core projects.

2.10.12 Institutional Strategy, Monitoring & Evaluation and Research

The Institutional Strategy, M & E and Research department comprises the Office of the General Manager, the Integrated Development Plan and the Research and Development functions.

The result statements of the department is contained in the IDP.

Flagship projects of the Institutional Strategy, Monitoring & Evaluation and Research Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
GDS	<p>The main aims of the GDS 2025 were; to provide a framework and a point of reference for all the EMM's plans, policies, and strategies; and to build a common vision and purpose between government, private sector and civil society. GDS 2025 is meant to be a road map that guides the Metro's actions for the next 20 years. It did not only reflect the Metro's strategic thinking, but also informed policy and delivery programme of the Metro. The adopted strategy was defined in the context of three landscapes (physical development, economic development and social development), and these three informed the strategic thrust for the ensuing years.</p> <p>Upon reflecting on GDS 2025, it became clear that the objectives of the Municipal Spatial Development Framework were not realised. Secondly, the capital investment framework did not yield the expected growth and development results. For example; the majority of the GDS 2025 milestones between 2005 and 2010 were not achieved. To this end the majority of the City's poor continued to stay informal settlements, increased unemployment poverty, inequality and the apartheid urban form still persists. The Mayoral Lekgotlas of 2009 and 2010 then resolved that the Growth and Development Strategy of Ekurhuleni be reviewed.</p>
Establishment of Planning Commission	To provide strategic and planning support to the Metro.
Setting up a functional M&E System	To improve reporting and management of performance information and evaluation.

Operating budget of the Institutional Strategy, Monitoring & Evaluation and Research Department

The budget comprises mainly salaries and office overhead costs, but also makes provision for the following:

- Public participation processes.
- Community Based Projects (R200 000 per ward).

Capital budget of the Institutional Strategy, Monitoring & Evaluation and Research Department

An amount of R220 000, R220 000 and R220 000 per year respectively has been provided for operational equipment for the Institutional Strategy, M & E and Research Department.

Table 68: Operating budget of the Institutional Strategy, Monitoring & Evaluation and Research Department

INSTITUTIONAL STRATEGY, M & E AND RESEARCH														
FINANCIAL PERIOD		F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14	F03 2014/15
INCOME														
Operating Grants & Subsidies - Other		-	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
Sub-Total: Operating Grants		-	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
Other Sundry Income		4,392	-	-	-	-	5,159	-	-	0.00%	0.00%	0.00%	-	-
Sub-Total: Other Income		4,392	-	-	-	-	5,159	-	-	0.00%	0.00%	0.00%	-	-
TOTAL OPERATING INCOME		4,392	-	-	-	-	5,159	-	-	0.00%	0.00%	0.00%	-	-
Internal Recoveries		235,003	308,481	119,652	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING INCOME		239,395	308,481	119,652	-	-	5,159	-	-	0.00%	0.00%	0.00%	-	-
Year on Year Increase		-67.80%	28.86%	-61.21%	-100.00%	0.00%	0.00%	-100.00%	0.00%			0.00%	0.00%	
EXPENDITURE														
Employee Related Costs - Salaries & Wages		5,087,992	5,617,933	7,139,015	8,280,068	8,118,118	6,036,312	7,007,558	8,975,525	10.56%	28.08%	20.46%	9,958,926	10,815,393
Employee Related Costs - Overtime		41,186	23,975	70,050	27,400	27,400	7,305	29,014	28,695	4.73%	-1.10%	0.07%	31,839	34,578
Employee Related Costs - Social Contributions		609,113	796,356	826,851	1,269,037	1,269,037	702,239	1,379,102	1,404,204	10.65%	1.82%	3.20%	1,558,056	1,692,050
Employee Related Costs - Salaries Capitalised		-	-	-	(6,510)	(6,510)	-	(1,644)	(6,372)	-2.12%	287.59%	-0.01%	(7,070)	(7,678)
Sub-Total: Remuneration		5,738,291	6,438,263	8,035,916	9,569,995	9,408,045	6,745,856	8,414,030	10,402,052	10.57%	23.63%	23.71%	11,541,751	12,534,343
Depreciation - Existing Assets		164,772	214,007	196,795	217,990	339,515	212,103	335,271	482,235	42.04%	43.83%	1.10%	506,347	531,664
Sub-Total: Depreciation		164,772	214,007	196,795	217,990	339,515	212,103	335,271	482,235	42.04%	43.83%	1.10%	506,347	531,664
Repairs and Maintenance - External Contractors		29,882	8,190	14,862	21,475	21,475	1,871	18,928	27,932	30.07%	47.57%	0.06%	30,024	31,976
Repairs and Maintenance - Internal Maintenance Teams		13,350	-	7,375	20,000	20,000	2,250	17,160	21,533	7.67%	25.48%	0.05%	23,892	25,947
Sub-Total: Repairs and Maintenance		43,232	8,190	22,237	41,475	41,475	4,121	36,088	49,465	19.26%	37.07%	0.11%	53,916	57,923
Contracted Services - Existing Contracts		39,600	34,800	40,355	50,000	50,000	28,197	45,210	53,450	6.90%	18.23%	0.12%	55,054	56,705
Sub-Total: Contracted Services		39,600	34,800	40,355	50,000	50,000	28,197	45,210	53,450	6.90%	18.23%	0.12%	55,054	56,705
General Expenses		9,983,916	10,011,017	7,546,745	10,838,009	15,358,009	7,226,549	12,298,694	32,892,102	114.17%	167.44%	74.96%	33,754,881	33,820,789
TOTAL OPERATING EXPENDITURE		15,969,811	16,706,278	15,842,048	20,717,469	25,197,044	14,216,827	21,129,293	43,879,304	74.14%	107.67%	100.00%	45,911,949	47,001,424
Internal Transfers:										0.00%	0.00%	0.00%		
Internal Charges		36,823	50,366	33,926	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING EXPENDITURE		16,006,634	16,756,644	15,875,974	20,717,469	25,197,044	14,216,827	21,129,293	43,879,304	74.14%	107.67%	100.00%	45,911,949	47,001,424
Year on Year Increase		27.39%	4.69%	-5.26%	30.50%	21.62%	-43.58%	48.62%	107.67%				4.63%	2.37%
OPERATING SURPLUS/(DEFICIT)		(15,767,239)	(16,448,163)	(15,756,322)	(20,717,469)	(25,197,044)	(14,211,667)	(21,129,293)	(43,879,304)	74.14%	107.67%		(45,911,949)	(47,001,424)
Total Transfers from Cash-Backed Reserves		-	-	167,520	-	-	-	-	125,644	100.00%	100.00%		104,711	87,267
NET OPERATING SURPLUS/ (DEFICIT)		(15,767,239)	(16,448,163)	(15,588,802)	(20,717,469)	(25,197,044)	(14,211,667)	(21,129,293)	(43,753,660)	73.65%	107.08%		(45,807,238)	(46,914,157)

2.10.13 Internal Audit

The result statement of the department is contained in the IDP.

Flagship projects of the Internal Audit Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
Implementation of the Business Integrity Framework	Development of Business Integrity Framework that include the review of the anti-corruption strategy, monitoring and evaluation thereof.
Audit of Performance Information	Development and implement the Audit of Performance Information framework to assess the readiness of performance information, quality of objectives and plans and assess the project risks.

Operating budget of the Internal Audit Department

The Internal Audit Department provides an internal audit service to the Metro as well as the municipal entities. The budget for the 2012/13 financial year decreased to R35,3 million from the budget of R37,1 million in the 2011/12 financial year which represents a 4.98% decrease.

The main cost elements are salaries and office overheads as well as consultant fees. The consultant fees are required for the following main items:

- Outsourced audit related to municipal entities (the costs are not recovered from entities);
- Risk based audits outsourced due to lack of staff capacity internally; and
- As and when forensic audits based on fraud hotline process.

Capital budget of the Internal Audit Department

An amount of R485 000, R361 000 and R388 400 per year respectively has been provided for operational equipment for the Internal Audit Department.

Table 69: Operating budget of the Internal Audit Department

INTERNAL AUDIT														
FINANCIAL PERIOD		F-03	F-02	F-01	F00	F00	F00	F00	F00	F01	%	%	F02	F03
		2008/09	2009/10	2010/11	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2012/13	%	P to B	Of Total	2013/14	2014/15
INCOME														
Other Sundry Income		1,258	296	-	1,000	1,000	-	2,416	-	-100.00%	0.00%	0.00%	-	-
Sub-Total: Other Income		1,258	296	-	1,000	1,000	-	2,416	-	-100.00%	0.00%	0.00%	-	-
TOTAL OPERATING INCOME		1,258	296	-	1,000	1,000	-	2,416	-	-100.00%	0.00%	0.00%	-	-
Internal Recoveries		-	5,579,269	7,175,227	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING INCOME		1,258	5,579,565	7,175,227	1,000	1,000	-	2,416	-	-100.00%	0.00%	0.00%	-	-
Year on Year Increase		-99.98%	443472.50%	28.60%	-99.99%	0.00%	-100.00%	0.00%	-100.00%				0.00%	0.00%
EXPENDITURE														
Employee Related Costs - Salaries & Wages		11,869,449	13,668,922	16,759,433	18,848,575	18,652,929	13,074,717	16,101,208	19,388,128	3.94%	20.41%	54.96%	21,512,378	23,362,444
Employee Related Costs - Overtime		8,797	1,163	3,373	31,538	31,538	718	33,396	33,029	4.73%	-1.10%	0.09%	36,648	39,800
Employee Related Costs - Social Contributions		2,481,622	3,377,142	3,478,197	3,948,407	3,948,407	3,091,028	4,290,850	4,346,630	10.09%	1.30%	12.32%	4,822,865	5,237,635
Employee Related Costs - Salaries Capitalised		-	(19,562)	-	(43,400)	(43,400)	-	(10,959)	(42,478)	-2.12%	287.61%	-0.12%	(47,132)	(51,166)
Remuneration of Councillors		-	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
Sub-Total: Remuneration		14,359,668	17,027,665	20,241,003	22,785,120	22,589,474	16,166,463	20,414,495	23,725,309	5.03%	16.22%	67.26%	26,324,759	28,588,693
Depreciation - Existing Assets		112,799	204,403	207,425	251,670	229,013	179,692	226,150	250,600	9.43%	10.81%	0.71%	263,130	276,287
Sub-Total: Depreciation		112,799	204,403	207,425	251,670	229,013	179,692	226,150	250,600	9.43%	10.81%	0.71%	263,130	276,287
Repairs and Maintenance - External Contractors		177,796	173,574	116,232	169,481	154,481	83,190	136,039	169,250	9.56%	24.41%	0.48%	181,050	192,819
Repairs and Maintenance - Internal Maintenance Teams		84,107	43,029	35,020	78,000	82,140	81,360	84,685	85,153	3.67%	0.55%	0.24%	94,482	102,608
Sub-Total: Repairs and Maintenance		261,903	216,603	151,252	247,481	236,621	164,550	220,724	254,403	7.51%	15.26%	0.72%	275,532	295,427
Contracted Services - Existing Contracts		-	-	47,983	62,000	62,000	46,407	56,060	62,000	0.00%	10.60%	0.18%	63,860	65,776
Sub-Total: Contracted Services		-	-	47,983	62,000	62,000	46,407	56,060	62,000	0.00%	10.60%	0.18%	63,860	65,776
General Expenses		10,900,761	9,931,944	8,925,803	9,438,837	14,006,703	5,883,568	11,240,699	10,981,533	-21.60%	-2.31%	31.13%	11,520,299	11,550,756
TOTAL OPERATING EXPENDITURE		25,635,331	27,380,615	29,573,466	32,785,108	37,123,811	22,440,680	32,158,128	35,273,845	-4.98%	9.69%	100.00%	38,447,580	40,776,939
Internal Transfers:														
Internal Charges		177,951	226,571	199,307	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING EXPENDITURE		25,813,282	27,607,186	29,772,773	32,785,108	37,123,811	22,440,680	32,158,128	35,273,845	-4.98%	9.69%	100.00%	38,447,580	40,776,939
Year on Year Increase		50.35%	6.95%	7.84%	10.12%	13.23%	-39.55%	43.30%	9.69%				9.00%	6.06%
OPERATING SURPLUS/(DEFICIT)														
Total Transfers from Cash-Backed Reserves		(25,812,025)	(22,027,620)	(22,597,546)	(32,784,108)	(37,122,811)	(22,440,680)	(32,155,712)	(35,273,845)	-4.98%	9.70%		(38,447,580)	(40,776,939)
NET OPERATING SURPLUS/(DEFICIT)		-	-	4,662,792	-	-	-	-	3,497,093	100.00%	100.00%		2,914,477	2,428,925
		(25,812,025)	(22,027,620)	(17,934,754)	(32,784,108)	(37,122,811)	(22,440,680)	(32,155,712)	(31,776,752)	-14.40%	-1.18%		(35,533,103)	(38,348,014)

2.10.14 Real Estate

The Real Estate Section is responsible for the following functions:

- Facilities Management
- Commercial Lease management
- Property Management

The result statement of the department is contained in the IDP.

Operating budget of the Real Estate Department

Included in the budget is an amount of R30m for major building maintenance to be performed by the facilities management section.

Capital budget of the Real Estate Department

The department has requested the following capital budget:

Budget per Source of Finance

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Municipal Bonds	18,100,000	12,000,000	14,000,000
Revenue	6,480,000	7,135,000	6,810,000
Other Loan Funding			
USDG	93,545,000	90,000,000	90,000,000
Total	118,125,000	109,135,000	110,810,000

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Benoni	1,800,000		
Brakpan	1,800,000		
Corporate	40,045,000	66,650,000	70,350,000
Edenvale	750,000		
Germiston	64,000,000	36,000,000	34,000,000
Kempton Park	750,000		
Operational Equipment	5,980,000	6,485,000	6,460,000
Springs	3,000,000		
TOTAL	118,125,000	109,135,000	110,810,000

Budget per Ward Category

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
All Wards	39,545,000	66,000,000	70,000,000
CBD	72,100,000	36,000,000	34,000,000
Operational Equipment	6,480,000	7,135,000	6,810,000
Total	118,125,000	109,135,000	110,810,000

Expected outcomes from the implementation of the Capital budget

The total budget for the department is R118,1m. Significant projects are:

- R93,5m for the development of the Precinct building in Germiston as well as the densification of Council buildings to comply with the space planning norms;
- R10m for the refurbishment of lettable facilities;
- R8,1m for the removal of the existing obsolete lift systems and replacing them with new ones.

2.10.15 Risk Management

The result statements of the department is contained in the IDP.

Flagship projects of the Risk Management Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
Compliance Framework	Development of the compliance framework and standards for the municipality. The project entails the integration of the legislative requirements with processes of municipality with an aim of improving the control environment.
Integrity Management Framework	Development of the business integrity framework for the municipality. The fundamental principle of governing the institution's actions and the actions of the councillors, officers and employees of the municipality is that ethics and business are inseparable at EMM, that no business objective can be achieved without following the highest ethical standards and complying with all the local and national laws and regulations that pertain to our operations.
Risk Management	Risk management process that helps the organisation to manage risks to ensure achievement of objectives and the smooth running of the organisation or delivery of a service, ensuring continuity of critical functions in the event of a disruption, and effective recovery afterwards.

Operating budget of the Risk Management Department

The risk management budget comprises mainly salaries and office overheads. As with internal audit, consultant fees forms a significant part of the budget. An amount of R8 million has been provided for consultant fees to conduct certain risk assessment studies.

Capital budget of the Risk Management Department

The Risk Management Department did not request any capital budget for the MTREF.

Table 71: Operating budget of the Risk Management Department

RISK MANAGEMENT											
FINANCIAL PERIOD	F-03	F-02	F-01	F00	F00	F00	F00	F00	F01	%	F03
	2008/09	2009/10	2010/11	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2012/13	%	%	2014/15
EXPENDITURE											
Employee Related Costs - Salaries & Wages	843,593	100,255	1,070,924	1,374,127	1,346,857	846,854	1,162,607	1,214,652	13.07%	4.48%	1,463,642
Employee Related Costs - Social Contributions	4,091	125	5,649	88,143	88,143	10,612	95,787	23,218	-73.66%	-75.76%	27,978
Sub-Total: Remuneration	847,684	100,380	1,076,573	1,462,270	1,435,000	857,466	1,258,394	1,237,870	-13.74%	-1.63%	1,491,620
General Expenses	371,631	-	523,494	1,810,959	12,310,959	1,667,995	9,858,616	8,052,336	-34.59%	-18.32%	8,854,122
TOTAL OPERATING EXPENDITURE	1,219,316	100,380	1,600,067	3,273,229	13,745,959	2,525,360	11,117,010	9,290,206	-32.42%	-16.43%	10,345,742
NET OPERATING EXPENDITURE	1,219,316	100,380	1,600,067	3,273,229	13,745,959	2,525,360	11,117,010	9,290,206	-32.42%	-16.43%	10,345,742
Year on Year Increase	2178.38%	-91.77%	1494.01%	104.57%	319.95%	-81.63%	340.21%	-16.43%			1.17%
OPERATING SURPLUS(DEFICIT)	(1,219,316)	(100,380)	(1,600,067)	(3,273,229)	(13,745,959)	(2,525,360)	(11,117,010)	(9,290,206)	-32.42%	-16.43%	(10,345,742)
NET OPERATING SURPLUS (DEFICIT)	(1,219,316)	(100,380)	(1,600,067)	(3,273,229)	(13,745,959)	(2,525,360)	(11,117,010)	(9,290,206)	-32.42%	-16.43%	(10,345,742)

2.10.16 City Planning

The result statements of the department is contained in the IDP.

Flagship projects of the City Planning Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
Packaging of Municipal land parcels for development purposes	Utilizing GIS for assessment of land with geo-technical constraints with recommendations for future development
Formulation of Regional SDFs	Formulation of Region A SDF
Development of a Planning Policy Framework aligned to the GDS contribute to the development planning framework of the GDS	Policy Framework which is inclusive of Planning Principles that will guide EMM in terms of a Policy direction on the following <ul style="list-style-type: none"> • Land assembly • MSDF • MTSF • Policy direction for the Land Assembly
Fast-tracking development application processes	Establishment of a Town Planning Applications Operations Committee to fast-track land development applications

Operating budget of the City Planning Department

The building plans revenue of the City Planning department is showing a declining trend since the 2007/08 financial year when economic activity slowed down.

Financial Year	Actual Income	Projected
2007/08	2,934,252	
2008/09	2,235,650	
2009/10	1,532,114	
2010/11	1,397,116	
2011/12		1,762,559

An amount of R1 890 500 has been budgeted as licenses & permits revenue for the 2012/13 financial year.

The main expenditure item of the department is consultant fees of R3,3m which is provided for the finalisation of the Regional Spatial Development Frameworks. Provision has also been made in the budget for Aerotropolis for spatial development frameworks.

The operating budget per category is attached hereto.

Capital budget of the City Planning Department

An amount of R5.7m R3.8m and R4.1m per year respectively has been provided for operational equipment for the City Planning Department.

Table 72: Operating budget of the City Planning Department

CITY PLANNING												
FINANCIAL PERIOD	F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ. BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14
INCOME												
Licenses & Permits	2,235,650	1,532,114	1,397,116	1,682,500	1,982,500	1,319,342	2,099,863	1,890,500	-4.64%	-9.97%	93.92%	2,079,550
Other Sundry Income	121,232	123,554	121,284	132,700	132,700	71,127	320,656	122,300	-7.84%	-61.86%	6.08%	133,484
Sub-Total: Other Income	121,232	123,554	121,284	132,700	132,700	71,127	320,656	122,300	-7.84%	-61.86%	6.08%	133,484
TOTAL OPERATING INCOME	2,356,882	1,655,668	1,518,400	1,815,200	2,115,200	1,390,469	2,420,519	2,012,800	-4.84%	-16.84%	100.00%	2,213,034
Internal Recoveries	1,105,531	836,583	781,984	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING INCOME	3,462,413	2,492,251	2,300,384	1,815,200	2,115,200	1,390,469	2,420,519	2,012,800	-4.84%	-16.84%	100.00%	2,213,034
Year on Year Increase	-6.58%	-28.02%	-7.70%	-21.09%	16.53%	-34.26%	74.08%	-16.84%				9.95%
EXPENDITURE												
Employee Related Costs - Salaries & Wages	46,623,949	54,100,114	61,527,183	72,936,341	71,514,271	47,667,091	61,731,114	75,148,156	5.08%	21.73%	71.83%	83,381,736
Employee Related Costs - Overtime	61,459	20,857	4,365	36,170	36,170	56,500	38,301	37,879	4.72%	-1.10%	0.04%	42,028
Employee Related Costs - Social Contributions	10,198,188	13,142,429	13,649,962	15,062,477	15,062,477	10,661,128	16,363,844	16,776,665	11.38%	2.49%	16.04%	18,614,793
Employee Related Costs - Salaries Capitalised	-	-	-	(285,355)	(285,355)	-	(72,052)	(279,295)	-2.12%	287.63%	-0.27%	(309,896)
Sub-Total: Remuneration	56,883,595	67,263,400	75,181,510	87,749,633	86,327,563	58,384,719	78,066,207	91,683,405	6.20%	17.44%	87.63%	101,728,661
Depreciation - Existing Assets	2,228,705	1,289,266	1,114,754	1,562,950	1,196,649	1,025,693	1,181,691	1,278,545	6.84%	8.20%	1.22%	1,342,472
Sub-Total: Depreciation	2,228,705	1,289,266	1,114,754	1,562,950	1,196,649	1,025,693	1,181,691	1,278,545	6.84%	8.20%	1.22%	1,342,472
Repairs and Maintenance - External Contractors	941,531	479,366	334,385	608,447	608,447	201,921	536,284	533,258	-12.36%	-0.56%	0.51%	570,582
Repairs and Maintenance - Internal Maintenance Teams	150,418	62,806	63,625	132,500	138,020	34,500	121,973	113,537	-17.74%	-6.92%	0.11%	125,976
Sub-Total: Repairs and Maintenance	1,091,949	542,171	398,010	740,947	746,467	236,421	658,257	646,795	-13.35%	-1.74%	0.62%	696,558
Contracted Services - Existing Contracts	281,285	330,430	313,514	485,000	485,000	219,845	438,537	367,901	-24.14%	-16.11%	0.35%	378,938
Sub-Total: Contracted Services	281,285	330,430	313,514	485,000	485,000	219,845	438,537	367,901	-24.14%	-16.11%	0.35%	378,938
General Expenses	7,077,403	5,194,055	5,566,783	10,054,882	10,061,882	3,955,579	8,057,551	10,644,661	5.79%	32.11%	10.17%	11,123,615
TOTAL OPERATING EXPENDITURE	67,562,937	74,619,322	82,574,571	100,593,412	98,817,561	63,822,257	88,402,243	104,621,307	5.87%	18.35%	100.00%	115,270,244
Internal Transfers:									0.00%	0.00%	0.00%	
Internal Charges	11,943,433	7,001,355	7,114,795	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING EXPENDITURE	79,506,370	81,620,677	89,689,366	100,593,412	98,817,561	63,822,257	88,402,243	104,621,307	5.87%	18.35%	100.00%	115,270,244
Year on Year Increase	25.25%	2.66%	9.89%	12.16%	-1.77%	-35.41%	38.51%	18.35%				10.18%
OPERATING SURPLUS/(DEFICIT)	(76,043,956)	(79,128,426)	(87,368,982)	(98,778,212)	(96,702,361)	(62,431,788)	(85,981,724)	(102,608,507)	6.11%	19.34%		(113,057,210)
Total Transfers from Cash-Backed Reserves	-	-	1,778,496	-	-	-	-	1,333,875	100.00%	100.00%		1,111,651
NET OPERATING SURPLUS/(DEFICIT)	(76,043,956)	(79,128,426)	(85,610,486)	(98,778,212)	(96,702,361)	(62,431,788)	(85,981,724)	(101,274,632)	4.73%	17.79%		(111,945,559)
												(120,992,025)

2.10.17 Economic Development

The result statements of the department is contained in the IDP.

Flagship projects of the Economic Development Department

PROJECT NAME	PROJECT DESCRIPTION
Development of an economic policy	Contribute to the development of an economic chapter of the city's Growth and Development Strategy
Revitalization of township economies	Conduct research on township economy
	Creation of an active and attractive township business environment through identification and support of high concentration of business areas in Townships
Township Economy Plan	
Township Economy Plan - Development of implementation plan to grow the township economy	Development of Township Economy Plan
Implementation Plan to revive manufacturing industry	Develop implementation plan to revive the manufacturing industry
Township face-lifting and beautification of Ekurhuleni – development strategy	Development of implementation plan for the Township face-lift and beautification of Ekurhuleni
	Avail working spaces for economic activities in the townships
Development and support cooperatives and SMMEs	<ul style="list-style-type: none"> • Management and recycling pilot project through cooperatives • Tsakane Business Park as an SMME centre
	Work with waste management on cooperatives
Agricultural development	<ul style="list-style-type: none"> • Construction of poultry and piggery structures • Operationalisation of the Agriculture School of Excellence • Development and support of community-based agriculture
Trade and business networking	SMMEs and Cooperatives Business and Tender Centre and Investment Facilitation
	Business exhibitions
Establishment of municipal entities	<ul style="list-style-type: none"> • Fresh Produce Market • Ekurhuleni Economic Development Agency
Developing the economic business case of the Aerotropolis	Determine the business needs and possible responses with the Aerotropolis geography
Coordination of the Metro-wide job creation programme	<ul style="list-style-type: none"> • Facilitate applications for Jobs Fund • Design and provide a job creation

PROJECT NAME	PROJECT DESCRIPTION
	<p>programme and plan</p> <ul style="list-style-type: none"> • Perform job counts in the regional economy • Report to the Presidency on the number of jobs created in the regional economy through the Gauteng Provincial Department of Economic Development

Operating budget of the Economic Development Department

The Economic Development Department consists of the following cost centres:

- Economic Development
- Fresh Produce Market
- Tourism

The Fresh Produce Market is being renovated in the current financial year and renovations will continue in the 2012/13 financial year. An additional amount of R5m has been provided for the maintenance of the Market. This project is aimed at the enhancement of the operations of the market with resulting increased revenue.

The operating budget per category is attached hereto.

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Capital budget of the Economic Development Department

The department has requested the following capital budget:

Budget per Source of Finance

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Municipal Bonds	53,000,000	52,200,000	
Other Provincial Grants	2,050,000		
Other Loan Funding			56,840,000
Revenue	988,000	2,475,000	1,520,000
Total	56,038,000	54,675,000	58,360,000

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Corporate	32,600,000	35,800,000	35,200,000
Kempton Park	3,500,000	4,200,000	5,040,000
Operational Equipment	988,000	2,475,000	1,520,000
Springs	15,200,000	10,200,000	10,200,000
Tembisa	2,400,000	2,000,000	4,400,000
Tembisa 2	1,350,000		1,000,000
Thokoza			1,000,000
Total	56,038,000	54,675,000	58,360,000

Budget per Ward Category

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
All wards	21,100,000	23,300,000	26,200,000
CBD	15,200,000	10,200,000	10,200,000
Operational Equipment	988,000	2,475,000	1,520,000
Underdeveloped	18,750,000	18,700,000	20,440,000
Total	56,038,000	54,675,000	58,360,000

Expected outcomes from the implementation of the Capital budget

The total budget for the department is R56m. Significant projects are:

- R15m for the Refurbishment of the Springs Fresh Produce Market;
- R15m for the Upgrade to Economic Infrastructure which is earmarked for the establishment of Incubation centres, Tender Advice Centre (One-Stop-Shop) and the construction of Street Trading Facilities;
- R3,5m for the Tamboekiesfontein Infrastructure where poultry and piggery structures are to be constructed;
- R3,2m for the development of implementation plan to grow the Township economy; and

- R4m for the Tourism Route Signage.

The evaluation of the Project Monitoring Office on departmental readiness to implement the projects is as follows:

Due to the large increase in the submitted CAPEX, (R23,138m to R56,038m), a small percentage of the projects have activity based time lines and cash flows.

The PMO will only be able to evaluate the feasibility of the projects after the project plans are developed.

Most of the projects implemented are of a specialized nature where the principles of EPWP are used. There is a definite capacity constraint regarding contract administration and general project management. A centralized PMU might assist with building related or non-core projects.

2.10.18 Transport

The result statements of the department is contained in the IDP.

Flagship projects of the Transport Department

PROJECT NAME	PROJECT DESCRIPTION
Bus Services Network	Provision of metro wide bus services throughout EMM.
Provision and extension of a formalized public transport infrastructure, i.e. taxi ranks, bus shelters, etc.	Provision and maintenance of public transport infrastructure .
Drive thru licensing facilities	Development of drive thru licensing facilities in Duduza, KwaThema, Katlehong and Springs.
Development of ITP	This is a statutory requirement in terms of the National Land Transport Act to guide the municipalities on urban and transport planning.
Planning and implementation of Integrated Rapid Public Transport Network	High quality integrated and well maintained transportation infrastructure, integrated public transport system ensuring a high degree of mobility and choices to commuters.

Operating budget of the Transport Department

The Transport Department is responsible for the Transport Planning, Public Transport and Licensing function. The department is in the process of compiling a Comprehensive Integrated Public Transport Plan (CITP) that will guide the development transportation and spatial planning in the Metro.

The operating budget per category is attached hereto.

Table 74: Operating budget of the Transport Department

TRANSPORT												
FINANCIAL PERIOD	F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ. BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14
INCOME												
Minor Income	11,312,907	12,071,400	13,538,007	14,182,463	14,182,463	9,892,926	15,748,207	14,891,586	5.00%	-5.44%	4.32%	16,082,913
Total: User Charges for Services	11,312,907	12,071,400	13,538,007	14,182,463	14,182,463	9,892,926	15,748,207	14,891,586	5.00%	-5.44%	4.32%	16,082,913
Rent of Facilities and Equipment - Other	2,302,260	(1,900)	5,038	-	-	1,931	-	-	0.00%	0.00%	0.00%	-
Sub-total: Rent of Facilities and Equipment	2,302,260	(1,900)	5,038	-	-	1,931	-	-	0.00%	0.00%	0.00%	-
Other Fines	1,148,080	1,079,050	917,350	1,432,000	1,432,000	618,600	1,469,089	1,000,000	-30.17%	-31.93%	0.29%	1,073,000
Sub-Total: Fines	1,148,080	1,079,050	917,350	1,432,000	1,432,000	618,600	1,469,089	1,000,000	-30.17%	-31.93%	0.29%	1,073,000
Licenses & Permits	918,592	3,546,953	646,220	316,270	328,270	151,043	345,586	67,528	-79.30%	-80.46%	0.02%	74,281
Income from Agency Services	142,231,032	156,746,172	186,846,866	190,467,679	220,000,000	157,726,359	210,298,004	240,664,006	9.39%	14.44%	69.89%	264,730,415
Municipal Infrastructure Grant for Cities	-	-	-	-	-	-	-	24,500,000	100.00%	100.00%	7.11%	36,700,000
Public Transport Infrastructure Grant	-	-	-	-	-	-	-	50,000,000	100.00%	100.00%	14.52%	48,761,000
Sub-Total: Capital Grants	-	-	-	-	-	-	-	74,500,000	100.00%	100.00%	21.63%	85,461,000
Other Sundry Income	5,048,171	7,355,901	5,924,955	6,558,825	6,558,825	3,552,764	15,848,743	13,233,370	101.76%	-16.50%	3.84%	14,194,336
Sub-Total: Other Income	5,048,171	7,355,901	5,924,955	6,558,825	6,558,825	3,552,764	15,848,743	13,233,370	101.76%	-16.50%	3.84%	14,194,336
TOTAL OPERATING INCOME	162,961,042	180,797,577	207,878,436	212,957,237	242,499,558	171,943,622	243,709,629	344,356,490	42.00%	41.30%	100.00%	381,615,945
NET OPERATING INCOME	162,961,042	180,797,577	207,878,436	212,957,237	242,499,558	171,943,622	243,709,629	344,356,490	42.00%	41.30%	100.00%	381,615,945
Year on Year Increase	3.37%	10.95%	14.98%	2.44%	13.87%	-29.10%	41.74%	41.30%				10.82%
EXPENDITURE												
Employee Related Costs - Salaries & Wages	98,226,384	114,934,044	125,394,580	145,459,228	143,861,008	97,505,702	124,180,819	144,965,201	0.77%	16.74%	57.88%	160,848,260
Employee Related Costs - Overtime	10,824,643	10,246,890	12,575,774	14,788,413	14,188,413	8,560,569	15,024,110	15,487,271	9.15%	3.08%	6.18%	17,184,126
Employee Related Costs - Social Contributions	27,627,512	37,377,195	36,318,676	38,369,652	38,369,652	28,896,445	41,897,453	41,874,306	9.13%	0.42%	16.72%	46,462,247
Sub-Total: Remuneration	136,678,539	162,558,129	174,289,030	198,617,293	196,419,073	134,962,716	180,902,382	202,326,778	3.01%	11.84%	80.78%	224,494,633
Repairs and Maintenance - External Contractors	9,460,680	12,072,833	10,367,403	13,259,486	12,627,771	9,062,488	11,788,033	13,668,190	8.24%	15.95%	5.46%	14,573,823
Repairs and Maintenance - Internal Maintenance Teams	1,890,654	1,962,808	1,520,766	4,923,000	5,094,810	1,793,070	4,386,147	5,010,783	-1.65%	14.24%	2.00%	5,559,786
Sub-Total: Repairs and Maintenance	11,351,333	14,035,641	11,888,169	18,182,486	17,722,581	10,855,558	16,174,180	18,678,973	5.40%	15.49%	7.46%	20,133,609
Contracted Services - Existing Contracts	2,908,956	4,630,481	5,662,108	7,409,275	7,079,275	2,199,148	6,488,843	3,189,321	-54.95%	-50.85%	1.27%	3,285,060
Sub-Total: Contracted Services	2,908,956	4,630,481	5,662,108	7,409,275	7,079,275	2,199,148	6,488,843	3,189,321	-54.95%	-50.85%	1.27%	3,285,060
General Expenses	17,375,561	17,027,533	18,992,597	20,575,185	20,884,342	17,008,427	19,035,975	26,288,301	25.78%	37.99%	10.49%	27,331,724
TOTAL OPERATING EXPENDITURE	168,314,389	198,251,783	210,831,924	244,784,239	242,105,271	165,025,849	222,601,380	250,463,373	3.45%	12.52%	100.00%	275,245,026
Internal Transfers:									0.00%	0.00%	0.00%	-
Internal Charges	4,592,821	4,645,444	5,206,399	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING EXPENDITURE	172,907,210	202,897,227	216,038,323	244,784,239	242,105,271	165,025,849	222,601,380	250,463,373	3.45%	12.52%	100.00%	275,245,026
Year on Year Increase	16.87%	17.34%	6.48%	13.31%	-1.09%	-31.84%	34.89%	12.52%				9.89%
OPERATING SURPLUS/(DEFICIT)	(9,946,168)	(22,099,650)	(8,159,887)	(31,827,002)	394,287	6,917,773	21,108,249	93,893,117	23713.39%	344.82%		106,370,919
Contribution to Capital Budget	-	-	-	-	-	-	-	74,500,000	100.00%	100.00%		85,461,000
NET OPERATING SURPLUS/(DEFICIT)	(9,946,168)	(22,099,650)	(8,159,887)	(31,827,002)	394,287	6,917,773	21,108,249	19,393,117	4818.53%	-8.13%		20,909,919
												27,913,634

Capital budget of the Transport Department

The department has requested the following capital budget:

Budget per Source of Finance

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Municipal Bonds	6,200,000	7,440,000	
Other National Grants	50,000,000	48,761,000	
Revenue	5,310,000	10,352,000	40,352,000
Other Loan Funding			1,440,000
USDG	24,500,000	36,700,000	199,400,000
Total	86,010,000	103,253,000	241,192,000

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Boksburg	4,000,000	4,500,000	10,000,000
Corporate	51,700,000	50,801,000	112,040,000
Daveyton	-	-	-
Duduza	1,000,000	5,000,000	10,000,000
Germiston	15,500,000	5,000,000	25,000,000
Katlehong	6,000,000	7,200,000	7,200,000
Operational Equipment	4,810,000	9,752,000	39,752,000
Tembisa		6,000,000	7,200,000
Thokoza	2,000,000	10,000,000	20,000,000
Vosloorus	1,000,000	5,000,000	10,000,000
Total	86,010,000	103,253,000	241,192,000

Budget per Ward Category

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
All wards	51,700,000	50,801,000	112,040,000
CBD	10,500,000	5,000,000	25,000,000
Operational Equipment	4,810,000	9,752,000	39,752,000
Underdeveloped	19,000,000	37,700,000	64,400,000
Total	86,010,000	103,253,000	241,192,000

Expected outcomes from the implementation of the Capital budget

The total budget for the department is R86m. Significant projects are:

- R50m for the IRPTN which is funded by the Public Transport Infrastructure and Systems Grant from the National Department of Transport;
- R15,5m for the upgrading of two taxi ranks (Germiston Station and Ramaphosa);
- R6m for the establishment of the MVRA/DLTC in Katlehong; and
- R5m for the Bus Ticket System

The evaluation of the Project Monitoring Office on departmental readiness to implement the projects is as follows:

Major adjustments were made to the budget of this Department. Project plans were developed for only 22% of the projects. No comments can be provided on the feasibility.

A serious capacity constraint exists regarding internal project management and administration capabilities. Support is required in the form of a programme manager as well as project managers.

A centralized PMU might assist with the capacity constraints.

Budget of the Brakpan Bus Company

The Brakpan Bus Company renders a bus service to the community of Brakpan and Tsakane. The company makes use of the facilities of Council and leases a significant portion of their buses from the EMM on a nominal lease basis.

The Company is mainly funded from a provincial subsidy, but due to the non-finalisation of the contract between the BBC and the GPG, the sustainability of the subsidy is in question. Currently the subsidy is lower than what it should be and is the subject of a negotiation process with Gauteng Province. The intervention of the EMM in this matter is necessary.

The entity struggles with fraud and theft which is becoming a major threat to the viability of the entity.

EMM does not provide any direct cash grants to the entity.

Expenses item with high increases include:

- Salaries for new posts created as well as medical benefits.
- Marketing expense is to be increased to create positive awareness of bus availability.
- Fuel increases continue to be significant and are a major cost driver.
- Travel and accommodation.

The budget of the entity is reflected below:

Table 75: Budget of the Brakpan Bus Company

BRAKPAN BUS COMPANY															
FINANCIAL PERIOD		F-03	F-02	F-01	F00	F00	F00	F00	F00	F01	% B to B	% P to B	% Of Total	F02	F03
2008/09	2009/10	2009/10	2010/11	ORG BUDGET	ADJ BUDGET	F00	YEAR TO DATE	PROJECTED	2012/13	2012/13	2013/14	2014/15	2014/15	2013/14	2014/15
Minor Income (Bus Services Rendered) Total: User Charges for Services Rent of Facilities and Equipment - Other (Bus Hire) Sub-total: Rent of Facilities and Equipment Interest Earned - Bank Balances / (Interest on overdraft) Sub-Total: Interest Earned Operating Grants & Subsidies - (Bus Subsidy) Sub-Total: Operating Grants TOTAL OPERATING INCOME NET OPERATING INCOME Year on Year Increase	6,342,320	5,858,194	7,397,104	8,243,663	8,203,426	8,203,426	3,795,596	8,203,426	10,459,890	27.51%	27.51%	32.91%	12,656,467	11,505,879	12,656,467
	6,342,320	5,858,194	7,397,104	8,243,663	8,203,426	8,203,426	3,795,596	8,203,426	10,459,890	27.51%	27.51%	32.91%	12,656,467	11,505,879	12,656,467
				3,837,948	3,392,781	3,392,781	1,821,463	3,392,781	4,812,674	41.85%	41.85%	15.14%	5,823,335	5,293,941	5,823,335
	0	0	0	3,837,948	3,392,781	3,392,781	1,821,463	3,392,781	4,812,674	41.85%	41.85%	15.14%	5,823,335	5,293,941	5,823,335
	558,588	452,731	423,463	440,454	440,454	440,454	223,244	440,454	60,000	-86.38%	-86.38%	0.19%	72,600	66,000	72,600
	558,588	452,731	423,463	440,454	440,454	440,454	223,244	440,454	60,000	-86.38%	-86.38%	0.19%	72,600	66,000	72,600
	12,779,000	11,012,000	11,728,781	12,000,000	12,000,000	12,000,000	5,508,896	12,000,000	16,452,481			51.76%	19,907,502	18,097,729	19,907,502
	12,779,000	11,012,000	11,728,781	12,000,000	12,000,000	12,000,000	5,508,896	12,000,000	16,452,481			51.76%	19,907,502	18,097,729	19,907,502
	19,679,908	17,322,925	19,549,348	24,522,065	24,036,661	24,036,661	11,349,199	24,036,661	31,785,045	32.24%	32.24%	100.00%	38,459,904	34,963,549	38,459,904
	19,679,908	17,322,925	19,549,348	24,522,065	24,036,661	24,036,661	11,349,199	24,036,661	31,785,045	32.24%	32.24%	100.00%	38,459,904	34,963,549	38,459,904
84.15%	-11.98%	12.85%	24.60%	38.76%			0.00%		32.24%			10.00%		10.00%	10.00%
EXPENDITURE															
Employee Related Costs - Salaries & Wages Remuneration of Directors Sub-Total: Remuneration Bad Debts (Provision for Bad Debts) - current trends Sub-Total: Bad Debt Provision Depreciation - Existing Assets Sub-Total: Depreciation Repairs and Maintenance - External Contractors Sub-Total: Repairs and Maintenance Interest Expense - Current External Borrowings Sub-Total: Interest Expense General Expenses Loss on Sale of Assets TOTAL OPERATING EXPENDITURE NET OPERATING EXPENDITURE Year on Year Increase	6,117,331	6,551,977	7,463,904	8,622,782	8,622,782	4,338,176	8,622,782	8,622,782	12,340,748	43.12%	43.12%	39.86%	14,932,305	13,574,823	14,932,305
				450,000	600,000	377,500	600,000	600,000	645,000	7.50%	7.50%	2.08%	780,450	709,500	780,450
	6,117,331	6,551,977	7,463,904	9,072,782	9,222,782	4,715,676	9,222,782	9,222,782	12,985,748	40.80%	40.80%	41.94%	15,712,755	14,284,323	15,712,755
	20,377	13,958	400	8,250	8,250	0	8,250	8,250	0	-100.00%	-100.00%	0.00%			
	20,377	13,958	400	8,250	8,250	0	8,250	8,250	0	-100.00%	-100.00%	0.00%	0	0	0
	268,396	149,884	1,673,376	3,360,937	1,760,377	903,386	1,760,377	1,760,377	2,755,025	56.50%	56.50%	8.90%	2,340,062	2,316,471	2,340,062
	268,396	149,884	1,673,376	3,360,937	1,760,377	903,386	1,760,377	1,760,377	2,755,025	56.50%	56.50%	8.90%	2,340,062	2,316,471	2,340,062
	31,893	61,074	55,188	136,830	136,830	64,558	136,830	136,830	110,412			0.36%	133,598	121,452	133,598
	31,893	61,074	55,188	136,830	136,830	64,558	136,830	136,830	110,412			0.36%	133,598	121,452	133,598
			259,786	1,578,528	1,104,969	277,428	1,104,969	1,104,969	1,276,169	15.49%	15.49%	4.12%	1,544,164	1,403,786	1,544,164
0	0	259,786	1,578,528	1,104,969	277,428	1,104,969	1,104,969	1,276,169	15.49%	15.49%	4.12%	1,544,164	1,403,786	1,544,164	
9,501,782	7,162,927	9,432,360	9,783,920	11,042,833	5,363,449	11,042,833	11,042,833	13,835,390	25.29%	25.29%	44.68%	15,740,824	15,218,930	15,740,824	
8,855															
15,948,634	13,939,820	18,886,729	23,941,247	23,276,041	23,276,041	11,324,497	23,276,041	23,276,041	30,962,744	33.02%	33.02%	100.00%	35,471,403	33,344,962	35,471,403
15,948,634	13,939,820	18,886,729	23,941,247	23,276,041	23,276,041	11,324,497	23,276,041	23,276,041	30,962,744	33.02%	33.02%	100.00%	35,471,403	33,344,962	35,471,403
34.36%	-12.60%	35.49%	50.11%	66.98%			0.00%		33.02%				6.38%	7.69%	
OPERATING SURPLUS/(DEFICIT)															
Contribution to Capital Budget Total Other Adjustments NET OPERATING SURPLUS/(DEFICIT)	3,731,274	3,383,105	662,619	580,818	760,620	24,702	760,620	760,620	822,301				2,988,501	1,618,587	2,988,501
									8,680,000				300,000	300,000	300,000
	870,020	945,439	183,694	162,629	212,974	6,917	212,974	212,974	230,244				836,780	453,204	836,780
	2,861,254	2,437,666	478,925	418,189	547,646	17,785	547,646	547,646	-8,087,943				1,851,721	865,383	1,851,721

2.10.19 Energy

The result statements of the department is contained in the IDP.

Flagship projects of the Energy Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
Palm Ridge electrification project – electrification of Phase 3	Electrification of 3 198 stands in Palm Ridge Extension 1, part of Extension 3, & Extension 6.
Solar Water Heater Project	Installation of 10 000 solar water heaters in low income housing and hostels.
Chief Albert Luthuli	Electrification of 1 355 stands in Chief Albert Luthuli.
Daveyton Substation	Upgrading of Daveyton Substation to provide additional supply to Chief Albert Luthuli.

Operating budget of the Energy Department

The Energy Department is the greatest contributor to the revenue of Council (other than assessment rates and grants received).

Its budget is dominated by the fact that growth is predicted at 1,07%. This is based on statistics kept by the Department indicate that there are no significant growth trends emerging as yet. The high cost of electricity has stimulated the public appetite for energy efficiency, and technologies such as solar geysers and efficient lighting have taken off at rates which may well be keeping electricity growth at a zero rate, possibly even bring figures into a declining rate. However, the latest relief on bulk electricity tariffs might result in a slight stimulation of the economy, which should be more than a zero rate but less than the average economic growth rate.

This department will continue to explore its own mandate towards the implementation of solar geysers to lower end users of electricity, as well as the future use of renewable energies. More efficient street lights are being installed, while retrofits are also executed to replace old technology mercury vapour lamps and fittings.

Revenue enhancement projects will see a continued focus on unbypassing prepayment meters (as well as protecting them), with a view to also assist Finance in achieving payment for other services, such as water. Revenue is also enhanced by the continual refinement of energy tariffs, derived from the analysis of Eskom supply tariffs, as well as those of other key players in the South African Energy market. Finally, back office work will see more business processes implemented and these will lead to better efficiencies and a better service to our Energy customers.

As previously, a figure equal to 3,0% of the income is to be ring fenced and placed into a maintenance fund that will only be used to fund critical electricity maintenance and refurbishment. At the level of increase, this maintenance fund is estimated to accumulate to a total of R316 million in the 2012/13 financial year.

A figure equal to 0,25% of the income is to be ring fenced and placed into an energy efficiency demand side management fund that will only be used to fund critical energy efficiency and demand side management projects. At this level of increase, this fund is estimated to accumulate to a total of R26 million in the 2012/13 financial year. The fund will be used to convert Council owned assets to become energy efficient, projects such as street light efficiency; building efficiency and possibly a large scale solar geyser roll-out subsidy may qualify.

The operating budget per category is attached hereto.

Table 76: Operating budget of the Energy Department

ENERGY														
FINANCIAL PERIOD		F-03	F-02	F-01	F00	F00	F00	F00	F00	F01	%	%	F02	F03
		2008/09	2009/10	2010/11	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2012/13	B to B	P to B	Of Total	2013/14	2014/15
INCOME														
Interest Earned - Outstanding Debtors		60,027,308	46,162,317	35,056,080	39,800,000	23,800,000	24,953,568	26,249,020	31,000,000	30.25%	18.10%	0.27%	32,550,000	34,177,500
Sub-total: Penalties and Interest on Debtors		60,027,308	46,162,317	35,056,080	39,800,000	23,800,000	24,953,568	26,249,020	31,000,000	30.25%	18.10%	0.27%	32,550,000	34,177,500
Electricity Sales		4,054,169,692	5,614,993,189	7,591,091,089	9,151,546,708	9,160,351,853	6,915,690,396	9,153,126,647	10,361,458,971	13.11%	13.20%	90.95%	11,664,099,887	13,211,898,950
Departmental Usage		-	-	-	-	176,111,020	102,464,702	136,626,929	180,451,722	2.46%	32.08%	1.58%	203,188,640	230,212,728
Less: Income foregone		-	-	185,002,535	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
Sub-total: Net Electricity Sales		4,054,169,692	5,614,993,189	7,406,088,554	9,151,546,708	9,336,462,873	7,018,155,099	9,289,753,576	10,541,910,693	12.91%	13.48%	92.53%	11,867,288,527	13,442,111,678
Total: User Charges for Services		4,054,169,692	5,614,993,189	7,406,088,554	9,151,546,708	9,336,462,873	7,018,155,099	9,289,753,576	10,541,910,693	12.91%	13.48%	92.53%	11,867,288,527	13,442,111,678
Disconnection Fees		512,339	390,710	76,316	3,500,000	3,500,000	47,333	3,248,000	3,500,000	0.00%	7.76%	0.03%	3,755,500	4,029,652
Other Fines		4,710	6,630	1,707,328	5,000	2,305,000	2,525,005	2,364,700	2,750,000	19.31%	16.29%	0.02%	2,950,750	3,166,155
Sub-Total: Fines		517,049	397,340	1,783,644	3,505,000	5,805,000	2,572,338	5,612,700	6,250,000	7.67%	11.35%	0.05%	6,706,250	7,195,807
Licenses & Permits		191	185	(3,913)	-	10,000	120	10,592	-	-100.00%	0.00%	0.00%	-	-
Operating Grants & Subsidies - Other		-	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
Equitable Share		89,960,068	55,026,100	414,434,291	463,081,998	463,081,998	463,081,998	463,081,998	514,122,111	11.02%	11.02%	4.51%	551,441,811	593,662,927
Sub-Total: Operating Grants		89,960,068	55,026,100	414,434,291	463,081,998	463,081,998	463,081,998	463,081,998	514,122,111	11.02%	11.02%	4.51%	551,441,811	593,662,927
Capital Grants - Other		0	15,559,686	1,253,416	-	-	(0)	-	-	0.00%	0.00%	0.00%	-	-
INEP		9,284,314	3,107,201	26,412,987	100,000,000	100,000,000	73,739,239	100,000,000	73,000,000	-27.00%	-27.00%	0.64%	74,000,000	75,000,000
Neighborhood Development Partnership Grant		-	3,072,574	24,971,421	27,000,000	47,000,000	14,805,668	47,000,000	12,000,000	-74.47%	-74.47%	0.11%	-	-
Municipal Infrastructure Grant for Cities		11,080,478	14,585,334	17,840,583	202,654,190	250,124,190	80,434,800	250,124,190	201,752,000	-19.34%	-19.34%	1.77%	249,189,000	272,831,000
Sub-Total: Capital Grants		20,364,792	36,324,795	70,478,407	329,654,190	397,124,190	168,979,707	397,124,190	286,752,000	-27.79%	-27.79%	2.52%	323,189,000	347,831,000
Essential Services		2,352,549	4,833,957	4,367,895	5,000,000	5,500,000	9,623,333	4,570,500	10,000,000	81.82%	118.79%	0.09%	10,000,000	10,000,000
Other Sundry Income		19,670,144	8,632,785	1,943,145	2,170,971	2,980,971	1,753,700	7,203,216	3,040,171	1.99%	-57.79%	0.03%	3,054,031	3,069,238
Sub-Total: Other Income		22,022,693	13,466,742	6,311,040	7,170,971	8,480,971	11,377,033	11,773,716	13,040,171	53.76%	10.76%	0.11%	13,054,031	13,069,238
TOTAL OPERATING INCOME		4,247,061,793	5,766,370,667	7,934,148,103	9,994,758,867	10,234,765,032	7,689,119,862	10,193,605,792	11,393,074,975	11.32%	11.77%	100.00%	12,794,229,619	14,438,048,150
Internal Recoveries		213,026,818	236,876,126	309,578,752	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING INCOME		4,460,088,611	6,003,246,793	8,243,726,855	9,994,758,867	10,234,765,032	7,689,119,862	10,193,605,792	11,393,074,975	11.32%	11.77%	100.00%	12,794,229,619	14,438,048,150
Year on Year Increase		27.00%	34.60%	37.32%	21.24%	2.40%	-24.87%	32.57%	11.77%				12.30%	12.85%

ENERGY														
FINANCIAL PERIOD		F-03 2009/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14	F03 2014/15
EXPENDITURE														
Employee Related Costs - Salaries & Wages	163,731,997	196,716,623	210,602,722	270,303,601	265,104,971	168,093,826	228,838,614	269,612,283	1.70%	17.82%	2.61%	299,152,265	324,879,361	
Employee Related Costs - Overtime	27,455,159	28,684,601	31,146,550	33,958,176	33,958,176	28,744,798	35,958,306	35,563,570	4.73%	-1.10%	0.34%	39,460,076	42,853,642	
Employee Related Costs - Social Contributions	40,248,152	54,731,330	53,204,067	60,212,458	60,212,458	42,262,760	65,434,681	66,772,583	10.89%	2.04%	0.65%	74,088,494	80,460,104	
Employee Related Costs - Salaries Capitalised	-	(6,654,220)	(12,723,282)	(17,729,226)	(17,729,226)	(5,030,687)	(4,476,630)	(17,352,698)	-2.12%	287.63%	-0.17%	(19,253,939)	(20,909,778)	
Employee Related Costs - Salaries to R and M Internal	-	-	-	(229,042,551)	(229,042,551)	(159,540,521)	(196,381,086)	(236,521,061)	3.27%	20.44%	-2.29%	(262,435,397)	(285,004,842)	
Sub-Total: Remuneration	231,435,308	273,478,334	282,230,057	117,702,458	112,503,828	74,530,175	129,373,885	118,074,677	4.95%	-8.73%	1.14%	131,011,499	142,278,487	
Bad Debts (Provision for Bad Debts) - additional target	242,418,597	368,438,075	385,168,451	509,633,306	493,633,306	353,451,133	497,977,279	579,395,994	17.37%	16.35%	5.60%	748,235,319	943,749,208	
Sub-Total: Bad Debt Provision	242,418,597	368,438,075	385,168,451	509,633,306	493,633,306	353,451,133	497,977,279	579,395,994	17.37%	16.35%	5.60%	748,235,319	943,749,208	
Collection Costs	555,973	611,811	502,787	1,166,836	1,166,836	330,857	1,012,931	1,001,586	-14.16%	-1.12%	0.01%	1,081,713	1,135,799	
Depreciation - Existing Assets	630,362,338	489,451,159	501,124,243	510,130,509	522,918,829	387,713,209	516,382,344	529,720,695	1.30%	2.58%	5.12%	556,206,730	584,017,066	
Sub-Total: Depreciation	630,362,338	489,451,159	501,124,243	510,130,509	522,918,829	387,713,209	516,382,344	529,720,695	1.30%	2.58%	5.12%	556,206,730	584,017,066	
Repairs and Maintenance - External Contractors	148,292,044	125,105,030	125,836,696	125,484,560	125,218,560	100,920,599	110,317,753	135,672,283	8.35%	22.98%	1.31%	144,490,981	153,882,892	
Repairs and Maintenance - Electricity Maintenance Levy	134,427,754	158,152,927	242,308,126	291,340,384	291,340,384	156,563,024	291,340,384	303,017,327	4.01%	4.01%	2.93%	369,749,138	410,532,468	
Repairs and Maintenance - Internal Maintenance Teams	181,227,224	209,657,103	197,194,720	234,013,551	234,046,671	161,615,741	200,812,039	241,617,975	3.23%	20.32%	2.34%	268,090,746	291,146,551	
Sub-Total: Repairs and Maintenance	463,947,022	492,915,059	565,339,542	650,838,495	650,605,615	419,099,365	602,470,176	680,307,585	4.57%	12.92%	6.58%	782,330,865	855,561,911	
Interest Expense - Current External Borrowings	24,368,140	52,156,623	97,729,029	117,030,860	101,464,960	-	101,464,960	135,734,678	33.77%	33.77%	1.31%	158,786,532	182,604,512	
Sub-Total: Interest Expense	24,368,140	52,156,623	97,729,029	117,030,860	101,464,960	-	101,464,960	135,734,678	33.77%	33.77%	1.31%	158,786,532	182,604,512	
Bulk Purchases - Electricity	2,842,924,008	3,755,448,110	4,746,661,733	5,977,128,828	5,957,128,828	4,387,579,300	5,849,900,510	6,803,233,156	14.20%	16.30%	65.77%	7,687,653,467	8,610,171,883	
Sub-Total: Bulk Purchases	2,842,924,008	3,755,448,110	4,746,661,733	5,977,128,828	5,957,128,828	4,387,579,300	5,849,900,510	6,803,233,156	14.20%	16.30%	65.77%	7,687,653,467	8,610,171,883	
Contracted Services - Existing Contracts	90,655,147	106,731,385	137,352,157	153,774,400	152,774,400	79,158,117	137,953,252	139,691,100	-8.56%	1.26%	1.35%	145,882,078	150,258,540	
Sub-Total: Contracted Services	90,655,147	106,731,385	137,352,157	153,774,400	152,774,400	79,158,117	137,953,252	139,691,100	-8.56%	1.26%	1.35%	145,882,078	150,258,540	
Grants & Subsidies Paid - Eskom	34,118,884	42,811,835	50,388,138	60,000,000	60,000,000	37,347,508	65,028,000	63,900,000	6.50%	-1.73%	0.62%	80,961,300	102,577,967	
Grants & Subsidies Paid - Free Basic Services - Indigents	-	-	-	48,750,000	57,555,145	99,212,970	155,118,021	290,000,000	403.86%	86.95%	2.80%	71,892,000	86,140,994	
Sub-Total: Grants and Subsidies	34,118,884	42,811,835	50,388,138	108,750,000	117,555,145	136,560,478	220,146,021	353,900,000	201.05%	60.76%	3.42%	152,853,300	188,718,961	
General Expenses	76,465,482	81,106,752	114,969,675	840,507,204	1,014,829,098	690,151,618	1,395,552,080	1,002,739,655	-1.19%	-28.15%	9.69%	1,035,216,341	1,070,329,445	
Impairment loss	1,559,532	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-	-	
TOTAL OPERATING EXPENDITURE	4,638,810,432	5,663,149,142	6,881,465,812	8,986,662,896	9,124,580,845	6,528,574,252	9,452,233,438	10,343,799,126	13.36%	9.43%	100.00%	11,399,257,844	12,728,825,812	
Internal Transfers:														
Internal Charges	216,498,499	155,344,744	231,697,074	-	-	-	-	-	0.00%	0.00%	0.00%	-	-	
NET OPERATING EXPENDITURE	4,855,308,931	5,818,493,886	7,113,162,886	8,986,662,896	9,124,580,845	6,528,574,252	9,452,233,438	10,343,799,126	13.36%	9.43%	100.00%	11,399,257,844	12,728,825,812	
Year on Year Increase	53.20%	19.84%	22.25%	26.34%	1.53%	-28.45%	44.78%	9.43%				10.20%	11.66%	
OPERATING SURPLUS/(DEFICIT)	(395,220,320)	184,752,906	1,130,563,969	1,008,095,971	1,110,184,187	1,160,545,610	741,372,354	1,049,275,849	-5.49%	41.53%		1,394,971,775	1,709,222,338	
Contribution to Capital Budget	20,364,792	-	-	329,654,190	397,124,190	-	397,124,190	286,752,000	-27.79%	-27.79%		323,189,000	347,831,000	
Total Transfers from Cash-Backed Reserves	-	-	392,436,768	340,157,900	340,157,900	-	340,157,900	294,327,572	-13.47%	-13.47%		245,292,599	204,426,852	
NET OPERATING SURPLUS/(DEFICIT)	(415,585,112)	184,752,906	1,523,000,737	1,018,599,681	1,053,217,897	1,160,545,610	684,406,064	1,056,851,421	0.34%	54.42%		1,317,075,374	1,565,818,190	

Capital budget of the Energy Department

The department has requested the following capital budget:

Budget per Source of Finance

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
INEP	73,000,000	74,000,000	75,000,000
Municipal Bonds	49,033,000	54,800,000	
Revenue	17,867,969	20,720,000	21,150,000
Other National Grants	12,000,000		
Other Loan Funding			53,000,000
USDG	231,773,791	249,220,712	272,831,000
Total	398,674,760	408,740,712	421,981,000

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Alberton	4,500,000	5,500,000	6,500,000
Benoni	5,500,000	6,500,000	6,500,000
Boksburg	5,500,000	6,500,000	6,500,000
Brakpan	5,500,000	6,500,000	6,500,000
Corporate	291,886,791	281,820,712	289,831,000
Daveyton	3,900,000	4,600,000	5,250,000
Duduza	900,000	1,100,000	1,250,000
Edenvale	5,500,000	6,500,000	6,500,000
Etwatwa	900,000	1,100,000	1,250,000
Germiston	11,500,000	14,000,000	13,300,000
Katlehong	900,000	1,100,000	1,250,000
Kempton Park	9,500,000	11,500,000	12,500,000
KwaThema	4,900,000	5,900,000	5,900,000
Nigel	3,500,000	4,500,000	5,500,000
Operational Equipment	17,867,969	20,720,000	21,150,000
Springs	5,500,000	6,500,000	6,500,000
Tembisa	4,600,000	5,700,000	5,900,000
Tembisa 2	5,500,000	5,700,000	5,900,000
Thokoza	5,900,000	6,900,000	6,900,000
Tsakane	2,900,000	3,600,000	4,250,000
Vosloorus	2,020,000	2,500,000	2,850,000
Total	398,674,760	408,740,712	421,981,000

Budget per Ward Category

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
All wards	60,400,000	57,500,000	38,850,000
CBD	1,900,000	4,100,000	4,250,000
CBD / Developed, Residential	144,238,000	145,489,712	146,450,000
Developed, Residential	153,873,791	166,231,000	186,331,000
Operational Equipment	21,742,969	25,220,000	24,150,000
Underdeveloped	16,520,000	20,200,000	21,950,000
Total	398,674,760	408,740,712	421,981,000

Expected outcomes from the implementation of the Capital budget

Amongst others, the Strategic Focus of the Energy Department is:-

- To reduce the overall purchases from Eskom to create space for new development (Energy Efficiency);
- To generate adequate revenue in order to ensure that the entire revenue chain is effective;
- The roll-out of the Solar Geyser Programme;
- To provide street and area lighting; and
- To ensure the proper protection of electricity meters.

The Energy budget addresses refurbishment and renewal of electricity infrastructure assets to ensure that the electricity service remains sustainable. Electrification continues unabated and numbers approaching 10 000 new connections will be added in the 2012/13 financial year. Similarly, high mast and street lighting networks will continue to be expanded.

The total capital budget of the department is R398,6m. Some of the key projects on the 2012/13 financial year include:

- R16,4m for the installation of street and high mast lighting where required in all CCAs;
- R21,5m for the installation of protective structures and pre-payment meters to prevent electrical theft, vandalism and for safety;
- R125,6m for the Network Strengthening as well as enhancement to cater for growth and expansion ;
- R137,9m for electrifications projects of which R73m is a grant to be received from the Department of Minerals & Energy;
- R12m for Energy Efficiency projects funded from a grant to be received from the Department of Minerals & Energy; and
- R15m for the Renewable Energy projects - process where waste can be converted at recycling centres for energy production.

The evaluation of the Project Monitoring Office on departmental readiness to implement the projects is as follows:

Most of the activity based project plans and cash flows are developed for the 2012/13 financial year. Only the proposed amendments need to be updated.

The Department does have the internal capacity to implement its CAPEX. Coordination is centralized at head office. Additional administration capacity is required to assist with PCS maintenance and reporting requirements.

The existing internal structure can very easily be transformed into a specialized PMU within this Department.

2.10.20 Human Settlements

The result statements of the department is contained in the IDP.

Flagship projects of the Human Settlements Department

PROJECT NAME	PROJECT DESCRIPTION
Development of Human Settlement development strategy (MHDP)	This is a plan that should be aligned to the Growth and Development Strategy of the metro which specifies a number of key programmes to be implemented to achieve human settlement objectives in line with the GDS (creation of integrated settlement and infrastructure master plan).
Finalization of informal settlement management plan	This plan would enable the metro to manage informal settlement in a more comprehensive and an integrated manner and also create great access to basic services to people living in Informal settlements.
Development of the township revitalization and renewal strategy and plans	This would give direction and guidance in terms of investment and development of the township to achieve economic growth, social cohesion and facelift of townships.

Operating budget of the Human Settlements Department

The department's budget has increased with 7.81%.

The Human Settlements Department is responsible for the co-ordination of the Human settlements function. The total function is not rendered by the department as all infrastructure departments contribute to this outcome.

The Metro has been awarded Level 2 accreditation but the Memorandum of Understanding has not yet been finalised.

This budget, therefore, excludes the cost implication of the Housing accreditation process.

The budget contains mainly the salary and overhead costs as well as the cost of the administration and maintenance of the council owned hostels and housing rental stock.

The operating budget per category is attached hereto.

Table 77: Operating budget of the Human Settlements Department

HUMAN SETTLEMENT												
FINANCIAL PERIOD	F-03	F-02	F-01	F00	F00	F00	F00	F00	F01	% B to B	% P to B	% Of Total
	2008/09	2009/10	2010/11	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2012/13				
INCOME												
Rent of Facilities and Equipment - Other	21,935,412	26,591,051	27,575,729	24,988,020	24,988,020	23,139,351	21,904,500	32,385,481	29.60%	47.85%	35.96%	38,972,974
Sub-total: Rent of Facilities and Equipment	21,935,412	26,591,051	27,575,729	24,988,020	24,988,020	23,139,351	21,904,500	32,385,481	29.60%	47.85%	35.96%	38,972,974
Interest Earned - Current Investment Portfolio	-	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-
Sub-Total: Interest Earned	-	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-
Operating Grants & Subsidies - Other	27,663,789	18,991,001	27,534,370	-	14,217,700	-	14,217,700	-	-100.00%	0.00%	0.00%	-
Finance Management Grant	-	181,551	178,400	-	3,163,049	475,847	3,163,049	-	-100.00%	0.00%	0.00%	-
Sub-Total: Operating Grants	27,663,789	19,172,552	27,712,770	-	17,380,749	475,847	17,380,749	-	-100.00%	0.00%	0.00%	-
Capital Grants - Other	7,595,245	4,057,606	29,576,368	-	-	-	-	-	0.00%	0.00%	0.00%	-
Neighborhood Development Partnership Grant	5,465,314	42,139,996	34,845,046	20,000,000	-	-	-	-	0.00%	0.00%	0.00%	17,656,000
Municipal Infrastructure Grant for Cities	125,096,319	123,115,858	43,894,167	-	-	-	-	8,000,000	100.00%	100.00%	8.88%	18,000,000
Community Care Centres	-	-	-	-	32,218,000	-	31,953,000	49,683,000	54.21%	55.49%	55.16%	12,500,000
Sub-Total: Capital Grants	138,156,879	169,313,460	108,315,581	20,000,000	32,218,000	-	31,953,000	57,683,000	79.04%	80.52%	64.04%	48,156,000
Other Sundry Income	14,846	20,819,658	17,913	-	-	21,758	-	-	0.00%	0.00%	0.00%	-
Sub-Total: Other Income	14,846	20,819,658	17,913	-	-	21,758	-	-	0.00%	0.00%	0.00%	-
TOTAL OPERATING INCOME	187,770,926	235,896,721	163,621,993	44,988,020	74,586,769	23,636,957	71,238,249	90,068,481	20.76%	26.43%	100.00%	87,128,974
Internal Recoveries	183,306	347,753	479,168	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING INCOME	187,954,232	236,244,474	164,101,161	44,988,020	74,586,769	23,636,957	71,238,249	90,068,481	20.76%	26.43%	100.00%	87,128,974
Year on Year Increase	-32.50%	25.69%	-30.54%	-72.59%	65.79%	-68.31%	201.39%	26.43%				6.87%

HUMAN SETTLEMENT													
FINANCIAL PERIOD	F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14	F03 2014/15
EXPENDITURE													
Employee Related Costs - Salaries & Wages	36,613,288	45,063,550	46,681,351	90,553,796	88,765,736	35,500,610	76,622,586	93,013,432	4.79%	21.39%	24.11%	103,204,414	112,079,988
Employee Related Costs - Overtime	979,940	541,762	648,118	607,397	607,397	428,539	643,173	636,112	4.73%	-1.10%	0.16%	705,807	786,507
Employee Related Costs - Social Contributions	8,751,417	11,734,319	11,345,864	12,186,121	12,186,121	9,113,330	13,243,023	14,333,577	17.62%	8.23%	3.71%	15,904,032	17,271,778
Employee Related Costs - Salaries Capitalised	-	(4,485,542)	(4,239,220)	(36,189,064)	(36,189,064)	(63,039)	(9,137,739)	(35,420,491)	-2.12%	287.63%	-9.18%	(39,301,324)	(42,681,237)
Sub-Total: Remuneration	46,344,644	52,854,088	54,436,113	67,158,250	65,370,190	44,979,440	81,371,043	72,562,630	11.00%	-10.82%	18.81%	80,512,929	87,437,036
Bad Debts (Provision for Bad Debts) - current trends	-	14,756,186	-	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
Bad Debts (Provision for Bad Debts) - additional target	4,513,416	6,954,832	17,899,167	8,536,875	8,536,875	6,027,871	8,612,000	2,211,574	-74.09%	-74.32%	0.57%	2,655,870	3,115,070
Sub-Total: Bad Debt Provision	4,513,416	21,711,018	17,899,167	8,536,875	8,536,875	6,027,871	8,612,000	2,211,574	-74.09%	-74.32%	0.57%	2,655,870	3,115,070
Depreciation - Existing Assets	7,917,513	77,030,835	1,261,149	88,718,150	76,089,002	61,486,953	75,137,890	76,162,816	0.10%	1.36%	19.74%	79,970,957	83,989,505
Sub-Total: Depreciation	7,917,513	77,030,835	1,261,149	88,718,150	76,089,002	61,486,953	75,137,890	76,162,816	0.10%	1.36%	19.74%	79,970,957	83,989,505
Repairs and Maintenance - External Contractors	19,738,269	17,332,423	14,713,362	15,576,343	15,329,932	8,326,096	13,465,975	22,107,750	44.21%	64.17%	5.73%	23,548,431	25,079,080
Repairs and Maintenance - Internal Maintenance Teams	81,340	142,379	158,415	311,000	311,000	121,200	266,838	304,689	-2.03%	14.19%	0.08%	338,072	367,146
Sub-Total: Repairs and Maintenance	19,819,609	17,474,802	14,871,777	15,887,343	15,640,932	8,447,296	13,732,813	22,412,439	43.29%	63.20%	5.81%	23,886,503	25,446,226
Interest Expense - Current External Borrowings	-	-	84,245,770	93,838,880	88,699,380	88,699,380	88,699,380	108,836,159	22.70%	22.70%	28.21%	127,319,830	146,417,805
Sub-Total: Interest Expense	-	-	84,245,770	93,838,880	88,699,380	88,699,380	88,699,380	108,836,159	22.70%	22.70%	28.21%	127,319,830	146,417,805
Contracted Services - Existing Contracts	-	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
Sub-Total: Contracted Services	-	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
Grants & Subsidies Paid - Entities	-	-	20,296,421	6,500,000	6,500,000	6,500,000	6,500,000	33,500,000	415.38%	415.38%	8.68%	3,500,000	3,500,000
Sub-Total: Grants and Subsidies	-	-	20,296,421	6,500,000	6,500,000	6,500,000	6,500,000	33,500,000	415.38%	415.38%	8.68%	3,500,000	3,500,000
General Expenses	51,877,669	79,068,257	175,121,848	75,799,947	79,666,358	56,287,028	98,666,546	70,149,725	-11.95%	-28.90%	18.18%	78,501,337	87,037,555
Grants Expenditure	-	-	-	-	17,380,749	3,000,533	13,631,721	-	-100.00%	0.00%	0.00%	-	-
TOTAL OPERATING EXPENDITURE	130,472,852	248,133,000	368,132,245	356,439,445	357,883,486	275,428,501	386,351,393	385,835,343	7.81%	-0.13%	100.00%	396,347,426	436,923,197
Internal Transfers:													
Internal Charges	93,636,951	77,502,719	84,632,862	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING EXPENDITURE	224,109,803	325,641,719	452,765,107	356,439,445	357,883,486	275,428,501	386,351,393	385,835,343	7.81%	-0.13%	100.00%	396,347,426	436,923,197
Year on Year Increase	-37.93%	45.30%	39.04%	-21.27%	0.41%	-23.04%	40.27%	-0.13%				2.72%	10.24%
OPERATING SURPLUS/(DEFICIT)	(36,155,571)	(89,397,245)	(288,663,946)	(311,451,425)	(283,296,717)	(251,791,545)	(315,113,144)	(295,766,862)	4.40%	-6.14%		(314,820,548)	(349,794,223)
Contribution to Capital Budget	87,329,111	-	-	20,000,000	32,218,000	-	31,953,000	57,683,000	79.04%	80.52%		46,000,000	48,156,000
Total Transfers from Cash-Backed Reserves	-	-	8,660,448	7,696,080	7,696,080	-	7,696,080	36,495,335	374.21%	374.21%		5,413,212	4,511,371
NET OPERATING SURPLUS/ (DEFICIT)	(123,484,682)	(89,397,245)	(280,003,498)	(323,755,345)	(307,818,637)	(251,791,545)	(339,370,064)	(316,954,527)	2.97%	-6.61%		(355,407,336)	(393,438,852)

Capital budget of the Human Settlements Department

The department has requested the following capital budget:

Budget per Source of Finance

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
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Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
HSDG	49,683,000	11,000,000	12,500,000
Other National Grants		20,000,000	17,656,000
Revenue	1,150,000	980,000	980,000
USDG	8,000,000	15,000,000	18,000,000
Municipal Bonds	20,000,000		
Total	78,833,000	46,980,000	49,136,000

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Corporate	57,683,000	26,000,000	30,500,000
Operational Equipment	1,150,000	980,000	980,000
Tembisa	20,000,000	20,000,000	17,656,000
Total	78,833,000	46,980,000	49,136,000

Budget per Ward Category

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
All wards	57,683,000	26,000,000	30,500,000
Operational Equipment	1,150,000	980,000	980,000
Underdeveloped	20,000,000	20,000,000	17,656,000
Total	78,833,000	46,980,000	49,136,000

Expected outcomes from the implementation of the Capital budget

The Human Settlements Department is responsible for the planning, development, implementation and creation of sustainable human settlements in Ekurhuleni.

The total departmental budget for 2012/13 is R78,3m. Significant Projects include:

- R39,6m - Acquisition of Land for New Human Settlements – Unspent grants received in previous years;
- R20m - for the Tembisa Urban Renewal;
- R10m – for the Human Settlements Feasibility and Pre Planning Studies; and
- R8m has been allocated to address the upgrading and refurbishment of rental stock owned by Council within various CCAs.

The evaluation of the Project Monitoring Office on departmental readiness to implement the projects is as follows:

Due to the uncertainty with the exact date of accreditation (signing of MOU) as well as the status of the projects to be taken over by Council, the original budget submitted in October was drastically amended. The remaining projects will have to be carefully managed to ensure implementation in line with the project plans.

This Department will have a serious project management capacity constraint if accreditation becomes a reality. It can only be solved by the urgent establishment of a PMU, including capacity or the secondment of existing capacity from Gauteng Department of Local Government and Housing based in Alberton.

The amendment to the multiyear budget will only be addressed via a special adjustment budget after certainty is obtained on accreditation projects.

Budget of Ekurhuleni Development Company

The Budget of the EDC is presented as a consolidated budget for the four entities:

- Ekurhuleni Development Company (Management Company);
- Pharoe Park;
- Phase II; and
- Lethabong Housing Institute.

The EDC has requested the EMM to settle the current R30 million outstanding loans. This will assist the EDC with their liquidity challenges. Resulting from this settlement, the annual operating grant to the EDC can be reduced from the current R6.5m per year to R3.5m per year over the MTREF period.

The EDC will as a matter of priority start working on the merging of the companies to ensure VAT efficiencies are achieved.

Assumptions Underpinning the budget

- In the 2011-2012 budget a once off grant of R30m from EMM will be received to repay the entities debt due to the National Housing Finance Corporation and Gauteng Partnership fund.
- The Grant going forward has been reduced based on the above to R3.5m per annum.

- The provincial grant received in prior years of R 11.7m will be spent in the 2011-2012 year.
- EDC's costs as the management company will be recovered from the other entities based on the services provided.
- The rationalisation of the group and any benefits flowing there from have not been included in the budget as there is uncertainty i.r.o. the timing and extent of these savings. The institutional review is underway but will not be finalised in time for inclusion in the budget.
- No increase in the number of units has been factored into the budget. Any transfer of units from EMM has not been included as this has not yet been finalised.
- The group still continues to be squeezed by cost increases which are above inflationary increases and are market related whilst our income stream is regulated, as a result of the rental being subsidized, as the entities provide social housing units.

Capital Budget

The total capital budget amounts to R210 000 which is mainly to replace equipment that will have reached the end of their useful lives.

Operating Budget

- Rental Income has been increased by 10% for the next three years.
- The Grant from EMM received in the 2011-2012 financial year will result in a decrease in expenses with respect to interest paid on the mortgage bonds. This will lead to positive cash flows.
- EMM bulk services have been adjusted to current charges and have only increased by 10% pa.
- Bad debts provisions have increased as the arrears are unlikely to be collected as evictions continue.
- Office rental costs have increased dramatically as EDC was forced to move offices due to violent tenant protests.

Table 78: Budget of Ekurhuleni Development Company

EKURHULENI DEVELOPMENT COMPANY CONSOLIDATED														
FINANCIAL PERIOD		F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14	F03 2014/15
Interest Earned - Outstanding Debtors		0	0	0	106,000	295,000	133,937	295,000	214,500	-27.29%	-27.29%	0.46%	235,950	259,545
Sub-Total: Penalties and Interest on Debtors		0	0	0	106,000	295,000	133,937	295,000	214,500	-27.29%	-27.29%	0.46%	235,950	259,545
Rent of Facilities and Equipment - Other		16,762,604	18,382,810	19,815,390	18,062,608	21,943,038	13,263,435	21,943,038	24,137,342	10.00%	10.00%	51.58%	26,551,076	29,206,183
Sub-Total: Rent of Facilities and Equipment		16,762,604	18,382,810	19,815,390	18,062,608	21,943,038	13,263,435	21,943,038	24,137,342	10.00%	10.00%	51.58%	26,551,076	29,206,183
Interest Earned - Bank Balances / (Interest on overdraft)		1,730,352	994,310	771,069	171,000	124,504	55,402	124,504	0	-100.00%	-100.00%	0.00%	0	0
Sub-Total: Interest Earned		1,730,352	994,310	771,069	171,000	124,504	55,402	124,504	0	-100.00%	-100.00%	0.00%	0	0
Operating Grants & Subsidies - Other		90,589	0	12,071,955	7,582,000	18,713,000	2,586,141	18,713,000	3,500,000	-81.30%	-81.30%	7.48%	3,500,000	3,500,000
Sub-Total: Operating Grants		90,589	0	12,071,955	7,582,000	18,713,000	2,586,141	18,713,000	3,500,000	-81.30%	-81.30%	7.48%	3,500,000	3,500,000
Other Sundry Income		9,177,948	10,384,720	11,814,556	18,479,392	14,700,736	7,523,909	14,988,440	18,947,566	28.89%	26.33%	40.49%	20,776,858	22,805,446
Sub-Total: Other Income		9,177,948	10,384,720	11,814,556	18,479,392	14,700,736	7,523,909	14,988,440	18,947,566	28.89%	26.33%	40.49%	20,776,858	22,805,446
TOTAL OPERATING INCOME		27,761,493	29,761,840	44,472,970	44,401,000	55,776,278	23,562,824	56,073,982	46,799,408	-16.09%	-16.54%	100.00%	51,063,884	55,771,174
NET OPERATING INCOME		27,761,493	29,761,840	44,472,970	44,401,000	55,776,278	23,562,824	56,073,982	46,799,408	-16.09%	-16.54%	100.00%	51,063,884	55,771,174
Year on Year Increase		15.86%	7.21%	49.43%	59.94%	87.41%		0.53%	-16.09%				9.11%	9.22%
EXPENDITURE														
Employee Related Costs - Salaries & Wages		3,967,240	4,483,955	5,576,280	6,748,000	8,216,845	4,060,433	7,616,845	9,038,530	10.00%	18.67%	19.52%	9,942,383	10,936,622
Remuneration of Directors		407,331	744,688	448,001	385,000	400,000	304,000	600,000	560,000	40.00%	-6.67%	1.21%	616,000	677,000
Sub-Total: Remuneration		4,374,571	5,228,623	6,024,281	7,133,000	8,616,845	4,364,433	8,216,845	9,598,530	11.39%	16.82%	20.73%	10,558,383	11,613,622
Bad Debts (Provision for Bad Debts) - current trends		892,006	57,184	1,373,697	989,056	1,954,700	659,368	1,954,700	1,505,349	-22.99%	-22.99%	3.25%	1,655,883	1,821,472
Sub-Total: Bad Debt Provision		892,006	57,184	1,373,697	989,056	1,954,700	659,368	1,954,700	1,505,349	-22.99%	-22.99%	3.25%	1,655,883	1,821,472
Collection Costs		90,394	2,528	0	390,000	367,000	119,077	367,000	403,700	10.00%	10.00%	0.87%	444,070	488,477
Depreciation - Existing Assets		1,086,660	1,046,226	1,072,178	1,169,000	1,197,763	714,456	1,197,763	1,197,763	0.00%	0.00%	2.59%	1,152,013	1,117,701
Sub-Total: Depreciation		1,086,660	1,046,226	1,072,178	1,169,000	1,197,763	714,456	1,197,763	1,197,763	0.00%	0.00%	2.59%	1,152,013	1,117,701
Repairs and Maintenance - External Contractors		1,143,577	1,657,235	4,066,530	5,102,000	4,282,409	0	4,282,409	4,410,650	2.99%	2.99%	9.52%	4,851,714	5,336,886
Sub-Total: Repairs and Maintenance		1,143,577	1,657,235	4,066,530	5,102,000	4,282,409	0	4,282,409	4,410,650	2.99%	2.99%	9.52%	4,851,714	5,336,886
Interest Expense - Current External Borrowings		3,393,624	3,093,315	3,061,906	2,810,500	2,619,680	2,053,800	2,619,680	0	-100.00%	-100.00%	0.00%	0	0
Sub-Total: Interest Expense		3,393,624	3,093,315	3,061,906	2,810,500	2,619,680	2,053,800	2,619,680	0	-100.00%	-100.00%	0.00%	0	0
Bulk Purchases - Water		0	0	0	228,000	233,002	113,698	233,002	256,302	10.00%	10.00%	0.55%	281,932	310,126
Sub-Total: Bulk Purchases		0	0	0	228,000	233,002	113,698	233,002	256,302	10.00%	10.00%	0.55%	281,932	310,126
Contracted Services - Existing Contracts		0	0	0	6,182,000	341,139	1,330,083	680,585	748,644	119.45%	10.00%	1.62%	823,508	905,859
Sub-Total: Contracted Services		0	0	0	6,182,000	341,139	1,330,083	680,585	748,644	119.45%	10.00%	1.62%	823,508	905,859
General Expenses		17,954,806	22,357,889	21,517,856	16,245,444	24,918,045	12,332,497	25,008,045	28,185,864	13.11%	12.71%	60.87%	30,929,824	33,967,432
Loss on Sale of Assets		4,115	15,145	0	0	0	0	0	0	0	0	0	0	0
New Expenditure Commitment 4		0	5,526	52,262	0	0	0	0	0	0	0	0	0	0
Sub-Total: New Expenditure Commitments		0	5,526	52,262	0	0	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE		28,939,753	33,463,671	37,168,710	40,249,000	44,530,583	21,687,412	44,560,029	46,306,802	3.99%	3.92%	100.00%	50,697,327	55,561,575
NET OPERATING EXPENDITURE		28,939,753	33,463,671	37,168,710	40,249,000	44,530,583	21,687,412	44,560,029	46,306,802	3.99%	3.92%	100.00%	50,697,327	55,561,575
Year on Year Increase		5.87%	15.63%	11.07%	39.08%	33.07%		0.07%	3.99%				9.48%	9.59%
OPERATING SURPLUS/(DEFICIT)		-1,178,260	-3,701,831	7,304,260	4,152,000	11,245,695	1,875,412	11,513,953	492,606				366,557	209,599
Total Other Adjustments		-21,189	9,110	22,872	0	0	0	-80,806	-84,025				-92,003	-100,886
NET OPERATING SURPLUS/(DEFICIT)		-1,157,071	-3,710,941	7,281,388	4,152,000	11,245,695	1,875,412	11,433,147	576,631				184,554	33,714

2.10.21 Roads and Storm-water

The result statements of the department is contained in the IDP.

Flagship projects of the Roads and Storm-water Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
Fak'imali Uzobona	Construction of storm-water systems and gravel roads to paved standards in township areas
Hlasel' ama Potholes	Patching of potholes and repairs to failed sections of paved roads(rehabilitation and resurfacing)
Vuk' uphill	Roads EPWP job creation programme
Coordinate the EPWP programme metro-wide	Coordinate the EPWP programme

Operating budget of the Roads and Storm-water Department

The biggest expenditure component is repairs and maintenance of the roads and storm-water which has been increased by 0.50% to ensure adequate maintenance of the infrastructure. The function is not income generating and funded by the Fuel levy received from National Government as well as Assessment rates.

The introduction of a Business Tax is currently being investigated as an additional source of revenue. The intention is to utilise the funds received from the tax to refurbish economic infrastructure and this will include the roads and storm-water networks, particularly in industrial areas to stimulate economic growth.

Table 79: Operating budget of the Roads and Storm-water Department

ROADS AND STORMWATER												
FINANCIAL PERIOD												
	F-03 2009/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ. BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F03 2014/15
INCOME												
Minor Income	822,517	823,645	820,146	906,010	906,010	588,533	1,006,034	906,010	0.00%	-9.94%	0.17%	972,148
Total: User Charges for Services	822,517	823,645	820,146	906,010	906,010	588,533	1,006,034	906,010	0.00%	-9.94%	0.17%	972,148
Rent of Facilities and Equipment - Other	193,116	193,116	74,580	212,428	212,428	55,935	186,214	150,000	-29.39%	-19.45%	0.03%	164,550
Sub-total: Rent of Facilities and Equipment	193,116	193,116	74,580	212,428	212,428	55,935	186,214	150,000	-29.39%	-19.45%	0.03%	164,550
Operating Grants & Subsidies - Other	-	1,884,978	122,947	-	-	-	-	-	0.00%	0.00%	0.00%	-
Sub-Total: Operating Grants	-	1,884,978	122,947	-	-	-	-	-	0.00%	0.00%	0.00%	-
Capital Grants - Other	(0)	370,277	794,181	21,500,000	20,500,000	17,039,585	20,500,000	18,750,000	-8.54%	-8.54%	3.45%	22,000,000
Neighborhood Development Partnership Grant	-	-	13,344,451	9,333,000	6,222,000	-	6,222,000	14,382,000	131.15%	131.15%	2.65%	-
Municipal Infrastructure Grant for Cities	118,658,879	155,348,901	147,934,343	170,406,000	174,506,000	100,022,601	174,506,000	502,650,000	188.04%	188.04%	92.57%	487,150,000
Public Transport Infrastructure Grant	10,906,618	8,474,126	13,130,822	75,000,000	32,162,052	11,074,931	32,162,052	-	-100.00%	0.00%	0.00%	-
Community Care Centres	-	-	1,184,381	-	-	-	-	-	0.00%	0.00%	0.00%	-
Sub-Total: Capital Grants	129,565,497	164,193,304	176,388,178	276,239,000	233,390,052	128,137,097	233,390,052	535,782,000	129.57%	129.57%	98.67%	495,150,000
Essential Services	8,573,124	2,472,639	4,426,122	22,000,000	22,000,000	7,470,150	18,282,000	6,000,000	-72.73%	-67.18%	1.10%	6,000,000
Other Sundry Income	124,909	616,212	43,476	151,293	201,293	162,753	486,405	157,780	-21.62%	-67.56%	0.03%	179,863
Sub-Total: Other Income	8,698,033	3,088,851	4,469,598	22,151,293	22,201,293	7,632,902	18,768,405	6,157,780	-72.26%	-67.19%	1.13%	6,179,863
TOTAL OPERATING INCOME	139,279,163	170,183,884	181,875,449	299,508,731	256,709,783	136,414,467	253,350,705	542,995,790	111.52%	114.33%	100.00%	522,553,489
Internal Recoveries	125,935,449	145,953,210	151,605,367	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING INCOME	265,214,612	316,137,104	333,480,816	299,508,731	256,709,783	136,414,467	253,350,705	542,995,790	111.52%	114.33%	100.00%	522,553,489
Year on Year Increase	-1.31%	19.20%	5.49%	-10.19%	-14.28%	-46.86%	85.72%	114.33%				-7.47%
EXPENDITURE												
Employee Related Costs - Salaries & Wages	101,627,098	118,724,529	129,887,518	177,701,862	174,250,302	105,856,418	150,412,867	173,030,518	-0.70%	15.04%	11.68%	191,988,548
Employee Related Costs - Overtime	2,880,029	3,905,229	4,763,709	4,215,601	4,315,601	4,332,054	4,569,791	4,326,820	0.26%	-5.32%	0.29%	4,800,885
Employee Related Costs - Social Contributions	23,967,841	31,510,763	31,060,431	36,589,560	36,589,560	24,968,516	39,762,966	38,761,621	5.94%	-2.52%	2.62%	43,008,521
Employee Related Costs - Salaries Capitalised	-	(4,644,627)	(6,514,287)	(21,360,946)	(21,360,946)	(2,282,236)	(5,393,639)	(20,907,289)	-2.12%	287.63%	-1.41%	(23,193,014)
Employee Related Costs - Salaries to R and M Internal	-	-	-	(142,032,776)	(142,032,776)	(95,511,164)	(121,778,902)	(143,320,455)	0.91%	17.69%	-9.67%	(159,023,303)
Sub-Total: Remuneration	128,474,969	149,495,884	159,197,391	55,113,301	51,761,741	37,363,589	67,573,083	51,891,215	0.25%	-23.21%	3.50%	57,576,664
Depreciation - Existing Assets	763,209,529	962,922,787	975,615,672	927,901,970	958,512,932	708,170,865	946,531,521	967,639,667	0.95%	2.23%	65.31%	1,016,021,651
Sub-Total: Depreciation	763,209,529	962,922,787	975,615,672	927,901,970	958,512,932	708,170,865	946,531,521	967,639,667	0.95%	2.23%	65.31%	1,016,021,651
Repairs and Maintenance - External Contractors	231,911,708	300,795,462	308,943,957	269,477,134	279,464,538	198,740,132	246,157,209	281,067,576	0.57%	14.18%	18.97%	302,806,143
Repairs and Maintenance - Internal Maintenance Teams	117,899,291	136,090,191	142,786,489	147,219,776	147,921,086	98,225,744	127,098,041	148,455,532	0.36%	16.80%	10.02%	164,721,008
Sub-Total: Repairs and Maintenance	349,811,000	436,885,653	451,730,456	416,696,910	427,385,624	296,965,876	373,255,250	429,523,108	0.50%	15.07%	28.99%	467,527,149
Contracted Services - Existing Contracts	974,921	877,962	1,114,839	5,174,430	3,851,230	1,288,253	3,120,378	6,241,894	62.08%	100.04%	0.42%	6,429,151
Sub-Total: Contracted Services	974,921	877,962	1,114,839	5,174,430	3,851,230	1,288,253	3,120,378	6,241,894	62.08%	100.04%	0.42%	6,429,151
General Expenses	20,501,074	15,585,487	37,087,026	19,710,189	28,754,481	14,990,296	23,469,998	26,383,764	-8.24%	12.41%	1.78%	27,680,324
TOTAL OPERATING EXPENDITURE	1,262,971,493	1,565,767,782	1,624,745,384	1,424,596,800	1,470,266,008	1,058,776,878	1,413,950,230	1,481,679,648	0.78%	4.79%	100.00%	1,575,234,939
Internal Transfers:												
Internal Charges	158,166,364	108,513,969	101,869,743	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING EXPENDITURE	1,421,137,856	1,674,281,751	1,726,615,127	1,424,596,800	1,470,266,008	1,058,776,878	1,413,950,230	1,481,679,648	0.78%	4.79%	100.00%	1,575,234,939
Year on Year Increase	106.38%	17.81%	3.13%	-17.49%	3.21%	-27.99%	33.55%	4.79%				6.31%
OPERATING SURPLUS/(DEFICIT)	(1,155,923,244)	(1,358,144,646)	(1,393,134,311)	(1,125,088,069)	(1,213,556,225)	(922,364,410)	(1,160,599,525)	(938,683,858)	-22.65%	-19.12%		(1,072,779,807)
Contribution to Capital Budget	129,565,497	-	-	276,239,000	233,390,052	-	233,390,052	535,782,000	129.57%	129.57%		515,150,000
Total Transfers from Cash-Backed Reserves	-	-	520,750,988	567,212,630	567,212,630	-	567,212,630	390,583,221	-31.14%	-31.14%		325,495,388
NET OPERATING SURPLUS/(DEFICIT)	(1,285,488,742)	(1,358,144,646)	(872,383,323)	(834,114,439)	(879,733,647)	(922,364,410)	(826,776,947)	(1,083,902,637)	23.21%	31.10%		(1,242,434,419)

Capital budget of the Roads and Storm-water Department

The department has requested the following capital budget:

Budget per Source of Finance

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Developers' contributions	18,750,000	22,000,000	28,000,000
Municipal Bonds	52,750,000	77,750,000	
Revenue	7,750,000	8,750,000	9,750,000
Other Loan Funding			77,000,000
USDG	502,650,000	473,150,000	487,150,000
Total	581,900,000	581,650,000	601,900,000

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Alberton	1,300,000		
Benoni	23,000,000	37,500,000	39,000,000
Boksburg	4,050,000	13,050,000	8,250,000
Brakpan	4,000,000	4,000,000	3,000,000
Corporate	291,800,000	273,500,000	268,500,000
Daveyton	2,000,000	10,000,000	8,000,000
Edenvale	36,700,000	19,600,000	15,700,000
Etwatwa	4,000,000		
Germiston	5,050,000	7,300,000	1,550,000
Katlehong	1,100,000	1,100,000	1,100,000
Katlehong	34,050,000	29,550,000	26,250,000
Katlehong 2	3,050,000	3,050,000	3,050,000
Kempton Park	88,300,000	104,000,000	134,400,000
KwaThema	5,000,000		
Operational Equipment	7,750,000	8,750,000	9,750,000
Springs	8,500,000	3,000,000	4,000,000
Tembisa	31,700,000	38,000,000	40,000,000
Tembisa 2	500,000	500,000	4,000,000
Thokoza	15,200,000	19,400,000	16,900,000
Vosloorus	14,850,000	9,350,000	18,450,000
Total	581,900,000	581,650,000	601,900,000

Budget per Ward Category

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
All wards	65,000,000	72,000,000	75,000,000
CBD	10,050,000	16,500,000	7,500,000
CBD / Developed, Residential	22,950,000	31,750,000	58,750,000
Developed, Residential	260,050,000	268,350,000	260,300,000
Operational Equipment	7,750,000	8,750,000	9,750,000
Underdeveloped	216,100,000	184,300,000	190,600,000
Total	581,900,000	581,650,000	601,900,000

Expected outcomes from the implementation of the Capital budget

The mission of the department is the development and management of affordable, appropriate and high quality roads and storm-water infrastructure, to continuously improve the quality life in a sustainable, safe, economical, equitable, integrated, environmentally sensitive and participatory manner. The Roads and Storm-water Department has undertaken to eliminate the backlog of gravel roads by 2015 through the turnkey programme termed Fak'imali Uzobona, which was initiated in 2004 and to date over R1 billion has been spent with the construction of roads and storm-water. Roads and storm-water were identified as the Metro's number one key mandate through the community participation process. The total budget for the department has grown from R327m in 2011/12 to R581,9m in 2012/13.

Some of the main projects are:

- R80m for the roads infrastructure in the low cost housing areas in the East, North and Southern regions;
- R110m for the rehabilitation of roads in the East, North and Southern regions;
- R67,5m for the construction of tertiary roads in the East, North and Southern regions;
- R42m for the roads and storm-water on an as and when required basis;
- R42m for the Turnkey projects relating to the upgrading of the roads and storm-water systems ;
- R22m for the Thokoza & Katlehong Implementation of storm-water masterplans;
- R14,5m for the Bedfordview storm-water protection;
- R10m for addressing the Atlasville Spruit flood management system;
- R10m for the Swartspruit rehabilitation in Kempton Park;
- R10,7m for the Extension of the Elgin Road to the Albertina Sisulu Corridor; and
- R12,4m for the traffic calming measures which include traffic signals, speed humps .

Further key deliverables expected of the abovementioned projects include job creation, accredited training, development of local sub-contractors and an injection of community retained earnings to boost the local township economies.

The evaluation of the Project Monitoring Office on departmental readiness to implement the projects is as follows:

Most of the projects are backed by activity-based project plans. Only the proposed amendments need to be updated.

All projects are implemented via the three service delivery areas. Sufficient capacity is available for project implementation although admin support is required for PCS purposes.

This Department have a panel of consultants as well as a list of contractors to be used on an as and when required basis to implement most of their capital projects. If this is maintained on a regular basis, the Department will not experience any problems implementing its budget.

It is, however, proposed that a centralized PMU be formalized within this Department from where the total CAPEX implementation can be planned, monitored and reported from. This will include all PCS reporting requirements.

2.10.22 Water and Sanitation

The result statements of the department is contained in the IDP.

Flagship projects of the Water and Sanitation Department

PROJECT NAME	PROJECT DESCRIPTION
Rainwater harvesting network	The project aims to investigate options that can be implemented with a view of collecting rainwater for on potable uses.
Acid mine drainage	To coordinate the City's response and monitor the implementation of proposed solutions by delegated constituencies within the country.
Programme <i>Boloka Metsi</i>	There are various projects within this programme, two of which are listed below: 1) Installation of intelligent meters to manage water consumption and minimize water wastages 2) Infrastructure upgrade, Germiston: replace water pipes - upgrading of water network infrastructure in a key strategic area in order to improve security of supply and reduce water losses.
Enhance water management information and revenue system	This project is aimed at sourcing management system that can be utilized to manage the distribution system with a view to manage revenue, identify losses and maintain infrastructure. The projects include: 1) Top 500 consumer meter consolidation project 2) Telemetry system 3) Maintenance system
Project <i>Xixima</i>	Implementation of sustainable sanitation solution in prioritized informal settlements.
Phasing out of Dunswart sewer pump station	Phasing out of this pump station to deal with environmental pollution.

Operating budget of the Water and Sanitation Department

Bulk purchase of water comprises 48.12% (R1 755 085 387) of the Water Service expenditure.

The waste water treatment services by ERWAT comprise 12% of the total expenditure budget of Water Services. The amount provided on the 2012/2013 budget for this service amounts to R437 956 202. ERWAT's motivation for this increase is the growth in flow and the need to extend and improve the various Waste Water Treatment Works.

To address critically required maintenance and the refurbishment of water and sewer infrastructure, a 2% maintenance levy, calculated as a percentage of total income was approved for the 2011/12 financial year. It is recommended that this levy be maintained at 2% for 2012/13.

The greatest challenge facing the department is the Non-Revenue Water. Non-Revenue water are currently at 29% and the department aims to reduce

this through the implementation of additional repairs and maintenance works, the renewal of infrastructure as well as the installation of water meters in areas previously unmetered.

The operating budget per category is attached hereto.

Table 80: Operating budget of the Water and Sanitation Department

WATER AND SANITATION												
FINANCIAL PERIOD	F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ. BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14
INCOME												
Interest Earned - Outstanding Debtors	180,136,924	160,198,058	125,230,185	154,500,000	110,314,457	83,463,504	121,665,815	107,018,600	-2.99%	-12.04%	2.43%	112,369,530
Sub-total: Penalties and Interest on Debtors	180,136,924	160,198,058	125,230,185	154,500,000	110,314,457	83,463,504	121,665,815	107,018,600	-2.99%	-12.04%	2.43%	112,369,530
Sanitation Income	458,599,197	415,500,821	880,949,490	997,936,782	997,936,782	691,376,609	921,817,823	1,065,899,817	6.81%	15.63%	24.24%	1,211,836,078
Departmental Usage	-	-	-	-	11,725,790	3,413,336	4,550,779	13,104,710	11.76%	187.97%	0.30%	14,677,275
Less: Income foregone	-	-	179,417,860	199,172,088	199,172,088	162,277,543	216,360,639	240,986,816	20.99%	11.38%	5.48%	274,002,010
Sub-total: Net Sanitation Sales	458,599,197	415,500,821	701,531,630	798,764,694	810,490,484	532,514,402	710,007,963	838,017,711	3.40%	18.03%	19.08%	952,511,343
Water Sales	1,180,942,160	1,460,433,824	2,017,040,092	2,499,829,349	2,339,829,349	1,636,541,075	2,182,124,851	2,677,209,590	14.42%	22.69%	60.88%	3,056,711,374
Departmental Usage	-	-	-	-	33,042,090	28,526,860	38,034,750	35,735,324	8.15%	-6.05%	0.81%	40,202,240
Less: Income foregone	-	-	242,553,055	256,553,057	256,553,057	209,069,259	278,770,552	298,356,218	16.29%	7.03%	6.79%	340,722,801
Sub-total: Net Water Sales	1,180,942,160	1,460,433,824	1,774,487,037	2,243,276,292	2,116,318,382	1,455,989,675	1,941,389,049	2,414,588,696	14.09%	24.37%	54.91%	2,756,190,813
Total: User Charges for Services	1,639,541,357	1,875,934,645	2,476,018,667	3,042,040,986	2,926,808,866	1,988,513,077	2,651,397,012	3,252,606,407	11.13%	22.68%	73.97%	3,708,702,156
Disconnection Fees	(30,323)	8,204	17,335	5,000	55,000	34,145	51,040	20,000	-63.64%	-60.82%	0.00%	21,460
Sub-Total: Fines	(30,323)	8,204	17,335	5,000	55,000	34,145	51,040	20,000	-63.64%	-60.82%	0.00%	21,460
Operating Grants & Subsidies - Other	10,414,159	14,788,586	2,471,277	-	-	-	-	-	0.00%	0.00%	0.00%	-
Equitable Share	-	-	645,975,560	721,802,252	721,802,252	721,802,252	721,802,252	801,358,072	11.02%	11.02%	18.22%	859,527,995
Finance Management Grant	-	-	-	50,000,000	50,000,000	40,998,239	50,000,000	50,000,000	0.00%	0.00%	1.14%	50,000,000
Sub-Total: Operating Grants	10,414,159	14,788,586	648,446,837	771,802,252	771,802,252	762,800,491	771,802,252	851,358,072	10.34%	10.34%	19.36%	909,527,995
Capital Grants - Other	-	9,118,894	5,786,449	-	961,041	-	961,041	-	-100.00%	0.00%	0.00%	-
Municipal Infrastructure Grant for Cities	17,052,791	7,519,488	45,110,155	421,524,810	339,684,810	128,377,045	339,684,810	185,040,000	-45.53%	-45.53%	4.21%	318,300,000
Community Care Centres	-	-	-	582,545	-	-	-	-	0.00%	0.00%	0.00%	-
Sub-Total: Capital Grants	17,052,791	16,638,382	50,906,604	422,107,355	340,645,851	128,377,045	340,645,851	185,040,000	-45.68%	-45.68%	4.21%	318,300,000
Essential Services	653,706	133,907	1,109,977	1,200,000	1,200,000	1,104,667	997,200	1,200,000	0.00%	20.34%	0.03%	1,200,000
Other Sundry Income	67,773	31,006	52,522	16,300	16,300	-	39,384	11,077	-32.04%	-71.87%	0.00%	11,077
Sub-Total: Other Income	721,479	164,912	1,162,499	1,216,300	1,216,300	1,104,667	1,036,584	1,211,077	-0.43%	16.83%	0.03%	1,211,077
TOTAL OPERATING INCOME	1,847,836,387	2,067,732,786	3,301,782,127	4,391,671,893	4,150,842,726	2,964,292,929	3,886,598,554	4,397,254,156	5.94%	13.14%	100.00%	5,050,132,218
Internal Recoveries	210,712,380	229,561,804	223,045,107	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING INCOME	2,058,548,767	2,297,294,391	3,524,827,234	4,391,671,893	4,150,842,726	2,964,292,929	3,886,598,554	4,397,254,156	5.94%	13.14%	100.00%	5,050,132,218
Year on Year Increase	5.23%	11.60%	53.43%	24.59%	-5.48%	-28.59%	31.11%	13.14%				14.85%
												9.55%

WATER AND SANITATION													
FINANCIAL PERIOD		F-03	F-02	F-01	F00	F00	F00	F00	F00	F01	%	F02	F03
		2008/09	2009/10	2010/11	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2012/13	B to B	P to B	2013/14	2014/15
EXPENDITURE													
Employee Related Costs - Salaries & Wages Employee Related Costs - Overtime Employee Related Costs - Social Contributions Employee Related Costs - Salaries Capitalised Employee Related Costs - Salaries to R and M Internal Sub-Total: Remuneration Bad Debts (Provision for Bad Debts) - additional target Sub-Total: Bad Debt Provision Depreciation - Existing Assets Sub-Total: Depreciation Repairs and Maintenance - External Contractors Repairs and Maintenance - Water Maintenance Levy Repairs and Maintenance - Internal Maintenance Teams Sub-Total: Repairs and Maintenance Interest Expense - Current External Borrowings Sub-Total: Interest Expense Bulk Purchases - Water Bulk Purchases - Sewer purification Sub-Total: Bulk Purchases Contracted Services - Existing Contracts Sub-Total: Contracted Services Grants & Subsidies Paid - Social/Educational/Sports Grants & Subsidies Paid - Entities Grants & Subsidies Paid - Free Basic Services - Indigents Sub-Total: Grants and Subsidies General Expenses Grants Expenditure TOTAL OPERATING EXPENDITURE Internal Transfers: Internal Charges NET OPERATING EXPENDITURE Year on Year Increase OPERATING SURPLUS/(DEFICIT) Contribution to Capital Budget Total Transfers from Cash-Backed Reserves NET OPERATING SURPLUS/ (DEFICIT)	137,385,683	156,608,276	168,872,875	212,926,219	208,897,219	133,861,789	180,320,077	210,178,429	0.61%	16.56%	5.76%	233,206,555	253,262,310
	19,284,337	22,989,307	23,059,977	20,156,584	20,156,584	19,529,406	21,343,808	21,109,501	4.73%	-1.10%	0.58%	23,422,352	25,436,675
	32,160,127	41,302,982	40,820,829	47,628,488	47,628,488	32,342,425	51,759,305	51,391,438	7.90%	-0.71%	1.41%	57,022,120	61,925,023
	-	(3,730,454)	(2,620,456)	(4,960,132)	(4,960,132)	(3,792,329)	(1,252,433)	(4,854,790)	-2.12%	287.63%	-0.13%	(5,386,703)	(5,849,960)
	-	-	-	(218,175,094)	(218,175,094)	(153,781,833)	(187,063,326)	(219,790,130)	0.74%	17.50%	-6.03%	(243,871,311)	(264,844,244)
	188,830,147	217,170,111	230,133,225	57,576,065	53,547,065	28,159,457	65,107,431	58,034,448	8.38%	-10.86%	1.59%	64,393,013	69,930,804
	446,622,923	278,970,875	291,638,632	375,556,231	269,782,688	222,870,143	272,156,775	251,564,872	-6.75%	-7.57%	6.90%	294,273,075	336,206,988
	211,751,318	201,806,955	202,932,942	215,542,080	160,175,310	139,509,852	158,173,118	164,469,708	2.68%	3.98%	4.51%	172,693,194	181,327,853
	142,490,661	102,198,781	84,616,821	114,068,392	74,242,392	54,895,972	63,938,856	97,320,273	31.08%	52.21%	2.67%	105,976,916	112,865,416
	37,619,080	43,994,023	58,414,854	57,255,705	57,255,705	16,511,670	42,014,235	61,448,194	7.32%	46.26%	1.68%	70,093,955	79,956,174
	167,419,543	185,043,777	196,549,184	222,808,594	223,024,564	155,756,673	191,371,652	224,546,882	0.68%	17.34%	6.16%	249,149,271	270,576,110
	347,529,283	331,236,582	339,580,859	394,132,691	354,522,661	227,164,315	297,324,743	383,315,349	8.12%	28.92%	10.51%	425,220,142	463,397,700
	-	-	-	39,202,320	37,055,220	-	37,055,220	45,467,566	22.70%	22.70%	1.25%	53,189,334	61,167,734
	1,069,703,312	1,128,744,933	1,357,614,155	1,572,840,370	1,572,840,370	1,159,456,057	1,545,944,800	1,755,085,387	11.59%	13.53%	48.12%	2,004,307,512	2,264,867,489
	209,382,327	265,870,140	330,940,954	395,584,753	395,584,753	296,688,568	395,584,753	437,956,202	10.71%	10.71%	12.01%	497,956,202	557,710,946
1,279,085,638	1,394,615,073	1,688,555,109	1,968,425,123	1,968,425,123	1,456,144,625	1,941,529,553	2,193,041,589	11.41%	12.95%	60.12%	2,502,263,714	2,822,578,435	
59,386,095	49,325,833	52,629,011	85,199,300	74,104,300	34,790,990	67,023,192	41,081,392	-44.56%	-38.71%	1.13%	42,313,834	43,583,249	
59,386,095	49,325,833	52,629,011	85,199,300	74,104,300	34,790,990	67,023,192	41,081,392	-44.56%	-38.71%	1.13%	42,313,834	43,583,249	
-	-	-	-	-	300,000	265,004	300,000	3,000,000	900.00%	900.00%	0.08%	3,426,000	3,912,492
4,849,461	-	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
-	-	-	26,713,080	26,713,080	-	30,621,203	157,653,219	490.17%	414.85%	4.32%	151,237,748	160,451,517	
28,891,901	33,411,582	21,983,796	390,095,118	449,925,298	265,004	30,921,203	160,653,219	494.72%	419.56%	4.40%	154,663,748	164,364,009	
-	-	-	50,000,000	50,000,000	50,000,000	39,215,000	50,000,000	50,000,000	-33.32%	-47.18%	8.22%	302,727,210	303,663,752
2,566,946,767	2,506,537,011	2,844,120,161	3,602,442,008	3,444,550,745	3,602,442,008	2,458,133,855	3,476,473,136	3,647,618,978	5.90%	4.92%	100.00%	4,061,737,264	4,496,220,524
21,123,884	28,086,203	22,824,645	-	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
2,588,070,650	2,534,623,214	2,866,944,806	3,602,442,008	3,444,550,745	3,602,442,008	2,458,133,855	3,476,473,136	3,647,618,978	5.90%	4.92%	100.00%	4,061,737,264	4,496,220,524
46.81%	-2.07%	13.11%	25.65%	-4.38%	-28.64%	41.43%	4.92%				11.35%		10.70%
(529,521,883)	(237,328,823)	657,882,428	789,229,885	706,291,981	506,159,074	410,125,418	749,635,178					988,394,954	1,036,171,585
17,052,791	-	-	422,107,355	340,645,851	-	340,645,851	185,040,000					318,300,000	302,455,000
-	-	133,710,936	142,391,210	142,391,210	-	142,391,210	100,263,200					83,576,019	69,652,254
(546,574,675)	(237,328,823)	791,593,364	509,513,740	508,037,340	506,159,074	211,870,777	664,878,378					753,670,973	803,368,839

Capital budget of the Water and Sanitation Department

The department has requested the following capital budget:

Budget per Source of Finance

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Municipal Bonds	217,060,000	208,050,000	
Revenue	7,900,000	3,150,000	3,150,000
Other Loan Funding			214,382,545
USDG	185,040,000	318,300,000	302,467,455
Total	410,000,000	529,500,000	520,000,000

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Alberton	1,000,000	2,500,000	3,000,000
Benoni	24,900,000	39,800,000	30,600,000
Boksburg	800,000	5,000,000	2,000,000
Brakpan	20,500,000	10,300,000	3,000,000
Corporate	105,400,000	142,000,000	143,750,000
Daveyton	200,000		
Duduza	10,200,000	24,000,000	21,400,000
Edenvale	16,672,200	6,500,000	2,000,000
Etwatwa	10,000,000	25,700,000	16,000,000
Germiston	24,200,000	10,350,000	11,200,000
Katlehong	500,000	5,500,000	15,500,000
Katlehong 2	53,105,000	106,300,000	40,817,455
Kempton Park	54,087,800	102,100,000	154,782,545
KwaThema	10,600,000	13,200,000	24,000,000
Nigel	7,100,000	6,450,000	11,950,000
Operational Equipment	7,600,000	7,600,000	7,600,000
Springs	12,100,000	4,800,000	8,400,000
Tembisa	21,335,000	16,700,000	13,000,000
Tembisa 2	2,500,000		10,000,000
Vosloorus	27,200,000	700,000	1,000,000
Total	410,000,000	529,500,000	520,000,000

Budget per Ward Category

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
All wards	100,400,000	138,500,000	122,750,000
CBD	17,600,000	8,000,000	8,000,000
Developed, Residential	65,172,200	51,200,000	20,600,000
Operational Equipment	7,600,000	7,600,000	7,600,000
Underdeveloped	219,227,800	324,200,000	361,050,000
Total	410,000,000	529,500,000	520,000,000

Expected outcomes from the implementation of the Capital budget

The mission of the department is the provision and management of water services in an effective, efficient, affordable, equitable and sustainable manner, applying appropriate standards and the optimal utilisation of resources, guided by the principles of Batho Pele whilst taking, into consideration the environment, developmental needs and services backlog of the communities.

The total budget for the department is R410m. Some of the big projects to be implemented on the 2012/13 financial year include:

- R53,1m for the installation of bulk and internal services required for the Palm ridge phases 5 & 6 (Ext 9) development areas;
- R20m for the replacement of Water Meters in various towns;
- R40m for the water meters;
- R15m for the installation of comb meters in industrial areas;
- R12,1m for the Illiondale Outfall sewer in Edenvale ;
- R12m for the bulk supply of the Albertina Sisulu Corridor in Pomona; and
- R12m for the installation of the new eastern Outfall sewer in Pomona.

The evaluation of the Project Monitoring Office on departmental readiness to implement the projects is as follows:

Detailed activity based project plans were developed for the budget which was originally submitted. Due to the large amendments to the CAPEX latest submission, many of the cash flows will have to be adjusted. It appears as though the projects which were retained on the draft budget are feasible for implementation.

This Department took over all of the water and sanitation projects originally planned and implemented by Housing. Only two project managers were seconded with the mentioned projects. At the same time the Department experienced an outflow of expertise and capacity due to resignations.

The opinion is held that a centralized PMU has to be formalized within the Department and be capacitated to ensure implementation in line with the project plans.

The Department should also consider the appointment of contractors to be used on an as and when required basis to assist with the implementation of the large number of smaller projects on the CAPEX programme.

Budget of ERWAT

It is recommended that R50 million of the USDG grant be made available to ERWAT as in previous financial years to fund the infrastructure requirements of the entity (for the provision of the sewer purification service).

Key assumptions in the budget of ERWAT include:

- ERWAT Inflation - 9,2%
- General Expenditure - 5%
- Electricity - 13.5%
- Other bulk purchases - 1%
- Salaries - 7%(prime +2%)
- Volume growth - 2,2%
- Tariff increases - 12%
- Budgeted grants and development contribution
 - Grants R57 000 000
 - Development contribution R11 632 989

Table 81: Budget of ERWAT

EAST RAND WATER CARE COMPANY												
FINANCIAL PERIOD	F-03 2008/09	F-02 2009/10	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14	F03 2014/15
Sanitation Income	213,601,717	264,943,032	408,676,376	408,676,376	227,922,452	408,676,376	452,293,010	10.67%	10.67%	75.36%	502,035,595	564,078,534
Sub-total: Net Sanitation Sales	213,601,717	264,943,032	408,676,376	408,676,376	227,922,452	408,676,376	452,293,010	10.67%	10.67%	75.36%	502,035,595	564,078,534
Total: User Charges for Services	213,601,717	264,943,032	408,676,376	408,676,376	227,922,452	408,676,376	452,293,010	10.67%	10.67%	75.36%	502,035,595	564,078,534
Rent of Facilities and Equipment - Other		199,690	0	0	0	0	0	#DIV/0!	#DIV/0!	0.00%	0	0
Sub-total: Rent of Facilities and Equipment	0	199,690	0	0	0	0	0	#DIV/0!	#DIV/0!	0.00%	0	0
Interest Earned - Bank Balances / (Interest on overdraft)	5,807,000	628,140	13,000	13,000	0	13,000	40,000	207.69%	207.69%	0.01%	50,000	55,000
Interest Earned - Current Investment Portfolio		2,815,756	947,000	947,000	-268,859	925,000	897,000	-3.03%	-3.03%	0.15%	879,000	873,000
Interest Earned - New External Investments			100,000	100,000	0	100,000	40,000	0.01%	0.01%	0.01%	50,000	55,000
Sub-Total: Interest Earned	5,807,000	3,443,896	1,060,000	1,060,000	-268,859	1,038,000	977,000	-7.83%	-5.88%	0.16%	979,000	983,000
Operating Grants & Subsidies - Other	7,658,429	15,977,926	0	0	0	0	0	#DIV/0!	#DIV/0!	0.00%	0	0
Sub-Total: Operating Grants	7,658,429	15,977,926	0	0	0	0	0	#DIV/0!	#DIV/0!	0.00%	0	0
Capital Grants - Other			50,000,000	50,000,000	0	61,000,000	68,633,000				68,768,000	63,569,000
Sub-Total: Capital Grants	0	0	50,000,000	50,000,000	0	61,000,000	68,633,000			11.44%	68,768,000	63,569,000
Other Sundry Income	50,146,952	51,798,844	60,139,000	60,139,000	27,496,621	52,860,000	78,255,181	30.12%	48.04%	13.04%	88,501,606	105,842,140
Sub-Total: Other Income	50,146,952	51,798,844	60,139,000	60,139,000	27,496,621	52,860,000	78,255,181	30.12%	48.04%	13.04%	88,501,606	105,842,140
TOTAL OPERATING INCOME	277,214,098	336,363,388	469,875,376	469,875,376	255,150,214	523,574,376	600,158,191	15.44%	14.63%	100.00%	660,284,201	734,472,674
NET OPERATING INCOME	277,214,098	336,363,388	469,875,376	469,875,376	255,150,214	523,574,376	600,158,191	15.44%	14.63%	100.00%	660,284,201	734,472,674
Year on Year Increase	5.88%	21.34%	69.50%	54.56%	0.71%		15.44%				10.02%	11.24%
EXPENDITURE												
Employee Related Costs - Salaries & Wages	96,033,679	111,216,423	105,832,841	107,429,352	79,674,465	125,581,352	130,476,568	21.45%	3.90%	24.55%	142,039,466	158,311,926
Employee Related Costs - Overtime			8,096,860	8,096,860		8,096,860	7,702,310				8,382,204	9,043,746
Employee Related Costs - Social Contributions			26,134,125	26,134,125		26,134,125	29,584,502	13.20%	13.20%	5.57%	33,412,307	34,674,546
Remuneration of Directors			752,000	503,000	375,499	619,000	752,296	49.56%	21.53%	0.14%	789,910	829,406
Sub-Total: Remuneration	96,033,679	111,216,423	140,815,827	142,163,338	80,049,964	160,431,338	168,515,676	18.54%	5.04%	31.70%	184,623,888	202,859,624
Bad Debts (Provision for Bad Debts) - current trends	910,666	7,289,832	1,906,000	1,906,000		714,000	784,980	-58.82%	9.94%	0.15%	814,000	824,000
Sub-Total: Bad Debt Provision	910,666	7,289,832	1,906,000	1,906,000	0	714,000	784,980	-58.82%	9.94%	0.15%	814,000	824,000
Depreciation - Existing Assets	25,876,374	29,187,244	39,184,000	39,183,559	19,407,454	40,515,000	55,932,087	42.74%	38.05%	10.52%	57,827,036	61,759,199
Sub-Total: Depreciation	25,876,374	29,187,244	39,184,000	39,183,559	19,407,454	40,515,000	55,932,087	42.74%	38.05%	10.52%	57,827,036	61,759,199
Repairs and Maintenance - External Contractors	36,472,622	29,288,314	43,008,056	48,312,536	14,564,136	48,312,536	56,656,703	17.27%	17.27%	10.66%	65,624,702	76,541,070
Sub-Total: Repairs and Maintenance	36,472,622	29,288,314	43,008,056	48,312,536	14,564,136	48,312,536	56,656,703	17.27%	17.27%	10.66%	65,624,702	76,541,070
Interest Expense - Current External Borrowings	24,008,847	16,276,734	39,670,000	39,670,076	8,480,017	14,494,000	29,859,555	-24.73%	106.01%	5.62%	39,594,784	59,465,268
Sub-Total: Interest Expense	24,008,847	16,276,734	39,670,000	39,670,076	8,480,017	14,494,000	29,859,555	-24.73%	106.01%	5.62%	39,594,784	59,465,268
Bulk Purchases - Sewer purification	69,512,438	90,752,568	108,130,944	151,139,309	71,442,355	137,275,000	167,835,199	11.05%	22.26%	31.58%	186,756,730	209,469,675
Sub-Total: Bulk Purchases	69,512,438	90,752,568	108,130,944	151,139,309	71,442,355	137,275,000	167,835,199	11.05%	22.26%	31.58%	186,756,730	209,469,675
General Expenses	33,059,972	33,937,372	97,160,549	47,500,402	22,442,078	44,003,464	51,940,991	9.35%	18.04%	9.77%	56,275,061	59,984,838
Impairment loss	266,816	26,904			569,810							
Loss on Sale of Assets	121,112	144,834										
TOTAL OPERATING EXPENDITURE	286,262,526	318,120,225	469,875,376	469,875,220	216,955,814	445,745,338	531,525,191	13.12%	19.24%	100.00%	591,516,201	670,903,674
NET OPERATING EXPENDITURE	286,262,526	318,120,225	469,875,376	469,875,220	216,955,814	445,745,338	531,525,191	13.12%	19.24%	100.00%	591,516,201	670,903,674
Year on Year Increase	8.25%	11.13%	64.14%	47.70%	-5.14%		13.12%				11.29%	13.42%
OPERATING SURPLUS/(DEFICIT)												
Contribution to Capital Budget	-9,048,428	18,243,163	0	50,000,156	38,194,400	77,829,038	68,633,000				68,768,000	63,569,000
NET OPERATING SURPLUS/(DEFICIT)	-9,048,428	18,243,163	0	50,000,156	38,194,400	77,829,038	68,633,000				68,768,000	63,569,000
Year on Year Increase			0	156	38,194,400	16,829,038	0				0	0

2.10.23 Disaster and Emergency Management Services (DEMS)

The DEMS department provides the Ambulance, Fire Brigade and Disaster Management functions to Council.

The result statements of the department is contained in the IDP.

Flagship projects of the Disaster and Emergency Management Services Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
Delivery of constructed Tsakane Fire Station	<ul style="list-style-type: none"> The project will be constructed in Ward 82 at Tsakane which will service the community of Tsakane and Geluksdal area.
Construction of Duduza Fire Station	<ul style="list-style-type: none"> Commence with the construction of Duduza Fire Station which is located in Ward 87. It is intended to service the community of Duduza, Jameson Park and ALRA Park
Construction of Zonkizizwe Fire Station	<ul style="list-style-type: none"> Commence with the construction of Zonkizizwe Fire Station which is located in Ward 62. It is intended to service the community of Zonkizizwe, Katlehong 2 and a backup for Palmridge and Katlehong 1
Replacement of aged specialized emergency vehicles	<ul style="list-style-type: none"> Procurement of Specialized Emergency Vehicles This is a metro wide project
Training of community members in Community Emergency Response Team (CERT) Programme	<ul style="list-style-type: none"> Community members are expected to be trained in Community Emergency Response Team (CERT) Programme. The said training include the following: <ul style="list-style-type: none"> Basic Fire Fighting First Aid

Operating budget of the Disaster and Emergency Management Services Department

This department is partly funded by the Gauteng Provincial Government for the provision of emergency services (ambulance and fire). The majority of the cost of the department, however, is subsidised from assessment rates.

The main cost drivers are salaries and cost of provision of emergency services, which operates on a 24/7 basis, increasing the salary cost.

The provision of funds for natural disasters is done within this cost centre. Disasters are dealt with as follows in terms of the MFMA: Section 12 of the MFMA deals with the process of setting up relief funds to deal with disasters. The following conditions apply:

- The bank account must be in the name of the municipality;

- Only the City Manager may be the accounting officer of the fund;
- Funds must be paid into either the municipality's bank account, or the new account opened for the specific purpose;
- Funds may be withdrawn from the special purpose account WITHOUT it being appropriated in a budget, but only with the written authority of the accounting officer acting in accordance with a Council decision and for the purposes that the funds was deposited into the account.

Section 29 of the MFMA deals with the process related to unforeseen and unavoidable expenditure. The Mayor is authorised to authorise expenditure in emergency or other exceptional circumstances for unforeseeable and unavoidable expenditure for which no provision was made in an approved budget. Such expenditure:

- Must be reported by the mayor to the municipal council at its next meeting.
- Must be appropriated in an adjustments budget within 60 days after the expenditure was incurred.

In addition, Council has catastrophe insurance in the case of natural disasters. Cover is limited to Council owned property and third party liability. There is no cover for privately owned property.

The Metro's declared asset values for assets that are insurable amounts to R34 billion. Excluded from these declared values and subsequently cover thereon are items such as roads, bridges, water and sewer network and electricity network (because you can either not source cover for these items or if you could it would simply be too expensive), however items such as sub stations, pump stations (in other words, machinery related) are covered.

Cover is capped at R1.5 billion for any single event. Events covered are:

Fire and Allied Perils, which means fire, spontaneous combustion, spontaneous fermentation, spontaneous charring, spontaneous heating, lightning, thunderbolt, explosions, implosions, earth quakes and tremors, riot and strike, malicious damage, volcanic eruptions, subsidence and landslip and acts of authorities.

Special Perils, which means storm, wind, snow, water, hail, aircraft or other aerial devices or articles dropped there from, impact by vehicles (including railway) or animals, falling trees, accidental leakage from tanks, pipes etc.

The operating budget per category is attached hereto.

Table 82: Operating budget of the Disaster and Emergency Management Services Department

DISASTER & EMERGENCY MANAGEMENT SERVICES												
FINANCIAL PERIOD	F-03	F-02	F-01	F00	F00	F00	F00	F00	F01	%	%	F03
	2008/09	2009/10	2010/11	ORG BUDGET	ADJ. BUDGET	YEAR TO DATE	PROJECTED	2012/13	B to B	P to B	% Of Total	2014/15
INCOME												
Minor Income	6,555,197	4,401,360	6,138,503	7,082,904	7,082,904	5,585,844	7,864,856	8,477,123	19.68%	7.78%	5.66%	9,759,960
Total: User Charges for Services	6,555,197	4,401,360	6,138,503	7,082,904	7,082,904	5,585,844	7,864,856	8,477,123	19.68%	7.78%	5.66%	9,759,960
Rent of Facilities and Equipment - Other	510	-	-	360	120	360	105	120	0.00%	14.29%	0.00%	144
Sub-total: Rent of Facilities and Equipment	510	-	-	360	120	360	105	120	0.00%	14.29%	0.00%	144
Other Fines	-	-	-	30,000	30,000	-	30,777	31,800	6.00%	3.32%	0.02%	36,613
Sub-Total: Fines	-	-	-	30,000	30,000	-	30,777	31,800	6.00%	3.32%	0.02%	36,613
Licenses & Permits	1,505,821	1,389,258	4,206,567	1,646,739	3,119,778	2,206,471	3,304,469	3,063,139	-1.82%	-7.30%	2.05%	3,706,398
Operating Grants & Subsidies - Other	1,170	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-
Emergency Services Subsidies	92,236,000	96,850,000	52,870,000	110,314,000	110,314,000	52,870,000	110,314,000	119,220,000	8.07%	8.07%	79.66%	136,040,000
Sub-Total: Operating Grants	92,237,170	96,850,000	52,870,000	110,314,000	110,314,000	52,870,000	110,314,000	119,220,000	8.07%	8.07%	79.66%	136,040,000
Municipal Infrastructure Grant for Cities	11,574,422	997,293	9,757,761	45,600,000	33,100,000	8,737,359	33,100,000	18,200,000	-45.02%	-45.02%	12.16%	15,000,000
Sub-Total: Capital Grants	11,574,422	997,293	9,757,761	45,600,000	33,100,000	8,737,359	33,100,000	18,200,000	-45.02%	-45.02%	12.16%	15,000,000
Other Sundry Income	3,373,185	2,919,698	2,997,406	397,653	697,653	567,388	1,685,809	660,925	-5.26%	-60.79%	0.44%	689,973
Sub-Total: Other Income	3,373,185	2,919,698	2,997,406	397,653	697,653	567,388	1,685,809	660,925	-5.26%	-60.79%	0.44%	689,973
TOTAL OPERATING INCOME	115,246,304	106,557,629	75,970,597	165,071,416	154,344,455	69,967,422	156,300,016	149,653,107	-3.04%	-4.25%	100.00%	157,190,632
Internal Recoveries	1,521,248	1,933,704	1,211,116	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING INCOME	116,767,552	108,491,333	77,181,713	165,071,416	154,344,455	69,967,422	156,300,016	149,653,107	-3.04%	-4.25%	100.00%	157,190,632
Year on Year Increase	27.02%	-7.09%	-28.86%	113.87%	-6.50%	-54.67%	123.39%	-4.25%				-4.41%
EXPENDITURE												
Employee Related Costs - Salaries & Wages	205,361,115	245,869,163	279,194,845	309,469,754	304,382,644	217,483,511	262,751,722	319,283,712	4.89%	21.52%	59.11%	354,265,909
Employee Related Costs - Overtime	60,754,028	39,829,735	46,680,683	61,017,063	61,017,063	34,805,537	64,610,971	50,885,286	-16.60%	-21.24%	9.42%	61,316,093
Employee Related Costs - Social Contributions	60,034,784	81,007,853	77,289,760	82,065,609	82,065,609	61,614,937	89,183,163	88,063,819	7.31%	-1.26%	16.30%	97,712,488
Employee Related Costs - Salaries Capitalised	-	(1,180,220)	(588,369)	(4,349,743)	(4,349,743)	(304,597)	(1,098,310)	(4,257,364)	2.12%	287.63%	-0.79%	(5,130,069)
Sub-Total: Remuneration	326,169,927	365,526,551	402,576,899	448,202,683	443,125,573	313,599,388	415,447,546	453,975,433	2.45%	9.27%	84.05%	503,715,065
Bad Debts (Provision for Bad Debts) - current trends	1,349,775	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-
Sub-Total: Bad Debt Provision	1,349,775	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-
Depreciation - Existing Assets	10,249,756	25,376,450	102,330,718	37,208,990	35,652,139	27,284,002	35,206,487	38,258,576	7.31%	8.67%	7.08%	40,171,505
Sub-Total: Depreciation	10,249,756	25,376,450	102,330,718	37,208,990	35,652,139	27,284,002	35,206,487	38,258,576	7.31%	8.67%	7.08%	40,171,505
Repairs and Maintenance - External Contractors	15,596,197	10,987,226	14,745,272	11,245,174	11,875,174	7,592,004	10,647,464	11,869,345	-0.05%	11.48%	2.20%	12,705,241
Repairs and Maintenance - Internal Maintenance Teams	1,942,352	1,679,432	1,683,581	3,212,500	3,928,030	1,932,900	3,431,227	3,307,042	-15.81%	-3.62%	0.61%	3,669,377
Sub-Total: Repairs and Maintenance	17,538,549	12,666,658	16,428,853	14,457,674	15,803,204	9,524,904	14,078,691	15,176,387	-3.97%	7.80%	2.81%	16,374,618
Contracted Services - Existing Contracts	475,249	273,122	338,388	391,140	261,140	109,095	236,123	144,007	-44.85%	-39.01%	0.03%	148,327
Sub-Total: Contracted Services	475,249	273,122	338,388	391,140	261,140	109,095	236,123	144,007	-44.85%	-39.01%	0.03%	148,327
General Expenses	21,118,406	17,918,661	16,457,919	27,271,896	29,433,396	35,877,654	28,323,990	32,583,393	10.70%	15.04%	6.03%	35,086,759
TOTAL OPERATING EXPENDITURE	376,901,662	421,761,442	538,132,777	527,532,383	524,275,452	386,395,042	493,292,837	540,137,796	3.03%	9.50%	100.00%	595,496,274
Internal Transfers:												
Internal Charges	46,215,587	38,637,047	39,957,005	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING EXPENDITURE	423,117,249	460,398,489	578,089,782	527,532,383	524,275,452	386,395,042	493,292,837	540,137,796	3.03%	9.50%	100.00%	644,265,524
Year on Year Increase	15.79%	8.81%	25.56%	-8.75%	-0.62%	-26.30%	27.67%	9.50%				8.19%
OPERATING SURPLUS/(DEFICIT)	(306,349,697)	(351,907,156)	(500,908,069)	(362,460,967)	(369,930,997)	(316,427,621)	(336,992,821)	(390,484,689)	5.56%	15.87%		(494,000,999)
Contribution to Capital Budget	11,574,422	-	-	45,600,000	33,100,000	-	33,100,000	18,200,000	-45.02%	-45.02%		15,000,000
Total Transfers from Cash-Backed Reserves	-	-	8,336,484	-	-	-	-	6,252,359	100.00%	100.00%		5,210,716
NET OPERATING SURPLUS/(DEFICIT)	(317,924,119)	(351,907,156)	(492,571,585)	(408,060,967)	(403,030,997)	(316,427,621)	(370,092,821)	(402,432,330)	-0.15%	8.74%		(489,656,398)

Capital budget of the Disaster and Emergency Management Services Department

The department has requested the following capital budget:

Budget per Source of Finance

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Municipal Bonds	51,770,000	20,600,000	7,155,080
Revenue	7,573,800	32,583,240	
Other Loan Funding			64,700,000
USDG	18,200,000	15,000,000	
Total	77,543,800	68,183,240	71,855,080

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Corporate	6,570,000	4,300,000	4,000,000
Duduza	18,200,000		
Edenvale	50,000	70,000	200,000
Germiston	1,000,000	12,300,000	23,344,920
Katlehong 2	18,200,000		
Kempton Park	200,000	2,000,000	7,800,000
KwaThema	5,000,000	15,000,000	
Operational Equipment	28,323,800	32,513,240	31,510,160
Thokoza		2,000,000	5,000,000
Total	77,543,800	68,183,240	71,855,080

Budget per Ward Category

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
CBD	200,000	6,300,000	11,144,920
CBD / Developed, Residential	7,570,000	12,300,000	24,000,000
Developed, Residential	50,000	70,000	200,000
Operational Equipment	28,323,800	32,513,240	31,510,160
Underdeveloped	41,400,000	17,000,000	5,000,000
Total	77,543,800	68,183,240	71,855,080

New facilities to be constructed with a significant impact on operating budgets of future years (2012/13 financial year)

The department is creating a number of new fire stations, but the renewal of current assets is limited to 4% and the replacement of vehicles 30%.

The Fire Brigade Services and Rescue Services are a competency of the Municipality in terms of the Constitution. The Municipality, therefore, has the responsibility to provide equitable distribution of resources within its jurisdiction to ensure that all communities have services throughout the Metro. There have been no Fire Stations in the Townships in the past to provide these services. Furthermore, the growth of the City also impacts negatively on the existing resources, thereby requiring more resources to be put in place.

Though the Ambulance Service is constitutionally a competency of the Provincial Government, it is run by the municipality as an integral part of the Fire Services in terms of the provisions of the Fire Brigade Services Act, 1987. The Service is subsidized by the Provincial Health Department as per the MOU between the two parties. As indicated above, Fire Stations are constructed to primarily provide Fire and Rescue Services which is a competency of the municipality.

In the period 2011/12 to 2015/16, the following Fire Stations are on the IDP:

- Tsakane Fire Station
- Duduza Fire Station
- Zonkizizwe Fire Station
- KwaThema Fire Station
- Thokoza Fire Station
- Germiston Fire Station
- Albertina Sizulu Corridor

Of the above Fire Stations, the following are already operational and the operating budget attached thereto is already being incurred and will not need additional budget, except for additional staff to augment the already existing staff to meet the standards. This is an institutional review process:

- Tsakane Fire Station which will be finalized at the end of 2011/12, operating from a temporary facility.
- Duduza Fire Station which will be finalized in 2012/13, operating from a temporary facility.
- Thokoza Fire Station which will be finalized during 2015/16 only, operating from a temporary facility.
- Germiston Fire Station which will be finalized during 2015/16 only. The fire station is the first in the East Rand and very old and very difficult to maintain and no longer appropriate. The building qualifies to be a museum already.

The following Fire Stations will indeed require additional operating Budget once finalized. A need for these facilities was identified through the IDP process and they are required to render services:

- Zonkizizwe Fire Station. The Fire Station is meant to cover this area which is on the Southern border of the Municipality, far from any other facility. There are risks that this Fire Station is going to cover such areas as the Klip Rivier Road which sees a significant amount of Transportation of Hazardous Materials by Road, which links with the N3 corridor, the Vaal Triangle, JHB and the Eastern Region of EMM. There are also huge economic projects such as Tambo Springs Inland Port and other economic projects coming up in this area. The Fire Station will be finalized during 2012/13 Financial Year.
- KwaThema Fire Station. KwaThema is one of the Townships that is not covered at all, even by a temporary facility. The Fire Station will be finalized in the 2014/15. Only then will the operating budget be required and that provides enough time from now to source funding.
- Albertina Sizulu Corridor Fire Station. This Fire Station will be situated at the heart of the Aerotropolis. There are huge economic developments coming up in that corridor and the Kempton Park Fire Station, which is far from this area, is already not coping under the current circumstances. The Fire Station will only be finalized 2015/16 providing enough time from now until then for funds to be sourced.

Expected outcomes from the implementation of the Capital budget

The total budget for the department is R77,5m and significant projects are:

- R42,4m for the construction of three (3) fire stations in Duduza, KwaThema and Zonkizizwe, as well as the planning fees for the Germiston Central Fire Station which will be constructed in 2013/14.
- R23,5m for vehicles and specialised vehicles .

The evaluation of the Project Monitoring Office on departmental readiness to implement the projects is as follows:

Activity based project plans and cash flows were developed for the proposed budget. The PMO will further assist this Department in the near future to develop project management tools using MS Projects.

The Department is making use of an independent contractor to assist in the managing of its construction related projects. Internal capacity is limited to one official. The same official and independent contractor are also involved with the EMPD projects.

The opinion is held that a centralized PMU can definitely assist with the capacity challenges and managing non-core projects.

2.10.24 Ekurhuleni Metro Police Department (EMPD)

The result statements of the department is contained in the IDP.

Flagship projects of the Ekurhuleni Metro Police Department

PROJECT NAME	PROJECT DESCRIPTION
Crime Prevention: Monitoring of public places	Extension of CCTV monitoring for public spaces in the areas of Kempton Park and Germiston
Institutionalization of an Integrated by-law compliance model.	Setting up and operationalize of the by-law compliance centre
Introduction of community service centres in EMPD precincts	Construction of Daveyton Precinct and community service facilities for the Metro police.

Operating budget of the Ekurhuleni Metro Police Department

The EMPD budget has increased with 4.87%.

The department's budget comprises mainly salary and vehicle maintenance cost.

A significant cost component of the EMPD department is security services.

Financial Year	Actual Expenditure	Projected
2006/07	38,303,822	
2007/08	45,228,492	
2008/09	77,394,426	
2009/10	76,833,395	
2010/11	101,502,135	
2011/12		96,182,000

An amount of R92.7 million has been budgeted for the 2012/13 financial year. The department is busy investigating alternative security measures that will reduce the cost of external security services.

The department's main revenue source is traffic fines. Traffic fine income does not grow at the same rate as the cost of the service. An amount of R55m was budgeted for the 2011/12 financial year which is increased to R72.4m for the 2012/13 financial year.

The AARTO act is promulgated for implementation as from 1 April 2012. This budget does not make provision for any additional costs resulting from the AARTO process.

The operating budget per category is attached hereto.

Table 83: Operating budget of the Ekurhuleni Metro Police Department

EKURHULENI METRO POLICE DEPARTMENT														
FINANCIAL PERIOD		F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14	F03 2014/15
INCOME														
	Traffic Fines	40,281,625	19,878,294	35,816,066	50,000,000	55,000,000	49,122,991	65,499,500	72,350,000	31.55%	10.46%	88.37%	80,019,100	88,501,125
	Other Fines	2,100	-	632,558	-	1,260,000	722,496	1,292,634	1,037,895	-17.63%	-19.71%	1.27%	1,113,661	1,194,958
	Sub-Total: Fines	40,283,725	19,878,294	36,448,624	50,000,000	56,260,000	49,845,487	66,792,134	73,387,895	30.44%	9.88%	89.64%	81,132,761	89,696,083
	Operating Grants & Subsidies - Other	35,940	19,106	5,989	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
	Sub-Total: Operating Grants	35,940	19,106	5,989	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
	Municipal Infrastructure Grant for Cities	-	-	-	-	-	-	-	8,000,000	100.00%	100.00%	9.77%	9,000,000	-
	Sub-Total: Capital Grants	-	-	-	-	-	-	-	8,000,000	100.00%	100.00%	9.77%	9,000,000	-
	Other Sundry Income	1,422,427	1,176,505	1,318,725	1,325,000	1,475,000	574,043	3,564,190	481,543	-67.35%	-86.49%	0.59%	511,728	544,252
	Sub-Total: Other Income	1,422,427	1,176,505	1,318,725	1,325,000	1,475,000	574,043	3,564,190	481,543	-67.35%	-86.49%	0.59%	511,728	544,252
	TOTAL OPERATING INCOME	41,742,092	21,073,905	37,773,338	51,325,000	57,735,000	50,419,529	70,356,324	81,869,438	41.80%	16.36%	100.00%	90,644,489	90,240,335
	Internal Recoveries	81,973,843	73,560,566	88,488,443	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
	NET OPERATING INCOME	123,715,935	94,634,491	126,261,781	51,325,000	57,735,000	50,419,529	70,356,324	81,869,438	41.80%	16.36%	100.00%	90,644,489	90,240,335
	Year on Year Increase	36.78%	-23.51%	33.42%	-59.35%	12.49%	-12.67%	39.54%	16.36%				10.72%	-0.45%
EXPENDITURE														
	Employee Related Costs - Salaries & Wages	222,227,481	286,273,467	322,896,222	388,248,208	384,755,748	249,546,460	332,121,164	393,667,657	2.32%	18.53%	48.96%	436,799,696	474,364,468
	Employee Related Costs - Overtime	144,171,844	116,546,598	112,038,796	128,942,702	128,942,702	90,815,433	136,537,426	132,720,244	2.93%	-2.80%	16.51%	147,261,686	159,926,187
	Employee Related Costs - Social Contributions	65,821,376	106,036,960	98,762,565	104,511,699	104,511,699	77,605,978	113,575,999	114,318,399	9.38%	0.65%	14.22%	126,843,648	137,752,204
	Employee Related Costs - Salaries Capitalised	-	(417,511)	-	(998,200)	(998,200)	(75,933)	(252,046)	(977,001)	-2.12%	287.63%	-0.12%	(1,084,045)	(1,177,273)
	Sub-Total: Remuneration	432,220,701	508,439,514	533,697,583	620,704,409	617,211,949	417,891,938	581,982,543	639,729,299	3.65%	9.92%	79.56%	709,820,985	770,865,586
	Repairs and Maintenance - External Contractors	7,838,231	8,414,676	12,093,682	10,991,832	14,035,606	10,501,368	13,292,046	12,399,125	-11.66%	-6.72%	1.54%	13,217,399	14,076,530
	Repairs and Maintenance - Internal Maintenance Teams	3,420,066	2,252,543	2,847,863	5,157,500	5,915,120	3,761,640	5,195,945	5,349,915	-9.56%	2.96%	0.67%	5,936,076	6,446,579
	Sub-Total: Repairs and Maintenance	11,258,297	10,667,219	14,941,545	16,149,332	19,950,726	14,263,008	18,487,991	17,749,040	-11.04%	-4.00%	2.21%	19,153,475	20,523,109
	Contracted Services - Existing Contracts	84,495,528	80,625,084	118,291,118	93,656,496	102,026,496	79,448,776	93,224,373	116,063,200	13.76%	24.50%	14.43%	119,545,096	123,131,449
	Sub-Total: Contracted Services	84,495,528	80,625,084	118,291,118	93,656,496	102,026,496	79,448,776	93,224,373	116,063,200	13.76%	24.50%	14.43%	119,545,096	123,131,449
	General Expenses	28,248,413	36,849,115	26,711,233	27,376,935	27,542,409	21,457,347	23,057,533	30,531,688	10.85%	32.42%	3.80%	31,765,238	32,750,935
	TOTAL OPERATING EXPENDITURE	556,222,939	636,580,932	693,641,479	757,887,172	766,731,580	533,061,069	716,752,440	804,073,227	4.87%	12.18%	100.00%	880,284,794	947,271,079
	Internal Transfers:									0.00%	0.00%	0.00%		
	Internal Charges	23,445,653	3,938,895	4,275,052	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
	NET OPERATING EXPENDITURE	579,668,592	640,519,827	697,916,531	757,887,172	766,731,580	533,061,069	716,752,440	804,073,227	4.87%	12.18%	100.00%	880,284,794	947,271,079
	Year on Year Increase	38.61%	10.50%	8.96%	8.59%	1.17%	-30.48%	34.46%	12.18%				9.48%	7.61%
OPERATING SURPLUS/(DEFICIT)		(455,952,657)	(545,885,336)	(571,654,750)	(706,562,172)	(708,996,580)	(482,641,540)	(646,396,116)	(722,203,789)	1.86%	11.73%		(789,640,305)	(857,030,744)
	Contribution to Capital Budget	-	-	-	-	-	-	-	8,000,000	100.00%	100.00%		9,000,000	-
	NET OPERATING SURPLUS/(DEFICIT)	(455,952,657)	(545,885,336)	(571,654,750)	(706,562,172)	(708,996,580)	(482,641,540)	(646,396,116)	(730,203,789)	2.99%	12.97%		(798,640,305)	(857,030,744)

Capital budget of the Ekurhuleni Metro Police Department

The department has requested the following capital budget:

Budget per Source of Finance

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Municipal Bonds	16,600,000	19,900,000	
Revenue	14,100,000	17,843,000	17,443,000
Other Loan Funding			19,700,000
USDG	8,000,000	9,000,000	
Total	38,700,000	46,743,000	37,143,000

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Boksburg	1,000,000	1,000,000	-
Corporate	7,000,000	8,040,000	8,040,000
Edenvale	1,000,000	4,000,000	5,000,000
Katlehong 2	5,700,000		
Kempton Park	1,400,000	5,060,000	6,060,000
KwaThema	500,000	600,000	600,000
Operational Equipment	14,100,000	19,043,000	17,443,000
Thokoza	8,000,000	9,000,000	
Total	38,700,000	46,743,000	37,143,000

Budget per Ward Category

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
CBD / Developed, Residential	10,000,000	18,040,000	19,040,000
Operational Equipment	14,100,000	19,043,000	17,443,000
Underdeveloped	14,600,000	9,660,000	660,000
Total	38,700,000	46,743,000	37,143,000

Expected outcomes from the implementation of the Capital budget

The department seeks to render effective and efficient crime-prevention, observance of laws and by-laws and traffic law enforcement. The quality of life of the community of the Ekurhuleni is improved as the EMPD work in partnership with our communities to ensure that our communities are served within the parameters of the Constitution of South Africa, as well as other relevant laws to promote a safe environment. This initiative also increases the police visibility in the Ekurhuleni Metro.

The total budget for the department is R38m and it is earmarked for amongst others:

- R14,7m for the construction of the two Precincts in Zonkizizwe and Thokoza as well as the planning fees for the Edleen Precinct, which will be constructed in 2013/14.
- R10,2m has been provided for the purchasing of vehicles to address the area of visible policing.

The evaluation of the Project Monitoring Office on departmental readiness to implement the projects is as follows:

Although the Department developed activity-based project plans for all their projects earlier this year, a new project was submitted (R8m Thokoza precinct station). The feasibility of this project will only be determined after the completion of the project plan.

The same official and independent contractor which are responsible for the projects in emergency services are involved with the implementation of the projects in EMPD, although they are in the process of formally handing it over to EMPD. No internal project management or administration capacity exists within EMPD.

The opinion is held that a centralized PMU can definitely assist with the capacity challenges and managing non-core projects.

2.10.25 Environmental Resource Management

The budget of the department includes Environmental Resource Management as well as Parks and cemeteries

The result statements of the department is contained in the IDP.

Flagship projects of the Environmental Resource Management Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
Development of programme of implementation for managing the wetlands	Use of wetlands priority study plan to manage wetlands
Upgrade of Boksburg lake	<p>The Boksburg Lake and its surrounds have been identified as a multiyear project dealing with both the surrounding park, as well as the water body.</p> <p>Phase 1 of the project is being implemented by Parks and includes inter alia, the upgrading of the entrance, the parking area & boat house.</p> <p>The water body is contaminated with hazardous sludge. The main focus of the 2nd phase of the project will be the restoration of the water quality to conform to recreational standards which will include the dredging of the lake. However the disposal of the hazardous waste to be dredged from the lake is posing various challenges and will first have to be addressed.</p>
Upgrade of Brakpan dam	<p>The Brakpan dam and its surrounds have been identified as a multiyear project dealing with both the surrounding park, as well as the water body.</p> <p>Phase 1 of the project is being implemented by Parks and includes inter alia the rectification of soil profile; Drainage; servicing of storm water systems; as well as landscaping.</p> <p>The 2nd phase of the project will ensure that the water quality is addressed through aeration as well as installation of litter and silt traps in order to address the poor water quality that resulted in intolerable smell during the rainy season. This will be done in cooperation with the Storm-water Division.</p>
Kaalspruit river catchment	<p>The Tembisa wetlands drain the upper Kaalspruit River catchment and have been impacted by urban development's and associated infrastructure. The Tembisa wetlands rehabilitation project entails restoration of 173 hectares of lost wetlands system functioning through construction of 11 weirs and a gabions basket at strategically identified sites. The project will be implemented through a Working for Wetlands approach where labour intensive methods are employed as opposed to</p>

NAME OF THE PROJECT	BRIEF DESCRIPTION
	mechanised ones. The project is multiyear and beautification element will be addressed in the multi years.
OR Tambo/Leeupan project	<p>The OR Tambo/Leeupan project is a Multiyear project that covers a wide scope of work including environmental education facility, regional park and wetlands rehabilitation. Environmentally friendly construction methods are being used and the completed project will be a pioneer in Ekurhuleni.</p> <p>Phase 1 included the development of:</p> <ul style="list-style-type: none"> • an amphitheatre • narrative centre (museum) • multi-purpose arts and crafts centre • environment education centre • caretaker's cottage <p>Phase 2 will now commence and includes the bioremediation of the Leeupan and landscaping addressing:</p> <ul style="list-style-type: none"> • Conservation Zones • Urban Agriculture areas • Formal Gardens • Picnic and Braai areas • Bird hides • Nature trails • Sports fields • Walkways • Piers
Motsu park	Development of park includes: Phase 1: The construction of an amphitheatre, paving, landscaping and irrigation and lighting.
Zonkizizwe multi-purpose park	Development includes, bulk earthworks, hard and soft landscaping, irrigation, pathways, playground equipment, park furniture, picnic areas and lighting.

Operating budget of the Environmental Resource Management Department

One of the main cost drivers of the department is grass cutting. The cost of grass cutting has escalated significantly since the 2006/2007 financial year. The department has compiled a grass cutting strategy that is aimed at the reduction of the cost of grass cutting in future years, but it is expected that the grass cutting cost will remain high over the medium term.

Grass in EMM is cut according to grass cutting schedules in line with frequencies and standards contained in a norms and standards document and service charter. Flagship parks are cut once a week to specific standard and other parks and sidewalks are generally cut monthly. Actions are labour intensive and internal capacity is complemented by the use of grass cutting contractors. Grass is officially cut on Council property by the Parks and Cemeteries Directorate. Private property including government land and land owned by entities like ESKOM and SPOORNET maintenance is the responsibility of the owner. Notices are served on owners by the Health Department to cut their property where unacceptable conditions exist. Where

this is not done the service could be rendered on behalf of the owner and he will then be billed. When excessive rain is experienced all grass grows much faster and a higher cutting frequency would be required to ensure the neat appearance of the city. Workings days are lost during the rainy season because grass cannot be cut in the rain. Long grass can lead to crime as well as traffic accidents where grass is so long that traffic signs are not clearly visible. Grass in certain large grass lands is not cut to protect the biodiversity in the city.

Financial Year	Actual Expenditure	Projected
2006/07	9,098,213	
2007/08	15,180,034	
2008/09	29,307,963	
2009/10	34,434,371	
2010/11	26,940,135	
2011/12		27,000,000

An amount of R29m has been provided for grass cutting in the 2012/13 financial year.

The operating budget per category is attached hereto.

Table 84: Operating budget of the Environmental Resource Management Department

ENVIRONMENTAL RESOURCE MANAGEMENT													
FINANCIAL PERIOD													
	F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14	F03 2014/15
INCOME													
Minor Income	13,622,898	16,190,280	20,805,981	17,809,305	17,809,305	17,253,286	19,775,453	20,480,701	15.00%	3.57%	46.84%	23,143,193	26,151,808
Total: User Charges for Services	13,622,898	16,190,280	20,805,981	17,809,305	17,809,305	17,253,286	19,775,453	20,480,701	15.00%	3.57%	46.84%	23,143,193	26,151,808
Rent of Facilities and Equipment - Other	282,606	345,900	342,910	370,329	370,329	279,611	324,631	394,399	6.50%	21.49%	0.90%	435,372	480,638
Sub-total: Rent of Facilities and Equipment	282,606	345,900	342,910	370,329	370,329	279,611	324,631	394,399	6.50%	21.49%	0.90%	435,372	480,638
Other Fines	98,897	182,917	140,503	120,000	150,000	19,080	153,885	-	-100.00%	0.00%	0.00%	-	-
Sub-Total: Fines	98,897	182,917	140,503	120,000	150,000	19,080	153,885	-	-100.00%	0.00%	0.00%	-	-
Licenses & Permits	29,557	47,646	327,715	41,000	371,000	279,213	392,983	-	-100.00%	0.00%	0.00%	-	-
Operating Grants & Subsidies - Other	1,011,832	649,361	1,079,358	-	500,000	252,360	500,000	-	-100.00%	0.00%	0.00%	-	-
Finance Management Grant	5,771,765	14,416,899	3,916,058	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
Sub-Total: Operating Grants	6,783,597	15,066,260	4,995,416	-	500,000	252,360	500,000	-	-100.00%	0.00%	0.00%	-	-
Municipal Infrastructure Grant for Cities	14,023,982	25,864,497	35,922,664	28,000,000	24,227,000	9,330,249	24,227,000	19,400,000	-19.92%	-19.92%	44.37%	27,228,000	34,553,000
Community Care Centres	-	204,012	4,156,231	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
Sub-Total: Capital Grants	14,023,982	26,068,509	40,078,895	28,000,000	24,227,000	9,330,249	24,227,000	19,400,000	-19.92%	-19.92%	44.37%	27,228,000	34,553,000
Essential Services	1,874,875	2,754,195	1,982,385	3,029,612	3,029,612	1,577,410	2,517,607	3,131,958	3.38%	24.40%	7.16%	3,131,958	3,131,958
Other Sundry Income	806,006	901,479	583,091	1,245,188	1,245,188	616,030	3,008,872	316,248	-74.60%	-89.49%	0.72%	338,626	362,638
Sub-Total: Other Income	2,680,881	3,655,673	2,565,476	4,274,800	4,274,800	2,193,440	5,526,479	3,448,206	-19.34%	-37.61%	7.89%	3,470,584	3,494,596
TOTAL OPERATING INCOME	37,522,419	61,557,186	69,256,896	50,615,434	47,702,434	29,607,258	50,900,411	43,723,306	-8.34%	-14.10%	100.00%	54,277,149	64,680,042
NET OPERATING INCOME	37,522,419	61,557,186	69,256,896	50,615,434	47,702,434	29,607,258	50,900,411	43,723,306	-8.34%	-14.10%	100.00%	54,277,149	64,680,042
Year on Year Increase	14.79%	64.05%	12.51%	-26.92%	-5.76%	-37.93%	71.92%	-14.10%				24.14%	19.17%
EXPENDITURE													
Employee Related Costs - Salaries & Wages	240,815,538	277,899,513	297,969,159	359,926,843	352,164,963	235,919,404	301,553,701	294,996,515	-16.28%	-2.21%	54.13%	327,206,743	355,346,515
Employee Related Costs - Overtime	18,977,547	13,643,301	12,672,179	8,566,516	9,396,496	13,279,820	10,496,600	8,810,576	-6.24%	-16.06%	1.62%	9,775,903	10,616,631
Employee Related Costs - Social Contributions	57,002,510	72,935,081	73,259,383	82,826,557	82,826,557	58,479,349	89,737,199	76,787,895	-7.29%	-14.43%	14.09%	85,201,132	92,528,429
Employee Related Costs - Salaries Capitalised	-	(3,093,827)	(1,255,357)	(3,777,331)	(3,777,331)	(577,970)	(953,776)	(3,697,110)	-2.12%	287.63%	-0.68%	(4,102,181)	(4,454,969)
Sub-Total: Remuneration	316,795,595	361,384,068	382,845,364	447,542,585	440,610,685	307,100,603	400,833,724	376,797,876	-14.48%	-6.00%	69.16%	418,081,597	454,036,606
Depreciation - Existing Assets	197,974	23,188,500	24,062,028	32,119,220	27,879,744	22,393,623	27,531,247	29,554,348	6.01%	7.35%	5.42%	31,032,065	32,583,668
Sub-Total: Depreciation	197,974	23,188,500	24,062,028	32,119,220	27,879,744	22,393,623	27,531,247	29,554,348	6.01%	7.35%	5.42%	31,032,065	32,583,668
Repairs and Maintenance - External Contractors	43,389,442	49,361,185	50,729,297	47,315,502	49,207,828	29,778,601	42,847,816	49,405,928	0.40%	15.31%	9.07%	52,085,810	55,104,359
Repairs and Maintenance - Internal Maintenance Teams	4,760,500	3,359,074	3,739,033	6,747,666	7,301,736	3,713,820	6,301,002	6,946,440	-4.87%	10.24%	1.27%	7,707,522	8,370,372
Sub-Total: Repairs and Maintenance	48,169,942	52,720,259	53,868,330	54,063,168	56,509,564	33,492,421	49,148,818	56,352,368	-0.28%	14.66%	10.34%	59,793,332	63,474,731
Contracted Services - Existing Contracts	35,004,049	41,373,835	33,572,037	30,069,947	38,111,701	20,664,619	34,187,739	30,411,394	-20.20%	-11.05%	5.58%	31,323,736	32,263,448
Sub-Total: Contracted Services	35,004,049	41,373,835	33,572,037	30,069,947	38,111,701	20,664,619	34,187,739	30,411,394	-20.20%	-11.05%	5.58%	31,323,736	32,263,448
General Expenses	33,019,013	41,117,561	30,764,815	37,156,682	43,335,258	43,193,514	36,156,793	51,709,776	19.32%	43.02%	9.49%	55,321,462	58,756,483
Grants Expenditure	-	-	-	-	500,000	74,885	392,150	-	-100.00%	0.00%	0.00%	-	-
TOTAL OPERATING EXPENDITURE	433,186,573	519,784,243	524,912,574	600,951,602	606,946,952	426,919,664	546,250,471	544,825,762	-10.24%	-0.62%	100.00%	595,552,192	641,114,936
Internal Transfers:													
Internal Charges	21,353,141	12,517,344	20,838,188	-	-	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING EXPENDITURE	454,539,714	532,301,587	545,750,762	600,951,602	606,946,952	426,919,664	546,250,471	544,825,762	-10.24%	-0.62%	100.00%	595,552,192	641,114,936
Year on Year Increase	27.30%	17.11%	2.53%	10.11%	1.00%	-29.66%	28.42%	-0.62%				9.31%	7.65%
OPERATING SURPLUS/(DEFICIT)													
Contribution to Capital Budget	(417,017,295)	(470,744,401)	(476,493,866)	(550,336,169)	(559,244,518)	(397,312,406)	(497,350,060)	(501,102,456)	-10.40%	0.75%		(541,275,043)	(576,434,894)
Total Transfers from Cash-Backed Reserves	14,023,982	-	5,430,828	28,000,000	24,227,000	-	24,227,000	19,400,000	-19.92%	-19.92%		27,228,000	34,553,000
NET OPERATING SURPLUS/(DEFICIT)	(431,041,277)	(470,744,401)	(471,063,038)	(578,336,169)	(583,471,518)	(397,312,406)	(521,577,060)	(516,429,334)	-11.49%	-0.99%		(565,108,503)	(608,158,894)

Capital budget of the Environmental Resource Management Department

The department has requested the following capital budget:

Budget per Source of Finance

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Municipal Bonds	14,400,000	19,300,000	
Revenue	26,475,000	34,860,000	33,373,000
Other Loan Funding			4,000,000
USDG	19,770,000	27,228,000	34,553,000
Total	60,345,000	71,438,000	71,926,000

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Alberton	1,400,000	1,000,000	4,000,000
Benoni	2,000,000	500,000	1,000,000
Boksburg	5,800,000	5,928,000	3,500,000
Brakpan	800,000		
Corporate	5,750,000	6,750,000	6,250,000
Etwatwa	2,870,000	2,350,000	500,000
Germiston	2,000,000	5,500,000	5,000,000
Katlehong	2,500,000	3,300,000	5,000,000
Katlehong2	3,000,000	2,000,000	2,000,000
Nigel	1,000,000	2,000,000	5,000,000
Operational Equipment	25,975,000	34,110,000	32,623,000
Springs	560,000	4,000,000	2,600,000
Tembisa	2,000,000	-	-
Tembisa2	2,000,000	3,000,000	3,000,000
Vosloorus	2,690,000	1,000,000	1,453,000
Total	60,345,000	71,438,000	71,926,000

Budget per Ward Category

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
All wards	1,000,000	1,000,000	1,000,000
CBD	1,300,000	3,500,000	1,500,000
Developed, Residential	10,010,000	9,500,000	9,600,000
Operational Equipment	26,475,000	34,860,000	33,373,000
Underdeveloped	21,560,000	22,578,000	26,453,000
Total	60,345,000	71,438,000	71,926,000

Expected outcomes from the implementation of the Capital budget

The mission of Environmental Resources Management Department is to serve our community by rendering essential affordable municipal services, providing facilities, creating a safe and healthy environment and facilitating economic growth. The key performance areas of the department are as follows:

- Metro parks and cemeteries;
- Environmental management termed as policy and planning;
- Air Quality Management; and
- Open spaces and Wetlands.

The total budget for the department is R60,3m and allocation to main projects is as follows:

- R13,2m for the development of parks and cemeteries across Ekurhuleni;
- R9m for the rehabilitation of dams, lakes, catchments and wetland;
- An amount of R18,4m has been allocated to vehicles; and
- R4,3m for specialised equipment e.g. brush cutters etc.

The evaluation of the Project Monitoring Office on departmental readiness to implement the projects is as follows:

Activity-based time lines and cash flows were developed on PCS for all projects for the 2012/13 financial year.

Although the Department do have the internal capacity and expertise regarding their core functions, a capacity constraint exists on project management related matters. An independent contractor is assisting with this, but additional capacity is required.

The opinion is held that a centralized PMU can definitely assist with the capacity challenges and managing of non-core projects.

2.10.26 Health and Social Development

The result statements of the department is contained in the IDP.

Flagship projects of the Health and Social Development Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
ARV Services	Increase access to 80% of HIV-positive clients visiting Ekurhuleni Healthcare Facilities by increasing the number of clinics providing ARV services.
Health Care Facilities	Increase access to Primary Health Care and Social Services through building and appointments of personnel for new facilities.
Environmental Health - rodent control	Reduce rodent infestation in Ekurhuleni by implementing a funded Rodent Control Strategy.
Indigent Management	Increase the number of registered indigents by increasing the number of campaigns and access points for registrations.

Operating budget of the Health and Social Development Department

The Health and Social Development Department is partly funded by the Gauteng Provincial Government for the provision of primary health care function. The majority of the cost of the department, however, is subsidised from assessment rates.

The main cost drivers are salaries and cost of provision of Primary Health Care services at the clinics. Six (6) clinics render 24-hour services and are subsidised by Gauteng Department of Health & Social Development. Sixteen (16) health facilities render Saturday services. The operating cost for the multi-sectoral unit is funded from assessment rates.

The number of new clinics that are being constructed on an annual basis will have to be reviewed as the financial sustainability of the additional clinics over the medium term is questioned. If the provincial health subsidy does not increase proportionally, the upward pressure placed on assessment rate tariffs will make the tariffs unaffordable to the community.

The operating budget per category is attached hereto.

Table 85: Operating budget of the Health and Social Development Department

HEALTH AND SOCIAL DEVELOPMENT												
FINANCIAL PERIOD	F-03 2009/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F02 2013/14
INCOME												
Other Fines	-	-	-	-	-	-	-	33,000	100.00%	100.00%	0.02%	35,409
Sub-Total: Fines	-	-	-	-	-	-	-	33,000	100.00%	100.00%	0.02%	35,409
Licenses & Permits	-	-	-	-	-	-	-	359,000	100.00%	100.00%	0.19%	394,900
Operating Grants & Subsidies - Other	2,266,729	2,391,560	3,181,158	10,880,000	11,036,797	5,029,859	11,036,797	9,988,000	-9.50%	100.00%	5.18%	10,487,000
Equitable Share	-	-	50,930,972	56,909,414	56,909,414	56,909,414	56,909,414	63,181,873	11.02%	11.02%	32.78%	67,768,193
Health Subsidies	89,227,750	94,603,579	113,431,459	106,264,000	106,264,000	991,460	106,264,000	108,067,000	1.70%	1.70%	56.07%	116,395,000
Sub-Total: Operating Grants	91,494,479	96,995,139	167,543,589	174,053,414	174,210,211	62,930,733	174,210,211	181,236,873	4.03%	4.03%	94.04%	194,650,193
Capital Grants - Other	-	200,000	-	-	-	0	-	-	0.00%	0.00%	0.00%	-
Municipal Infrastructure Grant for Cities	9,702,367	33,315,428	44,198,103	58,195,000	58,195,000	28,583,515	58,195,000	-	-100.00%	0.00%	0.00%	85,560,000
Community Care Centres	34,022,875	20,388,745	24,153,302	18,000,000	25,600,000	16,266,304	25,600,000	10,000,000	-60.94%	-60.94%	5.19%	-
Sub-Total: Capital Grants	43,725,242	53,904,173	68,351,404	76,195,000	83,795,000	44,849,819	83,795,000	10,000,000	-88.07%	-88.07%	5.19%	65,560,000
Other Sundry Income	22,578	25,954	326,411	-	170,000	58,688	410,768	1,102,000	548.24%	168.26%	0.57%	1,201,000
Sub-Total: Other Income	22,578	25,954	326,411	-	170,000	58,688	410,768	1,102,000	548.24%	168.26%	0.57%	1,201,000
NET OPERATING INCOME	135,242,299	150,925,266	236,221,404	250,248,414	258,175,211	107,839,239	258,415,999	192,730,873	-25.35%	-25.42%	100.00%	261,841,502
Year on Year Increase	44.31%	11.60%	56.52%	5.94%	3.17%	-58.23%	139.63%	-25.42%				35.86%
EXPENDITURE												
Employee Related Costs - Salaries & Wages	223,836,351	266,189,639	303,435,864	368,788,825	364,100,255	251,780,809	316,280,763	427,413,095	17.39%	35.14%	64.04%	474,242,453
Employee Related Costs - Overtime	2,797,357	2,124,747	3,076,072	2,343,537	2,343,537	3,032,099	2,481,633	2,587,735	10.42%	4.28%	0.39%	2,871,250
Employee Related Costs - Social Contributions	55,431,440	74,204,264	76,431,463	81,050,322	81,050,322	63,971,121	86,352,719	105,679,555	30.39%	19.61%	15.83%	117,258,294
Employee Related Costs - Salaries Capitalised	-	(609,601)	(688,165)	(1,401,820)	(1,401,820)	(366,407)	(353,960)	(1,372,049)	-2.12%	287.63%	-0.21%	(1,522,377)
Sub-Total: Remuneration	282,065,147	341,909,050	382,255,234	450,780,864	446,092,294	318,417,621	406,761,155	534,308,336	19.78%	31.36%	80.06%	592,849,620
Depreciation - Existing Assets	2,717,988	24,661,843	26,182,336	35,057,320	31,320,396	24,798,222	30,928,891	35,282,345	12.65%	14.08%	5.29%	37,046,463
Sub-Total: Depreciation	2,717,988	24,661,843	26,182,336	35,057,320	31,320,396	24,798,222	30,928,891	35,282,345	12.65%	14.08%	5.29%	37,046,463
Repairs and Maintenance - External Contractors	5,147,608	4,836,688	4,417,837	3,012,555	3,050,571	2,000,905	2,837,804	6,179,569	102.57%	117.76%	0.93%	6,603,111
Repairs and Maintenance - Internal Maintenance Teams	2,948,393	2,957,117	2,409,845	1,339,800	3,038,560	3,711,930	2,842,719	1,531,763	-48.59%	-46.12%	0.23%	1,699,590
Sub-Total: Repairs and Maintenance	8,096,000	7,793,805	6,827,682	4,352,355	6,089,151	5,712,835	5,680,523	7,711,332	26.64%	35.75%	1.16%	8,302,701
Interest Expense - Current External Borrowings	-	-	27,639,380	30,786,690	29,100,490	11,852,379	29,100,490	35,707,006	22.70%	22.70%	5.35%	41,771,136
Sub-Total: Interest Expense	-	-	27,639,380	30,786,690	29,100,490	11,852,379	29,100,490	35,707,006	22.70%	22.70%	5.35%	41,771,136
Contracted Services - Existing Contracts	889,626	1,179,052	1,437,145	1,671,470	1,671,470	1,083,782	1,511,342	2,692,511	61.09%	78.15%	0.40%	2,773,287
Sub-Total: Contracted Services	889,626	1,179,052	1,437,145	1,671,470	1,671,470	1,083,782	1,511,342	2,692,511	61.09%	78.15%	0.40%	2,773,287
Grants & Subsidies Paid - Social/Educational/Sports	-	-	-	-	-	-	-	525,000	100.00%	100.00%	0.08%	525,000
Grants & Subsidies Paid - Free Basic Services - Indigents	-	-	-	-	-	-	-	840,000	100.00%	100.00%	0.13%	901,320
Sub-Total: Grants and Subsidies	-	-	-	-	-	-	-	1,365,000	100.00%	100.00%	0.20%	1,426,320
General Expenses	23,364,878	22,844,260	21,642,535	26,212,759	25,709,487	16,772,400	25,510,862	40,370,068	57.02%	58.25%	6.05%	42,827,060
Grants Expenditure	-	-	-	10,880,000	11,036,797	4,756,682	8,533,184	9,988,000	-9.50%	17.05%	1.50%	10,487,000
TOTAL OPERATING EXPENDITURE	317,133,639	388,388,011	465,984,312	559,741,458	551,020,085	383,393,922	508,026,447	667,424,596	21.13%	31.38%	100.00%	737,483,587
Internal Transfers:									0.00%	0.00%	0.00%	-
Internal Charges	36,371,212	32,320,312	34,053,481	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING EXPENDITURE	353,504,851	430,708,323	500,037,793	559,741,458	551,020,085	383,393,922	508,026,447	667,424,596	21.13%	31.38%	100.00%	737,483,587
Year on Year Increase	16.96%	21.84%	16.10%	11.94%	-1.56%	-30.42%	32.51%	31.38%				10.50%
OPERATING SURPLUS/(DEFICIT)	(218,262,552)	(279,783,057)	(263,816,389)	(309,493,044)	(292,844,874)	(275,554,683)	(249,610,448)	(474,693,723)	62.10%	90.17%		(475,642,085)
Contribution to Capital Budget	46,725,242	-	-	76,195,000	83,795,000	-	83,795,000	10,000,000	-88.07%	-88.07%		65,560,000
Total Transfers from Cash-Backed Reserves	-	-	5,422,188	-	-	-	-	4,066,636	100.00%	100.00%		3,389,134
NET OPERATING SURPLUS/(DEFICIT)	(264,987,794)	(279,783,057)	(258,394,201)	(385,688,044)	(376,639,874)	(275,554,683)	(333,405,448)	(480,627,087)	27.61%	44.16%		(537,812,951)
												(586,892,727)

Capital budget of the Health and Social Development Department

The department has requested the following capital budget:

Budget per Source of Finance

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Municipal Bonds	76,500,000	23,840,000	
Other Loan Funding			10,200,000
Other Provincial Grant	10,000,000		
USDG		65,560,000	102,400,000
Revenue	28,758,400	14,785,400	20,250,295
Total	115,258,400	104,185,400	132,850,295

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Benoni	300,000	100,000	10,000,000
Boksburg	10,000,000	7,850,000	100,000
Corporate	15,850,000	6,200,000	7,900,000
Daveyton	450,000	50,000	
Edenvale	-	-	3,500,000
Etwatwa	12,010,000	6,950,000	4,100,000
Germiston	100,000	1,000,000	4,300,000
Katlehong	14,950,000	17,600,000	9,350,000
Katlehong 2	4,000,000	12,390,000	9,450,000
Kempton Park	50,000	200,000	12,750,000
KwaThema	13,150,000	4,450,000	4,100,000
Nigel	12,040,000	5,810,000	100,000
Operational Equipment	24,408,400	12,585,400	15,150,295
Springs	200,000		
Tembisa	1,850,000	11,100,000	15,500,000
Tembisa 2	-	200,000	9,500,000
Thokoza	250,000	100,000	1,500,000
Tsakane	2,650,000	600,000	1,950,000
Vosloorus	3,000,000	17,000,000	23,600,000
Total	115,258,400	104,185,400	132,850,295

Budget per Ward Category

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
All wards	2,850,000	2,700,000	4,500,000
CBD / Developed, Residential	250,000	100,000	7,750,000
Developed, Residential	-	100,000	8,500,000
Operational Equipment	25,908,400	14,085,400	17,550,295
Underdeveloped	86,250,000	87,200,000	94,550,000
Total	115,258,400	104,185,400	132,850,295

The department is creating a number of clinics, but the renewal of current assets is limited to 26% and the replacement of vehicles 11%.

The operational cost required for the implementation of the capital programme over the three year MTEF is estimated at R91 926 000. It is recommended that less new clinics be built until the provincial health subsidy has been amended to accommodate the additional operational cost.

Expected outcomes from the implementation of the Capital budget

The key performance areas of the department are:

- Primary health care
- Community development
- Special programmes

Primary health care services are being rendered in close collaboration with the Gauteng Department of Health (Ekurhuleni District Health Services). The Gauteng Department of Health has granted the municipality an amount of R10m in respect of the construction of the following centres:

- Old Age Homes in Tembisa
- Day Care Centre for older people in Duduza & Tsakane

The total budget for the department is R115,2m. A number of clinics are at various stages of design and construction. The department is planning to continue with the construction of two new clinics (Alra Park, Reiger Park) that were initiated in 2011/12 and to initiate a further three new clinics (Villa Liza, Dukathole & Chief A Luthuli) in 2012/13.

Construction of nine replacement clinics, extensions to clinics and upgrades to clinics (Tswelopele South, Motsamai, Joy, Tamaho, THCC Phaphama, Esangweni, 1st Avenue, White City & Palm Ridge) will be continued with, whilst 4 additional projects (Spartan, Kempton Park, Daveyton East Ext & Erin) will be initiated. This contributes 39% of the 2012/13 budget.

The expected impact of the capital programme, over the three year MTEF is estimated at R91 926 000 whilst the implication for 2012/13 alone is estimated at R8 430 000.

The evaluation of the Project Monitoring Office on departmental readiness to implement the projects is as follows:

The Department have developed activity based project plans and cash flows for all the proposed projects.

The Department also has the required internal capacity to implement the projects although assistance is required regarding administrative support to update and maintain PCS.

2.10.27 Sport, Recreation, Arts and Culture (SRAC)

The SRAC department consists of the following functions:

- Sport
- Heritage
- Recreation
- Arts and Culture
- Libraries

The result statements of the department is contained in the IDP.

Flagship projects of the Sport, Recreation, Arts and Culture Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
Masakane Games	This programme has a two-pronged approach; one being school sport and the other a community-wide sport development programme. The school sport programme targets all schools in Ekurhuleni on two priority sporting codes - soccer and netball. The community-wide sporting programme has four sporting codes - soccer, netball, athletics and volleyball. These two programmes are aimed at identifying new talent that can represent the municipality in competitive sport codes.
Kiddies Olympics	An annual multi-coded sport festival for ages between the ages of 5 – 8. The children are exposed to recreational programmes including indigenous games.- This is an introduction to sport and recreation targeted at 5- and 6-year-olds that involves day care centres and crèches throughout Ekurhuleni where children are exposed to different forms of recreation and sport with the hope that for future development they will be nurtured in their chosen sporting code/s.
September Cultural Month	September month will be a culmination of a year-long cultural competition of various art forms to be celebrated over three days in the metro. This programme would start at ward /area competitions to the six Ekurhuleni regions into a metro-wide cultural celebration at the end of

NAME OF THE PROJECT	BRIEF DESCRIPTION
	September annually. Part of the programme would encourage the use of our community halls and public spaces to display art, crafts, drama, and the like.
Kempton Park Cultural Precinct	As a first step towards realizing an integrated spatial framework and land use for the Aerotropolis, we propose the development of Kempton Park as the cultural capital due to the fact that it serves as a compulsory conduit in and out of South Africa. Furthermore, it would allow the EMM to leverage the capital infrastructure and rich political heritage and history of the location. Amongst others, Kempton Park served as the seat for negotiations for the new political dispensation i.e. the CODESA deliberations that became the foundation for the new democracy. This provides for the possibility of the development of political tourism and exporting the South African story.
Elites arts and sports events	To bid and host annually two major sporting and cultural event in the municipality.
Holiday Programmes Greater participation of children in library programs and services at all libraries	The programmes offer information and recreation activities to children and the youth at libraries during school holidays. The activities include, amongst others, career guidance, drafting of a CV, puppet shows, creating emails, video shows, story- telling, colouring, painting, and making Christmas cards, computer games and book bash literature festivals.

Operating budget of the Sport, Recreation, Arts and Culture Department

The revenue of the department is of concern. The main revenue source is rentals received from the use of community facilities. Instead of increasing, the revenue is showing a declining trend.

Financial Year	Actual Income	Projected
2006/07	5,579,656	
2007/08	6,445,751	
2008/09	4,121,867	
2009/10	5,142,278	
2010/11	3,426,867	
2011/12	3,634,900	3,634,900

The department has been tasked to do the following:

- Improve the condition of the facilities by working with the Real Estate section in prioritising maintenance works
- Analyse trends and transactions to identify the reasons for the decline in revenue.

The operating budget per category is attached hereto.

Table 86: Operating budget of the Sport, Recreation, Arts and Culture Department

SRAC																
FINANCIAL PERIOD		F-03	F-02	F-01	F00	F00	F00	F00	F00	F00	F01	% B to B	% P to B	% Of Total	F02	F03
		2008/09	2009/10	2010/11	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2012/13							
INCOME																
Minor Income		124,593	125,844	81,282	112,570	112,570	68,633	124,996	128,640	14.28%	2.92%	0.13%			138,017	148,085
Total: User Charges for Services		124,593	125,844	81,282	112,570	112,570	68,633	124,996	128,640	14.28%	2.92%	0.13%			138,017	148,085
Rent of Facilities and Equipment - Other		4,665,164	5,763,678	4,060,445	5,835,690	5,835,690	3,369,996	5,115,587	6,395,181	9.59%	25.01%	6.37%			7,035,972	7,741,291
Sub-total: Rent of Facilities and Equipment		4,665,164	5,763,678	4,060,445	5,835,690	5,835,690	3,369,996	5,115,587	6,395,181	9.59%	25.01%	6.37%			7,035,972	7,741,291
Other Fines		632,661	527,793	763,735	343,260	2,203,260	1,386,433	2,260,331	1,162,660	-47.23%	-48.56%	1.16%			1,247,529	1,338,602
Sub-Total: Fines		632,661	527,793	763,735	343,260	2,203,260	1,386,433	2,260,331	1,162,660	-47.23%	-48.56%	1.16%			1,247,529	1,338,602
Licenses & Permits		4,175	-	-	100	100	-	106	-	-100.00%	0.00%	0.00%			-	-
Operating Grants & Subsidies - Other		4,480,223	2,225,148	7,647,644	900,000	1,765,575	1,460,484	1,765,575	2,775,000	57.17%	57.17%	2.77%			997,000	997,000
Sub-Total: Operating Grants		4,480,223	2,225,148	7,647,644	900,000	1,765,575	1,460,484	1,765,575	2,775,000	57.17%	57.17%	2.77%			997,000	997,000
Capital Grants - Other		-	(0)	-	-	-	-	-	-	0.00%	0.00%	0.00%			-	-
Municipal Infrastructure Grant for Cities		53,021,456	37,945,791	39,190,480	66,400,000	46,400,000	14,834,770	46,400,000	68,750,000	48.17%	48.17%	68.53%			82,050,000	92,000,000
Community Care Centres		-	2,321,856	2,809,132	6,500,000	19,191,398	2,211,031	12,845,699	20,000,000	4.21%	55.69%	19.93%			7,000,000	7,000,000
Sub-Total: Capital Grants		53,021,456	40,267,648	41,999,612	72,900,000	65,591,398	17,045,801	59,245,699	88,750,000	35.31%	49.80%	88.46%			89,050,000	99,000,000
Other Sundry Income		1,708,398	2,690,839	1,016,083	988,140	1,088,140	641,484	2,629,409	1,116,769	2.63%	-57.53%	1.11%			1,159,535	1,205,449
Sub-Total: Other Income		1,708,398	2,690,839	1,016,083	988,140	1,088,140	641,484	2,629,409	1,116,769	2.63%	-57.53%	1.11%			1,159,535	1,205,449
TOTAL OPERATING INCOME		64,636,669	51,590,949	55,560,801	81,079,760	76,596,733	23,972,831	71,141,703	100,328,250	30.98%	41.03%	100.00%			99,628,053	110,430,427
Internal Recoveries		1,505,990	2,435,577	2,345,155	-	-	-	-	-	0.00%	0.00%	0.00%			-	-
NET OPERATING INCOME		66,142,659	54,026,526	57,915,956	81,079,760	76,596,733	23,972,831	71,141,703	100,328,250	30.98%	41.03%	100.00%			99,628,053	110,430,427
Year on Year Increase		82.31%	-18.32%	7.20%	40.00%	-5.53%	-68.70%	196.76%	41.03%						-0.70%	10.84%

SRAC												
FINANCIAL PERIOD		F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ. BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total
EXPENDITURE												
Employee Related Costs - Salaries & Wages	Employee Related Costs - Salaries & Wages	175,134,007	211,388,904	224,872,922	266,125,009	253,252,619	173,950,372	218,693,983	254,370,084	0.44%	16.31%	45.96%
	Employee Related Costs - Overtime	15,095,712	26,272,219	18,676,961	15,347,340	15,347,340	14,231,076	16,251,297	16,072,897	4.73%	-1.10%	2.90%
	Employee Related Costs - Social Contributions	44,953,185	61,147,282	58,574,559	64,709,300	64,709,300	46,268,814	70,321,547	68,623,002	6.05%	-2.42%	12.40%
	Employee Related Costs - Salaries Capitalised	-	-	(2,382,457)	(4,200,306)	(4,200,306)	(341,361)	(1,060,577)	(4,111,101)	-2.12%	287.63%	-0.74%
	Sub-Total: Remuneration	235,182,904	298,808,405	299,741,985	341,981,343	329,108,953	234,106,900	304,206,250	334,954,882	1.78%	10.11%	60.53%
	Depreciation - Existing Assets	20,618,303	94,522,772	99,213,295	103,697,880	118,977,347	83,885,200	117,490,130	126,231,314	6.10%	7.44%	22.81%
	Sub-Total: Depreciation	20,618,303	94,522,772	99,213,295	103,697,880	118,977,347	83,885,200	117,490,130	126,231,314	6.10%	7.44%	22.81%
	Repairs and Maintenance - External Contractors	27,042,056	25,738,669	21,252,139	18,676,097	18,879,387	12,611,009	16,583,723	17,018,143	-9.86%	2.62%	3.08%
	Repairs and Maintenance - Internal Maintenance Teams	1,614,359	1,282,567	1,504,546	1,968,500	2,891,030	1,853,457	2,512,471	1,992,765	-31.07%	-20.69%	0.36%
	Sub-Total: Repairs and Maintenance	28,656,415	27,021,235	22,756,685	20,644,597	21,770,417	14,464,466	19,096,194	19,010,908	-12.68%	-0.45%	3.44%
Contracted Services - Existing Contracts	Contracted Services - Existing Contracts	952,470	71,801	515,791	558,000	558,000	309,095	504,544	508,510	-8.87%	0.79%	0.09%
	Sub-Total: Contracted Services	952,470	71,801	515,791	558,000	558,000	309,095	504,544	508,510	-8.87%	0.79%	0.09%
	Grants & Subsidies Paid - Social/Educational/Sports	47,895	-	-	-	-	-	70,000	150,000	114.29%	114.29%	0.03%
	Sub-Total: Grants and Subsidies	47,895	-	-	-	-	-	70,000	150,000	114.29%	114.29%	0.03%
	General Expenses	63,916,700	59,140,943	31,184,202	51,337,224	66,362,785	52,664,788	60,627,239	69,775,303	5.14%	15.09%	12.61%
	Grants Expenditure	-	-	-	900,000	1,765,575	627,713	1,384,740	2,775,000	57.17%	100.40%	0.50%
	TOTAL OPERATING EXPENDITURE	349,374,686	479,565,156	453,411,958	519,119,044	538,613,077	386,058,163	503,379,097	553,405,917	2.75%	9.94%	100.00%
	Internal Transfers:									0.00%	0.00%	0.00%
	Internal Charges	100,142,226	81,479,741	89,782,031	-	-	-	-	-	0.00%	0.00%	0.00%
	NET OPERATING EXPENDITURE	449,516,911	561,044,897	543,193,989	519,119,044	538,613,077	386,058,163	503,379,097	553,405,917	2.75%	9.94%	100.00%
Year on Year Increase	Year on Year Increase	21.91%	24.81%	-3.18%	-4.43%	3.76%	-28.32%	30.39%	9.94%			8.32%
												7.19%
	OPERATING SURPLUS/(DEFICIT)	(383,374,252)	(507,016,371)	(485,280,033)	(438,039,284)	(462,016,344)	(362,085,332)	(432,237,394)	(453,077,667)	-1.33%	4.82%	(532,077,388)
	Contribution to Capital Budget	55,102,929	-	-	72,900,000	65,591,398	-	59,245,689	88,750,000	35.31%	49.80%	99,000,000
	Total Transfers from Cash-Backed Reserves	-	-	28,882,152	-	-	-	-	21,661,614	100.00%	100.00%	15,045,194
	NET OPERATING SURPLUS/(DEFICIT)	(438,477,181)	(507,016,371)	(456,397,881)	(510,939,284)	(527,607,742)	(362,085,332)	(491,483,093)	(520,166,053)	-1.41%	5.84%	(616,032,194)

Capital budget of the Sport, Recreation, Arts and Culture Department

The department has requested the following capital budget:

Budget per Source of Finance

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Municipal Bonds	24,000,000	18,000,000	
Other Provincial Grants	20,000,000	7,000,000	7,000,000
Revenue	22,000,000	14,450,000	18,200,000
Other Loan Funding			
USDG	68,750,000	82,050,000	92,000,000
Total	134,750,000	121,500,000	117,200,000

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Benoni	25,000,000		
Boksburg	6,000,000	2,200,000	500,000
Brakpan	7,000,000	14,000,000	
Corporate	14,150,000	18,850,000	20,000,000
Duduza	8,000,000	6,000,000	6,000,000
Edenvale			10,000,000
Etwatwa	500,000	10,000,000	12,000,000
Germiston	27,500,000		
Katlehong	5,500,000	9,000,000	5,000,000
KwaThema	3,000,000	3,000,000	
Nigel	1,200,000	3,000,000	3,000,000
Operational Equipment	22,000,000	16,950,000	18,200,000
Tembisa 2		10,000,000	20,500,000
Thokoza	500,000	6,000,000	6,000,000
Tsakane	10,000,000	16,000,000	
Vosloorus	4,400,000	6,500,000	16,000,000
Total	134,750,000	121,500,000	117,200,000

Budget per Ward Category

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
All wards	6,500,000	3,000,000	1,000,000
CBD / Developed, Residential	30,000,000	15,200,000	10,000,000
Developed, Residential	10,500,000	1,000,000	500,000
Operational Equipment	22,000,000	16,950,000	18,200,000
Underdeveloped	65,750,000	85,350,000	87,500,000
Total	134,750,000	121,500,000	117,200,000

The department is creating a number of libraries and cultural facilities, but the renewal of current assets is limited to less than 10%.

In addition, the operational cost required for the operationalisation of the new facilities will amount to R27 400 000.

The financial sustainability of these non-income generating facilities is questioned as the assessment rate increases are not keeping up with the increased cost of the facilities.

Expected outcomes from the implementation of the Capital budget

The department is tasked with the following functions:

- Provision of Sport, Recreation, Arts and Cultural Facilities
- Preservation and promotion of Ekurhuleni's Heritage and Identity
- Transformation and Development of Library Media Resources

Utilisation of Sport, Recreation, Arts and Culture Programmes to enhance social cohesion. To address the above, the total budget for the department is R134,7m.

Some of the major projects include:

- R20m for the development of the Germiston Theatre;
- R20m for the OR Tambo Narrative Centre funded by Gauteng Department of SRAC;
- R10,5m for the construction of the Chris Hani Memorial and the Chris Hani Museum;
- R7m for the construction of the Brakpan Library;
- R20,5m for the upgrading of 5 stadiums (Boksburg, Wattville, Vosloorus, KwaThema and Duduza);
- R10m has also been provided for the rehabilitation of swimming pools including the Katlehong, Eden Park and Duduza swimming pools; and
- R12,5m has also been provided for vehicles.

The evaluation of the Project Monitoring Office on departmental readiness to implement the projects is as follows:

The office of the EPMO assisted the Department to develop detailed project plans using MS Projects for the multi-year budget up to 2015. This will be drawn into PCS on a high level to allow for integrated reporting and monitoring.

The Department does not have the required project management skills or capacity to ensure that the projects are implemented as planned. Additional capacity needs to be provided in the form of a program manager as well as construction project managers. Administration support is also required to maintain PCS.

A centralized PMU to assist with the implementation of non-core projects is proposed.

2.10.28 Waste Management

The result statements of the department is contained in the IDP.

Flagship projects of the Waste Management Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
Reduction of carbon emission from landfill sites, contributing towards pollution control.	Landfill gases are produced during degradation of waste. These gasses are extracted and flared. During this process the reduction of carbon emissions is realised and atmospheric pollution is prevented.
The implementation of the cooperatives model in rendering comprehensive waste management services in informal settlement	Cooperatives model as a way of delivering refuse removal services is a model empowering community to be economically viable while taking charge of the cleanliness of the informal settlement.
Development of an integrated waste minimization programme e.g. recycling, re-use, reduce	To minimize the total tonnage of waste being disposed of at landfill sites Reducing disposal cost and saving of landfill space.
Adopt a spot project	Introduction of separation from the source and along the waste stream.
Reduction of carbon emission from landfill sites, contributing towards pollution control.	It is a project aimed at reducing illegal dumping hot spots by partnering with other stakeholders .
Reduction of carbon emission from landfill sites, contributing towards pollution control.	Landfill gases are produced during degradation of waste. These gasses are extracted and flared. During this process the reduction of carbon emissions is realised and atmospheric pollution is prevented.

Draft Operating budget of the Waste Management Department

The Waste Management Department recently underwent an analysis of their costing and tariff setting process. The purpose of the study was to:

- Review the tariff structure for waste management service ;
- Determine the current cost of providing the service for different types of services and areas;
- Based on the known cost, propose a new tariff structure that takes into account cost and other factors for various types of services;
- Compare costs for in sourced and outsourced services ; and
- Highlight inefficiencies in the current operations .

The key cost drivers in the department are salary and vehicle maintenance cost for round collections, as well as the maintenance of the landfill sites.

Recommendations from the study are as follows:

- EMM waste management department needs to address the fixed costs as they are very high and make the business unsustainable:
 - The major contributors to the fixed costs are the charges for support functions i.e. Information Technology (IT), Finance and

- Human Resource Management and other support charges (water and lights, building maintenance, etc.).
 - One initiative is for the waste management department to seek low cost alternatives to supports (e.g. outsource certain function such as IT to a low cost provider) or negotiate a lower charge with the municipality.
- (b) The waste management department needs to adjust tariffs to reflect cost structure to deliver the service, the department needs to increase the tariff on higher volume bins.
- (c) Although overpriced for it, the waste management department might not be efficient in delivering bulk container services, delivery of this service is severely limited by the high fixed cost structure. There are two options available to the department:
- **Internally focused options:**
 - ▶ Introduce an optimal route for waste collection (i.e. implement a shortest route to the disposal site. There are a number of fleet management applications in the market that works out the shortest path based on a number of interest points. This will reduce the number of kilometres travelled by a truck thus decreasing the fuel and maintenance costs.
 - ▶ Introduce initiative aimed at improving driver behaviour. Fuels consumption is a function of driving patterns such as high speeds, breaking, turning on a high gear etc. By introducing these initiatives the department will reduce the fuel costs.
 - ▶ Relook and optimise the fixed cost component as suggested by 1 above.
 - **Externally focused options:**
 - ▶ The department might opt to outsource the bulk container service to a low cost service provider while managing margins on the desired tariff.
 - ▶ Might have a negative impact on the direct and indirect staffing of the current department structure.
- (d) Stand size vs. bin size – change to bin size and cost tariff model.
- (e) Expedite the rolling out of the 240 litre bins to streamline the service offering and simplify billing.
- (f) Implement further projects to enhance the operation.

Roll Out of 240L Bin

One x 240L bin represents three x 85L bags. Currently an average of approximately 5.2 bags are placed out per household per week

- (a) The roll out of the 240 litre bins will achieve the following:
- Compliance with the Systems Act in terms of the “user must pay” principle, as each 240 litre bin provided to a household will be billed.

- Optimisation of capital intensive equipment as you will know exactly how many containers you need to service and will be in a position to deploy your equipment and personnel accordingly.
 - Improved billing and revenue management as each container deployed/issued will be billed.
 - Improve / support recycling as the user pays principle will apply.
 - Improved productivity resulting from: -
 - ▶ Less spillage
 - ▶ Outputs are measurable as vehicles can be/are equipped with bin counters.
 - ▶ Smaller loading teams required.
- (b) It needs to be mentioned with the current average recycling achievements of between 8% and 12% of refuse generated, in pilot projects undertaken in Cape Town the 240 litre bins will still be relevant size wise.
- (c) Secondly should it be found that the 240 litre is underutilized in 5 – 10 years' time the removal frequency can be extended to once every two weeks which will result in even bigger efficiencies and savings.

Provision of R21m per annum for the three year multiyear operating budget has been made. The roll out plan will be submitted to Council for approval.

Table 87: Operating budget of the Waste Management Department

WASTE MANAGEMENT												
FINANCIAL PERIOD	F-03 2008/09	F-02 2009/10	F-01 2010/11	F00 ORG BUDGET	F00 ADJ BUDGET	F00 YEAR TO DATE	F00 PROJECTED	F01 2012/13	% B to B	% P to B	% Of Total	F03 2014/15
INCOME												
Interest Earned - Outstanding Debtors	51,599,536	43,630,387	31,382,502	39,712,000	20,712,000	20,094,588	22,843,265	23,483,500	13.38%	2.80%	1.88%	25,890,559
Sub-total: Penalties and Interest on Debtors	51,599,536	43,630,387	31,382,502	39,712,000	20,712,000	20,094,588	22,843,265	23,483,500	13.38%	2.80%	1.88%	25,890,559
Solid Waste Income	463,107,826	564,339,330	618,192,526	721,581,500	734,981,845	549,783,083	741,551,817	872,590,226	18.72%	17.67%	62.27%	1,188,371,030
Departmental Usage	-	-	-	-	56,000,000	50,268,042	67,026,400	92,020,905	64.32%	37.29%	6.57%	121,697,647
Sub-total: Solid Waste Sales	463,107,826	564,339,330	618,192,526	721,581,500	790,981,845	600,051,134	808,578,217	964,611,131	21.95%	19.30%	68.84%	1,310,068,677
Total: User Charges for Services	463,107,826	564,339,330	618,192,526	721,581,500	790,981,845	600,051,134	808,578,217	964,611,131	21.95%	19.30%	68.84%	1,310,068,677
Operating Grants & Subsidies - Other	-	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	-
Equitable Share	-	-	326,803,123	365,164,326	365,164,326	365,164,326	365,164,326	405,412,118	11.02%	11.02%	28.93%	468,134,204
Sub-Total: Operating Grants	-	-	326,803,123	365,164,326	365,164,326	365,164,326	365,164,326	405,412,118	11.02%	11.02%	28.93%	468,134,204
Municipal Infrastructure Grant for Cities	74,782,164	16,260,175	14,974,047	51,496,000	48,039,000	32,462,778	48,039,000	2,700,000	-94.38%	-94.38%	0.19%	81,000,000
Sub-Total: Capital Grants	74,782,164	16,260,175	14,974,047	51,496,000	48,039,000	32,462,778	48,039,000	2,700,000	-94.38%	-94.38%	0.19%	81,000,000
Carbon Credits	-	-	-	4,000,000	4,000,000	-	-	5,000,000	25.00%	100.00%	0.36%	6,050,000
Other Sundry Income	387,679	127,308	37,247	-	10,000	71,737	24,164	-	-100.00%	0.00%	0.00%	-
Sub-Total: Other Income	387,679	127,308	37,247	-	10,000	71,737	24,164	5,000,000	-100.00%	0.00%	0.36%	6,050,000
TOTAL OPERATING INCOME	588,877,205	624,357,201	991,389,445	1,181,953,826	1,228,907,171	1,017,844,543	1,244,648,972	1,401,206,749	14.02%	12.58%	100.00%	1,891,143,440
Internal Recoveries	47,414,865	58,976,288	68,680,993	-	-	-	-	-	0.00%	0.00%	0.00%	-
NET OPERATING INCOME	637,292,070	683,333,469	1,060,070,438	1,181,953,826	1,228,907,171	1,017,844,543	1,244,648,972	1,401,206,749	14.02%	12.58%	100.00%	1,891,143,440
Year on Year Increase	21.51%	7.21%	55.15%	11.50%	3.97%	-17.17%	22.28%	12.58%				14.84%

WASTE MANAGEMENT																
FINANCIAL PERIOD		F-03	F-02	F-01	F00	F00	F00	F00	F00	F00	F01	% B to B	% P to B	% Of Total	F02	F03
		2008/09	2009/10	2010/11	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2012/13						2013/14	2014/15
EXPENDITURE																
Employee Related Costs - Salaries & Wages		140,253,787	157,930,251	161,065,873	227,133,165	222,888,065	135,638,840	192,008,533	228,854,668	2.68%	19.19%	2.68%	19.19%	20.18%	253,929,041	275,766,936
Employee Related Costs - Overtime		36,482,783	44,444,905	49,963,390	36,806,999	36,806,999	40,216,401	38,974,931	38,547,073	4.73%	-1.10%	4.73%	-1.10%	3.40%	42,770,468	46,448,728
Employee Related Costs - Social Contributions		32,928,599	42,100,519	41,499,374	48,762,465	48,762,465	33,790,205	52,991,638	53,018,879	8.73%	0.05%	8.73%	0.05%	4.68%	58,827,869	63,887,072
Employee Related Costs - Salaries Capitalised		-	(425,453)	(990,068)	(5,417,839)	(5,417,839)	(568,439)	(1,368,004)	(5,302,777)	-2.12%	287.63%	-2.12%	287.63%	-0.47%	(5,883,773)	(6,389,778)
Sub-Total: Remuneration		209,665,169	244,050,222	251,538,569	307,284,790	303,039,690	209,077,007	282,607,098	315,117,843	3.99%	11.50%	3.99%	11.50%	27.79%	349,643,605	379,712,958
Bad Debts (Provision for Bad Debts) - additional target		54,572,908	49,854,173	52,117,993	67,048,812	48,048,812	39,743,048	48,471,641	67,988,308	41.50%	40.26%	41.50%	40.26%	6.00%	81,848,742	96,237,751
Sub-Total: Bad Debt Provision		54,572,908	49,854,173	52,117,993	67,048,812	48,048,812	39,743,048	48,471,641	67,988,308	41.50%	40.26%	41.50%	40.26%	6.00%	81,848,742	96,237,751
Depreciation - Existing Assets		40,688,161	27,118,064	22,612,391	17,028,420	45,471,407	24,148,509	44,903,014	50,812,509	11.75%	13.16%	11.75%	13.16%	4.48%	53,353,135	56,020,791
Sub-Total: Depreciation		40,688,161	27,118,064	22,612,391	17,028,420	45,471,407	24,148,509	44,903,014	50,812,509	11.75%	13.16%	11.75%	13.16%	4.48%	53,353,135	56,020,791
Repairs and Maintenance - External Contractors		78,602,351	80,878,305	79,370,369	89,540,920	85,670,576	53,459,550	74,135,059	88,446,495	3.24%	19.30%	3.24%	19.30%	7.80%	94,302,496	100,432,155
Repairs and Maintenance - Internal Maintenance Teams		4,120,545	3,232,920	3,084,963	8,255,200	8,096,600	2,516,010	6,947,474	8,565,884	5.80%	23.29%	5.80%	23.29%	0.76%	9,504,400	10,321,782
Sub-Total: Repairs and Maintenance		82,722,895	84,111,226	82,455,332	97,796,120	93,767,176	55,975,560	81,082,533	97,012,379	3.46%	19.65%	3.46%	19.65%	8.55%	103,806,896	110,753,937
Interest Expense - Current External Borrowings		27,000,878	26,096,277	49,685,759	40,191,590	37,990,290	42,902,113	37,990,290	58,244,433	53.31%	53.31%	53.31%	53.31%	5.14%	67,324,011	76,782,991
Sub-Total: Interest Expense		27,000,878	26,096,277	49,685,759	40,191,590	37,990,290	42,902,113	37,990,290	58,244,433	53.31%	53.31%	53.31%	53.31%	5.14%	67,324,011	76,782,991
Contracted Services - Existing Contracts		181,250,929	213,302,518	207,938,172	222,480,552	230,487,192	139,034,925	208,592,782	220,058,555	-4.52%	5.50%	-4.52%	5.50%	19.41%	229,810,009	236,704,308
Sub-Total: Contracted Services		181,250,929	213,302,518	207,938,172	222,480,552	230,487,192	139,034,925	208,592,782	220,058,555	-4.52%	5.50%	-4.52%	5.50%	19.41%	229,810,009	236,704,308
Grants & Subsidies Paid - Social/Educational/Sports		-	-	-	-	-	-	-	20,000,000	100.00%	100.00%	100.00%	100.00%	1.76%	22,000,000	24,200,000
Grants & Subsidies Paid - Free Basic Services - Indigents		-	-	25,032,805	42,510,900	42,510,900	21,016,843	48,730,245	46,841,071	10.19%	-3.88%	10.19%	-3.88%	4.13%	54,571,242	63,684,640
Sub-Total: Grants and Subsidies		-	-	25,032,805	42,510,900	42,510,900	21,016,843	48,730,245	66,841,071	57.23%	37.17%	57.23%	37.17%	5.89%	76,571,242	87,884,640
General Expenses		78,563,973	74,903,327	74,771,250	189,051,389	254,768,982	181,968,368	327,255,926	257,942,679	1.25%	-21.18%	1.25%	-21.18%	22.75%	276,288,621	291,952,791
TOTAL OPERATING EXPENDITURE		674,444,914	719,435,808	766,152,271	983,392,573	1,056,084,449	713,866,373	1,079,633,529	1,134,017,777	7.38%	5.04%	7.38%	5.04%	100.00%	1,238,626,261	1,336,050,167
Internal Transfers:										0.00%	0.00%	0.00%	0.00%	0.00%	-	-
Internal Charges		64,702,274	81,756,271	92,330,735	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%	0.00%	-	-
NET OPERATING EXPENDITURE		739,147,188	801,192,079	858,483,006	983,392,573	1,056,084,449	713,866,373	1,079,633,529	1,134,017,777	7.38%	5.04%	7.38%	5.04%	100.00%	1,238,626,261	1,336,050,167
Year on Year Increase		36.40%	8.39%	7.15%	14.55%	7.39%	-32.40%	51.24%	5.04%						9.22%	7.87%
OPERATING SURPLUS/(DEFICIT)		(101,855,118)	(117,958,610)	201,587,432	198,561,253	172,822,722	303,978,170	165,015,443	267,188,972	54.60%	61.92%		61.92%		408,208,901	555,093,273
Contribution to Capital Budget		74,782,164	-	-	51,496,000	48,039,000	-	48,039,000	2,700,000	-94.38%	-94.38%		-94.38%		57,700,000	81,000,000
Total Transfers from Cash-Backed Reserves		-	-	18,212,472	-	-	-	-	13,659,357	100.00%	100.00%		100.00%		11,383,708	9,487,182
NET OPERATING SURPLUS/(DEFICIT)		(176,637,282)	(117,958,610)	219,799,904	147,065,253	124,783,722	303,978,170	116,976,443	278,148,329	122.90%	137.78%		137.78%		361,892,609	483,580,455

Capital budget of the Waste Management Department

The department has requested the following capital budget:

Budget per Source of Finance

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Municipal Bonds	128,300,000	52,932,000	
Revenue	2,400,000	9,400,000	2,400,000
Other Loan Funding			58,516,800
USDG	2,700,000	57,700,000	81,000,000
Total	133,400,000	120,032,000	141,916,800

Budget per Customer Care Area

CCA	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Alberton	27,000,000	-	-
Brakpan	8,500,000	15,000,000	5,000,000
Corporate	16,500,000	37,000,000	39,000,000
Germiston	700,000	5,000,000	15,000,000
KwaThema	8,000,000	6,700,000	15,000,000
Operational Equipment	72,200,000	51,332,000	57,916,800
Vosloorus	500,000	5,000,000	10,000,000
Total	133,400,000	120,032,000	141,916,800

Budget per Ward Category

Ward Category	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
CBD	700,000	5,000,000	15,000,000
Developed, Residential	37,000,000	20,000,000	5,000,000
Operational Equipment	72,200,000	52,332,000	58,916,800
Underdeveloped	23,500,000	42,700,000	63,000,000
Total	133,400,000	120,032,000	141,916,800

Expected outcomes from the implementation of the Capital budget

The Waste Management Services Directorate renders the following main services:

- Waste collection
- Waste disposal and landfill management

The total budget of the department is R133, 4m. The unavailability of specialised vehicles which as a result impact on the collection of waste has been addressed on the 2012/13 budget as follows:

- R69,8m has been provided for the supply and delivery of refuse removal vehicles to address the service delivery backlog and also addressing new developments.

Some of the key projects:

- R17,7m has been provided for the cell and storm water development at the Weltevreden and Rietfontein, Rooikraal, Brakpan, Simmer & Jack and Platkop landfill sites to comply with legislation.
- R27m for the renewal of the transfer station in Alberton.
- R10m for the development as well as the upgrading of public offloading/recycling facilities.
- R5m for the installation of gas flares and wells .

The evaluation of the Project Monitoring Office on departmental readiness to implement the projects is as follows:

Although most activity based project planning was done on PCS, the feasibility of all projects will be further evaluated by the PMO using MS Projects. The budget appears to be realistic.

Although the Department do have the internal capacity and expertise regarding their core functions, a capacity constraint exists on project management related matters. An independent contractor is assisting with this, but additional capacity is required.

The opinion is held that a centralized PMU can definitely assist with the capacity challenges and managing of non-core projects.

2.11 Contracts having future budgetary implications

In terms of the Metro's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

2.12 Capital expenditure details

The following three tables present details of the Metro's capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

Table 88 MBRR SA 34a - Capital expenditure on new assets by asset class

GT000 Ekurhuleni Metro - Supporting Table SA34a Capital expenditure on new assets by asset class									
Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure	1,040,207	594,282	437,337	516,027	589,658	563,406	1,156,054	1,271,282	1,367,771
Infrastructure - Road transport	735,618	211,086	187,971	278,594	335,498	321,699	373,700	354,961	433,800
Roads, Pavements & Bridges	735,618	211,086	187,971	278,594	335,498	321,699	373,700	354,961	433,800
Infrastructure - Electricity	238,807	234,540	157,550	111,500	127,172	121,942	263,679	255,721	279,231
Transmission & Reticulation	206,809	200,419	120,016	79,900	101,672	97,491	123,425	117,800	120,500
Street Lighting	31,998	34,121	37,533	31,600	25,500	24,451	140,254	137,921	158,731
Infrastructure - Water	2,482	48,155	52,971	15,328	15,663	15,018	140,800	198,050	170,083
Reticulation	2,482	48,155	52,971	15,328	15,663	15,018	140,800	198,050	170,083
Infrastructure - Sanitation	3,623	12,069	13,276	19,505	11,734	11,252	109,443	211,350	221,417
Sewerage purification	3,623	12,069	13,276	19,505	11,734	11,252	109,443	211,350	221,417
Infrastructure - Other	59,677	88,433	25,570	91,100	99,591	95,495	268,432	251,200	263,240
Waste Management	44,777	22,949	25,244	50,000	37,000	35,478	29,200	64,700	80,000
Transportation							8,000	24,500	50,000
Other	14,900	65,483	326	41,100	62,591	60,017	231,232	162,000	133,240
Community	185,991	207,934	191,353	239,886	282,923	271,287	158,260	147,300	146,803
Parks & gardens	23,864	35,547	39,101	48,169	78,924	75,678	24,770	24,350	27,803
Sportsfields & stadia	40,325	62,465	45,690	15,000	31,000	29,725	3,000	2,000	
Libraries	7,769	14,916	16,408	36,800	31,200	29,917	14,500	38,500	19,000
Recreational facilities		-			2,000	1,918	4,400	27,000	26,000
Clinics	52,308	72,585	70,654	93,300	93,335	89,496	55,590	45,450	48,500
Museums & Art Galleries	8,601	-					52,500	1,000	16,500
Other	53,124	22,421	19,500	46,617	46,465	44,553	3,500	9,000	9,000
Investment properties	261,107	158,942	142,600	303,528	320,854	307,657	77,683	46,000	48,156
Housing development	261,107	158,942	142,600	303,528	320,854	307,657	77,683	46,000	48,156
Other assets	204,211	208,532	250,067	413,580	341,795	327,737	201,321	170,833	169,861
General vehicles	92,979	106,441	123,428	113,545	125,284	120,131			
Plant & equipment	15,809	17,625	33,184	27,935	34,871	33,437	27,833	26,965	26,365
Furniture and other office equipment	33,652	16,425	26,290	34,791	43,360	41,576	56,668	55,808	55,021
Markets				7,365	6,695	6,420	250	250	270
Other Land	32,697	53,655	51,962	141,588	82,794	79,389	90,700	76,860	75,205
Other	29,073	14,387	15,203	88,357	48,792	46,785	25,870	10,950	13,000
Total Capital Expenditure on new assets	1,691,516	1,169,691	1,021,357	1,473,021	1,535,230	1,472,086	1,593,318	1,635,415	1,732,591

Table 89 MBRR SA34b - Capital expenditure on the renewal of existing assets by asset class

GT000 Ekurhuleni Metro - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class									
Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue &		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure	606,253	631,336	700,570	810,790	629,650	603,762	610,235	573,500	615,850
Infrastructure - Road transport	201,846	330,274	365,302	379,780	187,762	180,050	250,450	266,700	268,350
Roads, Pavements & Bridges	201,846	330,274	365,302	379,780	187,762	180,050	250,450	266,700	268,350
Infrastructure - Electricity	150,564	134,529	148,082	164,458	183,406	175,863	98,128	117,800	117,600
Transmission & Reticulation	145,736	127,176	139,893	148,300	174,679	167,494	98,128	117,800	117,600
Street Lighting	4,828	7,354	8,189	16,158	8,727	8,369			
Infrastructure - Water	43,125	18,932	21,826	77,411	116,429	111,640	91,485	82,400	104,900
Reticulation	43,125	18,932	21,826	77,411	116,429	111,640	91,485	82,400	104,900
Infrastructure - Sanitation	20,525	9,237	11,161	65,180	34,832	33,400	60,372	29,100	15,000
Sewerage purification	20,525	9,237	11,161	65,180	34,832	33,400	60,372	29,100	15,000
Infrastructure - Other	190,193	138,363	154,199	123,960	107,220	102,810	109,800	77,500	110,000
Waste Management	3,440	107,453	119,198	3,000	3,000	2,877	32,000	3,000	3,000
Transportation							10,500	5,000	25,000
Other	186,753	30,910	35,001	120,960	104,220	99,933	67,300	69,500	82,000
Community	80,064	88,707	101,978	28,586	32,784	31,435	76,910	89,400	138,400
Parks & gardens	16,484	47,768	53,545	5,166	5,366	5,145	2,000	3,500	3,000
Sportsfields & stadia	28,456	26,966	30,662				20,500	4,200	
Libraries	4,089	1,691	1,960		1,700	1,630	1,200	3,000	3,000
Recreational facilities	5,596	1,736	2,010	6,800	9,711	9,312	12,800	15,500	15,500
Buses							2,000	5,000	35,000
Clinics	22,044	9,524	12,476	13,120	13,407	12,855	31,960	43,300	64,400
Museums & Art Galleries	3,185	529	682	3,500	1,600	1,534	1,350	10,350	15,000
Other	211	494	643		1,000	959	5,100	4,550	2,500
Other assets	191,074	47,559	102,149	62,389	54,440	52,201	370,245	318,169	295,150
General vehicles		2,960				-	120,610	119,440	121,473
Specialised vehicles	140,936	24,598	70,941	5,000	-	-	69,800	42,932	48,517
Plant & equipment				250	250	240	1,500	2,800	3,400
Furniture and other office equipment	535								
Markets				800	755	724	15,200	10,200	10,200
Other Land	41,851	19,710	22,681	50,874	45,279	43,417	160,135	140,569	109,060
Other	7,752	291	8,527	5,465	8,155	7,820	3,000	2,228	2,500
Total Capital Expenditure on renewal of existing assets	877,390	767,602	904,696	901,765	716,873	687,398	1,057,390	981,069	1,049,400
Specialised vehicles	140,936	24,598	70,941	5,000	-	-	69,800	42,932	48,517
Refuse	140,936	24,598	70,941	5,000	-	-	69,800	42,932	48,517
Renewal of Existing Assets as % of total capex	34.2%	39.6%	47.0%	38.0%	31.8%	31.8%	39.9%	37.5%	37.7%
Renewal of Existing Assets as % of deprecn"	41.1%	36.9%	42.8%	42.9%	33.3%	32.4%	48.0%	42.5%	43.3%

Table 90 MBRR SA34c - Repairs and maintenance expenditure by asset class

GT000 Ekurhuleni Metro - Supporting Table SA34c Repairs and maintenance expenditure by asset class									
Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue &		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure	1,261,971	1,293,128	1,363,425	2,074,307	1,419,539	1,259,689	1,498,875	1,679,447	1,823,389
Infrastructure - Road transport	414,911	435,284	444,738	530,077	411,861	359,657	435,039	473,154	507,248
Roads, Pavements & Bridges	383,363	401,623	414,699	496,851	377,676	330,128	402,361	436,781	467,982
Storm water	31,548	33,661	30,039	33,226	34,185	29,530	32,678	36,373	39,267
Infrastructure - Electricity	451,797	480,684	532,544	885,713	610,406	563,389	634,274	731,918	800,465
Transmission & Reticulation	414,200	437,409	486,199	833,754	558,347	518,416	579,550	671,815	735,502
Street Lighting	37,597	43,274	46,345	51,959	52,059	44,973	54,724	60,103	64,963
Infrastructure - Water	250,394	248,183	262,002	446,806	270,959	226,397	299,760	332,588	363,501
Reticulation	250,394	248,183	262,002	446,806	270,959	226,397	299,760	332,588	363,501
Infrastructure - Sanitation	94,286	75,974	70,635	155,475	72,947	63,209	74,202	82,522	89,058
Reticulation	94,286	75,974	70,635	155,475	72,947	63,209	74,202	82,522	89,058
Infrastructure - Other	50,583	53,005	53,506	56,236	53,367	47,037	55,600	59,265	63,117
Waste Management	50,583	53,005	53,506	56,236	53,367	47,037	55,600	59,265	63,117
Community	51,099	42,950	45,173	54,030	49,980	43,939	57,349	60,542	64,584
Parks & gardens	5,695	10,000	12,382	17,412	13,572	12,029	15,775	16,212	17,265
Sportsfields & stadia	5,216	6,205	547	2,225	2,398	2,157	2,474	2,638	2,809
Swimming pools	1,077	1,393	227	438	549	482	511	544	579
Community halls	7,328	6,716	1,526	5,243	5,770	5,085	4,473	4,763	5,073
Libraries	2,793	2,688	910	1,746	1,816	1,482	948	858	914
Recreational facilities	270	265	-	105	165	146	176	184	196
Fire, safety & emergency	5,198	1,223	5,621	2,772	1,772	1,562	1,468	1,564	1,665
Security and policing	1,173	348	271	221	221	195	209	223	237
Buses	6,941	11,074	9,225	15,552	14,916	13,041	15,422	16,630	17,818
Clinics	732	86	30	33	29	29	30	32	34
Museums & Art Galleries	49	23	42	48	48	42	36	38	41
Social rental housing	14,629	2,928	14,394	8,235	8,725	7,690	15,827	16,856	17,952
Heritage assets	69,050	73,762	85,293	149,466	142,503	124,978	134,124	109,751	116,885
Other	69,050	73,762	85,293	149,466	142,503	124,978	134,124	109,751	116,885
Investment properties	(501,475)	(558,889)	(488,410)	-	22,411	22,411	26,272	28,442	31,579
Housing development	4,278	11	-	-	-	-	-	-	-
Other	(505,754)	(558,899)	(488,410)	-	22,411	22,411	26,272	28,442	31,579
Other assets	179,230	153,936	149,789	619,939	246,620	216,127	238,675	305,590	327,161
General vehicles	55,062	54,423	65,719	160,399	96,258	84,057	100,740	107,926	115,748
Specialised vehicles	35,303	33,449	33,500	48,056	46,071	40,353	49,305	53,019	56,731
Computers - hardware/equipment	63,183	41,988	33,642	78,801	78,401	69,102	69,660	74,612	79,462
Furniture and other office equipment	20,979	20,916	15,746	16,401	23,401	20,693	17,773	68,206	73,641
Civic Land and Buildings	4,703	3,161	1,182	1,115	2,489	1,922	1,197	1,826	1,578
Other Buildings	-	-	-	17,452	-	-	-	-	-
Other	-	-	-	297,716	-	-	-	-	-
Total Repairs and Maintenance Expenditure	1,059,875	1,004,887	1,155,270	2,897,742	1,881,053	1,667,144	1,955,295	2,183,772	2,363,598
Specialised vehicles	35,303	33,449	33,500	48,056	46,071	40,353	49,305	53,019	56,731
Refuse	29,938	28,421	27,613	39,515	36,675	32,199	39,541	42,492	45,453
Fire	5,365	5,028	5,887	8,541	9,396	8,154	9,764	10,527	11,278
R&M as a % of PPE	2.3%	2.2%	2.5%	6.2%	4.1%	3.6%	4.2%	4.6%	5.0%
R&M as % Operating Expenditure	7.6%	6.5%	6.5%	14.6%	9.4%	8.6%	8.7%	8.8%	8.5%

Table 91 MBRR SA35 - Future financial implications of the capital budget

GT000 Ekurhuleni Metro - Supporting Table SA35 Future financial implications of the capital budget							
Vote Description	2012/13 Medium Term Revenue & Expenditure Framework			Forecasts			
R thousand	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Present value
Capital expenditure							
Vote 1 - Executive and Council	14,063	7,563	7,563				
Vote 2 - Finance and Corporate Services	544,432	418,241	324,868				
Vote 3 - Energy	353,675	378,741	401,981				
Vote 4 - Water and Sanitation	370,000	489,500	520,000				
Vote 5 - Waste Management	133,400	120,032	141,917				
Vote 6 - Human Settlements	78,833	46,980	49,136				
Vote 7 - City Planning	5,760	3,800	4,100				
Vote 8 - Economic Development	56,038	54,675	58,360				
Vote 9 - Disaster and Emergency Management Services	77,544	68,183	71,855				
Vote 10 - SRAC	134,750	121,500	117,200				
Vote 11 - Health and Social Development	115,258	104,185	132,850				
Vote 12 - Environmental Resource Management	60,345	71,438	71,926				
Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD)	38,700	46,743	37,143				
Vote 14 - Transport	86,010	103,253	241,192				
Vote 15 - Roads and Stormwater	581,900	581,650	601,900				
List entity summary if applicable							
Total Capital Expenditure	2,650,708	2,616,484	2,781,991	-	-	-	-
Future operational costs by vote							
Vote 1 - Executive and Council	10,750	11,513	12,308				
Vote 2 - Finance and Corporate Services	22,835	24,456	26,144				
Vote 3 - Energy	-	-	-				
Vote 4 - Water and Sanitation	460	493	527				
Vote 5 - Waste Management	80,200	85,894	91,821				
Vote 6 - Human Settlements	-	-	-				
Vote 7 - City Planning	-	-	-				
Vote 8 - Economic Development	3,950	4,230	4,522				
Vote 9 - Disaster and Emergency Management Services	33,750	36,146	38,640				
Vote 10 - SRAC	27,400	29,345	31,370				
Vote 11 - Health and Social Development	91,926	98,453	105,246				
Vote 12 - Environmental Resource Management	16,610	17,789	19,017				
Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD)	3,400	3,641	3,893				
Vote 14 - Transport	2,600	2,785	2,977				
Vote 15 - Roads and Stormwater							
List entity summary if applicable							
Total future operational costs	293,881	314,747	336,464	-	-	-	-
Future revenue by source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse revenue	4,000						
Service charges - other	64,108						
Rental of facilities and equipment							
List other revenues sources if applicable							
List entity summary if applicable	-	-	-				
Total future revenue	68,108	-	-	-	-	-	-
Net Financial Implications	2,876,481	2,931,231	3,118,455	-	-	-	-

Table 92 MBRR SA36 - Detailed capital budget per municipal vote

GT000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget																		
Municipal Vote/Capital project			Program/Project description			Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information	
	R thousand				6							3	3	Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Parent municipality: List all capital projects grouped by Municipal Vote																		
										Other	14,382				Corporate	New		
								Yes	Infrastructure	Office Equipment	300			100	100	Operational Equipment	New	
								Yes	Other Assets	Office Equipment	300			100	100	Operational Equipment	New	
								Yes	Other Assets	Office Equipment	60			20	20	Operational Equipment	New	
								Yes	Other Assets	Office Equipment	24					Operational Equipment	New	
								Yes	Other Assets	Office Equipment	420			100	100	Operational Equipment	New	
								Yes	Other Assets	Office Equipment	11					Operational Equipment	New	
								Yes	Other Assets	Office Equipment	396			100	100	Operational Equipment	New	
								Yes	Other Assets	Office Equipment	84			20	20	Operational Equipment	New	
								Yes	Other Assets	Other Motor Vehicles	748					Operational Equipment	New	
								Yes	Other Assets	Office Equipment	756					Operational Equipment	New	
								Yes	Other Assets	Office Equipment	5,709			2,150	1,200	Operational Equipment	New	
								Yes	Other Assets	Office Equipment	124					Operational Equipment	New	
								Yes	Other Assets	Office Equipment	1,078			340	300	Operational Equipment	New	
								Yes	Other Assets	Office Equipment	5					Operational Equipment	New	
								Yes	Other Assets	Office Equipment	668			70	50	Operational Equipment	New	
								Yes	Other Assets	Other Motor Vehicles	5,500			2,000	2,000	Operational Equipment	Renew	
								Yes	Other Assets	Plant & equipment	1,431			400	50	Operational Equipment	New	
								Yes	Other Assets	Other Motor Vehicles	1,000			800	200	Operational Equipment	Renew	
								Yes	Other Assets	Office Equipment	135					Operational Equipment	New	
								Yes	Other Assets	Office Equipment	423			100	150	Operational Equipment	New	
								Yes	Other Assets	Office Equipment	174			50	50	Operational Equipment	New	
								Yes	Other Assets	Office Equipment	13					Operational Equipment	New	
								Yes	Other Assets	Office Equipment	314			110	80	Operational Equipment	New	
								Yes	Other Assets	Other Motor Vehicles	146					Operational Equipment	New	
								Yes	Other Assets	Other Motor Vehicles	268					Operational Equipment	New	
								Yes	Other Assets	Office Equipment	303					Operational Equipment	New	
								Yes	Other Assets	Office Equipment	2,916			950	985	Operational Equipment	New	
								Yes	Other Assets	Office Equipment	130					Operational Equipment	New	
								Yes	Other Assets	Office Equipment	228			65	55	Operational Equipment	New	
								Yes	Other Assets	Other Land and Buildings	371					Operational Equipment	New	
								Yes	Other Assets	Other Land and Buildings	342					Operational Equipment	New	
								Yes	Other Assets	Office Equipment	98					Operational Equipment	New	
								Yes	Other Assets	Office Equipment	2,074			500	530	Operational Equipment	New	
								Yes	Other Assets	Office Equipment	6,164			950	1,760	Operational Equipment	New	
								Yes	Other Assets	Office Equipment	1,934			500	934	Operational Equipment	New	
								Yes	Other Assets	Office Equipment	1,370			260	530	Operational Equipment	New	
								Yes	Other Assets	Other	263			100	55	Operational Equipment	New	
								Yes	Other Assets	Plant & equipment	1,230					Operational Equipment	New	
								Yes	Other Assets	Office Equipment	52			120	530	Operational Equipment	New	
								Yes	Other Assets	Office Equipment	365			150	73	Operational Equipment	New	
								Yes	Other Assets	Other Motor Vehicles	2,950			2,350	300	Operational Equipment	Renew	
								Yes	Other Assets	Other Land and Buildings	2,007					Operational Equipment	New	
								Yes	Other Assets	Other Land and Buildings	1,918					Operational Equipment	New	
								Yes	Infrastructure	Other						Operational Equipment	New	
								Yes	Other Assets	Office Equipment	5,000			5,000		Operational Equipment	New	
								Yes	Other Assets	Other Land and Buildings				16,000	18,500	Operational Equipment	Renew	
								Yes	Other Assets	Other Land and Buildings	38,500				4,000	Operational Equipment	Renew	
								Yes	Other Assets	Other Land and Buildings	1,140					Daveyton	Renew	
								Yes	Other Assets	Other Land and Buildings	7,744					Daveyton	Renew	
								Yes	Other Assets	Other Land and Buildings	177			4,100		Dudza	Renew	
								Yes	Other Assets	Other Land and Buildings	5,746			1,000		Dudza	Renew	

GT000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget																
Municipal Vote/Capital project	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project information			
								Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal		
R thousand			2	6	3	3										
Customer Relations Management	Eswatwa New Building			Yes	Other Assets	Other Land and Buildings	821	821	-				Eswatwa	New		
Customer Relations Management	Eswatwa New Building (NDPG)			Yes	Other Assets	Other Land and Buildings	4,844	4,844	-				Eswatwa	New		
Customer Relations Management	Eswatwa New Building (NDPG)			Yes	Other Assets	Other Land and Buildings	5,466	5,466	-				Eswatwa	Renew		
Customer Relations Management	ICT Equipment			Yes	Other Assets	Office Equipment	662	662					Operational Equipment	New		
Customer Relations Management	ICT Equipment			Yes	Other Assets	Office Equipment	2,193	693				500	Operational Equipment	New		
Customer Relations Management	Kalahong 2 New Building			Yes	Other Assets	Other Land and Buildings	4,659	4,659					Kalahong	New		
Customer Relations Management	Kalahong 2 New Building			Yes	Other Assets	Other Land and Buildings	2,829	2,829					Kalahong	Renew		
Customer Relations Management	Kalahong 2 New Building(NDPG)			Yes	Other Assets	Other Land and Buildings	1,908	1,908					Kalahong	New		
Customer Relations Management	Kalahong Building Upgrade			Yes	Other Assets	Other Land and Buildings	713	713					Kalahong	Renew		
Customer Relations Management	Kalahong Building Upgrade			Yes	Other Assets	Other Land and Buildings	7,156	6,156					Kalahong	Renew		
Customer Relations Management	Kwa Thema New Building			Yes	Other Assets	Other Land and Buildings	5,689	5,689					Kwa-Thema	New		
Customer Relations Management	Kwa Thema New Building			Yes	Other Assets	Other Land and Buildings	2,925	2,925					Kwa-Thema	Renew		
Customer Relations Management	Kwa Thema New Building(NDPG)			Yes	Other Assets	Other Land and Buildings	2,587	2,587					Kwa-Thema	New		
Customer Relations Management	Nigel Building Upgrade			Yes	Other Assets	Other Land and Buildings	739	739					Nigel	Renew		
Customer Relations Management	Nigel Building Upgrade			Yes	Other Assets	Other Land and Buildings	11,211	4,211					Nigel	Renew		
Customer Relations Management	Office Furniture			Yes	Other Assets	Office Equipment	921	921					Operational Equipment	New		
Customer Relations Management	Office Furniture			Yes	Other Assets	Office Equipment	1,769	719				350	Operational Equipment	New		
Customer Relations Management	Office Furniture			Yes	Other Assets	Office Equipment	58	58					Operational Equipment	New		
Customer Relations Management	Springs Building Upgrade			Yes	Other Assets	Other Land and Buildings	182	182					Springs	New		
Customer Relations Management	Tembisa 2/ Winnie Mandela New Building			Yes	Other Assets	Other Land and Buildings	1,288	1,288					Tembisa	New		
Customer Relations Management	Tembisa 2/ Winnie Mandela New Building			Yes	Other Assets	Other Land and Buildings	27,450					8,000	15,600	3,850	Tembisa	Renew
Customer Relations Management	Tembisa Building Upgrade			Yes	Other Assets	Other Land and Buildings	318	318					Tembisa	Renew		
Customer Relations Management	Tembisa Building Upgrade			Yes	Other Assets	Other Land and Buildings	14,171					7,000	6,143	1,000	Tembisa	Renew
Customer Relations Management	Tokozwa New Building			Yes	Other Assets	Other Land and Buildings	7,100	7,100					Tokozwa	New		
Customer Relations Management	Tokozwa New Building			Yes	Other Assets	Other Land and Buildings	2,856	2,856					Tokozwa	Renew		
Customer Relations Management	Tsakane New Building			Yes	Other Assets	Other Land and Buildings	2,344	2,344					Tsakane	New		
Customer Relations Management	Tsakane New Building			Yes	Other Assets	Other Land and Buildings	2,589	2,589					Tsakane	Renew		
Customer Relations Management	Tsakane New Building(NDPG)			Yes	Other Assets	Other Land and Buildings	4,941	4,941					Tsakane	Renew		
Customer Relations Management	Vosloorus Building Upgrade			Yes	Other Assets	Other Land and Buildings	3,950					3,200	750	Vosloorus	Renew	
DCM - Strategic Services	Operations Control Centre			Yes	Other Assets	Other Land and Buildings	80	80					Operational Equipment	New		
Disaster & Emergency Management Services	Const Fire Station/House Albertina Sisulu Corridor			Yes	Other Assets	Other Land and Buildings	7,000					2,000	5,000	Operational Equipment	New	
Disaster & Emergency Management Services	Const Fire Station/House Duduza			Yes	Other Assets	Other Land and Buildings	1,056	1,056					Duduza	New		
Disaster & Emergency Management Services	Const Fire Station/House Duduza			Yes	Other Assets	Other Land and Buildings	22,803	4,603				18,200		Duduza	New	
Disaster & Emergency Management Services	Const Fire Station/House Germiston Central			Yes	Other Assets	Other Land and Buildings	22,000					1,000	6,000	Germiston	New	
Disaster & Emergency Management Services	Const Fire Station/House Kwa-Thema			Yes	Other Assets	Other Land and Buildings	20,959	959				5,000	15,000	Kwa-Thema	New	
Disaster & Emergency Management Services	Const Fire Station/House Tokozwa			Yes	Other Assets	Other Land and Buildings	7,000					2,000		Tokozwa	New	
Disaster & Emergency Management Services	Const Fire Station/House Tsakane			Yes	Other Assets	Other Land and Buildings	6,401	6,401					Tsakane	New		
Disaster & Emergency Management Services	Const Fire Station/House Tsakane			Yes	Other Assets	Other Land and Buildings	8,630						Tsakane	New		
Disaster & Emergency Management Services	Const Fire Station/House Zonkeziwe			Yes	Other Assets	Other Land and Buildings	920	920					Operational Equipment	New		
Disaster & Emergency Management Services	Const Fire Station/House Zonkeziwe			Yes	Other Assets	Other Land and Buildings	22,803	4,603				18,200		Operational Equipment	New	
Disaster & Emergency Management Services	DM Satellite Offices in Kalahong 2			Yes	Other Assets	Other Land and Buildings	587	587					Kalahong	New		
Disaster & Emergency Management Services	DM Satellite Offices in Tsakane			Yes	Other Assets	Other Land and Buildings	349	349					Tsakane	New		
Disaster & Emergency Management Services	DM Satellite Offices in Tsakane			Yes	Other Assets	Other Land and Buildings	288	288					Tsakane	New		
Disaster & Emergency Management Services	Emergency Vehicle Navigation and Dispatching System			Yes	Other Assets	Other	397	397					Operational Equipment	New		
Disaster & Emergency Management Services	Emergency Vehicle Navigation and Dispatching System			Yes	Other Assets	Other	1,571	1,271				300		Operational Equipment	New	
Disaster & Emergency Management Services	Establish MIRA Drive thru Kalahong			Yes	Other Assets	Other Land and Buildings	970	970					Kalahong	New		
Disaster & Emergency Management Services	Establish Radio Technical Workshop			Yes	Other Assets	Other Land and Buildings	2,800						2,800	Operational Equipment	New	
Disaster & Emergency Management Services	Establishment DMC Regional Office			Yes	Other Assets	Other Land and Buildings	1,523	1,523					Operational Equipment	New		
Disaster & Emergency Management Services	Establishment DMC Regional Office			Yes	Other Assets	Other Land and Buildings	1,952	1,752				200		Operational Equipment	New	
Disaster & Emergency Management Services	Establishment of Corporate Disaster Management Centre			Yes	Other Assets	Other Land and Buildings	12,345					5,000	7,345	Corporate	New	
Disaster & Emergency Management Services	ICT Equipment (DMC)			Yes	Other Assets	Office Equipment	249	249					Operational Equipment	New		

GT000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget		Municipal Vote/Capital project		Program/Project description		IDP		Individually Approved (Yes/No)		Asset Class		Asset Sub-Class		Total Project Estimate		Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework				Project Information	
R thousand			Project number	Goal code		2	6		3		3					Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15		Ward location	New or renewal
Disaster & Emergency Management Services								Yes	Other Assets		Office Equipment		2,088			345	288	500	1,000	300		Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Office Equipment		345			479						Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Office Equipment		1,430					300	350	300		Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Office Equipment		442									Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Office Equipment		225									Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Office Equipment		280					50	150	60		Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Office Equipment		1,038				288	250	300	200		Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Office Furniture		40						30	10		Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Office Furniture		40									Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Office Furniture		546				96	100	250	100		Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Office Furniture		890				96	194	200	200		Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Office Equipment		229									Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Office Equipment		3,631				671	600	1,405	955		Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Office Equipment		9				9					Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Office Equipment		61				61					Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Office Equipment		31					28		3		Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Other Land and Buildings		452				452					Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Other Land and Buildings		7,603				1,103	2,500	2,000	2,000		Operational Equipment	Renew
Disaster & Emergency Management Services								Yes	Other Assets		Other Land and Buildings		1,190									Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Other Land and Buildings		225									Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Other Land and Buildings		542				222	50	70	200		Operational Equipment	Renew
Disaster & Emergency Management Services								Yes	Other Assets		Other		476									Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Other		988				288	200	300	200		Operational Equipment	Renew
Disaster & Emergency Management Services								Yes	Other Assets		Plant & equipment		267									Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Plant & equipment		718				96	100	300	222		Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Plant & equipment		1,689									Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Plant & equipment		6,699				469	2,400	2,000	1,800		Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Plant & equipment		1,000									Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Plant & equipment		5							5		Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Other Motor Vehicles		20,404									Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Other Motor Vehicles		83,459				13,904	24,000	24,555	24,555		Operational Equipment	Renew
Disaster & Emergency Management Services								Yes	Other Assets		Other		492									Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Other		11,572				5,902	3,570	1,500	1,500		Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Other		2,079				479	800	500	300		Operational Equipment	Renew
Disaster & Emergency Management Services								Yes	Other Assets		Plant & equipment		2,300									Operational Equipment	Renew
Disaster & Emergency Management Services								Yes	Other Assets		Other Motor Vehicles		1,755				125	130	500	1,000		Operational Equipment	Renew
Disaster & Emergency Management Services								Yes	Other Assets		Other Motor Vehicles		1,171									Operational Equipment	Renew
Disaster & Emergency Management Services								Yes	Other Assets		Other Motor Vehicles		8,118				1,171	2,000	1,800	1,800		Operational Equipment	Renew
Disaster & Emergency Management Services								Yes	Infrastructure		Other		3,400				800	1,000	1,500	1,500		Operational Equipment	New
Disaster & Emergency Management Services								Yes	Other Assets		Plant & equipment		1,010				240	250	270	270		Operational Equipment	New
Economic Development								Yes	Infrastructure		Other		5,000				2,000	1,500	1,500	1,500		Operational Equipment	Renew
Economic Development								Yes	Infrastructure		Markets		792				192	200	200	200		Operational Equipment	New
Economic Development								Yes	Other Assets		Office Equipment		108									Operational Equipment	New
Economic Development								Yes	Other Assets		Office Equipment		50									Operational Equipment	New
Economic Development								Yes	Other Assets		Office Equipment		288				38	30	120	100		Operational Equipment	New
Economic Development								Yes	Other Assets		Office Equipment		164				34	40	40	40		Operational Equipment	New
Economic Development								Yes	Infrastructure		Other		6,100				1,700	2,000	2,400	2,400		Operational Equipment	New
Economic Development								Yes	Infrastructure		Other		2,877									Operational Equipment	New
Economic Development								Yes	Infrastructure		Other		20,370				2,877					Operational Equipment	New
Economic Development								Yes	Infrastructure		Other		31,959				7,959	7,500	7,500	9,000		Kwa-Thema	New
Economic Development								Yes	Infrastructure		Other		2,424									Operational Equipment	New

GT000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget																	
Municipal Vote/Capital project			Project number		IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information		
R thousand					2	6	3	3		Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal	
Economic Development	Office Furniture			Yes		Yes	Other Assets	Office Equipment	33	33	—					Operational Equipment	New
Economic Development	Office Furniture			Yes		Yes	Other Assets	Office Equipment	8	8	—					Operational Equipment	New
Economic Development	Office Furniture			Yes		Yes	Other Assets	Office Equipment	399		29	20	150	200		Operational Equipment	New
Economic Development	Office Furniture			Yes		Yes	Other Assets	Office Equipment	63	63	10	8	25	20		Operational Equipment	New
Economic Development	Other Equipment			Yes		Yes	Other Assets	Office Equipment	63	63	—					Operational Equipment	New
Economic Development	Other Equipment			Yes		Yes	Other Assets	Office Equipment	218		38	20	60	100		Operational Equipment	New
Economic Development	Other Equipment(Tourism)			Yes		Yes	Other Assets	Office Equipment	59	59	—					Operational Equipment	New
Economic Development	Other Equipment(Tourism)			Yes		Yes	Other Assets	Office Equipment	148		38	20	30	60		Operational Equipment	New
Economic Development	Recycling - Buy Back Centre			Yes		Yes	Infrastructure	Other	1,479	479						Tsakane	New
Economic Development	Refurbishment of Fresh Produce Market			Yes		Yes	Other Assets	Other Land and Buildings	38,644	3,644		15,000	10,000	10,000		Operational Equipment	Renew
Economic Development	Replacement of Vehicle			Yes		Yes	Other Assets	Other Motor Vehicles	300	—		300				Operational Equipment	Renew
Economic Development	Shared Industrial Production Facilities in Tembisa & Tokoza			Yes		Yes	Other Assets	Office Equipment	4,747	2,397		1,350		1,000		Tokoza	New
Economic Development	Specialized Equipment			Yes		Yes	Other Assets	Plant & equipment	638	638	—					Operational Equipment	New
Economic Development	Specialized Equipment			Yes		Yes	Other Assets	Plant & equipment	3,266	446		600	1,500	720		Operational Equipment	New
Economic Development	Tamboekesfontein Infrastructure			Yes		Yes	Infrastructure	Other	15,496	2,756		3,500	4,200	5,040		Tokoza	New
Economic Development	Tembisa Township Hub			Yes		Yes	Infrastructure	Other	2,467	767		700		1,000		Tembisa	New
Economic Development	Tokoza Fabrication Laboratory			Yes		Yes	Infrastructure	Other	1,671	671				1,000		Tokoza	New
Economic Development	Tourism Route Signage			Yes		Yes	Infrastructure	Other	381	381	—					Operational Equipment	New
Economic Development	Tourism Route Signage			Yes		Yes	Infrastructure	Other	12,835	3,835		4,000	5,000			Operational Equipment	New
Economic Development	Township Economies Development			Yes		Yes	Infrastructure	Other	19,000	—		3,200	5,800	10,000		Operational Equipment	New
Economic Development	Upgrade to Economic Infrastructure			Yes		Yes	Infrastructure	Other	9,323	9,323	—					Operational Equipment	New
Economic Development	Upgrade to Economic Infrastructure			Yes		Yes	Infrastructure	Other	54,994	11,794		15,000	15,000	13,200		Germiston	New
EMPD	Const EMPD Head Quarters			Yes		Yes	Other Assets	Other Land and Buildings	2,000	—		1,000	1,000			Operational Equipment	New
EMPD	Const EMPD Specialised Unit Offices			Yes		Yes	Other Assets	Other Land and Buildings	10,000	—		1,000	4,000	5,000		Operational Equipment	New
EMPD	Const EMPD Specialised Unit Offices			Yes		Yes	Other Assets	Other Land and Buildings	12,000	—		1,000	5,000	6,000		Operational Equipment	New
EMPD	Const EMPD Specialised Unit Offices			Yes		Yes	Other Assets	Other Land and Buildings	17,000	—		8,000	9,000			Tokoza	New
EMPD	Const EMPD Specialised Unit Offices			Yes		Yes	Other Assets	Other Land and Buildings	10,878	5,178		5,700				Operational Equipment	New
EMPD	Const EMPD Specialised Unit Offices			Yes		Yes	Other Assets	Other Land and Buildings	3,357	3,357	—					Eluvuwa	New
EMPD	Const EMPD Specialised Unit Offices			Yes		Yes	Other Assets	Other Land and Buildings	7,479		7,479					Eluvuwa	New
EMPD	Establish MVR4 Drive thru Duduza			Yes		Yes	Other Assets	Other Land and Buildings	770	770	—					Duduza	New
EMPD	Establish MVR4 Drive thru Kwa Thema			Yes		Yes	Other Assets	Other Land and Buildings	1,027	1,027	—					Kwa-Thema	New
EMPD	Establish MVR4 Drive thru Springs			Yes		Yes	Other Assets	Other Land and Buildings	1,095	1,095	—					Springs	New
EMPD	Establishment of Equestrian Unit			Yes		Yes	Other Assets	Other Land and Buildings	568	48		400	60	60		Operational Equipment	New
EMPD	IoT Equipment (EMPD)			Yes		Yes	Other Assets	Office Equipment	397	397	—					Operational Equipment	New
EMPD	IoT Equipment (EMPD)			Yes		Yes	Other Assets	Office Equipment	2,871	671		600	1,000	600		Operational Equipment	New
EMPD	Installation and upgrading of Security Systems in EMM			Yes		Yes	Other Assets	Other Land and Buildings	2,050	2,050	—					Operational Equipment	New
EMPD	Installation and upgrading of Security Systems in EMM			Yes		Yes	Other Assets	Other Land and Buildings	21,794	4,794		5,000	6,000	6,000		Tokoza	New
EMPD	Office Furniture (EMPD)			Yes		Yes	Other Assets	Office Equipment	218	218	—					Operational Equipment	New
EMPD	Office Furniture (EMPD)			Yes		Yes	Other Assets	Office Equipment	234		38	100	48	48		Operational Equipment	New
EMPD	Office Furniture (EMPD)			Yes		Yes	Other Assets	Office Equipment	239	239	—					Operational Equipment	New
EMPD	Office Furniture (EMPD)			Yes		Yes	Other Assets	Office Equipment	1,866	476		200	595	595		Operational Equipment	New
EMPD	Refurb of All EMPD Facilities			Yes		Yes	Other Assets	Other Land and Buildings	1,011	1,011	—					Operational Equipment	New
EMPD	Refurbishment All EMPD facilities			Yes		Yes	Other Assets	Other Land and Buildings	8,190	2,110		2,000	2,040	2,040		Operational Equipment	Renew
EMPD	Specialized Equipment (EMPD)			Yes		Yes	Other Assets	Plant & equipment	1,382	1,382	—					Operational Equipment	New
EMPD	Specialized Equipment (EMPD)			Yes		Yes	Other Assets	Plant & equipment	11,397	2,397		3,000	3,000	3,000		Operational Equipment	New
EMPD	Specialized Vehicles (EMPD)			Yes		Yes	Other Assets	Other Motor Vehicles	987	987	—					Operational Equipment	New
EMPD	Specialized Vehicles (EMPD)			Yes		Yes	Other Assets	Other Motor Vehicles	3,359	959		1,200	1,200			Operational Equipment	Renew
EMPD	Training Academy Kwa-Thema			Yes		Yes	Other Assets	Other Land and Buildings	2,179	479		500	600	600		Kwa-Thema	New
EMPD	Vehicles (EMPD)			Yes		Yes	Other Assets	Other Motor Vehicles	1,827	1,827	—					Operational Equipment	New
EMPD	Vehicles (EMPD)			Yes		Yes	Other Assets	Other Motor Vehicles	45,948	10,548		9,000	13,200	13,200		Operational Equipment	Renew

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

GT0000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget																		
Municipal Vote/Capital project			Program/Project description		Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information		
R thousand	Energy	New or renewal				2	6	3	3		Total Project Estimate	Audited Outcome 2010/11	Current Year Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	
	Energy			132KV interconnector-Springs Munic to Selcourt South			Yes	Infrastructure	Electricity Retolucation	521	521	-	-				Springs	Renew
	Energy			2x30 MVA 22/ 6.6 kV at Debea Substation			Yes	Infrastructure	Electricity Retolucation	1,173	1,173	-	-				Corporate	Renew
	Energy			33 KV cable Tech College to Sunnyridge - 33 kV Subs			Yes	Infrastructure	Street Lighting	290	290	-	-				Corporate	New
	Energy			66KV cable ring - Dedicated supply to Sparan			Yes	Infrastructure	Electricity Retolucation	382	382	-	-				Springs	Renew
	Energy			Additional / Upgrade feeder, Eskom to Selcourt South Sub			Yes	Infrastructure	Street Lighting	546	546	-	-				Brakpan	Renew
	Energy			Additional INEP Projects Eden Park, Tinasonke & Esselen Park)			Yes	Infrastructure	Electricity Retolucation	26,413	26,413	-	-				Eswatwa	Renew
	Energy			Additional MIG Projects			Yes	Infrastructure	Other	857	857	-	-				Operational Equipment	New
	Energy			Additional Ring Feed Vordieskroon			Yes	Infrastructure	Electricity Retolucation	256	256	-	-				Boksburg	Renew
	Energy			Additional Transformer Abm Rd. Sub			Yes	Infrastructure	Electricity Retolucation	513	513	-	-				Operational Equipment	New
	Energy			Alberton Lighting			Yes	Infrastructure	Lighting	2,625			575	500	700		Alberton	New
	Energy			Alberton Network enhancement			Yes	Infrastructure	Electricity Retolucation	10,979			959	3,000	3,500		Alberton	Renew
	Energy			Alberton Revenue enhancement			Yes	Infrastructure	Electricity Retolucation	4,909			575	500	700		New	
	Energy			Beroni Lighting			Yes	Infrastructure	Lighting	2,625			2,397	4,000	4,500		Beroni	New
	Energy			Beroni Network enhancement			Yes	Infrastructure	Electricity Retolucation	14,897			1,918	1,000	1,300		Beroni	Renew
	Energy			Beroni Revenue enhancement			Yes	Infrastructure	Electricity Retolucation	5,888			1,918	1,000	1,300		Beroni	New
	Energy			Beroni Substations			Yes	Infrastructure	Electricity Retolucation	479			479				Beroni	New
	Energy			Birch Acres A (Van Riebeeck) - Build 132kV 3x20MVA sub			Yes	Infrastructure	Electricity Retolucation	377	377	-	-				Operational Equipment	New
	Energy			Boksburg Lighting			Yes	Infrastructure	Lighting	4,087			2,037	500	700		Boksburg	New
	Energy			Boksburg Network enhancement			Yes	Infrastructure	Electricity Retolucation	14,418			1,918	4,000	4,500		Boksburg	Renew
	Energy			Boksburg Revenue enhancement			Yes	Infrastructure	Electricity Retolucation	5,888			1,918	1,000	1,300		Boksburg	New
	Energy			Boksburg Substations			Yes	Infrastructure	Electricity Retolucation	479			479				Boksburg	New
	Energy			Brakpan Lighting			Yes	Infrastructure	Lighting	3,105			1,055	500	700		Brakpan	New
	Energy			Brakpan Network enhancement			Yes	Infrastructure	Electricity Retolucation	14,897			2,397	4,000	4,500		Brakpan	Renew
	Energy			Brakpan Revenue enhancement			Yes	Infrastructure	Electricity Retolucation	4,909			959	1,000	1,300		Brakpan	New
	Energy			Brakpan Substations			Yes	Infrastructure	Electricity Retolucation	1,438			1,438				Brakpan	New
	Energy			Bredell 11kV network upgrade			Yes	Infrastructure	Electricity Retolucation	1,103	1,103	-	-				Operational Equipment	New
	Energy			Bulk Electrical Service to new Development			Yes	Infrastructure	Street Lighting	11,343	11,343	-	-				Operational Equipment	New
	Energy			Closing of various ringfeeds			Yes	Infrastructure	Electricity Retolucation	519	519	-	-				Corporate	Renew
	Energy			Completion of Ring Cables - Kwa-Thema			Yes	Infrastructure	Electricity Retolucation	462	462	-	-				Kwa- Thema	Renew
	Energy			Completion of ring for Dunblane			Yes	Infrastructure	Electricity Retolucation	627	627	-	-				Kailehong 2	Renew
	Energy			Corporate Electrification			Yes	Infrastructure	Electricity Retolucation	281,627			76,049	65,916	62,331		Corporate	New
	Energy			Corporate Electrification INEP			Yes	Infrastructure	Electricity Retolucation	317,887			95,887	73,000	74,000		Corporate	New
	Energy			Corporate Energy efficiency			Yes	Infrastructure	Electricity Retolucation	57,067			45,067	12,000	1,400		Corporate	New
	Energy			Corporate ICT equipment			Yes	Other Assets	Office Equipment	5,447			1,247	1,200	1,600		Corporate	New
	Energy			Corporate Lighting			Yes	Infrastructure	Lighting	7,300			-	2,000	2,300		Corporate	New
	Energy			Corporate Network enhancement			Yes	Infrastructure	Electricity Retolucation	15,930			8,630	1,000	3,000		Corporate	Renew
	Energy			Corporate Office furniture			Yes	Other Assets	Office Equipment	4,338			671	1,067	1,200		Corporate	New
	Energy			Corporate Operational requirement			Yes	Other Assets	Office Equipment	12,850			1,275	3,875	4,500		Corporate	New
	Energy			Corporate other equipment			Yes	Other Assets	Office Equipment	467			96	101	120		Corporate	New
	Energy			Corporate Revenue enhancement			Yes	Infrastructure	Electricity Retolucation	29,886			4,986	8,000	8,200		Corporate	New
	Energy			Corporate Specialized equipment			Yes	Other Assets	Plant & equipment	10,897			2,397	2,500	3,000		Corporate	New
	Energy			Corporate Substations			Yes	Infrastructure	Electricity Retolucation	157,887			17,260	40,938	48,450		Corporate	New
	Energy			Corporate Substations Upgrade			Yes	Infrastructure	Electricity Retolucation	161,883			23,725	40,158	50,000		Corporate	Renew
	Energy			Corporate vehicles			Yes	Other Assets	Other Motor Vehicles	55,274			12,274	13,000	15,000		Corporate	Renew
	Energy			Cullip substation Upgrade/New			Yes	Infrastructure	Electricity Retolucation	560	560	-	-				Germiston	New
	Energy			Daveyton Lighting			Yes	Infrastructure	Lighting	4,928			1,678	900	1,100		Daveyton	New
	Energy			Daveyton Network enhancement			Yes	Infrastructure	Electricity Retolucation	10,505			5	3,000	3,500		Daveyton	Renew
	Energy			Daveyton S/S 132kv/11kv			Yes	Infrastructure	Electricity Retolucation	533	533	-	-				Daveyton	Renew
	Energy			Duduza Lighting			Yes	Infrastructure	Lighting	5,264			2,014	900	1,100		Duduza	New
	Energy			Edenvale Lighting			Yes	Infrastructure	Lighting	2,625			575	500	700		Edenvale	New

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

GT0000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget																
Municipal Vote/Capital project																
R thousand	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information			
								Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal		
Energy	Edenvale Network enhancement			Yes	Infrastructure	Electricity Reticalution	16,006		4,306	4,000	4,500	4,000	Edenvale	Renew		
Energy	Edenvale Revenue enhancement			Yes	Infrastructure	Electricity Reticalution	5,398		1,438	1,000	1,300	1,650	Edenvale	New		
Energy	Edenvale Substation upgrade			Yes	Infrastructure	Electricity Reticalution	674	674	-				Edenvale	Renew		
Energy	Edenvale Substations			Yes	Infrastructure	Electricity Reticalution	1,342		1,342				Edenvale	New		
Energy	Elec Network Restitution - Langaville			Yes	Infrastructure	Electricity Reticalution	30,230	30,230	-				Benoni	Renew		
Energy	Electrical Infrastructure, Bedfordview			Yes	Infrastructure	Electricity Reticalution	874	874	-				Benoni	Renew		
Energy	Electrical Infrastructure Eden Park Ext.4 & 5			Yes	Infrastructure	Electricity Reticalution	16,552	16,552	-				Corporate	Renew		
Energy	Electrical Reticalution Gelukstad Ext. 3			Yes	Infrastructure	Electricity Reticalution	1,129	1,129	-				Springs	Renew		
Energy	Electrical Reticalution Trososke			Yes	Infrastructure	Electricity Reticalution	4,887	4,887	-				Corporate	Renew		
Energy	Electricity Demand Side Management Projects			Yes	Infrastructure	Electricity Reticalution	24,971	24,971	-				Boksburg	Renew		
Energy	Electrication of low cost housing			Yes	Infrastructure	Electricity Reticalution	562	562	-				Corporate	Renew		
Energy	Electrication of Palm Ridge			Yes	Infrastructure	Electricity Reticalution	18,260	18,260	-				Kaifong 2	Renew		
Energy	Electrication-Winnie Mandela			Yes	Infrastructure	Street Lighting	6,528	6,528	-				Tembisa	Renew		
Energy	Energy efficiency projects			Yes	Infrastructure	Electricity Reticalution	2,063	2,063	-				Corporate	Renew		
Energy	Esselen Park Ext.3 reticalution			Yes	Infrastructure	Electricity Reticalution	970	970	-				Kaifong	Renew		
Energy	Ettawaia Lighting			Yes	Infrastructure	Lighting	4,784		1,534	900	1,100	1,250	Ettawaia	New		
Energy	Ettawaia Network enhancement			Yes	Infrastructure	Electricity Reticalution	4	4	-				Ettawaia	Renew		
Energy	Extensions 11kV Networks (Boksburg)			Yes	Infrastructure	Electricity Reticalution	347	347	-				Boksburg	Renew		
Energy	Faranere - Replace 2x20MVA with 2x40MVA			Yes	Infrastructure	Electricity Reticalution	369	369	-				Germiston	Renew		
Energy	Feeder cable JVA Sub- Plains Crescent			Yes	Infrastructure	Electricity Reticalution	499	499	-				Germiston	Renew		
Energy	Fibre network (SCADA 7 Cable Df)			Yes	Infrastructure	Electricity Reticalution	300	300	-				Alberton	Renew		
Energy	Germiston Lighting			Yes	Infrastructure	Lighting	2,625		575	500	700	850	Operational Equipment	New		
Energy	Germiston Network enhancement			Yes	Infrastructure	Electricity Reticalution	43,827		11,027	10,000	12,000	10,800	Germiston	Renew		
Energy	Germiston North - Install 20MVA (bf no 3)			Yes	Infrastructure	Electricity Reticalution	449	449	-				Germiston	Renew		
Energy	Germiston Revenue enhancement			Yes	Infrastructure	Electricity Reticalution	6,827		2,877	1,000	1,300	1,650	Germiston	New		
Energy	High Mast Lighting Tokoza			Yes	Infrastructure	Street Lighting	300	300	-				Tokoza	Renew		
Energy	High Mast Lighting Ward 6			Yes	Infrastructure	Street Lighting	893	893	-				Corporate	Renew		
Energy	High Mast Ward 8			Yes	Infrastructure	Street Lighting	901	901	-				Operational Equipment	New		
Energy	Higlmast Duduza			Yes	Infrastructure	Street Lighting	595	595	-				Duduza	Renew		
Energy	Higlmast Kaifong area			Yes	Infrastructure	Electricity Reticalution	950	950	-				Kaifong	Renew		
Energy	Higlmast Lights Duduza Springs / Nigel			Yes	Infrastructure	Electricity Reticalution	690	690	-				Springs	Renew		
Energy	Higlmast Vosloorus Ext. 6 & 8			Yes	Infrastructure	Electricity Reticalution	1,129	1,129	-				Vosloorus	Renew		
Energy	Hughes Settlement Substation Transform			Yes	Infrastructure	Street Lighting	333	333	-				Operational Equipment	New		
Energy	ICT Equipment			Yes	Other Assets	Plant & equipment	1,187	1,187	-				Operational Equipment	New		
Energy	Industrial - New 132/6.6kV sub. 3x30MVA			Yes	Infrastructure	Electricity Reticalution	674	674	-				Operational Equipment	New		
Energy	INEP Counter Funding			Yes	Infrastructure	Electricity Reticalution	24,821	24,821	-				Springs	Renew		
Energy	Install New 40 MVA Substation Eastgate			Yes	Infrastructure	Street Lighting	1,253	1,253	-				Benoni	New		
Energy	Install passage lights			Yes	Infrastructure	Electricity Reticalution	501	501	-				Kempton Park	Renew		
Energy	Interconnector between Park Street to Rose Street Wedgedacht			Yes	Infrastructure	Electricity Reticalution	587	587	-				Edenvale	Renew		
Energy	Interconnector between Visagie Park and Ferryvale, Nigel			Yes	Infrastructure	Electricity Reticalution	579	579	-				Nigel	Renew		
Energy	Interconnector between Wedgedacht and Bakerton			Yes	Infrastructure	Electricity Reticalution	1,048	1,048	-				Springs	Renew		
Energy	Kaifong Lighting			Yes	Infrastructure	Lighting	4,887		1,637	900	1,100	1,250	Kaifong	New		
Energy	Kempton Park 66 kV substations upgrade			Yes	Infrastructure	Electricity Reticalution	551	551	-				Kempton Park	Renew		
Energy	Kempton Park Lighting			Yes	Infrastructure	Lighting	2,625		575	500	700	850	Kempton Park	New		
Energy	Kempton Park Network enhancement			Yes	Infrastructure	Electricity Reticalution	30,856	3,356	-				Kempton Park	Renew		
Energy	Kempton Park Revenue enhancement			Yes	Infrastructure	Electricity Reticalution	4,909	959	-				Kempton Park	New		
Energy	Kempton Park Substations			Yes	Infrastructure	Electricity Reticalution	1,918	1,918	-				Kempton Park	New		
Energy	Kwa-Thema Lighting			Yes	Infrastructure	Lighting	5,647		2,387	900	1,100	1,250	Kwa-Thema	New		
Energy	Kwa-Thema Network enhancement			Yes	Infrastructure	Electricity Reticalution	10,938	1,438	-				Kwa-Thema	Renew		
Energy	Kwa-Thema Revenue enhancement			Yes	Infrastructure	Electricity Reticalution	4,909	959	-				Kwa-Thema	New		
Energy	Kwa-Thema Substations			Yes	Infrastructure	Electricity Reticalution	1,438						Kwa-Thema	New		

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

GT0000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget																	
Municipal Vote/Capital project																	
R thousand	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information				
								Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal			
Energy	Looped Houses Connections Tlokoza			Yes	Infrastructure	Electricity Reticulation	535	535	-					Tlokoza	Renew		
Energy	Low cost housing electrification-Esseeni Park			Yes	Infrastructure	Electricity Reticulation	3,208	3,208	-					Corporate	Renew		
Energy	Low cost service connections			Yes	Infrastructure	Electricity Reticulation	513	513	-					Operational Equipment	New		
Energy	Main feeder cables			Yes	Infrastructure	Electricity Reticulation	557	557	-					Operational Equipment	New		
Energy	Main Supply - Load transfer to Cargo			Yes	Infrastructure	Electricity Reticulation	601	601	-					Operational Equipment	New		
Energy	Medium Voltage Network Protection			Yes	Infrastructure	Street Lighting	237	237	-					Operational Equipment	New		
Energy	MIG - High Mast Kwa-Thema			Yes	Infrastructure	Electricity Reticulation	1,047	1,047	-					Kwa-Thema	Renew		
Energy	MIG - Rehab High Masts: Tsakane			Yes	Infrastructure	Street Lighting	1,048	1,048	-					Tsakane	Renew		
Energy	MIG - Upgrading of Streetlighting - Var Areas			Yes	Infrastructure	Electricity Reticulation	5,191	5,191	-					Operational Equipment	New		
Energy	MIG- High masts: Langaville & Extensions			Yes	Infrastructure	Electricity Reticulation	1,047	1,047	-					Operational Equipment	New		
Energy	MIG- Rehab High Mast Kwa-Thema			Yes	Infrastructure	Electricity Reticulation	527	527	-					Kwa-Thema	Renew		
Energy	MIG- Rehab High Mast Langaville & Ext			Yes	Infrastructure	Electricity Reticulation	1,016	1,016	-					Operational Equipment	New		
Energy	MIG-Community Lighting			Yes	Infrastructure	Electricity Reticulation	1,018	1,018	-					Corporate	Renew		
Energy	MIG-Counter Funding Street Lights			Yes	Infrastructure	Electricity Reticulation	1,153	1,153	-					Corporate	Renew		
Energy	MIG-H/masts:Tsakane & Ext incl Gelluks			Yes	Infrastructure	Electricity Reticulation	1,053	1,053	-					Tsakane	Renew		
Energy	MIG-High mast Lighting Tlokoza x 2			Yes	Infrastructure	Street Lighting	300	300	-					Tlokoza	Renew		
Energy	MIG-Street Lights Edenvale Tembisa			Yes	Infrastructure	Street Lighting	963	963	-					Tembisa	Renew		
Energy	Mini-Sub Upgrades in Various Areas			Yes	Infrastructure	Electricity Reticulation	545	545	-					Corporate	Renew		
Energy	MV/LV Cable and Equipment Strengthening (Network Extensions)			Yes	Infrastructure	Street Lighting	1,052	1,052	-					Operational Equipment	Renew		
Energy	MV/LV Cable and Equipment Strengthening (Network Extensions)			Yes	Infrastructure	Electricity Reticulation	1,280	1,280	-					Operational Equipment	Renew		
Energy	MV/LV Cable/Overhead line and Equipment Strengthening (Network Extensions)			Yes	Infrastructure	Electricity Reticulation	1,143	1,143	-					Operational Equipment	Renew		
Energy	New 22kV Dal Fouché Substation			Yes	Infrastructure	Electricity Reticulation	582	582	-					Corporate	New		
Energy	New 33kV Sub Dens st.			Yes	Infrastructure	Electricity Reticulation	1,442	1,442	-					Corporate	New		
Energy	New Reticulation - Exuthleni & Ext 3 Kwa-Thema			Yes	Infrastructure	Electricity Reticulation	78	78	-					Kwa-Thema	New		
Energy	New Tsakane Substation			Yes	Infrastructure	Electricity Reticulation	1,372	1,372	-					Tsakane	New		
Energy	Niemann Rd - Add 15MVA trf no 2			Yes	Infrastructure	Street Lighting	132	132	-					Corporate	Renew		
Energy	Nigel Lighting			Yes	Infrastructure	Lighting	3,057	3,057	1,007	850	700			Nigel	New		
Energy	Nigel Network enhancement			Yes	Infrastructure	Electricity Reticulation	9,897	2,397	2,397	2,000	2,500	3,000		Nigel	Renew		
Energy	Nigel Revenue enhancement			Yes	Infrastructure	Electricity Reticulation	4,909	959	959	1,000	1,300	1,650		Nigel	New		
Energy	Nigel Substations			Yes	Infrastructure	Electricity Reticulation	1,438	1,438	-					Nigel	New		
Energy	Office Furniture			Yes	Other Assets	Office Equipment	77	77	-					Operational Equipment	New		
Energy	Other Equipment			Yes	Other Assets	Office Equipment	52	52	-					Operational Equipment	New		
Energy	Phomolong (Chlokoop) - New 132/11kV Substation			Yes	Infrastructure	Electricity Reticulation	602	602	-					Kempton Park	New		
Energy	Pomona (Aston Manor) - Transfer load Aston to Pomona			Yes	Infrastructure	Street Lighting	609	609	-					Tembisa 2	Renew		
Energy	Pre-paid meters			Yes	Infrastructure	Electricity Reticulation	1,909	1,909	-					Katlehong	Renew		
Energy	Protective Meters/ Indigent Support			Yes	Infrastructure	Street Lighting	4,976	4,976	-					Daveyton	Renew		
Energy	Protective Structures (Alberton)			Yes	Infrastructure	Electricity Reticulation	574	574	-					Alberton	Renew		
Energy	Protective Structures (Germiston)			Yes	Infrastructure	Electricity Reticulation	563	563	-					Germiston	Renew		
Energy	Prov of Miniature Substations (Edenvale)			Yes	Infrastructure	Street Lighting	594	594	-					Edenvale	Renew		
Energy	Reinforce LV OH Lines Western Areas			Yes	Infrastructure	Electricity Reticulation	928	928	-					Kwa-Thema	Renew		
Energy	Relocation of inaccessible meters			Yes	Infrastructure	Electricity Reticulation	2,077	2,077	-					Boksburg	Renew		
Energy	Replace and re-route supply cable, Sharon Park mini substation and T3 unit, Nigel			Yes	Infrastructure	Electricity Reticulation	262	262	-					Nigel	Renew		
Energy	Replace electrical boxes with protective structures, Boksburg.			Yes	Infrastructure	Electricity Reticulation	353	353	-					Boksburg	Renew		
Energy	Replace pilot cables on Primary 132 kV Network Pilot cables			Yes	Infrastructure	Electricity Reticulation	1,596	1,596	-					Operational Equipment	New		
Energy	Replace redundant high mast and installation of new high mast			Yes	Infrastructure	Electricity Reticulation	576	576	-					Operational Equipment	Renew		
Energy	Replacement of LT Cables Edenvale			Yes	Infrastructure	Electricity Reticulation	646	646	-					Edenvale	Renew		
Energy	Revenue enhancement (metering and structures)			Yes	Infrastructure	Electricity Reticulation	7,481	7,481	-					Vosloorus	Renew		
Energy	Ring cables			Yes	Infrastructure	Electricity Reticulation	1,413	1,413	-					Tlokoza	Renew		
Energy	Russel Road - Replace 5MVA with 30MVA trf			Yes	Infrastructure	Electricity Reticulation	566	566	-					Corporate	Renew		
Energy	Rynfield - Replace 2x20MVA with 2x40MVA			Yes	Infrastructure	Electricity Reticulation	371	371	-					Corporate	Renew		
Energy	South Germiston - Install 30MVA trf			Yes	Infrastructure	Electricity Reticulation	1,027	1,027	-					Germiston	Renew		

GT000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget															
Municipal Vote/Capital project															
R thousand	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information		
								Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal	
Energy	Specialized Equipment			Yes	Other Assets	Plant & equipment	2,786	2,786	-					Operational Equipment	New
Energy	Specialized Vehicles			Yes	Other Assets	Other Motor Vehicles	6,372	6,372	-					Operational Equipment	New
Energy	Springs Lighting			Yes	Infrastructure	Lighting	3,201		1,151	500	700	850		Springs	New
Energy	Springs Network enhancement			Yes	Infrastructure	Electricity Reticulation	14,887		2,397	4,000	4,500	4,000		Springs	Renew
Energy	Springs Revenue enhancement			Yes	Infrastructure	Electricity Reticulation	6,347		2,397	1,000	1,300	1,650		Springs	New
Energy	Springs Substations			Yes	Infrastructure	Electricity Reticulation	959		959					Springs	New
Energy	Street Lighting - Tugela Street Glen Marais			Yes	Infrastructure	Electricity Reticulation	66	66	-					Operational Equipment	New
Energy	Street Lighting - Edenvale			Yes	Infrastructure	Electricity Reticulation	63	63	-					Edenvale	Renew
Energy	Streetlighting - Tembisa			Yes	Infrastructure	Street Lighting	551	551	-					Tembisa	Renew
Energy	Strengthening network to Sebokeng Township			Yes	Infrastructure	Electricity Reticulation	747	747	-					Corporate	Renew
Energy	Strengthening of Ring Feeds Brakpan			Yes	Infrastructure	Electricity Reticulation	1,727	1,727	-					Brakpan	Renew
Energy	Sunnyridge Substation Upgrade			Yes	Infrastructure	Electricity Reticulation	960	960	-					Corporate	Renew
Energy	Telecontrol Expansion			Yes	Infrastructure	Electricity Reticulation	519	519	-					Corporate	Renew
Energy	Tembisa 2 Lighting			Yes	Infrastructure	Lighting	5,732		1,582	1,800	1,100	1,250		Tembisa	New
Energy	Tembisa 2 Network enhancement			Yes	Infrastructure	Electricity Reticulation	10,438		1,438	2,700	3,300	3,000		Tembisa	Renew
Energy	Tembisa 2 Revenue enhancement			Yes	Infrastructure	Electricity Reticulation	5,868		1,918	1,000	1,300	1,650		Tembisa	New
Energy	Tembisa 2 Substations			Yes	Infrastructure	Electricity Reticulation	2,781		2,781					Tembisa	New
Energy	Tembisa Lighting			Yes	Infrastructure	Lighting	4,832		1,582	900	1,100	1,250		Tembisa	New
Energy	Tembisa Main Sub Upgrade			Yes	Infrastructure	Electricity Reticulation	556	556	-					Tembisa	Renew
Energy	Tembisa Network enhancement			Yes	Infrastructure	Electricity Reticulation	9,959		959	2,700	3,300	3,000		Tembisa	Renew
Energy	Tembisa Revenue enhancement			Yes	Infrastructure	Electricity Reticulation	5,868		1,918	1,000	1,300	1,650		Tembisa	New
Energy	Tembisa sub "B" Upgrade			Yes	Infrastructure	Electricity Reticulation	562	562	-					Tembisa	Renew
Energy	Tembisa Substations			Yes	Infrastructure	Electricity Reticulation	959		959					Tembisa	Renew
Energy	Tembisa Substations-upgrade			Yes	Infrastructure	Electricity Reticulation	1,280	1,280	-					Tembisa	New
Energy	Thokoza Lighting			Yes	Infrastructure	Lighting	4,209		959	900	1,100	1,250		Tokoza	New
Energy	Thokoza Network enhancement			Yes	Infrastructure	Electricity Reticulation	13,938		1,438	4,000	4,500	4,000		Tokoza	Renew
Energy	Thokoza Revenue enhancement			Yes	Infrastructure	Electricity Reticulation	4,909		959	1,000	1,300	1,650		Tokoza	New
Energy	Thokoza Substations			Yes	Infrastructure	Electricity Reticulation	575		575					Tokoza	New
Energy	Transformer 2nd 20MVA Benburg			Yes	Infrastructure	Electricity Reticulation	10,645	10,645	-					Operational Equipment	New
Energy	Tsakane Lighting			Yes	Infrastructure	Lighting	6,606		3,356	900	1,100	1,250		Tsakane	New
Energy	Tsakane Network enhancement			Yes	Infrastructure	Electricity Reticulation	8,938		1,438	2,000	2,500	3,000		Tsakane	Renew
Energy	Tsakane Substations			Yes	Infrastructure	Electricity Reticulation	479		479					Tsakane	New
Energy	Uqo Bulk Infrast Gernission Industrial Areas			Yes	Infrastructure	Electricity Reticulation	6,490	6,490	-					Gernission	Renew
Energy	Upgrade 11kV network Ferryvale Phase 2			Yes	Infrastructure	Electricity Reticulation	570	570	-					Corporate	Renew
Energy	Upgrade 3 x 30MVA Transformers- Nuffield			Yes	Infrastructure	Electricity Reticulation	457	457	-					Corporate	Renew
Energy	Upgrade 6.6kV Network Clayville			Yes	Infrastructure	Electricity Reticulation	604	604	-					Operational Equipment	New
Energy	Upgrade 88 kV Substations R21 Corridor			Yes	Infrastructure	Electricity Reticulation	2,362	2,362	-					Tsakane	Renew
Energy	Upgrade batteries 11kV s/s (Benoni)			Yes	Infrastructure	Electricity Reticulation	237	237	-					Benoni	Renew
Energy	Upgrade Benoni Industries Sub Station			Yes	Infrastructure	Electricity Reticulation	32,229	32,229	-					Benoni	Renew
Energy	Upgrade Eger 33kV Sub			Yes	Infrastructure	Street Lighting	597	597	-					Operational Equipment	New
Energy	Upgrade electrical workshops			Yes	Infrastructure	Electricity Reticulation	327	327	-					Operational Equipment	New
Energy	Upgrade Eskom 88kV station Dunnottar			Yes	Infrastructure	Electricity Reticulation	962	962	-					Operational Equipment	New
Energy	Upgrade Eskom supply cables to 1000mm			Yes	Infrastructure	Electricity Reticulation	582	582	-					Operational Equipment	New
Energy	Upgrade Esther Park Substation			Yes	Infrastructure	Electricity Reticulation	616	616	-					Operational Equipment	New
Energy	Upgrade for Electrical Workshops (Edenvale)			Yes	Infrastructure	Electricity Reticulation	340	340	-					Edenvale	Renew
Energy	Upgrade LV Networks Northmead			Yes	Infrastructure	Electricity Reticulation	614	614	-					Operational Equipment	New
Energy	Upgrade LV Overhead Lines & Streetlights Poles			Yes	Infrastructure	Street Lighting	653	653	-					Operational Equipment	New
Energy	Upgrade MV & LV Networks Bedfordview			Yes	Infrastructure	Electricity Reticulation	660	660	-					Operational Equipment	New
Energy	Upgrade MV Cables - Ryfield A/H			Yes	Infrastructure	Electricity Reticulation	958	958	-					Operational Equipment	New
Energy	Upgrade MV Network Pomona / Bredell			Yes	Infrastructure	Street Lighting	643	643	-					Operational Equipment	New
Energy	Upgrade network in Reiger Park, Boksburg			Yes	Infrastructure	Electricity Reticulation	686	686	-					Boksburg	Renew

GT000 Ekurhuleni Metro - Supporting Table SA3e Detailed capital budget																		
Municipal Vote/Capital project			Program/Project description		IDP Project number code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information			
Energy	R R thousand	2			6	3	3			Total Project Estimate	Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal	
Energy			Upgrade networks (Germiston)		Yes	Infrastructure	Electricity Reticulation	411	411	-						Germiston	Renew	
Energy			Upgrade Nonmead Streetslights		Yes	Infrastructure	Electricity Reticulation	133	133	-							Germiston	Renew
Energy			Upgrade of LV Overhead Lines (Streetslights)		Yes	Infrastructure	Street Lighting	1,368	1,368	-							Corporate	Renew
Energy			Upgrade OH Lines Benoni AH		Yes	Infrastructure	Electricity Reticulation	489	489	-							Benoni	Renew
Energy			Upgrade Springs/Nigel workshop		Yes	Other Assets	Other Land and Buildings	76	76	-							Springs	Renew
Energy			Upgrade Streetlight Fixings		Yes	Infrastructure	Electricity Reticulation	515	515	-							Kallangrass 2	Renew
Energy			Upgrade substation - Tech College Sub		Yes	Infrastructure	Electricity Reticulation	255	255	-							Tokozas	Renew
Energy			Upgrade supply cable, OTK 11 KV mg feed, Nigel		Yes	Infrastructure	Electricity Reticulation	571	571	-							Tokozas	Renew
Energy			Upgrade Various Subs Protection Relays		Yes	Infrastructure	Electricity Reticulation	736	736	-							Boksburg	Renew
Energy			Upgrade Vorsterbrook Substation		Yes	Infrastructure	Electricity Reticulation	233	233	-							Nigel	Renew
Energy			Upgrading of 11000-6600V Dalview Sub		Yes	Infrastructure	Electricity Reticulation	9,276	9,276	-							Operational Equipment	New
Energy			Upgrading of Harper Road Substation		Yes	Infrastructure	Electricity Reticulation	1,316	1,316	-							Operational Equipment	New
Energy			Upgrading of various subs and networks (EMM)		Yes	Infrastructure	Electricity Reticulation	644	644	-							Operational Equipment	New
Energy			Vehicles		Yes	Other Assets	Other Motor Vehicles	9,689	9,689	-							Operational Equipment	New
Energy			Volsorus Lighting		Yes	Infrastructure	Lighting	4,868	4,868	-							Volsorus	New
Energy			Volsorus Network enhancement		Yes	Infrastructure	Electricity Reticulation	4,630	1,380				900	1,100	1,250	Volsorus	New	
Energy			Volsorus Revenue enhancement		Yes	Infrastructure	Electricity Reticulation	2,549	479				570	700	800	Volsorus	Renew	
Energy			Welgedacht - Bakerton upgrading		Yes	Infrastructure	Electricity Reticulation	2,529	479				550	700	800	Volsorus	New	
Energy			Wyndwood - Replaces SAVA w/ with 15MVA		Yes	Infrastructure	Electricity Reticulation	515	515							Corporate	Renew	
Energy			Implementation of Waste to Energy projects		Yes	Infrastructure	Electricity Reticulation	373	373							Operational Equipment	New	
Energy			Implementation of Waste to Energy projects		Yes	Infrastructure	Transmission & Reticulation	25,000	-				15,000	10,000		Operational Equipment	New	
Energy			Langaville Electricity Network Restoration		Yes	Infrastructure	Transmission & Reticulation	9,599	9,599				-	-	-	Corporate	New	
Environmental Resources Management			Alarms: Enviro health		Yes	Community	Establishment of Parks & Gardens	98,766	28,766				30,000	20,000	20,000	Operational Equipment	New	
Environmental Resources Management			Alarms: Metro Parks Facilities		Yes	Community	Other	74	74							Operational Equipment	New	
Environmental Resources Management			Alberton Dam		Yes	Community	Establishment of Parks & Gardens	2,460	460				500	750	750	Operational Equipment	New	
Environmental Resources Management			Ambient Air Quality Monitoring Stations		Yes	Community	Establishment of Parks & Gardens	2,400	2,400				400	2,000	2,000	Alberton	New	
Environmental Resources Management			Bokkie Park		Yes	Community	Other	10,573	2,073				500	4,000	4,000	Corporate	New	
Environmental Resources Management			Community Park Rooftop		Yes	Community	Establishment of Parks & Gardens	4,277	777				2,500	1,000	1,500	Nigel	New	
Environmental Resources Management			Construct Metro Parks Deposits		Yes	Community	Establishment of Parks & Gardens	3,500	3,500				500	1,500	1,500	Operational Equipment	New	
Environmental Resources Management			Construct Metro Parks Deposits		Yes	Community	Establishment of Parks & Gardens	914	914							Corporate	Renew	
Environmental Resources Management			Dandora projects		Yes	Community	Establishment of Parks & Gardens	8,942	1,942				1,500	2,000	2,000	Tembisa 2	New	
Environmental Resources Management			Develop Kosiama Bird Sanctuary Regional Park		Yes	Community	Other	4,156	4,156							Operational Equipment	New	
Environmental Resources Management			Develop Kosiama Bird Sanctuary Regional Park		Yes	Community	Establishment of Parks & Gardens	654	654							Alberton	Renew	
Environmental Resources Management			Develop Kosiama Bird Sanctuary Regional Park		Yes	Community	Establishment of Parks & Gardens	532	532							Kempton Park	New	
Environmental Resources Management			Develop Blesbokspuit for tourism		Yes	Community	Establishment of Parks & Gardens	5,172	1,702				1,870	1,600		Volsorus	New	
Environmental Resources Management			Develop Boksburg lake		Yes	Community	Establishment of Parks & Gardens	2,500								Boksburg	New	
Environmental Resources Management			Develop Burny Park		Yes	Community	Establishment of Parks & Gardens	538	538							Corporate	Renew	
Environmental Resources Management			Develop Cemeteries - Berms		Yes	Community	Establishment of Parks & Gardens	4,459	959				2,000	500	1,000	Tembisa	New	
Environmental Resources Management			Develop Cemeteries Muslim Section		Yes	Community	Establishment of Parks & Gardens	3,469	719				750	1,000	1,000	Boksburg	New	
Environmental Resources Management			Develop Community Park: Wanville		Yes	Community	Establishment of Parks & Gardens	3,000					1,000	1,500	500	Edenvale	New	
Environmental Resources Management			Develop Community Park: Zorkizwe		Yes	Community	Establishment of Parks & Gardens	13,142	13,142							Edenvale	Renew	
Environmental Resources Management			Develop Community Park: Zorkizwe		Yes	Community	Establishment of Parks & Gardens	528	528							Corporate	Renew	
Environmental Resources Management			Develop Conservation areas Southern Region Meyersdal Kopjes		Yes	Community	Establishment of Parks & Gardens	3,610	2,110				1,500	-		Operational Equipment	New	
Environmental Resources Management			Develop Conservation areas Southern Region Meyersdal Kopjes		Yes	Community	Establishment of Parks & Gardens	1,288	1,288							Corporate	Renew	
Environmental Resources Management			Develop Conservation areas Southern Region Meyersdal Kopjes		Yes	Community	Establishment of Parks & Gardens	4,500					500	2,000	2,000	Germiston	New	
Environmental Resources Management			Develop Conservation areas Southern Region Roadbuit		Yes	Community	Establishment of Parks & Gardens	959	959							Davidson	New	
Environmental Resources Management			Develop Jackson Dam		Yes	Community	Establishment of Parks & Gardens	934	934							Tembisa 2	Renew	
Environmental Resources Management			Develop Kromvlei Cemetery - phase 2		Yes	Community	Establishment of Parks & Gardens	4,889	4,889							Corporate	Renew	
Environmental Resources Management			Develop Kromvlei Cemetery - phase 2		Yes	Community	Establishment of Parks & Gardens	5,918	1,918				1,000	1,000	2,000	Edenvale	Renew	
Environmental Resources Management			Develop Multi Purpose Park Ntswa		Yes	Community	Establishment of Parks & Gardens	1,141	1,141							Corporate	Renew	
Environmental Resources Management			Develop Multi Purpose Park Ntswa		Yes	Community	Establishment of Parks & Gardens	8,233	6,233				2,000			Operational Equipment	New	

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						2		6	3	3		Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
R thousand	Environmental Resources Management	Develop: Multi Purpose Park: Winnie Mandela			Yes	Community	Establishment of Parks & Gardens	147	147	-	2,000	3,000	3,000	Corporate	Renew			
	Environmental Resources Management	Develop: Multi Purpose Park: Winnie Mandela			Yes	Community	Establishment of Parks & Gardens	9,916	19,518	1,918				Germiston	New			
	Environmental Resources Management	Develop: Northern Cemetery			Yes	Community	Establishment of Parks & Gardens	16,979	16,979	-				Kalahong	Renew			
	Environmental Resources Management	Develop: Northern Cemetery			Yes	Community	Establishment of Parks & Gardens	1,051	1,051	-				Corporate	Renew			
	Environmental Resources Management	Develop: Nyoni Park			Yes	Community	Establishment of Parks & Gardens	2,967	777	777	2,190			Kalahong	New			
	Environmental Resources Management	Develop: President Regional Park			Yes	Community	Establishment of Parks & Gardens	2,061	901	901	60	1,000	100	Benoni	New			
	Environmental Resources Management	Develop: Southern Cemetery			Yes	Community	Establishment of Parks & Gardens	1,333	1,333	-				Kalahong	Renew			
	Environmental Resources Management	Develop: Tsakane Multi Community Park:			Yes	Community	Establishment of Parks & Gardens	11,368	11,368	-				Tsakane	Renew			
	Environmental Resources Management	Develop: Tsakane Multi Community Park:			Yes	Community	Establishment of Parks & Gardens	493	493	-	1,000	2,000	5,000	Alberton	New			
	Environmental Resources Management	Develop: Vaalfontein Cemetery			Yes	Community	Establishment of Parks & Gardens	8,959	768	768	250	-		Corporate	Renew			
	Environmental Resources Management	Development and Upgrading Community Environmental Education Centres: Lesedi			Yes	Community	Other	1,018	2,000	500	1,000	500	2,000	Tembisa	Renew			
	Environmental Resources Management	Development and Upgrading Community Environmental Education Centres: Lesedi			Yes	Community	Other	2,000	2,000	500	500	1,500	1,500	Corporate	Renew			
	Environmental Resources Management	Development of Town Entrances			Yes	Community	Establishment of Parks & Gardens	676	676	-				Corporate	Renew			
	Environmental Resources Management	Development of Town Entrances			Yes	Community	Establishment of Parks & Gardens	3,479	479	479	1,000	1,000	1,000	Kwa-Thema	New			
	Environmental Resources Management	Development of Town Entrances			Yes	Community	Establishment of Parks & Gardens	240	240	-	-	-	-	Boksburg	New			
	Environmental Resources Management	Fencing : Metro Parks Facilities: Phase 3			Yes	Community	Establishment of Parks & Gardens	5,547	547	547	1,500	1,500	2,000	Edevale	Renew			
	Environmental Resources Management	Fencing : Metro Parks Facilities: Phase 3			Yes	Other Assets	Office Equipment	600	200	200	200	200	2,000	Germiston	New			
	Environmental Resources Management	Germiston Lake			Yes	Community	Establishment of Parks & Gardens	4,881	381	381	1,000	1,500	2,000	Germiston	New			
	Environmental Resources Management	ICT Equipment			Yes	Other Assets	Office Equipment	97	97	-				Operational Equipment	New			
	Environmental Resources Management	ICT Equipment			Yes	Other Assets	Office Equipment	6	6	-				Operational Equipment	New			
	Environmental Resources Management	ICT Equipment			Yes	Other Assets	Office Equipment	53	53	-				Operational Equipment	New			
	Environmental Resources Management	ICT Equipment			Yes	Other Assets	Office Equipment	289	289	-				Operational Equipment	New			
	Environmental Resources Management	ICT Equipment			Yes	Other Assets	Office Equipment	359	134	134	75	75	75	Operational Equipment	New			
	Environmental Resources Management	ICT Equipment			Yes	Other Assets	Office Equipment	496	96	96	100	150	150	Operational Equipment	New			
	Environmental Resources Management	ICT Equipment			Yes	Other Assets	Office Equipment	600	200	200	200	200	200	Operational Equipment	New			
	Environmental Resources Management	ICT Equipment			Yes	Other Assets	Office Equipment	1,936	336	336	350	500	750	Operational Equipment	New			
Environmental Resources Management	Landscaping Palm ridge			Yes	Community	Establishment of Parks & Gardens	704	704	-				Duduza	Renew				
Environmental Resources Management	Multipurpose Park Villa Liza			Yes	Community	Establishment of Parks & Gardens	2,953	-	-	500	1,000	1,453	Operational Equipment	New				
Environmental Resources Management	Murray Park			Yes	Community	Establishment of Parks & Gardens	479	479	-				Corporate	New				
Environmental Resources Management	Office Furniture			Yes	Other Assets	Office Equipment	100	100	-				Operational Equipment	New				
Environmental Resources Management	Office Furniture			Yes	Other Assets	Office Equipment	228	228	-				Operational Equipment	New				
Environmental Resources Management	Office Furniture			Yes	Other Assets	Office Equipment	78	78	-				Operational Equipment	New				
Environmental Resources Management	Office Furniture			Yes	Other Assets	Office Equipment	446	86	86	120	120	120	Operational Equipment	New				
Environmental Resources Management	Office Furniture			Yes	Other Assets	Office Equipment	392	192	192	75	75	50	Operational Equipment	New				
Environmental Resources Management	Office Furniture			Yes	Other Assets	Office Equipment	1,140	240	240	300	300	300	Operational Equipment	New				
Environmental Resources Management	Other Equipment			Yes	Other Assets	Office Equipment	46	46	-				Operational Equipment	New				
Environmental Resources Management	Other Equipment			Yes	Other Assets	Office Equipment	47	47	-				Operational Equipment	New				
Environmental Resources Management	Other Equipment			Yes	Other Assets	Office Equipment	85	85	-				Operational Equipment	New				
Environmental Resources Management	Other Equipment			Yes	Other Assets	Office Equipment	463	288	288	75	50	50	Operational Equipment	New				
Environmental Resources Management	Other Equipment			Yes	Other Assets	Office Equipment	496	96	96	100	150	150	Operational Equipment	New				
Environmental Resources Management	Other Equipment			Yes	Other Assets	Office Equipment	223	48	48	50	50	75	Operational Equipment	New				
Environmental Resources Management	Payneville Ext 3 rehabilitation			Yes	Community	Other	6,959	959	959	500	3,000	2,500	Corporate	New				
Environmental Resources Management	Playground Equipment			Yes	Community	Establishment of Parks & Gardens	281	281	-				Operational Equipment	Renew				
Environmental Resources Management	Playground Equipment			Yes	Community	Establishment of Parks & Gardens	3,479	479	479	1,000	1,000	1,000	Operational Equipment	New				
Environmental Resources Management	Purchase Specialized Equipment			Yes	Other Assets	Plant & equipment	2,021	2,021	-				Operational Equipment	New				
Environmental Resources Management	Purchase Specialized Equipment			Yes	Other Assets	Plant & equipment	17,918	1,918	1,918	4,000	7,000	5,000	Operational Equipment	New				
Environmental Resources Management	Rehabilitation of the Boksburg Lake			Yes	Community	Other	487	487	-				Boksburg	Renew				
Environmental Resources Management	Rehabilitation of the Boksburg Lake			Yes	Community	Other	5,238	1,438	1,438	1,300	2,500		Boksburg	Renew				
Environmental Resources Management	Rehabilitation of the Brakpan Dam			Yes	Community	Other	221	221	-				Brakpan	Renew				

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							3	3		Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal	
R thousand	Environmental Resources Management	Rehabilitation of the Brakpan Dam				Yes	Community	Other	2,238		1,438	800				Brakpan	Renew
	Environmental Resources Management	Rehabilitation of the Naledi Dam Catchment				Yes	Community	Other	5,779		479	2,000	1,300	2,000		Corporate	Renew
	Environmental Resources Management	Rehabilitation of the Naledi Dam				Yes	Community	Establishment of Parks & Gardens	3,500			500	2,000	1,000		Kalahong 2	Renew
	Environmental Resources Management	Rehabilitation: Degraded Wetlands/ Catchment				Yes	Community	Other	2,832	2,832						Operational Equipment	New
	Environmental Resources Management	Rehabilitation: Degraded Wetlands/ Catchment				Yes	Community	Other	7,825	2,397		2,000	1,428	2,000		Corporate	Renew
	Environmental Resources Management	Sail community Park				Yes	Community	Establishment of Parks & Gardens	1,168	1,168						Taskane	Renew
	Environmental Resources Management	Software: Cemetery management system				Yes	Community	Other	479		479					Corporate	Renew
	Environmental Resources Management	Specialised Equipment				Yes	Community	Plant & equipment	1,103			300	300	503		Operational Equipment	New
	Environmental Resources Management	Upgrade obsoleskopsvult Enviro Edu				Yes	Community	Other	106	106						Operational Equipment	New
	Environmental Resources Management	Upgrade of Civic Centre: Germiston Grounds				Yes	Community	Other	348	348						Operational Equipment	New
	Environmental Resources Management	Upgrade of Civic Centre: Germiston Grounds				Yes	Community	Other	288	288						Germiston	Renew
	Environmental Resources Management	Urban Greening				Yes	Community	Establishment of Parks & Gardens	2,661	2,661						Benoni	Renew
	Environmental Resources Management	Vehicles				Yes	Other Assets	Other Motor Vehicles	354	354						Operational Equipment	New
	Environmental Resources Management	Vehicles				Yes	Other Assets	Other Motor Vehicles	17,299	17,299						Operational Equipment	New
	Environmental Resources Management	Vehicles				Yes	Other Assets	Other Motor Vehicles	3,250			1,050	700	1,500		Operational Equipment	Renew
	Environmental Resources Management	Vehicles				Yes	Other Assets	Other Motor Vehicles	63,609		5,389	18,480	20,240	19,500		Operational Equipment	Renew
	Executive Office	ICT Equipment				Yes	Other Assets	Office Equipment	104	104						Operational Equipment	New
	Executive Office	ICT Equipment				Yes	Other Assets	Office Equipment	32	32						Operational Equipment	New
	Executive Office	ICT Equipment				Yes	Other Assets	Office Equipment	948		48	300	300	300		Operational Equipment	New
	Executive Office	ICT Equipment				Yes	Other Assets	Office Equipment	255		62	65	65	65		Operational Equipment	New
	Executive Office	Office Furniture				Yes	Other Assets	Office Equipment	415	415						Operational Equipment	New
	Executive Office	Office Furniture				Yes	Other Assets	Office Equipment	600			200	200	200		Operational Equipment	New
	Executive Office	Office Furniture				Yes	Other Assets	Office Equipment	1,828		683	382	382	382		Operational Equipment	New
	Executive Office	Other Equipment				Yes	Other Assets	Office Equipment	189		19	50	50	50		Operational Equipment	New
	Executive Office	Other Equipment				Yes	Other Assets	Office Equipment	185		45	47	47	47		Operational Equipment	New
	Executive Office	Vehicles				Yes	Other Assets	Other Motor Vehicles	2,877		2,877					Operational Equipment	Renew
Finance	Procurement of Equipment to effect cut-offs				Yes	Other Assets	Plant & equipment	3,356	3,356						Operational Equipment	New	
Financial Services	Ad Hoc Allocation				Yes	Other Assets	Other	2,069		2,069					Operational Equipment	New	
Financial Services	Ad Hoc Allocation				Yes	Other Assets	Other	479		479					Operational Equipment	Renew	
Financial Services	Capitalisation of IMQS Software				Yes	Other Assets	Other	3,600	3,600						Operational Equipment	New	
Financial Services	Financial Stores				Yes	Other Assets	Other Land and Buildings	21,774		5,274		14,500	2,000		Germiston	Renew	
Financial Services	ICT Equipment				Yes	Other Assets	Office Equipment	2,582	2,582						Operational Equipment	New	
Financial Services	ICT Equipment				Yes	Other Assets	Office Equipment	9,009		844	3,165	2,500	2,500		Operational Equipment	New	
Financial Services	Office Furniture				Yes	Other Assets	Office Equipment	594	594						Operational Equipment	New	
Financial Services	Office Furniture				Yes	Other Assets	Office Equipment	2,825		705	740	740	740		Operational Equipment	New	
Financial Services	Other Equipment				Yes	Other Assets	Office Equipment	2,379	2,379						Operational Equipment	New	
Financial Services	Other Equipment				Yes	Other Assets	Office Equipment	48		48					Operational Equipment	New	
Financial Services	Paying Open Spaces K/park & Alberton Stores				Yes	Other Assets	Office Equipment	671		671					Alberton	New	
Financial Services	Paypoint Ward 70				Yes	Other Assets	Other Land and Buildings	252	252						Operational Equipment	New	
Financial Services	Renovate Paypoints				Yes	Other Assets	Other Land and Buildings	1,605	1,605						Operational Equipment	New	
Financial Services	Renovate Paypoints				Yes	Other Assets	Other Land and Buildings	2,877		2,877					Corporate	New	
Financial Services	Vehicles				Yes	Other Assets	Other Motor Vehicles	1,558	1,558						Operational Equipment	New	
Financial Services	Vehicles				Yes	Other Assets	Other Motor Vehicles	6,844		844	2,000	2,000	2,000		Operational Equipment	Renew	
Financial Services	Buildings fleet MNGNIT & MECH ENG				Yes	Other Assets	Other Land and Buildings	27	27						Operational Equipment	New	
Financial Services	Buildings fleet MNGNIT & MECH ENG				Yes	Other Assets	Other Land and Buildings	7,000			1,000	3,000	3,000		Operational Equipment	Renew	
Financial Services	Fleet Management System				Yes	Other Assets	Other	10,000							Nigel	New	
Financial Services	Fuel Management System				Yes	Other Assets	Other	9,794		4,794	5,000				Boksburg	New	
Financial Services	Furniture for new Fleet building				Yes	Other Assets	Office Equipment	87	87						Operational Equipment	New	
Financial Services	Fleet Management				Yes	Other Assets	Office Equipment	642		192	200	150	100		Operational Equipment	New	
Financial Services	Fleet Management				Yes	Other Assets	Office Equipment	125	125						Operational Equipment	New	
Financial Services	ICT Equipment				Yes	Other Assets	Office Equipment	1,240		460	480	200	100		Operational Equipment	New	

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					2	6	3	3		Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal	
R thousand	Fleet Management	Other Equipment				Yes	Other Assets	Office Equipment	10	10	-					Operational Equipment	New
	Fleet Management	Other Equipment				Yes	Other Assets	Office Equipment	2,179	936	479	500	700	500	Operational Equipment	New	
	Fleet Management	Vehicles				Yes	Other Assets	Other Motor Vehicles	936	936	-	-	-	-	-	Operational Equipment	New
	Fleet Management	Vehicles				Yes	Other Assets	Other Motor Vehicles	3,959	959	959	1,000	1,000	1,000	Operational Equipment	Renew	
	Fleet Management	Workshop Equipment				Yes	Other Assets	Office Equipment	462	462	-	-	-	-	-	Operational Equipment	New
	Fleet Management	Workshop Equipment				Yes	Community	Office Equipment	3,998	978	978	1,000	1,000	1,000	Operational Equipment	New	
	Health & Social Development	Air Conditioners Clinics East				Yes	Community	Clinics	150	150	-	-	-	-	-	Nigel	New
	Health & Social Development	Air Conditioners Clinics East				Yes	Other Assets	Plant & equipment	2,567	767	767	800	500	500	Operational Equipment	Renew	
	Health & Social Development	Air Conditioners Clinics North				Yes	Community	Clinics	147	147	-	-	-	-	-	Ettava	New
	Health & Social Development	Air Conditioners Clinics North				Yes	Other Assets	Plant & equipment	2,567	767	767	800	500	500	Operational Equipment	Renew	
	Health & Social Development	Air Conditioners Clinics South				Yes	Community	Clinics	168	168	-	-	-	-	-	Dayton	New
	Health & Social Development	Air Conditioners Clinics South				Yes	Other Assets	Plant & equipment	2,567	767	767	800	500	500	Operational Equipment	Renew	
	Health & Social Development	BUHLE PARK				Yes	Community	Clinics	300	300	-	-	-	-	-	Boksburg	New
	Health & Social Development	Building - Youth Friendly Services				Yes	Community	Other Land and Buildings	7,089	24,153	2,589	2,000	1,500	1,000	Corporate	New	
	Health & Social Development	Care Centres (Social Development)				Yes	Community	Clinics	24,153	24,153	-	-	-	-	-	Springs	New
	Health & Social Development	Care Centres (Social Development)				Yes	Community	Clinics	34,547	14	24,547	10,000	-	-	-	Operational Equipment	New
	Health & Social Development	Carports & Garages Clinics East				Yes	Community	Clinics	14	14	-	-	-	-	-	Tembisa	New
	Health & Social Development	Carports & Garages Clinics East				Yes	Community	Clinics	1,240	240	240	300	300	300	Alberton	New	
	Health & Social Development	Carports & Garages Clinics North				Yes	Community	Clinics	61	61	-	-	-	-	-	Kwa-Thema	New
	Health & Social Development	Carports & Garages Clinics North				Yes	Community	Clinics	1,240	240	240	300	300	300	Alberton	New	
	Health & Social Development	Carports & Garages Clinics South				Yes	Community	Clinics	86	86	-	-	-	-	-	Vosloorus	New
	Health & Social Development	Carports & Garages Clinics South				Yes	Community	Clinics	1,240	240	240	300	300	300	Alberton	New	
	Health & Social Development	EXT & UPGRADE KINGSWAY CLINIC					Yes	Community	Clinics	17	17	-	-	-	-	Ettava	Renew
	Health & Social Development	EXT & UPGRADE DAVEYTON EXT. CLINIC (Chris Hani /ZENZELE)CLINIC					Yes	Community	Clinics	988	288	450	50	50	100	Dayton	Renew
	Health & Social Development	EXT & UPGRADE EDENVALE CLINIC					Yes	Community	Clinics	9,200	2,598	-	-	-	3,500	Edenvale	Renew
	Health & Social Development	EXT & UPGRADE EMAPHUPEN CLINIC					Yes	Community	Clinics	4,556	4,546	-	-	-	-	Dayton	Renew
	Health & Social Development	EXT & UPGRADE EMAPHUPEN CLINIC					Yes	Community	Clinics	4,556	4,546	10	-	-	-	Kwa-Thema	Renew
	Health & Social Development	EXT & UPGRADE Eteleni Clinic					Yes	Community	Clinics	4,034	4,034	-	-	-	-	Germiston	Renew
Health & Social Development	EXT & UPGRADE Eteleni Clinic					Yes	Community	Clinics	5,555	5,555	-	-	-	-	Germiston	Renew	
Health & Social Development	EXT & UPGRADE Eteleni Clinic					Yes	Community	Clinics	53	53	-	-	-	-	Springs	Renew	
Health & Social Development	EXT & UPGRADE KEMPTON PARK CLINIC					Yes	Community	Clinics	14,750	-	-	50	100	7,750	Kempton Park	Renew	
Health & Social Development	EXT & UPGRADE KEMPTON PARK CLINIC					Yes	Community	Clinics	5,500	-	-	-	100	5,000	Corporate	Renew	
Health & Social Development	EXT & UPGRADE SPARTAN					Yes	Community	Clinics	18,251	1,151	-	-	100	6,900	Nigel	Renew	
Health & Social Development	EXT & UPGRADE JOY CLINIC					Yes	Community	Clinics	14,000	-	-	-	100	1,500	Edenvale	Renew	
Health & Social Development	EXT & UPGRADE PHOLA PARK CLINIC					Yes	Community	Clinics	17,350	-	-	2,000	9,000	11,600	Germiston	Renew	
Health & Social Development	EXT & UPGRADE TSWELOPE CLINIC(ADD LEVEL 2)					Yes	Community	Clinics	4,500	-	-	-	50	4,000	Kwa-Thema	Renew	
Health & Social Development	Extension & Upgrade BARCELONA CLINIC					Yes	Community	Clinics	17,743	2,493	-	13,150	4,350	100	Nigel	Renew	
Health & Social Development	Extension & upgrade CLINIC WHITE CITY					Yes	Community	Clinics	4,700	-	-	-	100	4,000	Tembisa	Renew	
Health & Social Development	EXTENSION & UPGRADE THCC FOR PHAPHAMA					Yes	Community	Clinics	2,122	2,122	-	-	-	-	Germiston	Renew	
Health & Social Development	EXTENSION & UPGRADE THCC FOR PHAPHAMA					Yes	Community	Clinics	18,837	18,837	-	-	-	-	Germiston	Renew	
Health & Social Development	Family Skills Centre South					Yes	Community	Clinics	275	275	-	-	-	-	Germiston	Renew	
Health & Social Development	GENERATORS AT CLINICS					Yes	Community	Clinics	347	347	-	-	-	-	Kwa-Thema	New	
Health & Social Development	GENERATORS AT CLINICS					Yes	Community	Clinics	9,995	2,877	-	2,608	1,500	3,000	Boksburg	New	
Health & Social Development	GREENFIELDS PAVING					Yes	Community	Clinics	250	-	-	250	-	-	Dayton	New	
Health & Social Development	Guard House Abuloni Facilities East					Yes	Community	Clinics	1,046	96	300	300	150	500	Boksburg	New	
Health & Social Development	Guard House Abuloni Facilities North					Yes	Other Assets	Security Measures	1,142	192	300	150	500	500	Brekan	New	
Health & Social Development	Guard House Abuloni Facilities South					Yes	Community	Clinics	1,046	96	300	150	500	500	Boksburg	New	
Health & Social Development	ICT Equipment					Yes	Other Assets	Office Equipment	793	793	-	-	-	-	Operational Equipment	New	
Health & Social Development	ICT Equipment					Yes	Other Assets	Office Equipment	13,315	4,315	2,000	2,000	2,000	2,000	Operational Equipment	New	
Health & Social Development	ICT Equipment					Yes	Other Assets	Office Equipment	144	144	-	-	-	-	Operational Equipment	New	
Health & Social Development	Improve Access Disabled at Clinics (East)					Yes	Community	Clinics	50	50	-	-	-	-	Nigel	Renew	

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Municipal Vote/Capital project			Program/Project description		IDP Project number	Goal code	Individuality Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information	
						2	6	3	3		Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
R 1 thousand	Health & Social Development	Improve Access Disabled at Clinics (East)		Yes	Community		Clinics	546	48	150	200	Benoni	Renew				
	Health & Social Development	Improve Access Disabled at Clinics (North)		Yes	Community		Clinics	38	38	150	200	Benoni	Renew				
	Health & Social Development	Improve Access Disabled at Clinics (North)		Yes	Community		Clinics	553	53	150	200	Benoni	Renew				
	Health & Social Development	Improve Access Disabled at Clinics (South)		Yes	Community		Clinics	25	25	150	200	Benoni	Renew				
	Health & Social Development	Improve Access Disabled at Clinics (South)		Yes	Community		Clinics	543	43	150	200	Benoni	Renew				
	Health & Social Development	MEDICAL WASTE STORAGE FACILITIES		Yes	Community		Clinics	6,794	144	2,650	500	1,000	Tembisa	New			
	Health & Social Development	New TSETSI Clinic Phomolong South		Yes	Community		Clinics	5,000	1,199	390	4,000	Tembisa	New				
	Health & Social Development	NEW ALFA PARK CLINIC		Yes	Community		Clinics	14,339	1,199	12,040	5,810	100	Edenvale	New			
	Health & Social Development	NEW CLINIC CHIEF A LUTHULI EXTENSION WARD 24 LEVEL 2		Yes	Community		Clinics	12,300	-	300	100	10,000	Kempton Park	New			
	Health & Social Development	New Clinic Esselen Park, Tembisa		Yes	Community		Clinics	4,000	-	4,000	100	3,500	Tembisa	New			
	Health & Social Development	NEW CLINIC KATLEHONG NORTH Level 2		Yes	Community		Clinics	2,065	2,065	-	-	-	Edenvale	New			
	Health & Social Development	NEW CLINIC KATLEHONG NORTH Level 2		Yes	Community		Clinics	8,008	8,008	-	-	-	Boksburg	New			
	Health & Social Development	New Clinic Lindelani X9		Yes	Community		Clinics	9,200	-	100	950	-	Kwa-Thema	New			
	Health & Social Development	New Clinic Restville		Yes	Community		Clinics	2,192	2,192	-	-	-	Vosloorus	New			
	Health & Social Development	New Clinic Restville		Yes	Community		Clinics	698	698	-	-	-	Tembisa	New			
	Health & Social Development	NEW CLINIC WANNEBURG level 2		Yes	Community		Clinics	10,716	10,716	-	-	-	Tembisa	New			
	Health & Social Development	New Clinic Ward 83		Yes	Community		Clinics	5,990	5,990	-	-	-	Duduzi	New			
	Health & Social Development	New Clinic Ward 83 level 2		Yes	Community		Clinics	5,032	5,032	-	-	-	Duduzi	New			
	Health & Social Development	New Clinic Ward 83 (Tsakane)		Yes	Community		Clinics	2,807	2,807	-	-	-	Tsakane	New			
	Health & Social Development	New Dukatole Clinic		Yes	Community		Clinics	13,100	-	100	1,000	4,000	Kempton Park	New			
	Health & Social Development	NEW FIRST AVE CLINIC LEVEL 2		Yes	Community		Clinics	2,516	2,516	-	-	-	Duduzi	New			
	Health & Social Development	NEW FIRST AVE CLINIC LEVEL 2		Yes	Community		Clinics	13,337	13,137	-	-	-	Edenvale	New			
	Health & Social Development	New Phomolong (ITHERELENG)Clinic (North) Level 2		Yes	Community		Clinics	1,004	1,004	-	-	-	Kwa-Thema	New			
	Health & Social Development	New Phomolong (ITHERELENG)Clinic (North) Level 2		Yes	Community		Clinics	7,546	7,546	-	-	-	Tembisa	New			
	Health & Social Development	New Phomolong (ITHERELENG)Clinic (North) Level 2		Yes	Community		Clinics	3,973	3,973	-	-	-	Corporate	New			
	Health & Social Development	New Phomolong (ITHERELENG)Clinic (North) Level 2		Yes	Community		Clinics	13,799	1,199	10,000	7,850	100	Tembisa	New			
Health & Social Development	New Reiger Park X5 Clinic		Yes	Community		Clinics	1,693	1,693	-	-	-	Vosloorus	New				
Health & Social Development	New Slovo Park Clinic		Yes	Community		Clinics	483	483	-	-	-	Germiston	New				
Health & Social Development	New Tamaho Clinic		Yes	Community		Clinics	16,749	1,199	12,950	6,600	100	Tembisa	New				
Health & Social Development	New Tsaikane X 10 CLINIC Level 2		Yes	Community		Clinics	1,310	1,310	-	-	-	Tsakane	New				
Health & Social Development	New Tsaikane X 10 CLINIC Level 2		Yes	Community		Clinics	7,892	7,892	-	-	-	Tsakane	New				
Health & Social Development	New Tswelopele Winnie Mandela Clinic		Yes	Community		Clinics	4,940	240	100	4,500	4,500	Springs	New				
Health & Social Development	New Vosloorus Poly Clinic Level 2		Yes	Community		Clinics	3,225	3,225	-	-	-	Vosloorus	New				
Health & Social Development	New Vosloorus Poly Clinic Level 2		Yes	Community		Clinics	8,983	8,983	-	-	-	Vosloorus	New				
Health & Social Development	Office Furniture		Yes	Other Assets		Office Equipment	215	215	-	-	-	Operational Equipment	New				
Health & Social Development	Office Furniture (Family Health)		Yes	Other Assets		Office Equipment	1,900	1,900	-	-	-	Operational Equipment	New				
Health & Social Development	Office Furniture (Family Health)		Yes	Other Assets		Office Equipment	7,709	2,409	1,800	1,500	2,000	Operational Equipment	New				
Health & Social Development	Other Equipment		Yes	Other Assets		Other	1,780	1,780	-	-	-	Operational Equipment	New				
Health & Social Development	Other Equipment		Yes	Other Assets		Office Equipment	5,547	1,412	1,100	1,235	1,800	Operational Equipment	New				
Health & Social Development	Other Equipment		Yes	Other Assets		Office Equipment	85	85	-	-	-	Operational Equipment	New				
Health & Social Development	PALM RIDGE		Yes	Community		Clinics	14,048	48	4,000	12,000	5,450	Kempton Park	New				
Health & Social Development	Pharmaceutical Requirements Clinics		Yes	Community		Clinics	1,006	1,006	-	-	-	Kempton Park	New				
Health & Social Development	Pharmaceutical Requirements Clinics		Yes	Community		Clinics	1,908	1,908	-	-	-	Brakpan	New				
Health & Social Development	Replace Lit Kemston Clinic		Yes	Community		Clinics	51	51	-	-	-	Boksburg	Renew				
Health & Social Development	Security Upgrade Facilities (East)		Yes	Other Assets		Security Measures	140	140	-	-	-	Operational Equipment	New				
Health & Social Development	Security Upgrade Facilities (East)		Yes	Other Assets		Security Measures	1,140	240	300	300	300	Brakpan	New				
Health & Social Development	Security Upgrade Facilities (North)		Yes	Other Assets		Security Measures	38	38	-	-	-	Operational Equipment	New				
Health & Social Development	Security Upgrade Facilities (North)		Yes	Community		Other	1,140	240	300	300	300	Brakpan	New				
Health & Social Development	Security Upgrade Facilities (North)		Yes	Other Assets		Security Measures	148	148	-	-	-	Operational Equipment	New				
Health & Social Development	Security Upgrade Facilities (South)		Yes	Community		Other	1,140	240	300	300	300	Corporate	New				
Health & Social Development	Specialised vehicles		Yes	Other Assets		Other Motor Vehicles	10,067	767	5,500	12,000	1,800	Operational Equipment	Renew				

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

GT0000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																											
Municipal Vote/Capital project			Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
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GT0000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget																
Municipal Vote/Capital project			2012/13 Medium Term Revenue & Expenditure Framework													
R thousand	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes			2012/13 Medium Term Revenue & Expenditure Framework			Project Information		
								Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal		
R thousand	Human Settlements	North informal Settlement(Mobile Clinic)		Yes	Infrastructure	Housing	1,560	1,560	-					Corporate	New	
	Human Settlements	Office Furniture		Yes	Other Assets	Office Equipment	45	45						Operational Equipment	New	
	Human Settlements	Office Furniture		Yes	Other Assets	Office Equipment	606	606	96	150	180	180	Operational Equipment	New		
	Human Settlements	Ottensmire 419 JR (Clayville Ext 45) Essential Services.		Yes	Infrastructure	Housing	4,151	4,151	-					Corporate	New	
	Human Settlements	Ottensmire 402 JR		Yes	Infrastructure	Housing	6,808	6,808						Alberton	New	
	Human Settlements	Other Equipment		Yes	Other Assets	Office Equipment	30	30						Operational Equipment	New	
	Human Settlements	Palm Ridge Phase 5 & 6 Essential Service		Yes	Infrastructure	Housing	30	30						Kalahong 2	New	
	Human Settlements	Palm Ridge Phases 5 & 6 Bulk Services		Yes	Infrastructure	Housing	2,850	2,850						Kalahong 2	New	
	Human Settlements	Palm Ridge Phases 5 & 6 Essential Services		Yes	Infrastructure	Housing	1,950	1,950						Kalahong 2	New	
	Human Settlements	Payneville Ext 1(1000) Essential Services		Yes	Infrastructure	Housing	3,114	3,114						Kalahong 2	New	
	Human Settlements	Pinnowville Land Purchase		Yes	Infrastructure	Other	11,608	11,608						Operational Equipment	New	
	Human Settlements	Plus 15 & 88 Palmietfontein/ Tinasorko x4		Yes	Infrastructure	Housing	24	24						Corporate	New	
	Human Settlements	Purchase of Modderfontein 76-JRPh of Ph 7		Yes	Infrastructure	Housing	33	33						Corporate	New	
	Human Settlements	PURCHASE OF PORTION 269 (A PORTION OF PORTION 262 OF THE FARM		Yes	Infrastructure	Housing	709	709						Corporate	New	
	Human Settlements	PURCHASE OF PORTION 34 OF THE FARM PUTFONTEIN 26 IR (Mayfield Ext 9)		Yes	Infrastructure	Housing	2,402	2,402						Corporate	New	
	Human Settlements	Putfontein 26 IR Ph 102 Essential Services (Mayfield Ext 9)		Yes	Infrastructure	Housing	7,285	7,285						Kempton Park	New	
	Human Settlements	Putfontein 26 IR Ph 269 Essential Services (Mayfield Ext 11)		Yes	Infrastructure	Housing	518	518						Kempton Park	New	
	Human Settlements	Refurbishment of Rental Property		Yes	Infrastructure	Housing	9,154	9,154						Corporate	Renew	
	Human Settlements	Refurbishment of Rental Property		Yes	Infrastructure	Housing	15,000	15,000						Corporate	Renew	
	Human Settlements	Roads & Stormwater to Essential Services Project Areas.		Yes	Infrastructure	Housing	81,136	14,821	20,136	8,000	15,000	18,000	Edenvalle	New		
	Human Settlements	South informal Settlement Q/Wins		Yes	Infrastructure	Housing	220	220						Corporate	New	
	Human Settlements	Tembisa Urban Renewal Framework Projects		Yes	Infrastructure	Housing	37,656	37,656						Tembisa	New	
	Human Settlements	Tsakane X 10 Essential service sical p/ject		Yes	Infrastructure	Housing	173	173				20,000	17,656	Tsakane	New	
	Human Settlements	Tsakane X 17 Land Purchase		Yes	Infrastructure	Housing	132	132						Tsakane	New	
	Human Settlements	Upgrade services Riverside, Mashimimi		Yes	Infrastructure	Other	275	275						Corporate	Renew	
	Human Settlements	Vehicles		Yes	Other Assets	Other Motor Vehicles	439	439						Operational Equipment	New	
	Human Settlements	Vehicles		Yes	Other Assets	Other Motor Vehicles	2,084	384	384	700	500	500	Operational Equipment	Renew		
	Human Settlements	Vlaakfontein Portion 36 Essential services		Yes	Infrastructure	Housing	4,437	4,437						Corporate	Renew	
	Human Settlements	Witboortje 117IR		Yes	Infrastructure	Housing	14,000	14,000	14,000				Operational Equipment	New		
	Human Settlements	Zorkizwe Proper Ext 1 & 2 Sanitation System		Yes	Infrastructure	Housing	2,795	2,795						Corporate	New	
	Human Settlements	Tembisa Urban Renewal Framework Projects		Yes	Infrastructure	Housing	21,000	21,000						Tembisa	New	
	ICT	Acquisition of Electronic document Management system		Yes	Infrastructure	Other	22,600	22,600			5,000	8,000	6,000	Operational Equipment	New	
ICT	Business Intelligence		Yes	Infrastructure	Other	1,918	1,918						Operational Equipment	New		
ICT	Database Security		Yes	Infrastructure	Other	29,000	29,000						Operational Equipment	New		
ICT	DCS: Access Point Network for mobility such as 3G and urban management		Yes	Infrastructure	Other	60,000	60,000			5,000	12,000	12,000	Duduza	New		
ICT	Unified Command Centre		Yes	Infrastructure	Other	41,000	41,000				15,000	10,000	Operational Equipment	New		
ICT	DCS: Redundancy and Peering with Network Operators		Yes	Infrastructure	Other	14,000	14,000				28,000	13,000	Operational Equipment	New		
ICT	DCS: Wireless Security		Yes	Infrastructure	Other	12,000	12,000				5,000	7,000	Operational Equipment	New		
ICT	DCS: 1st Tier Internet Exchange		Yes	Infrastructure	Other	30,000	30,000				5,000	2,000	Operational Equipment	New		
ICT	DCS Network Management System		Yes	Infrastructure	Other	25,000	25,000					15,000	Boksburg	New		
ICT	DCS Re-configuration of Wireless Network		Yes	Infrastructure	Other	53	53				15,000	5,000	Operational Equipment	New		
ICT	Development of IP Telephony and VOIP		Yes	Infrastructure	Other	8,769	8,769						Operational Equipment	New		
ICT	Enterprise Architecture/ Business process management		Yes	Infrastructure	Other	55,234	55,234	23,234	10,000	12,000			Operational Equipment	New		
ICT	Enterprise Architecture/ Business process management including Document and R		Yes	Infrastructure	Other	36,647	36,647						Operational Equipment	New		
ICT	Fibre Backbone		Yes	Infrastructure	Other	165,818	13,424	37,818	40,000	48,000			Operational Equipment	Renew		
ICT	Fibre Backbone		Yes	Infrastructure	Other	13,424	13,424	13,424					Corporate	New		
ICT	Fibre Verification for excess capacity towards digital city		Yes	Infrastructure	Other	25,889	25,889	25,889					Operational Equipment	New		
ICT	Fix the fibre breakages and new links for Digital City positioning to be an Internet S		Yes	Infrastructure	Other	883	883						Operational Equipment	New		
ICT	ICT Equipment		Yes	Other Assets	Office Equipment	4,496	906						Operational Equipment	New		
ICT	ICT Equipment		Yes	Other Assets	Office Equipment	4,496	950			1,200	1,440		Operational Equipment	New		

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

GT000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget																				
Municipal Vote/Capital project			Program/Project description			IDP	Project number	Goal code	Approved (Yes/No)	Asset Class		Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information	
									6	3		3		Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
R thousand	ICT	Infrastructure Hardware Servers			Yes	Infrastructure	Other	119	119	—									Operational Equipment	New
	ICT	installation of equipments parameters at TERACO for the establishment of PoP (g)			Yes	Infrastructure	Other	27 807	27 807	—									Operational Equipment	New
	ICT	IT Networks			Yes	Infrastructure	Other	3 386	3 386	—									Operational Equipment	New
	ICT	Migration to Next Generation Network			Yes	Infrastructure	Other	43 031	10 831	10 831	11 300	9 500	11 400						Operational Equipment	Renew
	ICT	Office Furniture			Yes	Other Assets	Office Equipment	337	337	—									Operational Equipment	New
	ICT	Office Furniture			Yes	Other Assets	Office Equipment	1 524	326	326	340	390	468						Operational Equipment	New
	ICT	Security for ICT Infrastructure			Yes	Infrastructure	Other	20 944	3 644	3 644	6 300	5 000	6 000					Corporate	Renew	
	ICT	Service Provider Core Infrastructure			Yes	Infrastructure	Other	11 844	11 844	—									Operational Equipment	New
	ICT	Upgrade of Data Centers and Disaster Recovery centre			Yes	Infrastructure	Other	18 097	2 397	2 397	2 500	6 000	7 200					Operational Equipment	Renew	
	ICT	Upgrade of the Call Manager with automated reporting capability			Yes	Infrastructure	Other	2 452	652	652	700	500	600					Gernistown	Renew	
	ICT	Upgrading aged server equipment			Yes	Infrastructure	Other	17 284	5 984	5 984	2 500	4 000	4 800					Operational Equipment	Renew	
	ICT	Business Intelligence System			Yes	Infrastructure	Other	7 712	6 712	6 712	1 000							Operational Equipment	New	
	ICT	Business Process Re-Engineering			Yes	Infrastructure	Other	24 671	7 671	7 671	17 000							Corporate	Renew	
	ICT	Credit Control and Debt Management System			Yes	Infrastructure	Other	7 712	6 712	6 712	1 000							Temblisa	New	
	ICT	Customer Revenue Call Centre			Yes	Infrastructure	Other	8 753	5 753	5 753	3 000							Corporate	New	
	ICT	Payment Receiving System			Yes	Infrastructure	Other	4 794	4 794	—									Gernistown	New
	IDP	CBP Projects			Yes	Infrastructure	Other	4 843	4 843	—									Operational Equipment	New
	IDP	ICT Equipment			Yes	Other Assets	Office Equipment	10	10	—									Operational Equipment	New
	Internal Audit	ICT Equipment			Yes	Other Assets	Office Equipment	22	22	—									Operational Equipment	New
	Internal Audit	ICT Equipment			Yes	Other Assets	Office Equipment	348	48	48	100	100	100						Operational Equipment	New
	Internal Audit	Office Furniture			Yes	Other Assets	Office Equipment	17	17	—									Operational Equipment	New
	Internal Audit	Office Furniture			Yes	Other Assets	Office Equipment	300	—	—	100	100	100						Operational Equipment	New
	Internal Audit	Other equipment			Yes	Other Assets	Office Equipment	60	—	—	20	20	20						Operational Equipment	New
	Internal Audit	ICT Equipment			Yes	Other Assets	Office Equipment	189	189	—									Operational Equipment	New
	Internal Audit	ICT Equipment			Yes	Other Assets	Office Equipment	655	175	175	200	140	140						Operational Equipment	New
	Internal Audit	Office Furniture			Yes	Other Assets	Office Equipment	20	20	—									Operational Equipment	New
Internal Audit	Office Furniture			Yes	Other Assets	Office Equipment	175	29	29	80	30	36						Operational Equipment	New	
Internal Audit	Other Equipment			Yes	Other Assets	Office Equipment	4	4	—									Operational Equipment	New	
Internal Audit	Other Equipment			Yes	Other Assets	Office Equipment	44	—	—	15	15	14						Operational Equipment	New	
Internal Audit	Upgrade of Office building			Yes	Other Assets	Other Land and Buildings	78	78	—									Operational Equipment	New	
Internal Audit	Upgrade of Office building			Yes	Other Assets	Other Land and Buildings	120	24	24	40	26	30						Operational Equipment	Renew	
Internal Audit	Vehicles			Yes	Other Assets	Other Motor Vehicles	146	146	—									Operational Equipment	New	
Internal Audit	Vehicles			Yes	Other Assets	Other Motor Vehicles	468	—	—	150	150	168						Operational Equipment	Renew	
Legislature Office	ICT Equipment			Yes	Other Assets	Office Equipment	1 720	1 720	—									Operational Equipment	New	
Legislature Office	ICT Equipment			Yes	Other Assets	Office Equipment	70	70	—									Operational Equipment	New	
Legislature Office	ICT Equipment			Yes	Other Assets	Office Equipment	9	9	—									Operational Equipment	New	
Legislature Office	ICT Equipment			Yes	Other Assets	Office Equipment	30	30	—									Operational Equipment	New	
Legislature Office	ICT Equipment			Yes	Other Assets	Office Equipment	33	33	—									Operational Equipment	New	
Legislature Office	ICT Equipment			Yes	Other Assets	Office Equipment	5	5	—									Operational Equipment	New	
Legislature Office	ICT Equipment			Yes	Other Assets	Office Equipment	8 000	—	—	2 000	3 000	3 000						Operational Equipment	New	
Legislature Office	ICT Equipment			Yes	Other Assets	Office Equipment	29	29	—									Operational Equipment	New	
Legislature Office	ICT Equipment			Yes	Other Assets	Office Equipment	173	173	—									Operational Equipment	New	
Legislature Office	ICT Equipment			Yes	Other Assets	Office Equipment	10	10	—									Operational Equipment	New	
Legislature Office	ICT Equipment			Yes	Other Assets	Office Equipment	19	19	—									Operational Equipment	New	
Legislature Office	ICT Equipment			Yes	Other Assets	Office Equipment	38	38	—									Operational Equipment	New	
Legislature Office	ICT Equipment			Yes	Other Assets	Office Equipment	36	36	—									Operational Equipment	New	
Legislature Office	ICT Equipment			Yes	Other Assets	Office Equipment	8 100	—	—	2 100	3 000	3 000						Operational Equipment	New	
Legislature Office	Office Furniture			Yes	Other Assets	Office Equipment	9	9	—									Operational Equipment	New	
Legislature Office	Other Equipment			Yes	Other Assets	Office Equipment	26	26	—									Operational Equipment	New	
Legislature Office	Other Equipment			Yes	Other Assets	Office Equipment	5	5	—									Operational Equipment	New	

[illegible]

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

Municipal Vote/Capital project										Supporting Table SA3e Detailed capital budget									
R thousand	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information						
								Audited Outcome 2010/11	Current Year Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal					
R thousand	Roads and Stormwater	Atteridgeville Spout food management		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	4,337	4,337	-	10,000	5,000	3,000	Kempston Park	Renew					
	Roads and Stormwater	Atteridgeville Spout food management		Yes	Infrastructure	Roads, Stormwater & bridges	23,274	649	5,274	-	-	-	Corporate	Renew					
	Roads and Stormwater	Bedfordview Stormwater Protection		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	23,938	77	1,438	4,000	4,000	Operational Equipment	Renew						
	Roads and Stormwater	Bedfordview Stormwater Protection		Yes	Infrastructure	Roads, Stormwater & bridges	77	77	-	-	-	Corporate	Renew						
	Roads and Stormwater	Bedfordview, Geometric Rd Improvement		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	6	6	-	-	-	Kempston Park	Renew						
	Roads and Stormwater	Bedfordview, Geometric Rd Improvement		Yes	Infrastructure	Roads, Stormwater & bridges	9,114	-	2,014	2,000	100	Corporate	Renew						
	Roads and Stormwater	Bedfordview, Geometric Rd Improvement		Yes	Infrastructure	Roads, Stormwater & bridges	2,500	-	-	500	2,000	Corporate	Renew						
	Roads and Stormwater	Bergville Drive, Reconstruction & widening		Yes	Infrastructure	Roads, Stormwater & bridges	170	170	-	-	-	Corporate	Renew						
	Roads and Stormwater	Bluegumview Taxi Rank		Yes	Infrastructure	Other	4,823	4,823	-	-	-	Boksburg	Renew						
	Roads and Stormwater	Boksburg Civic Centre, Modernization of the lift system		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	10,113	10,113	-	-	-	Benoni	Renew						
	Roads and Stormwater	Boksburg Dam Overflow		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	1,711	1,711	-	-	-	Boksburg	Renew						
	Roads and Stormwater	Bus Wash Machine Boksburg Depot		Yes	Infrastructure	Roads, Stormwater & bridges	384	384	-	-	-	Edenvalle	Renew						
	Roads and Stormwater	Buendal SW Upgrade: Edenvalle C2011-2012)		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	4,750	4,750	-	-	-	Corporate	Renew						
	Roads and Stormwater	Const. Of Small Holding Roads		Yes	Infrastructure	Roads, Stormwater & bridges	4,794	-	4,794	-	-	Corporate	New						
	Roads and Stormwater	Const. Of Small Holding Roads		Yes	Infrastructure	Roads, Stormwater & bridges	13,000	-	-	4,000	5,000	4,000	Corporate	New					
	Roads and Stormwater	Const. Of Small Holding Roads		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	185	185	-	-	-	Daveyton	Renew						
	Roads and Stormwater	Construct Daveyton CBD/N12 Interchange		Yes	Infrastructure	Roads, Stormwater & bridges	575	-	575	-	-	Daveyton	New						
	Roads and Stormwater	Construct Daveyton CBD/N12 Interchange		Yes	Infrastructure	Roads, Stormwater & bridges	19,000	4,285	-	1,000	10,000	8,000	Daveyton	New					
	Roads and Stormwater	Construct Daveyton CBD/N12 Interchange		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	4,285	-	-	-	-	Kempston Park	Renew						
	Roads and Stormwater	Construction of Sontonga Steel		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	58	58	-	-	-	Alberton	Renew						
	Roads and Stormwater	Construction, Alberton retention dam		Yes	Infrastructure	Roads, Stormwater & bridges	3,000	-	-	1,000	1,000	1,000	Tsakane	New					
	Roads and Stormwater	Contribution Township Development		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	1,618	1,618	-	-	-	Kempston Park	Renew						
	Roads and Stormwater	Croydon Bulk SW System		Yes	Infrastructure	Roads, Stormwater & bridges	4,356	6,662	-	1,000	-	Corporate	New						
	Roads and Stormwater	Croydon Bulk SW System		Yes	Infrastructure	Roads, Stormwater & bridges	6,662	-	-	-	-	Daveyton	Renew						
	Roads and Stormwater	Daveyton Station Taxi Rank		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	1,079	1,079	-	-	-	Daveyton	Renew						
	Roads and Stormwater	Daveyton Station Taxi Rank (C/F)		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	1,796	-	-	200	1,500	Operational Equipment	Renew						
Roads and Stormwater	De-silting Elsburg dam		Yes	Infrastructure	Roads, Stormwater & bridges	9,846	96	-	250	1,500	Operational Equipment	Renew							
Roads and Stormwater	Doubling Barry Masala Rd		Yes	Infrastructure	Roads, Stormwater & bridges	5,479	479	-	5,000	-	Duduza	New							
Roads and Stormwater	East Duduza Plan Link Rd K136 & Rd 1894		Yes	Infrastructure	Roads, Stormwater & bridges	519	519	-	-	-	Benoni	Renew							
Roads and Stormwater	East Duduza Plan Link Rd K136 & Rd 1894		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	10,959	-	959	4,000	3,000	Operational Equipment	Renew							
Roads and Stormwater	East Puffertien, Upgr of First Road		Yes	Infrastructure	Roads, Stormwater & bridges	1,639	1,639	-	-	-	Springs	Renew							
Roads and Stormwater	East Puffertien, Upgr of First Road		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	18,288	-	288	3,000	7,000	8,000	Corporate	New						
Roads and Stormwater	East Springs Upgr of Mt Mzimba & West Rds		Yes	Infrastructure	Roads, Stormwater & bridges	826	826	-	-	-	Corporate	Renew							
Roads and Stormwater	East, Construction of K26		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	1,979	-	-	-	-	Corporate	Renew							
Roads and Stormwater	East, Replacement of Traffic Signals with LED Heads		Yes	Infrastructure	Roads, Stormwater & bridges	479	479	-	-	-	Corporate	Renew							
Roads and Stormwater	East, Replacement of Traffic Signals with LED Heads		Yes	Infrastructure	Roads, Stormwater & bridges	479	479	-	-	-	Operational Equipment	New							
Roads and Stormwater	East, 'Ohi Han, Const of Stormwater Sys		Yes	Infrastructure	Roads, Stormwater & bridges	479	479	-	-	-	Operational Equipment	New							
Roads and Stormwater	East, Construction of Roads & Stormwater Payreille & Slovo Park		Yes	Infrastructure	Roads, Stormwater & bridges	3,959	223	-	-	-	Operational Equipment	New							
Roads and Stormwater	East, Construction of Stormwater Outfall Sandpan Areas		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	223	223	-	-	-	Benoni	Renew							
Roads and Stormwater	East, Construction of Stormwater Outfall Sandpan Areas		Yes	Infrastructure	Roads, Stormwater & bridges	12,979	479	-	500	5,000	7,000	Operational Equipment	New						
Roads and Stormwater	East, Daveyton, Edenvalle, Slovo Park and Weigedacht Roads & Stormwater		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	10,234	10,234	-	-	-	Operational Equipment	New							
Roads and Stormwater	East, Daveyton, Edenvalle, Slovo Park and Weigedacht Roads & Stormwater		Yes	Infrastructure	Roads, Stormwater & bridges	14,383	14,383	-	-	-	Edenvalle	Renew							
Roads and Stormwater	East, Eastern Region, Upgr of Rds Depots		Yes	Infrastructure	Roads, Stormwater & bridges	1,979	479	-	500	500	Operational Equipment	Renew							
Roads and Stormwater	East, Edenvalle Stormwater		Yes	Infrastructure	Roads, Stormwater & bridges	1,979	479	-	-	-	Edenvalle	New							
Roads and Stormwater	East, Implement Traffic Signals		Yes	Infrastructure	Roads, Stormwater & bridges	6,877	2,877	-	-	-	Corporate	New							
Roads and Stormwater	East, Kwa-Thema Stormwater		Yes	Infrastructure	Roads, Stormwater & bridges	3,959	959	-	1,000	-	Corporate	New							
Roads and Stormwater	East, Kwa-Thema Stormwater		Yes	Infrastructure	Roads, Stormwater & bridges	1,959	959	-	-	-	Daveyton	Renew							
Roads and Stormwater	East, Kwa-Thema Stormwater		Yes	Infrastructure	Roads, Stormwater & bridges	6,877	2,877	-	-	-	Kwa-Thema	New							
Roads and Stormwater	East, Kwatsadza Roads & Stormwater		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	10,226	10,226	-	-	-	Kwa-Thema	Renew							
Roads and Stormwater	East, Kwatsadza Roads & Stormwater		Yes	Infrastructure	Roads, Stormwater & bridges	14,383	14,383	-	-	-	Kwa-Thema	New							
Roads and Stormwater	East, Leachville Roads & Stormwater		Yes	Infrastructure	Roads, Stormwater & bridges	3,877	2,877	-	-	-	Kaohong 2	New							
Roads and Stormwater	East, Upgrade Joe Mzameni Road Kwa-Thema		Yes	Infrastructure	Roads, Stormwater & bridges	9,075	1,500	3,000	-	-	Kwa-Thema	Renew							
Roads and Stormwater	East, Valsburg, Leachville and Kingsway Roads & Stormwater		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	10,039	10,039	-	-	-	Benoni	Renew							

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

GT000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget		Municipal Vote/Capital project	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project information	
										Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
R thousand						6	3	3								
Roads and Stormwater	East, Westville, Leachville and Kingsway Roads & Stormwater		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	4,986						Corporate	New
Roads and Stormwater	East Benoni, Const of S W Outfall Rynfield		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	184	184	—	—	—	—	Benoni	Renew
Roads and Stormwater	East Benoni, Const of S W Outfall Rynfield		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	17,479	17,479	479	4,000	8,000	5,000	Benoni	New
Roads and Stormwater	East Brakpan, Const of Fagunson Road		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	150	150	—	—	—	—	Brakpan	Renew
Roads and Stormwater	East Brakpan, Const of Fagunson Road		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	2,479	2,479	—	2,000	—	—	Brakpan	New
Roads and Stormwater	East Drakley, Upg Int Clover & Oudini Rd		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	685	685	—	—	—	—	Corporate	Renew
Roads and Stormwater	Traffic Signs: East		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	53	53	—	—	—	—	Corporate	New
Roads and Stormwater	East Eastern Reg, Impl New Traffic Sign		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	2,979	2,979	479	500	1,000	1,000	Vodloous	New
Roads and Stormwater	East Eastern Reg, Upgr of Pav & Sidewalks		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	914	914	—	—	—	—	Benoni	Renew
Roads and Stormwater	East Kwa-Thema, Implement of Stwater Sys		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	479	479	—	—	—	—	Kwa-Thema	New
Roads and Stormwater	Eastleigh Spruit Channel		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	1,128	1,128	—	—	—	—	Corporate	Renew
Roads and Stormwater	Eastleigh Spruit Channel		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	31,331	31,331	3,331	10,000	10,000	8,000	Nigel	Renew
Roads and Stormwater	Elandsfontein, SW Implementation (North)		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	4,979	4,979	479	1,000	2,500	1,000	Kwa-Thema	Renew
Roads and Stormwater	EPWP Projects		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	5,966	5,966	—	—	—	—	Operational Equipment	New
Roads and Stormwater	Esangweni Pedestrian facilities/bridge		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	212	212	—	—	—	—	Corporate	Renew
Roads and Stormwater	Esangweni Pedestrian facilities/bridge		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	11,884	11,884	384	500	6,000	5,000	Operational Equipment	New
Roads and Stormwater	Geometric Road Improvements (North)		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	2,504	2,504	—	—	—	—	Corporate	Renew
Roads and Stormwater	Geometric Road Improvements (North)		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	8,959	8,959	959	2,000	3,000	3,000	Operational Equipment	Renew
Roads and Stormwater	Greater Tembisia Roads and SW		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	4,884	4,884	384	500	1,000	3,000	Operational Equipment	New
Roads and Stormwater	Greater Tembisia Roads and SW		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	105,672	105,672	—	—	—	—	Tembisa	New
Roads and Stormwater	Greater Tembisia Roads and SW C/F		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	1,184	1,184	—	—	—	—	Tembisa	Renew
Roads and Stormwater	Greater Tembisia Roads and SW C/F		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	2,788	2,788	—	—	—	—	Tembisa	Renew
Roads and Stormwater	Greater Tembisia Roads and SW MIG		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	47,937	47,937	—	—	—	—	Tembisa	Renew
Roads and Stormwater	Hamelia / Buendel SW System Implementation		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	10,784	10,784	4,784	5,000	500	500	Operational Equipment	New
Roads and Stormwater	Hamelia Dam System Implementation		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	2,140	2,140	—	—	—	—	Corporate	Renew
Roads and Stormwater	ICT Equipment		Other Assets	Office Equipment		Yes	Other Assets	Office Equipment	769	769	—	—	—	—	Operational Equipment	New
Roads and Stormwater	Impala Park Stormwater System Northrop Rd etc		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	4,237	4,237	1,237	1,000	1,000	1,000	Operational Equipment	New
Roads and Stormwater	Traffic Signal Upgrades: South		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	4,992	4,992	192	2,800	2,000	—	Corporate	Renew
Roads and Stormwater	Traffic Signal Upgrades: South		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	1,161	1,161	—	—	—	—	Corporate	Renew
Roads and Stormwater	Implement Traffic Signals		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	3,959	3,959	959	6,000	6,500	6,500	Operational Equipment	New
Roads and Stormwater	Install SW in Palm Ridge		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	532	532	—	—	—	—	Corporate	Renew
Roads and Stormwater	Install SW in Palm Ridge		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	2,013	2,013	—	—	—	—	Corporate	Renew
Roads and Stormwater	Integrated Rapid Public Transport Network(RPTN)		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	9,418	9,418	1,918	2,500	2,500	2,500	Operational Equipment	New
Roads and Stormwater	Isandovalle Erosion Protection Impl (North)		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	4,916	4,916	—	—	—	—	Corporate	Renew
Roads and Stormwater	Isandovalle Erosion Protection Impl (North)		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	5,078	5,078	—	—	—	—	Corporate	Renew
Roads and Stormwater	Kaol Spruit rehabilitation		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	2,126	2,126	1,726	200	100	100	Operational Equipment	Renew
Roads and Stormwater	Kempton Park Depot		Other Assets	Other Land and Buildings		Yes	Other Assets	Other Land and Buildings	5,096	5,096	96	500	500	4,000	Operational Equipment	Renew
Roads and Stormwater	Kempton Park Depot		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	7,774	7,774	4,315	5,000	1,500	—	Kempton Park	Renew
Roads and Stormwater	Kingsway Leachville: Roads & SW		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	10,815	10,815	—	—	—	—	Kempton Park	Renew
Roads and Stormwater	Kingsway Leachville: Roads & SW		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	10,160	10,160	—	—	—	—	Corporate	Renew
Roads and Stormwater	Kraat Barbara Road Intersection Upgrade		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	4,796	4,796	—	—	—	—	Alberton	New
Roads and Stormwater	Magapula Heights Road and SW Phase-4		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	1,250	1,250	—	—	250	1,000	Operational Equipment	Renew
Roads and Stormwater	Minor Extensions to Stormwater: South		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	389	389	—	—	—	—	Corporate	Renew
Roads and Stormwater	Minor Extensions to Stormwater: South		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	2,375	2,375	575	600	600	600	Germiston	Renew
Roads and Stormwater	Minor Road Improvements: East		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	1,979	1,979	479	500	500	500	Corporate	Renew
Roads and Stormwater	Minor Works for Roads and Stormwater		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	967	967	—	—	—	—	Corporate	Renew
Roads and Stormwater	Modernisation Replacement of Lifts at Germiston City Hall		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	2,909	2,909	959	650	650	650	Operational Equipment	Renew
Roads and Stormwater	Modernisation Replacement of Lifts in the BENONI CIVIC CENTRE		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	632	632	—	—	—	—	Germiston	Renew
Roads and Stormwater	Monument Road		Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	1,655	1,655	—	—	500	4,000	Benoni	Renew
Roads and Stormwater			Infrastructure	Roads, Stormwater & bridges		Yes	Infrastructure	Roads, Stormwater & bridges	4,500	4,500	—	—	—	—	Operational Equipment	New

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

GT0000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget														
Municipal Vote/Capital project														
R thousand	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information	
								Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
		2	6	3	3									
Roads and Stormwater	New Market Park Stormwater Drainage		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	597	597	-					Corporate	New
Roads and Stormwater	New Roads Depot, Vosloorus		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	288	288	-					Vosloorus	New
Roads and Stormwater	New Vosloorus Taxi Rank		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	316	316	-					Vosloorus	New
Roads and Stormwater	Oakmoor Taxi Rank (M/G)		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	2,229	2,229	-					Corporate	Renew
Roads and Stormwater	Oakmoor Taxi Rank B C/F		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	110	110	-					Corporate	Renew
Roads and Stormwater	Office Furniture		Yes	Other Assets	Office Equipment	413	413	-					Operational Equipment	New
Roads and Stormwater	Office Furniture		Yes	Other Assets	Office Equipment	1,148	248	300	300				Operational Equipment	New
Roads and Stormwater	Other Equipment		Yes	Other Assets	Office Equipment	31	31	-					Operational Equipment	New
Roads and Stormwater	Other Equipment		Yes	Other Assets	Office Equipment	651	201	150	150				Operational Equipment	New
Roads and Stormwater	Paving & Sidewalks: East		Yes	Infrastructure	Roads, Stormwater & bridges	1,938	1,438						Tembisa	New
Roads and Stormwater	Pedestrian Management: east		Yes	Infrastructure	Roads, Stormwater & bridges	4,000		500	2,000	2,000			Operational Equipment	New
Roads and Stormwater	Pedestrian Management: North		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	1,091	1,091	-					Corporate	Renew
Roads and Stormwater	Pedestrian Management: North		Yes	Infrastructure	Roads, Stormwater & bridges	5,959	959	5,000	6,000	6,000			Operational Equipment	New
Roads and Stormwater	Phola Park Roads and SW		Yes	Infrastructure	Roads, Stormwater & bridges	3,700		500	1,500	1,700			Operational Equipment	New
Roads and Stormwater	Pomona Roads (Constants, Decdar, etc)		Yes	Infrastructure	Roads, Stormwater & bridges	6,750		750	3,000	3,000			Operational Equipment	New
Roads and Stormwater	Pomona Stormwater System		Yes	Infrastructure	Roads, Stormwater & bridges	9,066	96	1,000	2,000	6,000			Operational Equipment	New
Roads and Stormwater	Pretoria Road Upgrading		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	2,368	2,368	-					Corporate	Renew
Roads and Stormwater	Pretoria Road Upgrading		Yes	Infrastructure	Roads, Stormwater & bridges	16,979	479	3,500	6,000	7,000			Corporate	Renew
Roads and Stormwater	Provide Durswart Station Modal Transfer		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	202	202	-					Corporate	Renew
Roads and Stormwater	Provide Palm Ridge Taxi Rank		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	173	173	-					Corporate	Renew
Roads and Stormwater	Provide Windmill Park Taxi Rank		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	170	170	-					Corporate	Renew
Roads and Stormwater	Quinine Rd Stormwater System		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	3,406	3,406	-					Corporate	Renew
Roads and Stormwater	Quinine Rd Stormwater System		Yes	Infrastructure	Roads, Stormwater & bridges	11,918	1,918	2,000	4,000	4,000			Operational Equipment	New
Roads and Stormwater	Raceview Stormwater Drainage		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	729	729	-					Corporate	Renew
Roads and Stormwater	Ravenswood Rd Construction (Future)		Yes	Infrastructure	Roads, Stormwater & bridges	200		-		200			Operational Equipment	New
Roads and Stormwater	Reconstruct Linton Jones Railway Crossing		Yes	Infrastructure	Roads, Stormwater & bridges	3,000		3,000					Operational Equipment	Renew
Roads and Stormwater	Reconstruction of Nienmann Road		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	410	410	-					Corporate	Renew
Roads and Stormwater	Reconstruction of Nienmann Road		Yes	Infrastructure	Roads, Stormwater & bridges	6,000		1,000	5,000				Operational Equipment	Renew
Roads and Stormwater	Renab. Of Roads: From Opex		Yes	Infrastructure	Roads, Stormwater & bridges	100,000		-					Operational Equipment	Renew
Roads and Stormwater	Renab. Of Roads: From Opex		Yes	Infrastructure	Roads, Stormwater & bridges	100,000		-					Operational Equipment	Renew
Roads and Stormwater	Rehabilitate Dam Spillways		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	522	522	-					Corporate	Renew
Roads and Stormwater	Rehabilitate Dam Spillways		Yes	Infrastructure	Roads, Stormwater & bridges	6,979	479	500	3,000	3,000			Corporate	Renew
Roads and Stormwater	Rehabilitate Roads in Eastern Region		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	10,164	10,164	-					Benoni	Renew
Roads and Stormwater	Rehabilitate Roads in Eastern Region		Yes	Infrastructure	Roads, Stormwater & bridges	13,918	1,918	34,000	39,000	38,000			Corporate	Renew
Roads and Stormwater	Rehabilitation of roads: South		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	21,058	21,058	-					Corporate	Renew
Roads and Stormwater	Rehabilitation of roads: South		Yes	Infrastructure	Roads, Stormwater & bridges	40,205	16,205	40,000	42,000	42,000			Operational Equipment	Renew
Roads and Stormwater	Rehabilitation of roads: South		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	16,431	16,431	-					Corporate	Renew
Roads and Stormwater	Rehabilitation of roads: North		Yes	Infrastructure	Roads, Stormwater & bridges	4,870	1,870	36,000	41,000	41,000			Operational Equipment	Renew
Roads and Stormwater	Rehabilitation of roads: (North) to Opex		Yes	Infrastructure	Roads, Stormwater & bridges	115,000		-					Operational Equipment	Renew
Roads and Stormwater	Replace lifts in the springs civic centre		Yes	Infrastructure	Other	763	763	-					Springs	New
Roads and Stormwater	Replace A/C system in Springs Civic		Yes	Infrastructure	Other	138	138	-					Springs	New
Roads and Stormwater	Aerotropolis Rhodesfield Road Network		Yes	Infrastructure	Roads, Stormwater & bridges	12,000		5,000	12,000	24,000			Corporate	New
Roads and Stormwater	Road Based SPTN for Vosloorus 2010		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	1,351	1,351	-					Vosloorus	Renew
Roads and Stormwater	Roads & Stormwater Rondebult/Bullepark		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	5,000	5,020	-					Kempton Park	Renew
Roads and Stormwater	Roads & Stormwater Rondebult/Bullepark		Yes	Infrastructure	Roads, Stormwater & bridges	4,275	575	500	1,500	1,700			Operational Equipment	New
Roads and Stormwater	Tertiary Roads: North		Yes	Infrastructure	Roads, Stormwater & bridges	25,274	5,274	35,000	20,000	20,000			Corporate	New
Roads and Stormwater	Tertiary Roads: North		Yes	Infrastructure	Roads, Stormwater & bridges	65,000		34,000	25,000	23,000			Operational Equipment	New
Roads and Stormwater	Tertiary Roads: East		Yes	Infrastructure	Roads, Stormwater & bridges	6,518	6,518	-					Corporate	Renew
Roads and Stormwater	Roads on Dolomite		Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	23,212	6,712	5,000	5,000	5,000			Operational Equipment	New
Roads and Stormwater	Roads on Dolomite		Yes	Infrastructure	Roads, Stormwater & bridges	86,000		30,000	30,000	26,000			Operational Equipment	New
Roads and Stormwater	Roads: Low Cost Housing: East		Yes	Infrastructure	Roads, Stormwater & bridges	58,000		20,000	19,000	19,000			Operational Equipment	New

GT000 Ekurhuleni Metro - Supporting Table SA3e Detailed capital budget																
Municipal Vote/Capital project		Program/Project description		Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information	
R thousand					2	6	3	3		Audited Outcome 2010/11	Current Year Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
Roads and Stormwater	Roads and Stormwater	Roads, Low Cost Housing, South				Yes	Infrastructure	Roads, Stormwater & bridges	90,000		-	30,000	30,000	30,000	Gemston Corporate	Renew
Roads and Stormwater	Roads and Stormwater	Rondebbul Taxi Rank				Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	170	170	-				Corporate	Renew
Roads and Stormwater	Roads and Stormwater	Rover St Widening in Henville (Future)				Yes	Infrastructure	Roads, Stormwater & bridges	500	580	-			500	Corporate	Renew
Roads and Stormwater	Roads and Stormwater	Sidewalks General				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	2,429		479				Operational Equipment	New
Roads and Stormwater	Roads and Stormwater	Sidewalks General (2Kalelhong CCC)				Yes	Infrastructure	Roads, Stormwater & bridges	618	618					Kalelhong	Renew
Roads and Stormwater	Roads and Stormwater	Sidewalks General (2Kalelhong CCC)				Yes	Infrastructure	Roads, Stormwater & bridges	2,129		479				Kalelhong	New
Roads and Stormwater	Roads and Stormwater	Sidewalks General (Boksburg CCC)				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	224	224					Boksburg	Renew
Roads and Stormwater	Roads and Stormwater	Sidewalks General (Boksburg CCC)				Yes	Infrastructure	Roads, Stormwater & bridges	2,129		479				Boksburg	New
Roads and Stormwater	Roads and Stormwater	Sidewalks General (Boksburg CCC)				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	403	403	-				Gemston	Renew
Roads and Stormwater	Roads and Stormwater	Sidewalks General (Boksburg CCC)				Yes	Infrastructure	Roads, Stormwater & bridges	2,129		479				Gemston	New
Roads and Stormwater	Roads and Stormwater	Sidewalks General (Kalelhong CCC)				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	620	620	-				Kalelhong	Renew
Roads and Stormwater	Roads and Stormwater	Sidewalks General (Kalelhong CCC)				Yes	Infrastructure	Roads, Stormwater & bridges	2,129		479				Kalelhong	New
Roads and Stormwater	Roads and Stormwater	Sidewalks General (Thokoza CCC)				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	618	618	-				Tokoza	Renew
Roads and Stormwater	Roads and Stormwater	Sidewalks General (Thokoza CCC)				Yes	Infrastructure	Roads, Stormwater & bridges	2,129		479				Tokoza	New
Roads and Stormwater	Roads and Stormwater	Sidewalks General (Vosloorus CCC)				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	594	594	-				Vosloorus	Renew
Roads and Stormwater	Roads and Stormwater	Sidewalks General (Vosloorus CCC)				Yes	Infrastructure	Roads, Stormwater & bridges	2,129		479				Vosloorus	New
Roads and Stormwater	Roads and Stormwater	Silt & rubbish trap: Boksburg lake				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	682	682	-				Boksburg	Renew
Roads and Stormwater	Roads and Stormwater	Silt & rubbish trap: Boksburg lake				Yes	Infrastructure	Roads, Stormwater & bridges	9,788		288		8,000		Boksburg	New
Roads and Stormwater	Roads and Stormwater	Someveld Stormwater Upgrading				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	552	552	-				Corporate	Renew
Roads and Stormwater	Roads and Stormwater	Someveld Stormwater Upgrading				Yes	Infrastructure	Roads, Stormwater & bridges	1,979		479		1,000		Corporate	Renew
Roads and Stormwater	Roads and Stormwater	South Traffic Signal Co ordination				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	706	706	-				Corporate	Renew
Roads and Stormwater	Roads and Stormwater	South Traffic Signal Co ordination				Yes	Infrastructure	Roads, Stormwater & bridges	3,671		671				Operational Equipment	New
Roads and Stormwater	Roads and Stormwater	South, Replacement of Traffic Signals with LED Heads				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	507	507	-				Corporate	Renew
Roads and Stormwater	Roads and Stormwater	South, Replacement of Traffic Signals with LED Heads				Yes	Infrastructure	Roads, Stormwater & bridges	4,671		671				Operational Equipment	Renew
Roads and Stormwater	Roads and Stormwater	South, Kalelhong & Thokoza, Lining of Canal between Kalelhong and Thokoza				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	1,104	1,104	-				Tokoza	Renew
Roads and Stormwater	Roads and Stormwater	South, Kalelhong & Thokoza, Lining of Canal between Kalelhong and Thokoza				Yes	Infrastructure	Roads, Stormwater & bridges	3,300		-	1,100	1,100	1,100	Tokoza	New
Roads and Stormwater	Roads and Stormwater	South, JG Strydom Road, Construct Road				Yes	Infrastructure	Roads, Stormwater & bridges	3,500		-			3,500	Operational Equipment	Renew
Roads and Stormwater	Roads and Stormwater	South, Moore St, Const Bw Lanier & Osborn				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	98	98	-				Kempton Park	Renew
Roads and Stormwater	Roads and Stormwater	N3: Pedestrian bridge Vosloorus				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	436	436	-				Vosloorus	Renew
Roads and Stormwater	Roads and Stormwater	N3: Pedestrian bridge Vosloorus				Yes	Infrastructure	Roads, Stormwater & bridges	5,250		-	250	1,000	4,000	Vosloorus	New
Roads and Stormwater	Roads and Stormwater	South Sidewalks and Rd Reserve				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	467	467	-				Kempton Park	Renew
Roads and Stormwater	Roads and Stormwater	South Sidewalks and Rd Reserve				Yes	Infrastructure	Roads, Stormwater & bridges	1,788		288				Operational Equipment	New
Roads and Stormwater	Roads and Stormwater	Soupanenberg Drive Intersect Upgrading				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	1,611	1,611	-				Corporate	Renew
Roads and Stormwater	Roads and Stormwater	Soupanenberg Drive Intersect Upgrading				Yes	Infrastructure	Roads, Stormwater & bridges	688	288	-			400	Operational Equipment	Renew
Roads and Stormwater	Roads and Stormwater	Specialised Equipment				Yes	Other Assets	Plant & equipment	6,494	1,084	1,084	1,800	1,800	1,800	Operational Equipment	New
Roads and Stormwater	Roads and Stormwater	Specialised Equipments				Yes	Other Assets	Other	319	319	-				Operational Equipment	New
Roads and Stormwater	Roads and Stormwater	St Austell Stormwater Drainage				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	927	927	-				Kempton Park	Renew
Roads and Stormwater	Roads and Stormwater	St Austell Stormwater Drainage				Yes	Infrastructure	Roads, Stormwater & bridges	1,300		-				Operational Equipment	New
Roads and Stormwater	Roads and Stormwater	Tokoza Stormwater Implementation				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	1,020	1,020	-				Tokoza	Renew
Roads and Stormwater	Roads and Stormwater	Tokoza Stormwater Implementation				Yes	Infrastructure	Roads, Stormwater & bridges	21,438		1,438			6,000	Tokoza	New
Roads and Stormwater	Roads and Stormwater	Tokoza Implementation of Stormwater Masterplan				Yes	Infrastructure	Roads, Stormwater & bridges	-		-	2,000	1,600	2,000	Tokoza	New
Roads and Stormwater	Roads and Stormwater	Stormwater Upgrades: East				Yes	Infrastructure	Roads, Stormwater & bridges	73,000		-	43,000	25,000	23,000	Operational Equipment	Renew
Roads and Stormwater	Roads and Stormwater	Stormwater Upgrades: North				Yes	Infrastructure	Roads, Stormwater & bridges	22,548		3,448		10,000	17,000	Operational Equipment	Renew
Roads and Stormwater	Roads and Stormwater	Stormwater Improvements (Minor) (North)				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	1,006	1,006	-				Corporate	Renew
Roads and Stormwater	Roads and Stormwater	Stormwater Improvements (Minor) (North)				Yes	Infrastructure	Roads, Stormwater & bridges	13,916		1,916		5,000	3,500	Brakpan	Renew
Roads and Stormwater	Roads and Stormwater	Stormwater Upgrading Thuthwa				Yes	Infrastructure	Roads, Stormwater & bridges	8,292		192		1,000	4,600	Operational Equipment	Renew
Roads and Stormwater	Roads and Stormwater	Styx Road Improvements				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	819	819	-			2,500	Corporate	Renew
Roads and Stormwater	Roads and Stormwater	Styx Road Improvements				Yes	Infrastructure	Roads, Stormwater & bridges	3,979		479		500		Corporate	Renew
Roads and Stormwater	Roads and Stormwater	Vosloorus Stormwater Implementation				Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	1,667	1,667	-				Vosloorus	Renew
Roads and Stormwater	Roads and Stormwater	Vosloorus Stormwater Implementation				Yes	Infrastructure	Roads, Stormwater & bridges	8,814		2,014		2,300	2,300	Vosloorus	New

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

GTD000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget		Municipal Vote/Capital project	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information	
										Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
R thousand					2	6	3	3								
Roads and Stormwater	SW Master Plan Implementation	Yes	Infrastructure	Roads, Stormwater & bridges	19,000	—	—	—	19,000						Operational Equipment	New
Roads and Stormwater	Kalahong Implementation of Stormwater Masterplan	Yes	Infrastructure	Roads, Stormwater & bridges	20,986	4,986	—	—	20,986	10,006	—	13,000	12,500	11,000	Kalahong	New
Roads and Stormwater	SW Masterplan in Kalahong	Yes	Infrastructure	Roads, Stormwater & bridges	10,006	—	—	—	10,006	—	—	—	—	—	Kalahong	Renew
Roads and Stormwater	SW Upgrade Kippoorle	Yes	Infrastructure	Roads, Stormwater & bridges	29,609	959	—	—	29,609	959	959	—	—	—	Operational Equipment	Renew
Roads and Stormwater	SW Upgrade Nsimth Rd, Diehoek	Yes	Infrastructure	Roads, Stormwater & bridges	482	—	—	—	482	—	—	300	—	—	Operational Equipment	Renew
Roads and Stormwater	Swartspuit Rehabilitation: Kempton Park	Yes	Infrastructure	Roads, Stormwater & bridges	1,072	1,072	—	—	1,072	—	—	—	—	—	Kempton Park	Renew
Roads and Stormwater	Swartspuit Rehabilitation: Kempton Park	Yes	Infrastructure	Roads, Stormwater & bridges	31,877	2,877	—	—	31,877	—	2,877	10,000	6,000	13,000	Kempton Park	Renew
Roads and Stormwater	Taxi Rank project	Yes	Infrastructure	Other	678	678	—	—	678	—	—	—	—	—	Operational Equipment	New
Roads and Stormwater	Tembisa Depot Upgrading	Yes	Infrastructure	Other Land and Buildings	461	461	—	—	461	—	—	—	—	—	Tembisa	Renew
Roads and Stormwater	Tembisa Depot Upgrading	Yes	Infrastructure	Roads, Stormwater & bridges	19,938	1,438	—	—	19,938	—	1,438	500	8,000	10,000	Tembisa	Renew
Roads and Stormwater	Tembisa Natural Watercourses upgrading	Yes	Infrastructure	Roads, Stormwater & bridges	10,179	479	—	—	10,179	5,779	—	700	4,000	5,000	Tembisa	Renew
Roads and Stormwater	Tertiary Rds South Dept Construction	Yes	Infrastructure	Roads, Stormwater & bridges	5,779	—	—	—	5,779	—	—	—	—	—	Kempton Park	Renew
Roads and Stormwater	Tertiary Rds South Dept Construction	Yes	Infrastructure	Roads, Stormwater & bridges	23,274	5,274	—	—	23,274	—	5,274	6,000	6,000	6,000	Operational Equipment	New
Roads and Stormwater	Tertiary Roads in Kalahong	Yes	Infrastructure	Roads, Stormwater & bridges	36,001	14,001	—	—	36,001	11,020	—	10,000	9,000	6,000	Kalahong	Renew
Roads and Stormwater	Tertiary Roads in Kalahong MIG	Yes	Infrastructure	Roads, Stormwater & bridges	11,020	—	—	—	11,020	1,980	—	—	—	—	Benoni	Renew
Roads and Stormwater	Tertiary roads in the Eastern Region	Yes	Infrastructure	Roads, Stormwater & bridges	1,980	959	—	—	1,980	—	959	—	—	—	Corporate	Renew
Roads and Stormwater	Tertiary roads in the Eastern Region	Yes	Infrastructure	Roads, Stormwater & bridges	3,959	—	—	—	3,959	—	—	—	—	—	Benoni	Renew
Roads and Stormwater	Tertiary Roads in Thokoza	Yes	Infrastructure	Roads, Stormwater & bridges	7,520	7,520	—	—	7,520	—	—	—	—	—	Corporate	Renew
Roads and Stormwater	Tertiary Roads in Thokoza	Yes	Infrastructure	Roads, Stormwater & bridges	17,212	6,712	—	—	17,212	—	6,712	3,500	3,500	3,500	Tokoza	Renew
Roads and Stormwater	Tertiary Roads in Vosloorus	Yes	Infrastructure	Roads, Stormwater & bridges	9,020	9,020	—	—	9,020	—	—	10,000	4,000	3,600	Vosloorus	Renew
Roads and Stormwater	The Construction of Sidewalks in Ekurhuleni: Eastern Region	Yes	Infrastructure	Roads, Stormwater & bridges	19,997	2,397	—	—	19,997	7,015	—	—	—	—	Benoni	Renew
Roads and Stormwater	The Construction of Sidewalks in Ekurhuleni: Eastern Region	Yes	Infrastructure	Roads, Stormwater & bridges	7,015	1,295	—	—	7,015	1,295	—	—	—	—	Benoni	Renew
Roads and Stormwater	The Upgrading of Roads and Stormwater Networks in TEMBISA Extension 23 AN	Yes	Infrastructure	Roads, Stormwater & bridges	1,508	1,508	—	—	1,508	—	—	—	—	—	Tembisa	Renew
Roads and Stormwater	Thokoza Stormwater Drainage Masterplan Implementation	Yes	Infrastructure	Roads, Stormwater & bridges	2,477	2,477	—	—	2,477	—	—	—	—	—	Tokoza	Renew
Roads and Stormwater	Township Develop Ext Services ex Contributions	Yes	Infrastructure	Roads, Stormwater & bridges	8,556	—	—	—	8,556	—	—	—	—	—	Kempton Park	Renew
Roads and Stormwater	Township Develop Ext Services ex Contributions	Yes	Infrastructure	Roads, Stormwater & bridges	1,008	1,008	—	—	1,008	—	—	—	—	—	Corporate	Renew
Roads and Stormwater	Township Develop Ext Services ex Contributions	Yes	Infrastructure	Roads, Stormwater & bridges	4,979	4,979	—	—	4,979	—	—	1,500	1,500	1,500	Corporate	New
Roads and Stormwater	Township Develop Ext Services ex Contributions (North)	Yes	Infrastructure	Roads, Stormwater & bridges	15,078	15,078	—	—	15,078	—	—	—	—	—	Kempton Park	Renew
Roads and Stormwater	Township Develop Ext Services ex Contributions (North)	Yes	Infrastructure	Roads, Stormwater & bridges	24,904	13,904	—	—	24,904	—	13,904	5,000	3,000	3,000	Operational Equipment	New
Roads and Stormwater	TOWNSHIP DEVELOPMENT CREATED ASSETS	Yes	Other Assets	Other	794	794	—	—	794	—	—	—	—	—	Operational Equipment	New
Roads and Stormwater	Traffic Calming (North)	Yes	Infrastructure	Roads, Stormwater & bridges	866	866	—	—	866	—	—	—	—	—	Kempton Park	Renew
Roads and Stormwater	Traffic Calming (North)	Yes	Infrastructure	Roads, Stormwater & bridges	1,788	288	—	—	1,788	74	—	500	500	500	Etterwa	New
Roads and Stormwater	Traffic Calming in the Eastern Region	Yes	Infrastructure	Roads, Stormwater & bridges	574	574	—	—	574	—	—	—	—	—	Corporate	Renew
Roads and Stormwater	Traffic Calming in the Eastern Region	Yes	Infrastructure	Roads, Stormwater & bridges	3,759	959	—	—	3,759	—	959	800	1,000	1,000	Corporate	Renew
Roads and Stormwater	Traffic Calming South	Yes	Infrastructure	Roads, Stormwater & bridges	2,004	2,004	—	—	2,004	—	—	—	—	—	Kempton Park	New
Roads and Stormwater	Traffic Calming South	Yes	Infrastructure	Roads, Stormwater & bridges	4,259	959	—	—	4,259	—	959	1,100	1,100	1,100	Operational Equipment	New
Roads and Stormwater	Traffic Signals Upgrades: East	Yes	Infrastructure	Roads, Stormwater & bridges	935	935	—	—	935	—	—	2,000	2,000	2,000	Corporate	Renew
Roads and Stormwater	Traffic Signals Upgrades: East	Yes	Infrastructure	Roads, Stormwater & bridges	1,979	1,979	—	—	1,979	—	—	—	—	—	Kempton Park	Renew
Roads and Stormwater	Traffic Signal SARTSM Compliance	Yes	Infrastructure	Roads, Stormwater & bridges	5,216	594	—	—	5,216	—	594	—	—	—	Operational Equipment	Renew
Roads and Stormwater	Traffic Signal SARTSM Compliance	Yes	Infrastructure	Roads, Stormwater & bridges	1,507	1,507	—	—	1,507	—	—	—	—	—	Kempton Park	Renew
Roads and Stormwater	Traffic Signals Southern Region	Yes	Infrastructure	Roads, Stormwater & bridges	5,171	671	—	—	5,171	—	671	—	—	—	Operational Equipment	Renew
Roads and Stormwater	Traffic Signals Southern Region	Yes	Infrastructure	Roads, Stormwater & bridges	1,757	757	—	—	1,757	—	757	—	—	—	Kempton Park	Renew
Roads and Stormwater	Trichards Rd from North Road to Impala Park	Yes	Infrastructure	Roads, Stormwater & bridges	6,979	479	—	—	6,979	—	479	1,500	2,500	2,500	Etterwa	Renew
Roads and Stormwater	Turnkey Rds: Bello & Brockfields rds	Yes	Infrastructure	Roads, Stormwater & bridges	3,500	—	—	—	3,500	—	—	500	500	3,000	Operational Equipment	New
Roads and Stormwater	Turnkey Rds (East)	Yes	Infrastructure	Roads, Stormwater & bridges	35,052	35,052	—	—	35,052	—	—	500	3,500	5,000	Benoni	Renew
Roads and Stormwater	Turnkey Roads (East)	Yes	Infrastructure	Roads, Stormwater & bridges	28,123	18,123	—	—	28,123	—	18,123	—	—	—	Corporate	New
Roads and Stormwater	Turnkey Roads (North)	Yes	Infrastructure	Roads, Stormwater & bridges	20,157	20,157	—	—	20,157	—	—	—	—	—	Corporate	Renew

GT000 Ekurhuleni Metro - Supporting Table SA3e Detailed capital budget																		
Municipal Vote/Capital project			Program/Project description			Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information	
R thousand						2	6	3	3	3		Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
Roads and Stormwater			Tertiary Roads: South					Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	22,026	22,026	-				Kempdon Park	Renew
Roads and Stormwater			Tertiary Roads: South					Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	1,320	1,320	-				Kempdon Park	Renew
Roads and Stormwater			Tertiary Roads: South					Yes	Infrastructure	Roads, Stormwater & bridges	33,274	20,928	5,274	12,000	8,000	8,000	Corporate	New
Roads and Stormwater			Turnkey Stormwater (East)					Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	20,928	20,928	-				Benoni	Renew
Roads and Stormwater			Turnkey Stormwater (East)					Yes	Infrastructure	Roads, Stormwater & bridges	16,246	16,246	8,246				Corporate	New
Roads and Stormwater			Turnkey Stormwater (North)					Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	4,141	4,141					Corporate	Renew
Roads and Stormwater			Stormwater Upgrades: South					Yes	Infrastructure	Roads, Stormwater & bridges	7,716	7,716	959	10,000	3,000	3,000	Kempdon Park	Renew
Roads and Stormwater			Stormwater Upgrades: South					Yes	Infrastructure	Roads, Stormwater & bridges	16,959	16,959	959				Corporate	Renew
Roads and Stormwater			Upgrade of O'Reilly Merry Street					Yes	Infrastructure	Roads, Stormwater & bridges	959	959	-	1,000	3,000	5,000	Corporate	Renew
Roads and Stormwater			Upgrade of O'Reilly Merry Street					Yes	Infrastructure	Roads, Stormwater & bridges	9,000	9,000	-	1,000	3,000	5,000	Corporate	Renew
Roads and Stormwater			Upgrading of Agric Holding Roads (North) (Polo/Seventh)					Yes	Infrastructure	Roads, Stormwater & bridges	12,240	12,240	3,740	1,500	4,000	3,000	Operational Equipment	Renew
Roads and Stormwater			Upgrading of Germiston Bus Depot					Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	637	637	-				Germiston	Renew
Roads and Stormwater			Upgrading Stormwater - Edenvale					Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	4,130	4,130	-				Edenvale	Renew
Roads and Stormwater			Vehicles					Yes	Other Assets	Other Motor Vehicles	1,873	1,873	4,794	4,500	5,500	6,500	Operational Equipment	Renew
Roads and Stormwater			Vehicles					Yes	Other Assets	Other Motor Vehicles	21,294	21,294	-	1,500			Vosloorus	New
Roads and Stormwater			Vosloorus New Depot					Yes	Infrastructure	Roads, Stormwater & bridges	1,500	1,500	-				Vosloorus	New
Roads and Stormwater			Vosloorus x 28 Taxi Rank					Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	157	157	-				Vosloorus	Renew
Roads and Stormwater			Wildfield SW System					Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater	601	601	-				Corporate	Renew
Roads and Stormwater			Wildfield SW System					Yes	Infrastructure	Roads, Stormwater & bridges	7,959	7,959	959	2,000	4,000	1,000	Corporate	New
SRAC			Chris Hani Memorial					Yes	Other Assets	Other Land and Buildings	416	416	-				Corporate	New
SRAC			Chris Hani Memorial					Yes	Other Assets	Other Land and Buildings	479	479	479	7,500	1,000		Operational Equipment	New
SRAC			Chris Hani Museum					Yes	Other Assets	Other Land and Buildings	3,000	3,000	1,000	3,000			Benoni	New
SRAC			Construction & Development of Duduza Reconciliation Park					Yes	Other Assets	Other Land and Buildings	2,192	2,192	192	2,000			Duduzi	New
SRAC			Construction of a Zondekzw Multi-purpose center					Yes	Community	Recreational Facilities	17,000	17,000	-	3,000	9,000	5,000	Boksburg	New
SRAC			Construction of a Multi-purpose center in Vosloorus					Yes	Community	Recreational Facilities	15,400	15,400	-	400	6,000	9,000	Vosloorus	New
SRAC			Construction of a new swimming pool in Duduza					Yes	Community	Recreational Facilities	12,979	12,979	479	500	6,000	6,000	Duduzi	New
SRAC			Construction of a new swimming pool in Eden Park					Yes	Community	Recreational Facilities	12,500	12,500	479	500	6,000	6,000	Corporate	New
SRAC			Construction of a Soccer Field & Golf driving range in Tsakane					Yes	Community	Sportsfields	5,575	5,575	575	3,000	2,000		Tsakane	New
SRAC			Construction of Bedfordview Art Gallery					Yes	Community	Recreational Facilities	10,000	10,000	-				Kempdon Park	New
SRAC			Construction of Drum Theatre Moses Molelekwa Art Centre					Yes	Community	Recreational Facilities	6,000	6,000	-				Kwa-Thema	New
SRAC			Construction of New Library: Tsakane					Yes	Community	Libraries	14,000	14,000	-	7,000	7,000	6,000	Tsakane	New
SRAC			Construction of New Library: Tsakane					Yes	Community	Libraries	7,479	7,479	479				Tsakane	New
SRAC			Construction of Zondekzw Multi-Purpose Centre					Yes	Community	Recreational Facilities	336	336	336				Temboisa	New
SRAC			Construction: Abulon facilities					Yes	Other Assets	Other Land and Buildings	564	564	-				Corporate	New
SRAC			Construction: Abulon facilities					Yes	Other Assets	Other Land and Buildings	2,500	2,500	-				Corporate	New
SRAC			Construction: New Library Elwava					Yes	Community	Libraries	22,500	22,500	-	500	10,000	12,000	Corporate	New
SRAC			Construction: New Library Langaville					Yes	Community	Libraries	3,720	3,720	-				Corporate	New
SRAC			Construction: New Library Langaville					Yes	Community	Libraries	2,776	2,776	2,776				Operational Equipment	New
SRAC			Construction: New Library Langaville					Yes	Community	Libraries	6,712	6,712	6,712				Operational Equipment	New
SRAC			Construction: New Library phomolung					Yes	Community	Libraries	4,605	4,605	4,605				Corporate	New
SRAC			Construction: New Library: Brakpan					Yes	Community	Libraries	21,479	21,479	479	7,000	14,000		Brakpan	New
SRAC			Construction: New Library: Vosloorus					Yes	Community	Libraries	132	132	-				Vosloorus	New
SRAC			Construction: New Library: Vosloorus					Yes	Community	Libraries	1,079	1,079	-				Vosloorus	New
SRAC			Construction: New Library: Winnie Mandela					Yes	Community	Libraries	7,500	7,500	1,079	-	500	7,000	Vosloorus	New
SRAC			Construction: New Library: Winnie Mandela					Yes	Community	Libraries	9,963	9,963	-				Corporate	New
SRAC			Construction: New Library: Winnie Mandela					Yes	Community	Libraries	2,185	2,185	-				Corporate	New
SRAC			Construction: New Library: Winnie Mandela					Yes	Community	Libraries	2,757	2,757	2,757				Corporate	New
SRAC			Germiston Theatre					Yes	Other Assets	Other Land and Buildings	984	984	-				Germiston	New
SRAC			Fencing: Sport & Recreational Facilities					Yes	Other Assets	Other Land and Buildings	22,397	22,397	2,397	20,000			Germiston	New
SRAC			Fencing: Sport & Recreational Facilities					Yes	Community	Recreational Facilities	2,128	2,128	-				Corporate	New
SRAC			Fencing: Sport & Recreational Facilities					Yes	Community	Recreational Facilities	7,959	7,959	959	2,500	2,000	2,500	Corporate	New

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

GT0000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget																		
Municipal Vote/Capital project			Program/Project description		Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information		
R thousand						2	6	3	3			Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
SRAC	Furniture & Equipment: Arts & Culture			Yes	Other Assets	Office Equipment	3,030						30	3,000			Operational Equipment	New
SRAC	Furniture: Community and Sport centres			Yes	Other Assets	Office Equipment	1,779						479	500	500	300	Operational Equipment	New
SRAC	ICT Equipment			Yes	Other Assets	Office Equipment	105					105					Operational Equipment	New
SRAC	Libraries Books			Yes	Community	Libraries	1,196					94		500	300	300	Operational Equipment	New
SRAC	Libraries Books			Yes	Community	Libraries	513					513					Corporate	New
SRAC	Libraries Furniture			Yes	Community	Libraries	1,678					951	1,678				Daveyton	New
SRAC	Libraries Furniture			Yes	Community	Libraries	951							3,000	1,800	1,300	Operational Equipment	New
SRAC	Libraries ICT Equipment			Yes	Community	Libraries	6,100					1,842		1,000	1,000	500	Operational Equipment	New
SRAC	Libraries ICT Equipment			Yes	Community	Libraries	3,219						719				Operational Equipment	New
SRAC	Office Furniture			Yes	Other Assets	Office Equipment	46					46		500	300	300	Operational Equipment	New
SRAC	Office Furniture			Yes	Other Assets	Office Equipment	1,148					18,285					Operational Equipment	New
SRAC	OR Tumbo Precinct and surrounding development (2010 projects as Mayoral dec			Yes	Other Assets	Other Land and Buildings	18,285					32,602					Operational Equipment	New
SRAC	OR Tumbo Precinct and surrounding development (2010 projects as Mayoral dec			Yes	Other Assets	Other Land and Buildings	32,602					20,000		20,000			Operational Equipment	New
SRAC	OR Tumbo Precinct Narrative Centre			Yes	Other Assets	Office Equipment	194					194					Operational Equipment	New
SRAC	Other Equipment			Yes	Other Assets	Office Equipment	96						96				Operational Equipment	New
SRAC	Other Equipment			Yes	Other Assets	Office Equipment	50								50		Operational Equipment	New
SRAC	Reconstruct: Kalesong Stadium			Yes	Community	Sportsfields	2,910					2,910					Kalesong	Renew
SRAC	Reconstruct: Kalesong Stadium			Yes	Community	Sportsfields	1,530						1,530				Kalesong	New
SRAC	Reconstruct: Tsakane Stadium			Yes	Community	Sportsfields	33,998					33,998					Tsakane	Renew
SRAC	Reconstruct: Tsakane Stadium			Yes	Community	Sportsfields	13,424						13,424					New
SRAC	Reconstruction of Ollantsoke Library			Yes	Community	Libraries	4,890					4,890					Operational Equipment	New
SRAC	Reconstruction of Ollantsoke Library			Yes	Community	Libraries	4,794					4,794					Kempston Park	New
SRAC	Rehabilitation of Duduza stadium			Yes	Community	Sportsfields	6,171						671	5,500			Duduzi	Renew
SRAC	Rehabilitation of gemiston stadium			Yes	Community	Sportsfields	620					620					Gemiston	Renew
SRAC	Rehabilitation of Kalesong Swimming Pool			Yes	Community	Recreational Facilities	2,500							2,500			Kalesong	Renew
SRAC	Rehabilitation of Libraries			Yes	Community	Libraries	7,200							1,200	3,000	3,000	Operational Equipment	Renew
SRAC	Rehabilitation of Sport Facilities			Yes	Community	Recreational Facilities	18,300							1,800	7,500	9,000	Kempston Park	Renew
SRAC	Rehabilitation of Swimming Pools			Yes	Community	Recreational Facilities	3,008					3,008					Corporate	Renew
SRAC	Rehabilitation of Swimming Pools			Yes	Community	Recreational Facilities	18,650						8,150	6,500	3,000	1,000	Corporate	Renew
SRAC	Rehabilitation of Thamsi Myale Cultural Park			Yes	Other Assets	Other Land and Buildings	24,500							10,000	14,500		Alerton	Renew
SRAC	Rehabilitation of the Boksburg stadium			Yes	Community	Sportsfields	4,200							3,000	1,200		Boksburg	Renew
SRAC	Rehabilitation of Watville stadium			Yes	Community	Sportsfields	5,575						575	5,000			Corporate	Renew
SRAC	Replacement of heating system: Boksburg North swimming pool			Yes	Community	Recreational Facilities	424					424					Boksburg	Renew
SRAC	Replacement of heating system: Boksburg North swimming pool			Yes	Community	Recreational Facilities	2,470						2,470				Boksburg	Renew
SRAC	Resurfacing of Hard Courts			Yes	Community	Sportsfields	7,000							2,000	3,000	2,000	Corporate	Renew
SRAC	Specialized Equipment			Yes	Other Assets	Plant & equipment	191					191					Operational Equipment	New
SRAC	Specialized Equipment			Yes	Other Assets	Plant & equipment	2,959						959	1,000	500	500	Operational Equipment	New
SRAC	Specialized Vehicles			Yes	Community	Other Motor Vehicles	2,500							2,500			Operational Equipment	Renew
SRAC	Upgrade of Libraries			Yes	Community	Libraries	454					454					Corporate	Renew
SRAC	Upgrade of Libraries			Yes	Community	Libraries	1,282					1,282					Corporate	Renew
SRAC	Upgrade of Libraries			Yes	Community	Libraries	1,194						1,194				Corporate	Renew
SRAC	Upgrade of Libraries			Yes	Community	Libraries	959						959				Corporate	New
SRAC	Upgrade Tembisa Library			Yes	Community	Libraries	3,835						3,835				Tembisa	New
SRAC	Upgrade: Art Centres			Yes	Other Assets	Other Land and Buildings	554					554					Operational Equipment	New
SRAC	Upgrade: Art Centres			Yes	Other Assets	Other Land and Buildings	1,488						288	350		500	Benoni	Renew
SRAC	Upgrade: Construction of Memorial Sites			Yes	Other Assets	Other Land and Buildings	1,767						767	1,000			Operational Equipment	Renew
SRAC	Upgrade: Recreation Facilities			Yes	Community	Recreational Facilities	809					809					Corporate	Renew
SRAC	Upgrade: Recreation Facilities			Yes	Community	Recreational Facilities	5,500							2,000	3,500		Corporate	Renew
SRAC	Upgrading of the Kwa-thema stadium			Yes	Community	Sportsfields	6,623						623	3,000	3,000		Kwa-Thema	Renew
SRAC	Upgrading of Vosloorus Stadium			Yes	Community	Sportsfields	4,000							4,000			Vosloorus	Renew
SRAC	Vehicles			Yes	Other Assets	Other Motor Vehicles	39,897						2,397	12,500	10,000	15,000	Operational Equipment	Renew

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

GT000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget																
Municipal Vote/Capital project			Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information	
R thousand	Project	Goal								Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
			3	3	3	3	3									
Transport	BluegumView Taxi Rank		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	16,000			16,000			1,000	5,000	10,000	Kwa-Thema	New
Transport	Bus Ticket System		Yes	Other Assets	Plant & equipment	5,000			5,000			5,000			Tembisa	New
Transport	Construction of MVRADLTC Tembisa		Yes	Other Assets	Other Land and Buildings	13,200			13,200				6,000	7,200	Tembisa	New
Transport	Daveyton Station Taxi Rank (C/F)		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	16,780			16,780		16,780				Daveyton	New
Transport	Du Plessis Taxi Rank		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	1,055			1,055		1,055				Vosloorus	New
Transport	Edenvale Taxi Rank		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	767			767		767				Edenvale	New
Transport	Establish MVRADLTC Kakehong		Yes	Other Assets	Other Land and Buildings	20,400			20,400			6,000	7,200	7,200	Kakehong	New
Transport	ICT Equipment (LIC)		Yes	Other Assets	Office Equipment	2,652			2,652		952	500	600	600	Operational Equipment	New
Transport	Integrated Rapid Public Transport Network(IRPTN)		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	238,162			238,162		29,401	50,000	48,761	110,000	Germiston	New
Transport	Lerela station Rank		Yes	Other Assets	Car Parks, Bus Terminals and Taxi Ranks	11,506			11,506		11,506				Operational Equipment	New
Transport	New Vosloorus Hospital Taxi Rank		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	16,000			16,000			1,000	5,000	10,000	Operational Equipment	New
Transport	Oakmoor Taxi Rank (MIG)		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	3,835			3,835		3,835				Boksburg	New
Transport	Office Furniture (Licensing)		Yes	Other Assets	Office Equipment	1,602			1,602		38	460	552	552	Operational Equipment	New
Transport	Other Equipment (LIC)		Yes	Other Assets	Office Equipment	1,557			1,557		7	350	600	600	Operational Equipment	New
Transport	Phuthaditjaba Taxi Rank (Tokozia)		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	16,479			16,479		479	1,000	5,000	10,000	Tokozia	New
Transport	Provide Dunsen station modal transfer facility		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	1,438			1,438		1,438				Germiston	New
Transport	Provide Palm Ridge Taxi Rank		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	16,000			16,000			1,000	4,000	5,000	Duduza	New
Transport	Ramaphosa Taxi Rank		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	19,842			19,842		1,342	4,500	4,500	10,000	Kwa-Thema	New
Transport	Refurbish All Metro Licensing Premises		Yes	Other Assets	Other Land and Buildings	5,039			5,039		959	1,200	1,440	1,440	Germiston	Renew
Transport	Replace Municipal buses		Yes	Specialised Vehicles	Buses	42,000			42,000			2,000	5,000	35,000	Kwa-Thema	Renew
Transport	Security Cameras		Yes	Other Assets	Plant & equipment	1,700			1,700			500	600	600	Operational Equipment	New
Transport	Specialized Equipment (Licensing)		Yes	Other Assets	Plant & equipment	5,538			5,538		1,438	500	1,800	1,800	Operational Equipment	New
Transport	Upgrade Daveyton CBD Taxi Rank		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	2,972			2,972		2,972				Daveyton	New
Transport	Upgrading Germiston Station Taxi Rank		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	40,931			40,931		431	10,500	5,000	25,000	Germiston	Renew
Transport	Upgrading of all weighbridges in EMM		Yes	Other Assets	Other Land and Buildings	1,592			1,592		1,592				Vosloorus	New
Transport	Upgrading of Germiston Bus Depot		Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	1,438			1,438		288	1,438			Germiston	Renew
Transport	Upgrading of various drive thrus		Yes	Other Assets	Other Land and Buildings	288			288						Operational Equipment	New
Transport	Vehicles (Licensing)		Yes	Other Assets	Other Motor Vehicles	4,359			4,359		959	1,000	1,200	1,200	Operational Equipment	Renew
Waste Management	Cell and storm water - Rookraal		Yes	Infrastructure	Refuse sites	5,056			5,056						Corporate	Renew
Waste Management	Cell and storm water - Rookraal		Yes	Infrastructure	Refuse sites	7,367			7,367						Corporate	Renew
Waste Management	Cell and storm water - Rookraal		Yes	Infrastructure	Refuse sites	19,749			19,749		12,749	7,000			Corporate	New
Waste Management	Cell development - Platkop		Yes	Infrastructure	Refuse sites	2,392			2,392		2,392				Corporate	Renew
Waste Management	Cell development - Platkop		Yes	Infrastructure	Refuse sites	15,500			15,500			500	5,000	10,000	Operational Equipment	New
Waste Management	Cell Development - Rietfontein		Yes	Infrastructure	Refuse sites	30,084			30,084		384	8,000	6,700	15,000	Vosloorus	New
Waste Management	Develop Simmer & Jack Waste site		Yes	Infrastructure	Refuse sites	20,700			20,700			700	5,000	15,000	Germiston	New
Waste Management	Development of the public offloading facilities/recycling		Yes	Infrastructure	Refuse sites	52,959			52,959		959	2,000	20,000	30,000	Vosloorus	New
Waste Management	Development Weltevreden Waste Site		Yes	Infrastructure	Refuse sites	5,245			5,245						Corporate	New
Waste Management	Development Weltevreden Waste Site		Yes	Infrastructure	Refuse sites	9,909			9,909		9,909				Corporate	New
Waste Management	Development Weltevreden Waste Site		Yes	Infrastructure	Refuse sites	12,662			12,662		5,162	7,000			Operational Equipment	New
Waste Management	Erection of palisade fence at Rietfontein		Yes	Infrastructure	Refuse sites	6,106			6,106		6,106				Corporate	New
Waste Management	Erection of palisade fence at Rietfontein		Yes	Infrastructure	Refuse sites	1,079			1,079						Corporate	New
Waste Management	Erection of palisade fence at Rietfontein		Yes	Infrastructure	Refuse sites	6,329			6,329		6,329				Corporate	New
Waste Management	Facilities, Upgrade and construction of facilities		Yes	Infrastructure	Refuse sites	10,180			10,180						Kempton Park	New
Waste Management	Facilities, Upgrade and construction of facilities		Yes	Infrastructure	Refuse sites	27,646			27,646		16,646	5,000	3,000	3,000	Tokozia	Renew
Waste Management	ICT Equipment		Yes	Other Assets	Office Equipment	351			351						Operational Equipment	New
Waste Management	ICT Equipment		Yes	Other Assets	Office Equipment	3,119			3,119		719	800	800	800	Operational Equipment	New
Waste Management	Installation Gas Flares & Wells		Yes	Infrastructure	Refuse sites	3,213			3,213						Corporate	Renew
Waste Management	Installation Gas Flares & Wells		Yes	Infrastructure	Refuse sites	26,171			26,171		7,671	6,500	10,000	2,000	Corporate	New
Waste Management	Office Furniture		Yes	Other Assets	Office Equipment	348			348						Operational Equipment	New
Waste Management	Office Furniture		Yes	Other Assets	Office Equipment	2,231			2,231		431	600	600	600	Operational Equipment	New
Waste Management	Other Equipment		Yes	Other Assets	Office Equipment	10			10						Operational Equipment	New

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

GT000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget															
Municipal Vote/Capital project															
R thousand	Program/Project description	Project number	IDP Goal number	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information		
								Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal	
	Renabilation of the closed Brakpan landfill site		6	Yes	Infrastructure	Refuse sites	14,000		-	1,000	8,000	5,000	Brakpan	New	
	Renabilation of the Nigel Site			Yes	Infrastructure	Refuse sites	1,024	1,024	-				Nigel	Renew	
	Renewal of NSDA Transfer Stations			Yes	Infrastructure	Refuse sites	566	566	-				Corporate	New	
	Renewal of Transfer Station in Alberton			Yes	Infrastructure	Refuse sites	959	959	-				Alberton	New	
	Renewal of Transfer Station in Alberton			Yes	Infrastructure	Refuse sites	28,918		1,918	27,000	-	-	Alberton	Renew	
	Solid Waste Fleet Refurbishment			Yes	Specialised Vehicles	Refuse	942	942					Corporate	Renew	
	Solid Waste Fleet Refurbishment			Yes	Specialised Vehicles	Refuse	143	143					Corporate	Renew	
	Specialised Equipment			Yes	Other Assets	Plant & equipment	265	265					Corporate	New	
	Specialised Vehicles			Yes	Specialised vehicles	Refuse	70,941	70,941	-				Operational Equipment	New	
	Specialised Vehicles			Yes	Specialised vehicles	Refuse	210,408		49,159	69,800	42,932	48,517	Operational Equipment	Renew	
	Supply of Bulk Containers			Yes	Other Assets	Office Equipment	6,314	6,314					Operational Equipment	New	
	Supply of Bulk Containers			Yes	Other Assets	Office Equipment	19,762	19,762	3,762	1,000	7,000	8,000	Kalahong	New	
	Supply of recycling bins			Yes	Infrastructure	Refuse sites	871	871					Corporate	Renew	
	Supply of recycling bins			Yes	Infrastructure	Refuse sites	2,000	2,000	-	1,000	1,000	1,000	Tokozza	New	
	Supply of recycling bins			Yes	Infrastructure	Refuse sites	2,385	2,385	-				Corporate	Renew	
	Upgrading of public offloading areas/recycling facilities			Yes	Infrastructure	Refuse sites	12,835	3,835		3,000	3,000	3,000	Corporate	New	
	Upgrading of public offloading areas/recycling facilities			Yes	Infrastructure	Refuse sites	7,192	7,192		-			Tembisa	New	
	Water Management System			Yes	Infrastructure	Water purification	127,944	47,944	47,944	40,000	40,000	-	Corporate	New	
	Water Intelligent Meters			Yes	Infrastructure	Other	20,892	192	192	500	5,000	15,000	Alberton	New	
	Alberton: Install new OF Huntersfield			Yes	Infrastructure	Water Reservoirs & Reticulation	3,756	3,756					Alberton	Renew	
	Alberton: Re-line water supply Delphinium str			Yes	Infrastructure	Water Reservoirs & Reticulation	518	518					Alberton	Renew	
	Alberton: Re-line water supply Delphinium str			Yes	Infrastructure	Water Reservoirs & Reticulation	192	192					Alberton	Renew	
	Alberton: Replace gal water connections			Yes	Infrastructure	Water Reservoirs & Reticulation	6,979	479	479	1,000	2,500	3,000	Alberton	Renew	
	Alberton: Replace gal water connections			Yes	Infrastructure	Water Reservoirs & Reticulation	8,204	6,904	6,904	100	450	750	Corporate	New	
	Alra Park Essential services			Yes	Infrastructure	Water Reservoirs & Reticulation	192	192					Benoni	New	
	Apex land (R/1151R PHS 46 & 163 1000) E/Serv			Yes	Infrastructure	Water Reservoirs & Reticulation	200					200	Alberton	Renew	
	Augmentation of Rondebout Water Supply			Yes	Infrastructure	Water Reservoirs & Reticulation	922	922					Corporate	New	
	Augmentation of Rondebout Water Supply			Yes	Infrastructure	Water Reservoirs & Reticulation	149	149					Alberton	New	
	Automatic Meter Reading Projects AMR			Yes	Infrastructure	Water Reservoirs & Reticulation	288	288		500	1,000	2,000	Operational Equipment	Renew	
	Bedford View bulk water upgrade			Yes	Infrastructure	Water Reservoirs & Reticulation	11,875	575	575	1,000	1,000	10,300	Benoni	Renew	
	Benoni (East): Augment water			Yes	Infrastructure	Water Reservoirs & Reticulation	479	479					Benoni	Renew	
	Benoni South: Water Upgrades			Yes	Infrastructure	Water Reservoirs & Reticulation	7,982	192	192	100	2,500	5,200	Benoni	New	
	Benoni (East) Extend Sewers			Yes	Infrastructure	Water Reservoirs & Reticulation	1,247		1,247				Benoni	New	
	Benoni: Extend Sewers			Yes	Infrastructure	Water Reservoirs & Reticulation	540	540					Benoni	Renew	
	Benoni: Extension of Rynfield w&s network			Yes	Infrastructure	Sewerage Purification & Reticulation	30,135	3,835	3,835	7,000	19,200	100	Benoni	New	
	Benoni: Extension of Rynfield w&s network			Yes	Infrastructure	Water Reservoirs & Reticulation	736	736					Benoni	Renew	
	Benoni: Magoba Village bulk sewer (P 2) C/F			Yes	Infrastructure	Sewerage Purification & Reticulation	7,471	7,471	-				Benoni	Renew	
	Benoni: Relining of Lakeside Mall			Yes	Infrastructure	Sewerage Purification & Reticulation	13,020	6,020	6,020	7,000			Benoni	Renew	
	Benoni: Relining of Lakeside Mall			Yes	Infrastructure	Water Reservoirs & Reticulation	132	132					Benoni	Renew	
	Benoni: Replace Apex sewer rising main (P 3)			Yes	Infrastructure	Sewerage Purification & Reticulation	1,126	1,126	-				Corporate	Renew	
	Blaauwbaan: relocate the gravity sewer pipeline			Yes	Infrastructure	Sewerage Purification & Reticulation	3,192	192	192	2,400	600		Kempton Park	New	
	Blaauwbaan: relocate the gravity sewer pipeline			Yes	Infrastructure	Water Reservoirs & Reticulation	479	479					Corporate	New	
	Blaauwbaan: relocate the gravity sewer pipeline			Yes	Infrastructure	Water Reservoirs & Reticulation	96		96				Corporate	New	
	Boksburg depot: Additions to standby quarters			Yes	Other Assets	Other Land and Buildings	2,257	2,257					Boksburg	Renew	
	Boksburg: Install collector sewers in Bardene			Yes	Infrastructure	Water Reservoirs & Reticulation	2,096		96	1,000	1,000		Boksburg	Renew	
	Boksburg: Network Upgrade			Yes	Infrastructure	Water Reservoirs & Reticulation	220	220					Brakpan	New	
	Brakpan: Construct new r&p: Middleweg Rand Col			Yes	Infrastructure	Water Reservoirs & Reticulation	19		19				Brakpan	New	
	Brakpan: Construct new r&p: Middleweg Rand Col			Yes	Infrastructure	Water Reservoirs & Reticulation	411	411					Brakpan	New	
	Brakpan: New and upgrading supply pipework			Yes	Infrastructure	Water Reservoirs & Reticulation	15,959	959		8,000	7,000		Brakpan	New	
	Brakpan: New and upgrading supply pipework			Yes	Infrastructure	Water Reservoirs & Reticulation	228	228					Brakpan	Renew	
	Brakpan: Replace outfall sewer Casselade			Yes	Infrastructure	Sewerage Purification & Reticulation	7,397	2,397		5,000			Brakpan	Renew	

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

GT0000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
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EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

GT0000 Ekurhuleni Metro - Supporting Table SA3e Detailed capital budget														
Municipal Vote/Capital project														
Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information		
							Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal	
R R thousand		2	6	3	3									
	Water & Sanitation		Yes	Infrastructure	Water Reservoirs & Retention	2,000		–		1,000	1,000	Kempton Park	Renew	
	Kempton Park: Sewer Upgrades		Yes	Infrastructure	Water Reservoirs & Retention	1,083	1,083					Kempton Park	Renew	
	Kempton Park: Upgrade depot building		Yes	Other Assets	Other Land and Buildings	6,578		2,078	2,500	1,500	500	Kempton Park	Renew	
	Kempton Park: Upgrade depot building		Yes	Other Assets	Other Land and Buildings	863		863				Kempton Park	Renew	
	Kwa-Thema: Upgrade of water network C/F		Yes	Infrastructure	Water Reservoirs & Retention	15,024	1,675	15,024				Kwa-Thema	New	
	Kwa-Thema: Upgrade of water network C/F		Yes	Infrastructure	Water Reservoirs & Retention	1,675						Kwa-Thema	Renew	
	Kwa-Thema: Upgrade of water network C/F		Yes	Infrastructure	Water Reservoirs & Retention	4,844		144	3,500	1,000		Kwa-Thema	Renew	
	Langaville: Upgrade water and sewer network		Yes	Infrastructure	Water Reservoirs & Retention	2,838		1,438	1,400			Kwa-Thema	Renew	
	Lillenton Outfall sewer (H281) court		Yes	Infrastructure	Sewerage Purification & Retention	400	400					Corporate	Renew	
	Lillenton Outfall sewer (H281) court		Yes	Infrastructure	Water Reservoirs & Retention	7,418		1,918	500	4,000	1,000	Corporate	New	
	Medelakula Essential services		Yes	Infrastructure	Water Reservoirs & Retention	6,250		–	250	5,000	1,000	Benoni	New	
	Mid-Block Water Lines Removal		Yes	Infrastructure	Water Reservoirs & Retention	29,000		–	11,000	10,000	8,000	Corporate	Renew	
	Modderfontein 76 IR Ph 7 Etal SVC C F		Yes	Infrastructure	Water Reservoirs & Retention	17,116		17,116				Corporate	New	
	MODDERFONTEIN 76 IR Ph 7 Etal SVC C F		Yes	Infrastructure	Sewerage Purification & Retention	145	145					Corporate	Renew	
	Modderfontein 76 IR Ph 7 Etal SVC C F		Yes	Infrastructure	Water Reservoirs & Retention	6,495		6,495				Kempton Park	New	
	NE District: Emergency Equipment At P/S		Yes	Other Assets	Plant & equipment	3,067	767		300	1,000	1,000	Operational Equipment	New	
	NE District: Upgrade Networks		Yes	Infrastructure	Water Reservoirs & Retention	21,138	21,138					Corporate	Renew	
	Nigel Dunsford Augment Water		Yes	Infrastructure	Water Reservoirs & Retention	11,600		–		1,600	10,000	Nigel	Renew	
	Nigel: Sewer Extensions		Yes	Infrastructure	Water Reservoirs & Retention	2,400		–		1,200	1,200	Nigel	New	
	Nigel: Upgrade/Eliminate Rockville pumpst		Yes	Infrastructure	Water Reservoirs & Retention	14,286		286	1,000	5,000	8,000	Nigel	New	
	Nigel: Water tower Visagie Park		Yes	Infrastructure	Water Reservoirs & Retention	9	9					Nigel	Renew	
	Nigel: Water tower Visagie Park		Yes	Infrastructure	Water Reservoirs & Retention	11,159		959	7,000	3,200		Nigel	New	
	Office Equipment		Yes	Other Assets	Office Equipment	13	13					Operational Equipment	New	
	Office Equipment		Yes	Other Assets	Office Equipment	1,979		479	500	500	500	Operational Equipment	New	
	Office Furniture		Yes	Other Assets	Office Equipment	81	81					Operational Equipment	New	
	Office Furniture		Yes	Other Assets	Office Equipment	1,414		364	350	350	350	Operational Equipment	New	
	Old Mutual Land Essential Services		Yes	Infrastructure	Water Reservoirs & Retention	10,000						Corporate	New	
	Ollants: Upgrade reservoir		Yes	Infrastructure	Water Reservoirs & Retention	7,294		4,794	2,500			Corporate	Renew	
	Palm Ridge Ext 4 Construction of Toilet Structures		Yes	Infrastructure	Water Reservoirs & Retention	254		254				Corporate	New	
Palm Ridge Phases 5 & 6 Bulk & Essential Services		Yes	Infrastructure	Water Reservoirs & Retention	255,493		55,371	53,105	106,200	40,817	Corporate	New		
Payneville Ext 11(1000) Essential Services		Yes	Infrastructure	Water Reservoirs & Retention	35,876		35,876				Benoni	New		
Phasing out of Dunsward pumpst C/F		Yes	Infrastructure	Sewerage Purification & Retention	2,219	2,219					Corporate	Renew		
Phasing out of Dunsward pumpst C/F		Yes	Infrastructure	Water Reservoirs & Retention	15,404		13,904	1,500			Operational Equipment	Renew		
Phomolong: Augment supply pipeline to Phomolong and Comma		Yes	Infrastructure	Water Reservoirs & Retention	9,959		959	4,000	5,000		Corporate	Renew		
Pipe replacement Phase1		Yes	Infrastructure	Water Reservoirs & Retention	13,000			–	6,000	7,000	Corporate	Renew		
Pomona: Bulk supply Albertina Sisulu Corridor		Yes	Infrastructure	Water Reservoirs & Retention	618	618					Corporate	Renew		
Pomona: Bulk supply Albertina Sisulu Corridor		Yes	Infrastructure	Water Reservoirs & Retention	8,897		2,397	6,500			Boksburg	Renew		
Pomona: Bulk supply Albertina Sisulu Corridor		Yes	Infrastructure	Water Reservoirs & Retention	135,000		–	12,000	50,000	73,000	Benoni	New		
Pomona: New Eastern OF sewer		Yes	Infrastructure	Sewerage Purification & Retention	312	312					Benoni	New		
Pomona: New Eastern OF sewer		Yes	Infrastructure	Water Reservoirs & Retention	7,955		767	7,188			Vosloorus	New		
Pomona: Upgrade water A.H. Atlas rd		Yes	Infrastructure	Water Reservoirs & Retention	135,700		–	12,000	44,000	79,700	Corporate	New		
Pomona: Upgrade water A.H. Atlas rd		Yes	Infrastructure	Water Reservoirs & Retention	7	7					Corporate	Renew		
Pre-implementation Planning - various projects		Yes	Infrastructure	Water Reservoirs & Retention	3,938		1,438	2,500			Benoni	Renew		
Pre-implementation Planning - various projects		Yes	Infrastructure	Water Reservoirs & Retention	3,563	3,563					Corporate	Renew		
Pump Stations Emergency Generators		Yes	Infrastructure	Water Reservoirs & Retention	8,390		1,390	2,000	2,500	2,500	Kwa-Thema	New		
Reiger Park: Decommission sewer p/station		Yes	Infrastructure	Sewerage Purification & Retention	2,168	2,168					Corporate	Renew		
Reiger Park: Decommission sewer p/station		Yes	Infrastructure	Water Reservoirs & Retention	24	24					Corporate	New		
Relocate midblock water Daveyton (W55) C/F		Yes	Infrastructure	Water Reservoirs & Retention	1,830		1,830	200			Operational Equipment	Renew		
Relocate midblock water Daveyton (W55) C/F		Yes	Infrastructure	Water Reservoirs & Retention	48	48					Daveyton	Renew		
Relocate midblock water Daveyton (W55) C/F		Yes	Infrastructure	Water Reservoirs & Retention	4,894		4,794	100			Daveyton	Renew		
Relocate midblock water Vosloorus (MG)		Yes	Infrastructure	Water Reservoirs & Retention	1,421	1,421					Vosloorus	Renew		

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

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Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information		
							Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal	
R thousand	2	6	3	3										
Water & Sanitation	Replace and repair O/S Dawn Park		Yes	Infrastructure	Sewerage Purification & Reticulation	165	165	–	–	2,200	–	–	Corporate	Renew
Water & Sanitation	Replace and repair O/S Dawn Park		Yes	Infrastructure	Water Reservoirs & Reticulation	2,987	767	–	–	–	–	–	Corporate	Renew
Water & Sanitation	Replace isolating valves		Yes	Infrastructure	Water Reservoirs & Reticulation	100	–	–	–	3,000	2,000	100	Corporate	Renew
Water & Sanitation	Replace main water - Isikelo /Zephania Tembisa		Yes	Infrastructure	Water Reservoirs & Reticulation	6,918	1,918	–	–	–	–	–	Tembisa	Renew
Water & Sanitation	Replace main water - Isikelo Tembisa		Yes	Infrastructure	Water Reservoirs & Reticulation	118	118	–	–	–	–	–	Tembisa	Renew
Water & Sanitation	Replace midblock s lines in Thokoza C/F		Yes	Infrastructure	Water Reservoirs & Reticulation	5,651	5,651	–	–	–	–	–	Tokoza	Renew
Water & Sanitation	Replace midblock s lines in Thokoza C/F		Yes	Infrastructure	Water Reservoirs & Reticulation	1,355	1,355	–	–	–	–	–	Tokoza	Renew
Water & Sanitation	Replacement of Water Meters		Yes	Infrastructure	Water Reservoirs & Reticulation	39,177	19,177	–	–	20,000	–	–	Corporate	New
Water & Sanitation	Reservoir Construction		Yes	Infrastructure	Water Reservoirs & Reticulation	22,650	–	–	–	10,000	–	12,650	Corporate	New
Water & Sanitation	Reservoir Construction NE		Yes	Infrastructure	Water Reservoirs & Reticulation	8,000	–	–	–	–	8,000	–	Corporate	New
Water & Sanitation	Sewer Pump/Station Eliminate		Yes	Infrastructure	Water Reservoirs & Reticulation	33,500	358	–	–	–	–	25,000	Corporate	New
Water & Sanitation	South Eastern Outfall Sewer - Springs		Yes	Infrastructure	Sewerage Purification & Reticulation	358	–	–	–	–	–	–	Springs	Renew
Water & Sanitation	South Eastern Outfall Sewer - Springs		Yes	Infrastructure	Water Reservoirs & Reticulation	8,638	1,438	–	–	6,000	1,200	–	Springs	New
Water & Sanitation	Specialised vehicles		Yes	Other Assets	Other Motor Vehicles	12,387	12,387	–	–	–	–	–	Operational Equipment	New
Water & Sanitation	Specialised vehicles		Yes	Other Assets	Other Motor Vehicles	3,452	3,452	–	–	3,350	3,350	3,350	Operational Equipment	Renew
Water & Sanitation	Specialised vehicles		Yes	Other Assets	Other Motor Vehicles	10,050	–	–	–	–	–	–	Operational Equipment	Renew
Water & Sanitation	Specialized Equipment		Yes	Other Assets	Other	247	247	–	–	–	–	–	Operational Equipment	New
Water & Sanitation	Specialized Equipment		Yes	Other Assets	Plant & equipment	1,951	451	–	–	500	500	500	Operational Equipment	New
Water & Sanitation	Springs: Augment Water		Yes	Infrastructure	Water Reservoirs & Reticulation	3,282	192	–	–	100	1,000	2,000	Springs	Renew
Water & Sanitation	Springs: Kwab- Thema Augment Water		Yes	Infrastructure	Water Reservoirs & Reticulation	7,000	–	–	–	–	1,000	6,000	Springs	Renew
Water & Sanitation	Springs: Modder East Outfall Sewer		Yes	Infrastructure	Water Reservoirs & Reticulation	15,392	192	–	–	200	5,000	10,000	Springs	Renew
Water & Sanitation	SW District: Upgrade Networks		Yes	Infrastructure	Water Reservoirs & Reticulation	1,500	–	–	–	–	100	1,400	Springs	New
Water & Sanitation	Tembisa relocate mid-blocks		Yes	Infrastructure	Sewerage Purification & Reticulation	18,211	18,211	–	–	–	–	–	Corporate	Renew
Water & Sanitation	Tembisa: Building new & uog Depots (N Region)		Yes	Infrastructure	Water Reservoirs & Reticulation	46	46	–	–	–	–	–	Tembisa	Renew
Water & Sanitation	Tembisa: Building new & uog Depots (N Region)		Yes	Infrastructure	Water Reservoirs & Reticulation	448	448	–	–	–	–	–	Tembisa	New
Water & Sanitation	Tembisa: Building new & uog Depots (N Region)		Yes	Other Assets	Other Land and Buildings	13,656	3,356	–	–	8,100	2,200	–	Tembisa	Renew
Water & Sanitation	Tembisa: Building new & uog Depots (N Region)		Yes	Other Assets	Other Land and Buildings	2,301	2,301	–	–	–	–	–	Tembisa	Renew
Water & Sanitation	Tembisa: New water pressure tower (MIG)		Yes	Infrastructure	Water Reservoirs & Reticulation	271	271	–	–	–	–	–	Tembisa	New
Water & Sanitation	Tembisa: New water pressure tower (MIG)		Yes	Infrastructure	Water Reservoirs & Reticulation	5,096	96	–	–	3,000	1,000	1,000	Tembisa	New
Water & Sanitation	Tembisa: Relining of r feed for Tembisa res		Yes	Infrastructure	Water Reservoirs & Reticulation	2,288	2,288	–	–	–	–	–	Tembisa	Renew
Water & Sanitation	Tembisa: Relining of r feed for Tembisa res		Yes	Infrastructure	Water Reservoirs & Reticulation	192	192	–	–	–	–	–	Tembisa	Renew
Water & Sanitation	Tembisa: Replace water pipe Isikelo		Yes	Infrastructure	Water Reservoirs & Reticulation	8,923	1,438	–	–	6,485	1,000	–	Tembisa	Renew
Water & Sanitation	Tembisa: Western OF sewer		Yes	Infrastructure	Water Reservoirs & Reticulation	7,288	288	–	–	500	5,500	1,000	Tembisa	New
Water & Sanitation	TOWNSHIP DEVELOPM CREATED ASSETS SEWER		Yes	Other Assets	Other	4,159	4,159	–	–	–	–	–	Operational Equipment	New
Water & Sanitation	TOWNSHIP DEVELOPM CREATED ASSETS SEWER		Yes	Other Assets	Other	1,637	1,637	–	–	–	–	–	Operational Equipment	New
Water & Sanitation	Tsakane: Network Upgrade		Yes	Infrastructure	Water Reservoirs & Reticulation	4,888	288	–	–	100	2,000	2,300	Tsakane	Renew
Water & Sanitation	Tsakane: New sewer p station Tsakane x 6 and 10		Yes	Infrastructure	Sewerage Purification & Reticulation	69	69	–	–	–	–	–	Tsakane	New
Water & Sanitation	Tsakane: New sewer p station Tsakane x 6 and 10		Yes	Infrastructure	Water Reservoirs & Reticulation	15,959	959	–	–	1,000	4,000	10,000	Tsakane	New
Water & Sanitation	Tsakane: Provide water Tsakane x 6 and 10		Yes	Infrastructure	Water Reservoirs & Reticulation	2,059	959	–	–	1,100	–	–	Tsakane	New
Water & Sanitation	Tsakane: Upgrade Khosa / Zulu water P/S		Yes	Infrastructure	Water Reservoirs & Reticulation	35,192	192	–	–	8,000	18,000	9,000	Tsakane	Renew
Water & Sanitation	Tsakane: Upgrade Khosa water p station		Yes	Infrastructure	Water Reservoirs & Reticulation	316	316	–	–	–	–	–	Tsakane	Renew
Water & Sanitation	Upgrade Depot Buildings		Yes	Infrastructure	Water Reservoirs & Reticulation	7,300	–	–	–	2,300	2,000	3,000	Corporate	Renew
Water & Sanitation	Upgrade Outfall Sewers in Vosloorus C/F		Yes	Infrastructure	Water Reservoirs & Reticulation	11,377	2,877	–	–	8,000	500	–	Vosloorus	Renew
Water & Sanitation	Upgrade Outfall Sewers in Vosloorus C/F		Yes	Infrastructure	Water Reservoirs & Reticulation	5,753	5,753	–	–	–	–	–	Vosloorus	Renew
Water & Sanitation	Upgrade services Riverside, Mashimimi		Yes	Infrastructure	Water Reservoirs & Reticulation	20,338	20,338	–	–	–	–	–	Brakpan	New
Water & Sanitation	Upgrade training venue at Boksburg water depot		Yes	Infrastructure	Other	149	149	–	–	–	–	–	Boksburg	Renew
Water & Sanitation	Upgrade training venue at Boksburg water depot		Yes	Infrastructure	Water Reservoirs & Reticulation	292	192	–	–	100	–	–	Boksburg	Renew
Water & Sanitation	Upgrade water main (C/F) Selcourt		Yes	Infrastructure	Water Reservoirs & Reticulation	7,294	7,294	–	–	–	–	–	Corporate	Renew
Water & Sanitation	Upgrade water main (C/F) Selcourt		Yes	Infrastructure	Water Reservoirs & Reticulation	1,438	1,438	–	–	–	–	–	Kempton Park	Renew
Water & Sanitation	Upgrade Water Network C/F Elwatha X19		Yes	Infrastructure	Water Reservoirs & Reticulation	213	213	–	–	–	–	–	Elwatha	Renew
Water & Sanitation	Upgrade Water Network C/F Elwatha X19		Yes	Infrastructure	Water Reservoirs & Reticulation	31,479	479	–	–	5,000	13,000	13,000	Elwatha	Renew

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

GT0000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget																			
Municipal Vote/Capital project			Program/Project description		IDP	Project number	Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information		
					2	6	3	3				Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal	
R thousand	Water & Sanitation	Upgrading of Benoni S/P		Yes	Infrastructure	Sewerage Purification & Reticulation	497	497	—	—	—	—	—	9,000	16,000	13,000	Benoni	Renew	
	Water & Sanitation	Upgrading of Benoni S/P		Yes	Infrastructure	Water Reservoirs & Reticulation	41,835	35,028	3,835	—	—	—	35,028	—	—	—	Benoni	Renew	
	Water & Sanitation	Vakfontein Porton 36 Essential services		Yes	Infrastructure	Water Reservoirs & Reticulation	2,645	2,645	—	—	—	—	—	—	—	—	Vosloorus	Renew	
	Water & Sanitation	Vosloorus: Extend the water net Mapleton		Yes	Infrastructure	Water Reservoirs & Reticulation	263	263	—	—	—	—	—	—	—	—	Vosloorus	Renew	
	Water & Sanitation	Vosloorus: Replace water main supply		Yes	Infrastructure	Water Reservoirs & Reticulation	157	157	—	—	—	—	—	—	—	—	Vosloorus	Renew	
	Water & Sanitation	Vosloorus: Replace water main supply		Yes	Infrastructure	Water Reservoirs & Reticulation	19,984	4,794	—	—	—	—	—	—	15,000	200	—	Vosloorus	Renew
	Water & Sanitation	Vosloorus: Upgrade and provide cathodic protection to steel pipes		Yes	Infrastructure	Water Reservoirs & Reticulation	1,000	1,000	—	—	—	—	—	—	—	1,000	—	Vosloorus	Renew
	Water & Sanitation	Water and sewer refunds		Yes	Infrastructure	Sewerage Purification & Reticulation	663	663	—	—	—	—	—	—	—	—	Corporate	Renew	
	Water & Sanitation	Water and sewer refunds		Yes	Infrastructure	Water Reservoirs & Reticulation	1,292	192	—	—	—	—	—	—	100	500	500	Benoni	New
	Water & Sanitation	Water and Sewer Refc. Weigedacht		Yes	Infrastructure	Sewerage Purification & Reticulation	3,995	3,995	—	—	—	—	—	—	—	—	Corporate	Renew	
	Water & Sanitation	Water and Sewer Refc. Weigedacht		Yes	Infrastructure	Water Reservoirs & Reticulation	11,856	3,356	—	—	—	—	—	—	1,000	2,500	5,000	Benoni	New
	Water & Sanitation	Water Demand Management Projects		Yes	Infrastructure	Water Reservoirs & Reticulation	31,740	3,740	—	—	—	—	—	—	10,000	9,000	9,000	Kempton Park	New
	Water & Sanitation	Water Services Vehicles		Yes	Other Assets	Water Reservoirs & Reticulation	14,084	14,084	—	—	—	—	—	—	—	—	—	Operational Equipment	Renew
	Water & Sanitation	Water Services Vehicles		Yes	Other Assets	Other Motor Vehicles	38,566	32,266	—	—	—	—	—	—	2,100	2,100	2,100	Daveyton	New
	Water & Sanitation	Waterville erf 3130 Essential services		Yes	Infrastructure	Water Reservoirs & Reticulation	1,100	—	—	—	—	—	—	—	—	100	1,000	Corporate	Renew
	Water & Sanitation	Water & Sanitation		Yes	Infrastructure	Water Reservoirs & Reticulation	2,788	2,788	—	—	—	—	—	—	—	—	—	Corporate	Renew
	Water & Sanitation	Zonkizwe Proper Ext 1 & 2 Sanitation System		Yes	Infrastructure	Water Reservoirs & Reticulation	1,100	1,000	—	—	—	—	—	—	—	100	—	Katlehong	New
	Water & Sanitation	Braikpan: Construct new rfp: Middlewing Rand Col		Yes	Infrastructure	Water Reservoirs & Reticulation	19	19	—	—	—	—	—	—	—	—	—	Braikpan	New
	Water & Sanitation	Braikpan: New and upgrading supply pipework		Yes	Infrastructure	Water Reservoirs & Reticulation	411	411	—	—	—	—	—	—	—	—	—	Braikpan	New
	Water & Sanitation	Braikpan: New and upgrading supply pipework		Yes	Infrastructure	Water Reservoirs & Reticulation	15,959	959	—	—	—	—	—	—	8,000	7,000	—	Braikpan	New
	Water & Sanitation	Braikpan: Replace outfall sewer Casselale		Yes	Infrastructure	Sewerage Purification & Reticulation	228	228	—	—	—	—	—	—	—	—	—	Braikpan	Renew
	Water & Sanitation	Braikpan: Replace outfall sewer Casselale		Yes	Infrastructure	Water Reservoirs & Reticulation	7,397	2,397	—	—	—	—	—	—	5,000	200	—	Braikpan	Renew
	Water & Sanitation	Braikpan: Upgrade feeder Rand Colliers		Yes	Infrastructure	Water Reservoirs & Reticulation	13,035	3,835	—	—	—	—	—	—	9,000	100	1,000	Braikpan	Renew
	Water & Sanitation	Braikpan: Upgrade Various Sewers		Yes	Infrastructure	Water Reservoirs & Reticulation	1,100	—	—	—	—	—	—	—	—	—	—	Braikpan	Renew
	Water & Sanitation	Braikpan: Upgrade Various Sewers		Yes	Infrastructure	Water Reservoirs & Reticulation	671	671	—	—	—	—	—	—	—	—	—	Braikpan	New
	Water & Sanitation	Braikpan: Upgrade Water Network		Yes	Infrastructure	Water Reservoirs & Reticulation	2,500	—	—	—	—	—	—	—	500	—	2,000	Braikpan	Renew
	Water & Sanitation	Braikpan: Upgrade Water Network		Yes	Infrastructure	Water Reservoirs & Reticulation	575	575	—	—	—	—	—	—	—	—	—	Braikpan	New
	Water & Sanitation	Braikpan: Upgrade water network in CBD area		Yes	Infrastructure	Water Reservoirs & Reticulation	181	181	—	—	—	—	—	—	—	—	—	Braikpan	Renew
	Water & Sanitation	Bulk supply for new water supply (Dawn Park)		Yes	Infrastructure	Water Reservoirs & Reticulation	170	170	—	—	—	—	—	—	—	—	—	Corporate	New
	Water & Sanitation	Bulk supply for new water supply (Dawn Park)		Yes	Infrastructure	Water Reservoirs & Reticulation	6,315	4,315	—	—	—	—	—	—	2,000	—	—	Tembisa	New
	Water & Sanitation	Construct new rfp/pumpst: Delapark X13		Yes	Infrastructure	Water Reservoirs & Reticulation	265	265	—	—	—	—	—	—	—	—	—	Corporate	New
	Water & Sanitation	Construct new rfp/pumpst: Delapark X13		Yes	Infrastructure	Water Reservoirs & Reticulation	7,918	1,918	—	—	—	—	—	—	3,500	2,500	—	Operational Equipment	New
	Water & Sanitation	Construct new water supply (Atlas Rd)		Yes	Infrastructure	Water Reservoirs & Reticulation	959	959	—	—	—	—	—	—	—	—	—	Corporate	New
	Water & Sanitation	Daveyton: Booster Pump Knoppsfontein Res		Yes	Infrastructure	Water Reservoirs & Reticulation	2,679	479	—	—	—	—	—	—	2,000	200	—	Daveyton	New
	Water & Sanitation	Daveyton: Rehabilitate 450dia steel pipe		Yes	Infrastructure	Water Reservoirs & Reticulation	37	37	—	—	—	—	—	—	—	—	—	Daveyton	Renew
	Water & Sanitation	Daveyton: Rehabilitate 450dia steel pipe		Yes	Infrastructure	Water Reservoirs & Reticulation	1,538	1,438	—	—	—	—	—	—	100	—	—	Daveyton	Renew
	Water & Sanitation	Duduza Ext 4 (on Hold)		Yes	Infrastructure	Water Reservoirs & Reticulation	100	—	—	—	—	—	—	—	—	100	—	Duduza	New
	Water & Sanitation	Duduza Ext 4 (on Hold)		Yes	Infrastructure	Water Reservoirs & Reticulation	5,850	—	—	—	—	—	—	—	—	850	5,000	Germiston	New
	Water & Sanitation	Dukafohle (Germiston Ext 8)		Yes	Infrastructure	Water Reservoirs & Reticulation	10,000	—	—	—	—	—	—	—	—	—	10,000	Corporate	New
	Water & Sanitation	Edenpark West & X 1 (850)Essential Services		Yes	Infrastructure	Water Reservoirs & Reticulation	18,837	18,837	—	—	—	—	—	—	—	—	—	Benoni	New
	Water & Sanitation	Edenpark West & X 1 (850)Essential Services		Yes	Infrastructure	Sewerage Purification & Reticulation	3,827	3,827	—	—	—	—	—	—	—	—	—	Edenvale	Renew
	Water & Sanitation	Edenvale: Ilondale Outfall sewer		Yes	Infrastructure	Water Reservoirs & Reticulation	16,508	3,835	—	—	—	—	—	—	12,172	500	3,000	Edenvale	Renew
	Water & Sanitation	Edenvale: Ilondale Outfall sewer		Yes	Infrastructure	Water Reservoirs & Reticulation	13,300	2,800	—	—	—	—	—	—	5,000	2,500	—	Benoni	Renew
	Water & Sanitation	Emergency services to inf. settlements		Yes	Infrastructure	Sewerage Purification & Reticulation	10,460	10,460	—	—	—	—	—	—	—	—	—	Corporate	Renew
	Water & Sanitation	ERNAT: Upgrade Harebeestfontein WCW		Yes	Infrastructure	Water Reservoirs & Reticulation	24,548	10,548	—	—	—	—	—	—	9,000	5,000	2,000	Daveyton	Renew
	Water & Sanitation	ERNAT: Upgrade Harebeestfontein WCW		Yes	Infrastructure	Water Reservoirs & Reticulation	17,000	—	—	—	—	—	—	—	3,000	12,000	—	Etwatwa	New
	Water & Sanitation	Etwatwa Ext 35 Essential Services		Yes	Infrastructure	Water Reservoirs & Reticulation	1,500	6,266	—	—	—	—	—	—	—	500	1,000	Etwatwa	New
	Water & Sanitation	Etwatwa Ext 36 Toilet Structures		Yes	Infrastructure	Water Reservoirs & Reticulation	911	911	—	—	—	—	—	—	—	—	—	Etwatwa	New
	Water & Sanitation	Etwatwa Ext 37 Essential Services		Yes	Infrastructure	Water Reservoirs & Reticulation	7,192	7,192	—	—	—	—	—	—	—	—	—	Etwatwa	New
	Water & Sanitation	Etwatwa X 19 Essential service s/cial p/		Yes	Infrastructure	Water Reservoirs & Reticulation	—	—	—	—	—	—	—	—	—	—	—	Etwatwa	New
	Water & Sanitation	Etwatwa X 34 Essential service special project		Yes	Infrastructure	Water Reservoirs & Reticulation	—	—	—	—	—	—	—	—	—	—	—	Etwatwa	New

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

GT000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget																			
Municipal Vote/Capital project																			
Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project Information							
							Audited Outcome 2010/11	Current Year Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal						
R thousand		2	6	3	3		14	106	14					Germiston	Renew				
										Water Reservoirs & Reticulation					Germiston	Renew			
										Sewerage Purification & Reticulation					Germiston	New			
										Infrastructure	Water Reservoirs & Reticulation	11,068	1,368	9,200	500	–	Germiston	New	
										Infrastructure	Water Reservoirs & Reticulation	8,288	288	6,000	2,000		Germiston	New	
										Infrastructure	Water Reservoirs & Reticulation	1,052	1,052				Germiston	Renew	
										Infrastructure	Water Reservoirs & Reticulation	13,349	5,849	500	1,000	6,000	Germiston	Renew	
										Infrastructure	Water Reservoirs & Reticulation	692	192	500			Germiston	New	
										Infrastructure	Sewerage Purification & Reticulation	52	52				Germiston	Renew	
										Infrastructure	Water Reservoirs & Reticulation	17,835	3,835	8,000	6,000	–	Germiston	Renew	
										Other Assets	Office Equipment	603	603				Operational Equipment	New	
										Other Assets	Office Equipment	3,167	767	800	800	800	Operational Equipment	New	
										Infrastructure	Water Reservoirs & Reticulation	17,652	17,652				Corporate	Renew	
										Infrastructure	Water Reservoirs & Reticulation	128,301	16,301	15,000	42,000	55,000	Corporate	New	
										Infrastructure	Water Reservoirs & Reticulation	32,841	32,841				Corporate	Renew	
										Infrastructure	Water Reservoirs & Reticulation	48					Corporate	New	
										Infrastructure	Water Reservoirs & Reticulation	13,557				10,000	Corporate	New	
										Infrastructure	Water Reservoirs & Reticulation	138	138				Corporate	New	
										Infrastructure	Water Reservoirs & Reticulation	10,111	4,411	4,500	1,200		Kwa-Thema	Renew	
										Infrastructure	Water Reservoirs & Reticulation	1,096			500	500	Benoni	Renew	
										Infrastructure	Water Reservoirs & Reticulation	507	507				Corporate	Renew	
										Infrastructure	Water Reservoirs & Reticulation	583					583	Kempston Park	New
										Infrastructure	Water Reservoirs & Reticulation	9,384			384	1,000	8,000	Kempston Park	Renew
										Infrastructure	Water Reservoirs & Reticulation	1,630			1,630			Kempston Park	Renew
										Infrastructure	Water Reservoirs & Reticulation	2,000				1,000	1,000	Kempston Park	Renew
										Infrastructure	Water Reservoirs & Reticulation	1,083	1,083					Kempston Park	Renew
										Other Assets	Other Land and Buildings	6,578			2,078	1,500	500	Kempston Park	Renew
										Infrastructure	Water Reservoirs & Reticulation	863			863			Kempston Park	Renew
										Infrastructure	Water Reservoirs & Reticulation	15,024			15,024			Kwa-Thema	New
										Infrastructure	Water Reservoirs & Reticulation	1,675			1,675			Kwa-Thema	Renew
										Infrastructure	Water Reservoirs & Reticulation	4,644			4,644	1,000		Kwa-Thema	Renew
										Infrastructure	Water Reservoirs & Reticulation	2,838			1,438	1,400		Elsatwa	Renew
Infrastructure	Sewerage Purification & Reticulation	400			400			Corporate	Renew										
Infrastructure	Water Reservoirs & Reticulation	7,418			1,918	500	4,000	Corporate	New										
Infrastructure	Water Reservoirs & Reticulation	6,250				250	5,000	Benoni	New										
Infrastructure	Water Reservoirs & Reticulation	29,000				11,000	10,000	Corporate	Renew										
Infrastructure	Water Reservoirs & Reticulation	17,116			17,116			Corporate	New										
Infrastructure	Water Reservoirs & Reticulation	145			145			Corporate	Renew										
Infrastructure	Sewerage Purification & Reticulation	6,495			6,495			Kempston Park	New										
Other Assets	Plant & equipment	3,067			767	1,000	1,000	Operational Equipment	New										
Infrastructure	Water Reservoirs & Reticulation	21,138			21,138			Corporate	Renew										
Infrastructure	Water Reservoirs & Reticulation	11,600				1,600	10,000	Nigel	Renew										
Infrastructure	Water Reservoirs & Reticulation	2,400				1,200	1,200	Nigel	New										
Infrastructure	Water Reservoirs & Reticulation	14,286				5,000	8,000	Nigel	New										
Infrastructure	Water Reservoirs & Reticulation	9			9			Nigel	Renew										
Infrastructure	Water Reservoirs & Reticulation	11,159				3,200		Nigel	New										
Other Assets	Office Equipment	13						Operational Equipment	New										
Other Assets	Office Equipment	1,979			479	500	500	Operational Equipment	New										
Other Assets	Office Equipment	81						Operational Equipment	New										
Other Assets	Office Equipment	1,414			364	350	350	Operational Equipment	New										
Infrastructure	Water Reservoirs & Reticulation	10,000				10,000		Corporate	Renew										
Infrastructure	Water Reservoirs & Reticulation	7,294				2,500		Corporate	Renew										

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2012/13 TO 2014/15

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						6	3	3			Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
R thousand	Water & Sanitation	Palm Ridge Ext 4 Construction of Toilet Structures		Yes	Infrastructure	Water Reservoirs & Retention	254		254			254	53,105	106,200	40,817	Corporate	New
	Water & Sanitation	Palm Ridge Phases 5 & 6 Bulk & Essential Services		Yes	Infrastructure	Water Reservoirs & Retention	255,493					55,371				Corporate	New
	Water & Sanitation	Paynesville Ext 1(1000) Essential Services		Yes	Infrastructure	Water Reservoirs & Retention	35,676					35,676				Benoni	New
	Water & Sanitation	Phasing out of Dunsward pumpst C/F		Yes	Infrastructure	Sewerage Purification & Retention	2,219	2,219								Corporate	Renew
	Water & Sanitation	Phasing out of Dunsward pumpst C/F		Yes	Infrastructure	Water Reservoirs & Retention	15,404					13,904	1,500			Operational Equipment	New
	Water & Sanitation	Promoting: Augment supply pipeline to Promolong and Commercialia		Yes	Infrastructure	Water Reservoirs & Retention	9,959					959	4,000	5,000		Tembisa	Renew
	Water & Sanitation	Pipe replacement Phase1		Yes	Infrastructure	Water Reservoirs & Retention	13,000							6,000	7,000	Corporate	Renew
	Water & Sanitation	Pomona: Bulk supply Albertina Sisulu Corridor		Yes	Infrastructure	Water Reservoirs & Retention	618	618								Corporate	Renew
	Water & Sanitation	Pomona: Bulk supply Albertina Sisulu Corridor		Yes	Infrastructure	Water Reservoirs & Retention	8,887					2,387	6,500			Boksburg	New
	Water & Sanitation	Pomona: Bulk supply Albertina Sisulu Corridor		Yes	Infrastructure	Water Reservoirs & Retention	135,000						12,000	50,000	73,000	Benoni	New
	Water & Sanitation	Pomona: New Eastern OF sewer		Yes	Infrastructure	Sewerage Purification & Retention	312	312								Benoni	New
	Water & Sanitation	Pomona: New Eastern OF sewer		Yes	Infrastructure	Water Reservoirs & Retention	7,955					767	7,188			Vosloorus	New
	Water & Sanitation	Pomona: Upgrade water A.H. Atlas rd		Yes	Infrastructure	Water Reservoirs & Retention	135,700						12,000	44,000	79,700	Corporate	New
	Water & Sanitation	Pomona: Upgrade water A.H. Atlas rd		Yes	Infrastructure	Water Reservoirs & Retention	7	7								Corporate	Renew
	Water & Sanitation	Pre-implementation Planning - various projects		Yes	Infrastructure	Water Reservoirs & Retention	3,938					1,438	2,500			Benoni	Renew
	Water & Sanitation	Pre-implementation Planning - various projects		Yes	Infrastructure	Water Reservoirs & Retention	3,563	3,563								Corporate	Renew
	Water & Sanitation	Pump Stations Emergency Generators		Yes	Infrastructure	Water Reservoirs & Retention	8,390					1,390	2,000	2,500	2,500	Kwa-Thema	New
	Water & Sanitation	Reiger Park: Decommission sewer p/ation		Yes	Infrastructure	Water Reservoirs & Retention	2,168	2,168								Corporate	Renew
	Water & Sanitation	Reiger Park: Decommission sewer p/ation		Yes	Infrastructure	Sewerage Purification & Retention	24	24								Corporate	Renew
	Water & Sanitation	Relocate midblock water Daveyton (W5) C/F		Yes	Infrastructure	Water Reservoirs & Retention	1,830					1,630	200			Operational Equipment	New
	Water & Sanitation	Relocate midblock water Daveyton (W5) C/F		Yes	Infrastructure	Water Reservoirs & Retention	48	48								Daveyton	Renew
	Water & Sanitation	Relocate midblock water Vosloorus (M3) C/F		Yes	Infrastructure	Water Reservoirs & Retention	4,884					4,794	100			Daveyton	Renew
	Water & Sanitation	Replace and repair O/S Dawn Park		Yes	Infrastructure	Water Reservoirs & Retention	165	165								Vosloorus	Renew
	Water & Sanitation	Replace and repair O/S Dawn Park		Yes	Infrastructure	Sewerage Purification & Retention	1,421	1,421								Corporate	Renew
	Water & Sanitation	Replace isolating valves		Yes	Infrastructure	Water Reservoirs & Retention	100									Corporate	Renew
	Water & Sanitation	Replace main water - Isikelo (Zephania Tembisa		Yes	Infrastructure	Water Reservoirs & Retention	6,918					1,918	3,000	2,000		Tembisa	Renew
	Water & Sanitation	Replace main water - Isikelo Tembisa		Yes	Infrastructure	Water Reservoirs & Retention	118	118								Tembisa	Renew
	Water & Sanitation	Replace midblock s lines in Thokoza C/F		Yes	Infrastructure	Water Reservoirs & Retention	5,651	5,651								Tokozza	Renew
	Water & Sanitation	Replacement of Water Meters		Yes	Infrastructure	Water Reservoirs & Retention	1,355					1,355				Tokozza	Renew
	Water & Sanitation	Replacement of Water Meters		Yes	Infrastructure	Water Reservoirs & Retention	39,177					19,177	20,000			Corporate	New
Water & Sanitation	Reservoir Construction		Yes	Infrastructure	Water Reservoirs & Retention	22,650								10,000	12,650	Corporate	New
Water & Sanitation	Reservoir Construction NE		Yes	Infrastructure	Water Reservoirs & Retention	8,000									Corporate	New	
Water & Sanitation	Sewer Pump/Station Eliminate		Yes	Infrastructure	Water Reservoirs & Retention	33,500								8,500	25,000	Corporate	New
Water & Sanitation	South Eastern Outfall Sewer - Springs		Yes	Infrastructure	Sewerage Purification & Retention	358	358								Springs	Renew	
Water & Sanitation	South Eastern Outfall Sewer - Springs		Yes	Infrastructure	Water Reservoirs & Retention	8,638					1,438	6,000	1,200		Springs	New	
Water & Sanitation	Specialised vehicles		Yes	Other Assets	Other Motor Vehicles	12,387	12,387								Operational Equipment	New	
Water & Sanitation	Specialised vehicles		Yes	Other Assets	Other Motor Vehicles	3,452					3,452				Operational Equipment	Renew	
Water & Sanitation	Specialised vehicles		Yes	Other Assets	Other Motor Vehicles	10,050						3,350	3,350		Operational Equipment	Renew	
Water & Sanitation	Specialized Equipment		Yes	Other Assets	Other	247	247								Operational Equipment	New	
Water & Sanitation	Specialized Equipment		Yes	Other Assets	Plant & equipment	1,951					451	500	500		Operational Equipment	New	
Water & Sanitation	Springs: Augment Water		Yes	Infrastructure	Water Reservoirs & Retention	3,292					192	100	1,000	2,000	Springs	Renew	
Water & Sanitation	Springs: Kwa-Thema Augment Water		Yes	Infrastructure	Water Reservoirs & Retention	7,000							1,000	6,000	Springs	Renew	
Water & Sanitation	Springs: Kwa-Thema Upgrade Water Network		Yes	Infrastructure	Water Reservoirs & Retention	15,392					192	200			Springs	Renew	
Water & Sanitation	Springs: Modder East Outfall Sewer		Yes	Infrastructure	Water Reservoirs & Retention	1,500								100	Springs	Renew	
Water & Sanitation	SW District: Upgrade Networks		Yes	Infrastructure	Water Reservoirs & Retention	18,211	18,211								Corporate	New	
Water & Sanitation	Tembisa relocate mid-blocks		Yes	Infrastructure	Sewerage Purification & Retention	46	46								Tembisa	Renew	
Water & Sanitation	Tembisa: Building new & upg Depots (N Region)		Yes	Infrastructure	Water Reservoirs & Retention	448	448								Tembisa	Renew	
Water & Sanitation	Tembisa: Building new & upg Depots (N Region)		Yes	Other Assets	Other Land and Buildings	13,656					3,356	8,100	2,200		Tembisa	Renew	
Water & Sanitation	Tembisa: Building new & upg Depots (N Region)		Yes	Other Assets	Other Land and Buildings	2,301	2,301								Tembisa	Renew	
Water & Sanitation	Tembisa: New water pressure tower (M3)		Yes	Infrastructure	Water Reservoirs & Retention	271	271								Tembisa	New	

GT000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget									
Municipal Vote/Capital project	Program/Project description	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework
							Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	
R thousand		2	6	3	3				Budget Year 2012/13
									Budget Year +1 2013/14
									Budget Year +2 2014/15
									Ward location
									New or renewal
Water & Sanitation	Tembisa: New water pressure tower (MIG)		Yes	Infrastructure	Water Reservoirs & Reticulation	5,086		96	3,000
Water & Sanitation	Tembisa: Refining of feed for Tembisa res		Yes	Infrastructure	Water Reservoirs & Reticulation	2,288	2,288		1,000
Water & Sanitation	Tembisa: Refining of feed for Tembisa res		Yes	Infrastructure	Water Reservoirs & Reticulation	192	192		1,000
Water & Sanitation	Tembisa: Replace water pipe lekelo		Yes	Infrastructure	Water Reservoirs & Reticulation	8,923	1,438		1,000
Water & Sanitation	Tembisa: Western OF sewer		Yes	Infrastructure	Water Reservoirs & Reticulation	7,288	288		5,500
Water & Sanitation	TOWNSHIP DEVELOPM CREATED ASSETS SEWER		Yes	Other Assets	Other	4,159	4,159		Operational Equipment
Water & Sanitation	TOWNSHIP DEVELOPM CREATED ASSETS SEWER		Yes	Other Assets	Other	1,637	1,637		Operational Equipment
Water & Sanitation	Tsakane: Network Upgrade		Yes	Infrastructure	Water Reservoirs & Reticulation	4,888	288		2,300
Water & Sanitation	Tsakane: New sewer p station Tsakane x 6 and 10		Yes	Infrastructure	Sewerage Purification & Reticulation	69	69		Tsakane
Water & Sanitation	Tsakane: New sewer p station Tsakane x 6 and 10		Yes	Infrastructure	Water Reservoirs & Reticulation	15,559	959		1,000
Water & Sanitation	Tsakane: Provide water Tsakane x 6 and 10		Yes	Infrastructure	Water Reservoirs & Reticulation	2,059	959		1,100
Water & Sanitation	Tsakane: Upgrade Khosa / Zulu water P/S		Yes	Infrastructure	Water Reservoirs & Reticulation	35,192	192		8,000
Water & Sanitation	Tsakane: Upgrade Khosa water p station		Yes	Infrastructure	Water Reservoirs & Reticulation	316	316		Tsakane
Water & Sanitation	Upgrade Depot Buildings		Yes	Infrastructure	Water Reservoirs & Reticulation	7,300			2,300
Water & Sanitation	Upgrade Outfall Sewers in Vosloorus C/F		Yes	Infrastructure	Water Reservoirs & Reticulation	11,377	2,877		8,000
Water & Sanitation	Upgrade Outfall Sewers in Vosloorus C/F		Yes	Infrastructure	Water Reservoirs & Reticulation	5,753	5,753		Vosloorus
Water & Sanitation	Upgrade services Riverside, Mashimimi		Yes	Infrastructure	Water Reservoirs & Reticulation	20,338	20,338		Brakpan
Water & Sanitation	Upgrade training venue at Boksborg water depot		Yes	Infrastructure	Other	149	149		Boksburg
Water & Sanitation	Upgrade training venue at Boksborg water depot		Yes	Infrastructure	Water Reservoirs & Reticulation	292			100
Water & Sanitation	Upgrade water main (C/F) Selcourt		Yes	Infrastructure	Water Reservoirs & Reticulation	7,294	7,294		Corporate
Water & Sanitation	Upgrade water main (C/F) Selcourt		Yes	Infrastructure	Water Reservoirs & Reticulation	1,438	1,438		Corporate
Water & Sanitation	Upgrade Water Network C/F Etwatwa X19		Yes	Infrastructure	Water Reservoirs & Reticulation	213	213		Etawahwa
Water & Sanitation	Upgrade Water Network C/F Etwatwa X19		Yes	Infrastructure	Water Reservoirs & Reticulation	31,479	479		13,000
Water & Sanitation	Upgrading of Benoni SP		Yes	Infrastructure	Sewerage Purification & Reticulation	497	497		Benoni
Water & Sanitation	Upgrading of Benoni SP		Yes	Infrastructure	Water Reservoirs & Reticulation	41,835	3,835		16,000
Water & Sanitation	Vakfontein Portion 36 Essential services		Yes	Infrastructure	Water Reservoirs & Reticulation	35,028	35,028		Benoni
Water & Sanitation	Vosloorus: Extend the water net Mapleton		Yes	Infrastructure	Water Reservoirs & Reticulation	2,645			Vosloorus
Water & Sanitation	Vosloorus: Extend the water net Mapleton		Yes	Infrastructure	Water Reservoirs & Reticulation	263	263		Vosloorus
Water & Sanitation	Vosloorus: Replace water main supply		Yes	Infrastructure	Water Reservoirs & Reticulation	157	157		200
Water & Sanitation	Vosloorus: Replace water main supply		Yes	Infrastructure	Water Reservoirs & Reticulation	19,894	4,794		15,000
Water & Sanitation	Vosloorus: Upgrade and provide cathodic protection to steel pipes		Yes	Infrastructure	Water Reservoirs & Reticulation	1,000			1,000
Water & Sanitation	Water and sewer refunds		Yes	Infrastructure	Sewerage Purification & Reticulation	663	663		Corporate
Water & Sanitation	Water and sewer refunds		Yes	Infrastructure	Water Reservoirs & Reticulation	1,292	192		500
Water & Sanitation	Water and Sewer Refc. Weigedacht		Yes	Infrastructure	Sewerage Purification & Reticulation	3,995	3,995		Corporate
Water & Sanitation	Water and Sewer Refc. Weigedacht		Yes	Infrastructure	Water Reservoirs & Reticulation	11,856	3,356		5,000
Water & Sanitation	Water Demand Management Projects		Yes	Infrastructure	Water Reservoirs & Reticulation	31,740	3,740		9,000
Water & Sanitation	Water Services Vehicles		Yes	Other Assets	Water Reservoirs & Reticulation	14,084			2,100
Water & Sanitation	Water Services Vehicles		Yes	Other Assets	Other Motor Vehicles	38,566	32,566		100
Water & Sanitation	Waville erf 3130 Essential services		Yes	Infrastructure	Water Reservoirs & Reticulation	1,100			1,000
Water & Sanitation	WDM Projects		Yes	Infrastructure	Water Reservoirs & Reticulation	2,788	2,788		Corporate
Water & Sanitation	Zonkizwe Proper Ext 1 & 2 Sanitation System		Yes	Infrastructure	Water Reservoirs & Reticulation	1,100	1,000		Katlehong

Table 93 MBRR SA37 - Projects delayed from previous financial year

GT000 Ekurhuleni Metro - Supporting Table SA37 Projects delayed from previous financial year/s									
Municipal Vote/Capital project		Project name	Asset Class 3	Asset Sub-Class 3	Previous target year to complete Year	Current Year 2011/12		2012/13 Medium Term Revenue &	
R thousand						Original Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14
Parent municipality:									
Corporate Legal Services		Erf 598 Ring Road, New Redruth	Other Assets	Other Land and Buildings	Jun-12	-	348		
Corporate Legal Services		Erf 987 Ring Road, New Redruth	Other Assets	Other Land and Buildings	Jun-12	-	321	-	-
Corporate Legal Services		Hi-volume photocopyers (Agendas)	Other Assets	Office Equipment	Jun-15	800	1,440	950	1,760
Real Estate		Germiston Precinct Building	Other Assets	Other Land and Buildings	Jun-15	60,000	17,370	64,000	36,000
Real Estate		Upgrade of EGSC Building	Other Assets	Other Land and Buildings	Jun-12	1,000	770		
Customer Relations Management		Daveyton Building Upgrade	Other Assets	Other Land and Buildings	Jun-13	2,000	3,420	4,100	-
Customer Relations Management		Etwatwa New Building (NDPG)	Other Assets	Other Land and Buildings	Jun-12	1,800	5,130	-	-
Customer Relations Management		Duduza Building Upgrade	Other Assets	Other Land and Buildings	Jun-13	1,630	4,455	1,000	-
Customer Relations Management		Katlehong Building Upgrade	Other Assets	Other Land and Buildings	Jun-13	1,421	5,778	1,000	-
Customer Relations Management		Katlehong 2 New Building	Other Assets	Other Land and Buildings	Jun-12		2,655	-	-
Customer Relations Management		Kwa Thema New Building	Other Assets	Other Land and Buildings	Jun-12		2,745	-	-
Customer Relations Management		Nigel Building Upgrade	Other Assets	Other Land and Buildings	Jun-13	1,000	3,953	7,000	-
Customer Relations Management		Tembisa Building Upgrade	Other Assets	Other Land and Buildings	Jun-15	14,393	26	7,000	6,143
Customer Relations Management		Tembisa 2/ Winnie Mandela New Building	Other Assets	Other Land and Buildings	Jun-12	16,000	-	-	-
Customer Relations Management		Thokoza New Building	Other Assets	Other Land and Buildings	Jun-12		2,681	-	-
Customer Relations Management		Tsakane New Building	Other Assets	Other Land and Buildings	Jun-12		2,430	-	-
Customer Relations Management		Vosloorus Building Upgrade	Other Assets	Other Land and Buildings	Jun-12	3,041	-	-	-
Economic Development		Upgrade to Economic Infrastructure	Infrastructure	Other	Jun-15	12,000	11,070	15,000	13,200
Economic Development		Industrial Parks & Community Agric Projects	Infrastructure	Other	Jun-15	5,500	7,470	7,500	9,000
Economic Development		Tembisa Township Hub	Infrastructure	Other	Jun-15	1,000	720	700	1,000
Economic Development		Thokoza Fabrication Laboratory	Infrastructure	Other	Jun-15	-	630		1,000
Economic Development		Recycling - Buy Back Centre	Infrastructure	Other	Jun-15	-	450		1,000
Economic Development		Shared industrial Production Facilities in Tembisa & Thokoza	Other Assets	Office Equipment	Jun-15	3,850	2,250	1,350	1,000
Economic Development		New Wholesale Centre	Other Assets	Security Measures	Jun-12	7,000	-		
Economic Development		Refurbishment of Fresh Produce Market	Other Assets	Other Land and Buildings	Jun-15		3,420	15,000	10,000
Disaster & Emergency Management Services		Establishment DMC Regional Office	Other Assets	Other Land and Buildings	Jun-13	1,500	1,644	200	
Disaster & Emergency Management Services		Const Fire Station/House Zonkeziwe	Other Assets	Other Land and Buildings	Jun-13	10,000	4,320	18,200	
Disaster & Emergency Management Services		Const Fire Station/House Duduza	Other Assets	Other Land and Buildings	Jun-13	10,000	4,320	18,200	
Disaster & Emergency Management Services		DM Satellite Offices in Tsakane	Other Assets	Other Land and Buildings	Jun-12		270		
Disaster & Emergency Management Services		Refurb of All Metro Fire Stations/House	Other Assets	Other Land and Buildings	Jun-15	1,450	1,035	2,000	2,000
EMPD		Const Precinct Stations Zonkeziwe	Other Assets	Other Land and Buildings	Jun-13	11,800	4,860	5,700	
EMPD		Refurbishment All EMPD facilities	Other Assets	Other Land and Buildings	Jun-15	1,700	1,980	2,000	2,040

GT000 Ekurhuleni Metro - Supporting Table SA37 Projects delayed from previous financial year/s									
Municipal Vote/Capital project	Project name	Asset Class 3	Asset Sub-Class 3	Previous target year to complete	Current Year 2011/12		2012/13 Medium Term Revenue &		
					Original Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand				Year					
Parent municipality:									
Energy	Benoni Substations	Infrastructure	Electricity Reiculation	Jun-12	1,300	450			
Energy	Benoni Revenue enhancement	Infrastructure	Electricity Reiculation	Jun-15	1,000	1,800	1,000	1,300	1,650
Energy	Boksburg Network enhancement	Infrastructure	Electricity Reiculation	Jun-15	2,500	1,800	4,000	4,500	4,000
Energy	Boksburg Lighting	Infrastructure	Lighting	Jun-15	600	1,912	500	700	850
Energy	Boksburg Revenue enhancement	Infrastructure	Electricity Reiculation	Jun-15	1,000	1,800	1,000	1,300	1,650
Energy	Brakpan Lighting	Infrastructure	Lighting	Jun-15	600	990	500	700	850
Energy	Corporate Energy efficiency	Infrastructure	Electricity Reiculation	Jun-13	27,000	47,000	12,000		
Energy	Corporate Lighting	Infrastructure	Lighting	Jun-15	2,000	-	2,000	2,300	3,000
Energy	Daveyton Network enhancement	Infrastructure	Electricity Reiculation	Jun-15	500	5	3,000	3,500	4,000
Energy	Corporate Electrification	Infrastructure	Electricity Reiculation	Jun-15	59,311	71,380	65,916	62,331	77,331
Energy	Edenvale Network enhancement	Infrastructure	Electricity Reiculation	Jun-15	2,500	4,042	4,000	4,500	4,000
Energy	Ehwalwa Network enhancement	Infrastructure	Electricity Reiculation	Jun-12	500	3	-		
Energy	Daveyton Lighting	Infrastructure	Lighting	Jun-15	1,500	1,575	900	1,100	1,250
Energy	Duduza Lighting	Infrastructure	Lighting	Jun-15	1,500	1,890	900	1,100	1,250
Energy	Germiston Substations	Infrastructure	Electricity Reiculation	Jun-12	5,500	-			
Energy	Edenvale Revenue enhancement	Infrastructure	Electricity Reiculation	Jun-15	1,000	1,350	1,000	1,300	1,650
Energy	Ehwalwa Lighting	Infrastructure	Lighting	Jun-15	1,000	1,440	900	1,100	1,250
Energy	Germiston Revenue enhancement	Infrastructure	Electricity Reiculation	Jun-15	1,000	2,700	1,000	1,300	1,650
Energy	Katlehong Lighting	Infrastructure	Lighting	Jun-15	1,000	1,536	900	1,100	1,250
Energy	Kwa-Thema Lighting	Infrastructure	Lighting	Jun-15	2,000	2,250	900	1,100	1,250
Energy	Nigel Lighting	Infrastructure	Lighting	Jun-15	600	945	500	700	850
Energy	Springs Lighting	Infrastructure	Lighting	Jun-15	600	1,080	500	700	850
Energy	Springs Revenue enhancement	Infrastructure	Electricity Reiculation	Jun-15	1,000	2,250	1,000	1,300	1,650
Energy	Germiston Network enhancement	Infrastructure	Electricity Reiculation	Jun-15	6,000	10,350	10,000	12,000	10,800
Energy	Tembisa Lighting	Infrastructure	Lighting	Jun-15	1,000	1,485	900	1,100	1,250
Energy	Tembisa Revenue enhancement	Infrastructure	Electricity Reiculation	Jun-15	1,000	1,800	1,000	1,300	1,650
Energy	Tembisa 2 Lighting	Infrastructure	Lighting	Jun-15	1,000	1,485	1,800	1,100	1,250
Energy	Tembisa 2 Revenue enhancement	Infrastructure	Electricity Reiculation	Jun-15	1,000	1,800	1,000	1,300	1,650
Energy	Tsakane Lighting	Infrastructure	Lighting	Jun-15	3,000	3,150	900	1,100	1,250
Energy	Vosloorus Lighting	Infrastructure	Lighting	Jun-15	1,000	1,295	900	1,100	1,250
Energy	Corporate Substations	Infrastructure	Electricity Reiculation	Jun-15	50,000	16,200	40,938	49,490	50,000

GT000 Ekurhuleni Metro - Supporting Table SA37 Projects delayed from previous financial year/s									
Municipal Vote/Capital project	Project name	Asset Class 3	Asset Sub-Class 3	Previous target year to complete Year	Current Year 2011/12		2012/13 Medium Term Revenue &		Budget Year +2 2014/15
					Original Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	
R thousand									
Parent municipality:									
Environmental Resources Management	Payneville Ext 3 rehabilitation	Community	Other	Jun-15	6,000	900	500	3,000	2,500
Environmental Resources Management	Construction of Environmental Development Corporate Offices	Community	Other	Jun-12	1,000	-	-	-	-
Environmental Resources Management	Rehabilitation of the Natalispruit Catchment	Community	Other	Jun-15	1,500	450	2,000	1,300	2,000
Environmental Resources Management	Rehabilitation: Degraded Wetlands/ Catchment	Community	Other	Jun-15	1,500	2,250	2,000	1,428	2,000
Environmental Resources Management	Ambient Air Quality Monitoring Stations	Community	Other	Jun-15	311	1,945	500	4,000	4,000
Environmental Resources Management	Develop: Blesbokspuit for tourism	Community	Establishment of Parks & Gardens	Jun-12	600	1,598	1,870	1,600	-
Environmental Resources Management	Develop: Kormans Bird Sanctuary Regional Park	Community	Establishment of Parks & Gardens	Jun-12	500	500	-	-	-
Environmental Resources Management	Construct Metro Parks Depots	Community	Establishment of Parks & Gardens	Jun-15	800	1,260	1,500	2,000	2,000
Environmental Resources Management	Develop: Nyoni Park	Community	Establishment of Parks & Gardens	Jun-12	1,500	729	2,190	-	-
Environmental Resources Management	Develop: Multi Purpose Park: Winnie Mandela	Community	Establishment of Parks & Gardens	Jun-15	1,000	1,800	2,000	3,000	3,000
Environmental Resources Management	Develop: President Regional Park	Community	Establishment of Parks & Gardens	Jun-15	500	846	60	1,000	100
Environmental Resources Management	Bokkie Park	Community	Establishment of Parks & Gardens	Jun-12	500	729	2,500	1,000	1,000
Environmental Resources Management	Develop: Cemeteries - Berms	Community	Establishment of Parks & Gardens	Jun-15	500	675	750	1,000	1,000
Environmental Resources Management	Develop: Community Park: Zorkizwe	Community	Establishment of Parks & Gardens	Jun-12	1,500	1,980	1,500	-	-
Environmental Resources Management	Develop: Multi Purpose Park Molsua	Community	Establishment of Parks & Gardens	Jun-12	8,500	5,850	2,000	-	-
Environmental Resources Management	Fencing ; Metro Parks Facilities: Phase 3	Community	Establishment of Parks & Gardens	Jun-15	513	513	1,500	1,500	2,000
Environmental Resources Management	Germiston Lake	Community	Establishment of Parks & Gardens	Jun-15	250	357	1,000	1,500	2,000
Environmental Resources Management	Murray Park	Community	Establishment of Parks & Gardens	Jun-12	450	450	-	-	-
Environmental Resources Management	Software: Cemetery management system	Community	Other	Jun-12	450	450	-	-	-
Environmental Resources Management	Upgrade of Civic Centre: Germiston Grounds	Community	Other	Jun-12	270	270	-	-	-
Financial Services	Paving Open Spaces Kipark & Alberton Stores	Other Assets	Other Land and Buildings	Jun-12	530	630	-	-	-
Revenue Enhancement	Business Process Re-Engineering	Infrastructure	Other	Jun-12	15,000	7,200	4,950	2,000	-
Financial Services	CPO/Germiston Stores	Other Assets	Other Land and Buildings	Jun-14	8,000	4,950	14,500	2,000	-
Real Estate	Alberton : Motorization of the lift system	Other Assets	Other Land and Buildings	Jun-12	300	77	-	-	-
Real Estate	Boksburg Civic Centre: Modernization of the lift system	Other Assets	Other Land and Buildings	Jun-12	135	135	-	-	-
Real Estate	Replace lifts in the springs civic centre	Other Assets	Other Land and Buildings	Jun-13	1,450	446	700	-	-
Real Estate	Modernisation Replacement of Lifts in the BENONI CIVIC CENTRE	Other Assets	Other Land and Buildings	Jun-12	3,200	1,088	-	-	-
Real Estate	Modernisation Replacement of Lifts at Germiston City Hall	Other Assets	Other Land and Buildings	Jun-12	1,800	612	-	-	-
Fleet Management	Buildings fleet MNGNT & MECH ENG	Other Assets	Other Land and Buildings	Jun-15	3,000	-	1,000	3,000	3,000
Fleet Management	Fuel Management System	Other Assets	Other	Jun-13	-	4,500	5,000	-	-

GT000 Ekurhuleni Metro - Supporting Table SA37 Projects delayed from previous financial year/s		Project name	Asset Class 3	Asset Sub-Class 3	Previous target year to complete Year	Current Year 2011/12		2012/13 Medium Term Revenue &	
Municipal Vote/Capital project	R thousand					Original Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14 +2 2014/15
Parent municipality:									
Health & Social Development		Building - Youth Friendly Services	Other Assets	Other Land and Buildings	Jun-15	3,000	2,430	1,500	2,000
Health & Social Development		Care Centres (Social Development)	Community	Clinics	Jun-13	18,000	23,040	10,000	1,000
Health & Social Development		Improve Access Disabled at Clinics (North)	Community	Clinics	Jun-15	50	50	150	200
Health & Social Development		Improve Access Disabled at Clinics (South)	Community	Clinics	Jun-15	50	40	150	200
Health & Social Development		New Phomolong (ITHERELENG) Clinic (North) Level 2	Community	Clinics	Jun-12	1,000	3,729		
Health & Social Development		New Clinic Ward 83 (Tsakane)	Community	Clinics	Jun-12	1,800	2,635		
Health & Social Development		NEW ALRA PARK CLINIC	Community	Clinics	Jun-15	800	1,125	11,250	1,000
Health & Social Development		EXT & UPGRADE KEMPTON PARK CLINIC	Community	Clinics	Jun-15	200	-	100	700
Health & Social Development		Upgrade Erin Clinic	Community	Clinics	Jun-15	300	-	100	500
Health & Social Development		Upgrade Molsamai Clinic	Community	Clinics	Jun-15	100	225	1,000	3,000
Health & Social Development		Extension & Upgrade BARCELONA CLINIC	Community	Clinics	Jun-15	800	-	-	500
Health & Social Development		EXT & UPGRADE DAVEYTON EXT. CLINIC (Chris Hani ZENZELE)	Community	Clinics	Jun-14	800	270	600	250
Health & Social Development		New Dukatole Clinic	Community	Clinics	Jun-15	2,000	-	200	9,000
Health & Social Development		New Tamaho Clinic	Community	Clinics	Jun-15	2,000	1,125	11,250	2,500
Health & Social Development		MEDICAL WASTE STORAGE FACILITIES	Community	Clinics	Jun-15	500	135	3,700	1,000
Health & Social Development		EXT & UPGRADE EMAPHUPENI CLINIC	Community	Clinics	Jun-13	8,500	4,267	100	3,000
Health & Social Development		NEW CLINIC KATHLEHONG NORTH Level 2	Community	Clinics	Jun-12	110	-		
Health & Social Development		New VOSLOORUS Poly Clinic Level 2	Community	Clinics	Jun-12	110	-		
Health & Social Development		EXT & UPGRADE EDENVALE CLINIC	Community	Clinics	Jun-15	700	-	-	200
Health & Social Development		Upgrade Esangweni Clinic	Community	Clinics	Jun-15	700	1,335	2,000	12,800
Health & Social Development		EXT & UPGRADE Etatemi Clinic	Community	Clinics	Jun-12	10	50		9,000
Health & Social Development		EXTENSION & UPGRADE THCC FOR PHAPHAMA	Community	Clinics	Jun-13	14,600	17,681	500	
Health & Social Development		NEW FIRST AVE CLINIC LEVEL 2	Community	Clinics	Jun-13	14,000	12,330	200	
Health & Social Development		Extension & upgrade CLINIC WHITE CITY	Community	Clinics	Jun-15	3,000	2,340	12,400	2,000
Health & Social Development		New Reiger Park X5 Clinic	Community	Clinics	Jun-15	1,965	1,125	9,550	2,500
Health & Social Development		New Tswelopele Winnie Mandela Clinic	Community	Clinics	Jun-15	-	225	200	4,500
Health & Social Development		VILLA LIZA	Community	Clinics	Jun-14	-	225	4,750	10,000
Health & Social Development		PALM RIDGE	Community	Clinics	Jun-14	-	45	5,000	10,000
Human Settlements		Refurbishment of Rental Property	Infrastructure	Housing	Jun-15	6,000	18,900	8,000	18,000
Human Settlements		Tembisa Urban Renewal Framework Projects	Infrastructure	Housing	Jun-15	20,000	-	20,000	17,656
Human Settlements		KLIPPOORTJIE 112 IR	Infrastructure	Housing	Jun-12		747		
Human Settlements		Ollantsoiein 402- JR	Infrastructure	Housing	Jun-12		6,390		
Human Settlements		Witpoortjie 117IR	Infrastructure	Housing	Jun-12		13,140		
Human Settlements		Holdings 1 to 8 Breswol Agricultural Holdings	Infrastructure	Housing	Jun-12		338		
Human Settlements		Dukathole	Infrastructure	Housing	Jun-12		450		
Human Settlements		New Feasibilities	Infrastructure	Housing	Jun-12		450		
Human Settlements		Good Hope (Germiston Ext 37)	Infrastructure	Housing	Jun-12		4,500		
Human Settlements		Driefontein Ptn 399 (Project cancelled -Land no longer available)	Infrastructure	Housing	Jun-12	-	2,505	-	-

GT000 Ekurhuleni Metro - Supporting Table SA37 Projects delayed from previous financial year/s			Asset Class 3		Asset Sub-Class 3		Previous target year to complete		Current Year 2011/12		2012/13 Medium Term Revenue &		
Municipal Vote/Capital project		Project name	Asset Class 3		Asset Sub-Class 3		Previous target year to complete		Original Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand							Year						
Parent municipality:													
ICT		Upgrading aged server equipment	Infrastructure	Other	Jun-15	5,000	5,617				2,500	4,000	4,800
ICT		Enterprise Architecture/ Business process management including	Infrastructure	Other	Jun-15	20,000	21,808				10,000	10,000	12,000
ICT		Acquisition of Electronic document Management system	Infrastructure	Other	Jun-15	5,000	–				10,000	5,000	6,000
ICT		Database Security	Infrastructure	Other	Jun-12		1,800						
ICT		Fix the fibre breakages and new links for Digital City positioning to	Infrastructure	Other	Jun-12		24,300						
ICT		installation of equipments parameters at TERACO for the establish	Infrastructure	Other	Jun-12		26,100						
ICT		Fibre Verification for excess capacity towards digital city	Infrastructure	Other	Jun-12		12,600						
Transport		Daveyton Station Taxi Rank (C/F)	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-12	12,000	15,750						
Transport		Provide Thokoza Entrance Taxi Rank	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-12	50	–						
Transport		Upgrading of Germiston Bus Depot	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-12	500	1,350						
Transport		Provide Dunsward station modal transfer facility	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-12	3,200	1,500						
Transport		Integrated Rapid Public Transport Network(IRPTN)	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-15	71,800	22,361				50,000	48,761	110,000
Transport		Bluegumview Taxi Rank	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-15	50	–				1,000	5,000	10,000
Transport		Upgrade Daveyton CBD Taxi Rank	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-12	9,100	2,790						
Transport		Brakpan Station Taxi Rank	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-12	50	–						
Transport		C.K. Taxi Rank (Tsakane)	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-12	50	–						
Transport		Sharon Park Taxi Rank	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-12	50	–						
Transport		Du Plessis Taxi Rank	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-12	50	990						
Transport		Vosloorus x 28 Taxi Rank	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-12	50	–						
Transport		Rondebult Taxi Rank	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-12	50	–						
Transport		Provide Windmill Park Taxi Rank	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-12	50	–						
Transport		Provide Palm Ridge Taxi Rank	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-12	50	–						
Transport		Ramaphosa Taxi Rank	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-15	1,500	1,260				1,000	5,000	10,000
Transport		Oakmoor Taxi Rank (MIG)	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-12		3,600				4,000	4,500	10,000
Transport		Edenvale Taxi Rank	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	Jun-12		720						
Transport		Leralla station Rank	Other Assets	Car Parks, Bus Terminals and Taxi Ranks	Jun-12		10,800						
Transport		Upgrading of various drive thrus	Other Assets	Other Land and Buildings	Jun-12		270						
Roads and Stormwater		Turnkey Roads (East)	Infrastructure	Roads, Stormwater & bridges	Jun-13	4,500	17,010				10,000		
Roads and Stormwater		Turnkey Stormwater (East)	Infrastructure	Roads, Stormwater & bridges	Jun-13	4,900	7,740				10,000		
Roads and Stormwater		Contribution Township Development	Infrastructure	Roads, Stormwater & bridges	Jun-15	1,000	–				1,000	1,000	1,000
Roads and Stormwater		East Benoni, Const of S W Outfall Rynflid	Infrastructure	Roads, Stormwater & bridges	Jun-15	1,000	450				4,000	8,000	5,000
Roads and Stormwater		Rehabilitate Roads in Eastern Region	Infrastructure	Roads, Stormwater & bridges	Jun-15	1,000	1,800				4,000	4,000	4,000
Roads and Stormwater		Construct Daveyton CBD/N12 Interchange	Infrastructure	Roads, Stormwater & bridges	Jun-12	15,000	540						
Roads and Stormwater		Paving & Sidewalks: East	Infrastructure	Roads, Stormwater & bridges	Jun-13	500	1,350				500		

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R thousand									
Parent municipality:									
Roads and Stormwater	Construct Section K86 (Single Carriageway)	Infrastructure	Roads, Stormwater & bridges	Jun-12	2,000	-	-	-	-
Roads and Stormwater	East, Construction of K86	Infrastructure	Roads, Stormwater & bridges	Jun-15	1,000	270	3,000	7,000	8,000
Roads and Stormwater	East, Implementation of HOV lane between Daveyton and Benoni	Infrastructure	Roads, Stormwater & bridges	Jun-12	500	-	-	-	-
Roads and Stormwater	Traffic Calming in the Eastern Region	Infrastructure	Roads, Stormwater & bridges	Jun-15	500	900	800	1,000	1,000
Roads and Stormwater	Khama Road Watville Construction	Infrastructure	Roads, Stormwater & bridges	Jun-12	500	-	-	-	-
Roads and Stormwater	Stormwater (North) on List with As and When	Infrastructure	Roads, Stormwater & bridges	Jun-15	500	3,330	7,000	6,000	6,000
Roads and Stormwater	Upgrading of Agric Holding Roads (North) (Polo/Seventh)	Infrastructure	Roads, Stormwater & bridges	Jun-15	500	3,510	1,500	4,000	3,000
Roads and Stormwater	Rehabilitation of Roads (North)	Infrastructure	Roads, Stormwater & bridges	Jun-15	250	1,755	1,000	1,000	1,000
Roads and Stormwater	Swartspuit Rehabilitation: Kempton Park	Infrastructure	Roads, Stormwater & bridges	Jun-15	5,500	2,700	10,000	6,000	13,000
Roads and Stormwater	Kempton Park Depot	Infrastructure	Roads, Stormwater & bridges	Jun-14	5,500	4,050	5,000	1,500	1,500
Roads and Stormwater	Greater Tembisa Roads and SW	Infrastructure	Roads, Stormwater & bridges	Jun-15	41,202	33,482	30,000	20,000	20,000
Roads and Stormwater	Bedfordview, Geometric Rd Improvement	Infrastructure	Roads, Stormwater & bridges	Jun-15	5,000	1,890	5,000	2,000	100
Roads and Stormwater	Eastleigh Spruit Channel	Infrastructure	Roads, Stormwater & bridges	Jun-15	5,000	3,690	10,000	10,000	8,000
Roads and Stormwater	Wilfield SW System	Infrastructure	Roads, Stormwater & bridges	Jun-15	5,500	900	2,000	4,000	1,000
Roads and Stormwater	Albertina Sisulu (R21) Express Way System Implementation	Infrastructure	Roads, Stormwater & bridges	Jun-15	3,050	5,895	750	1,000	1,000
Roads and Stormwater	Construct Flamboyant st west Goedeberg	Infrastructure	Roads, Stormwater & bridges	Jun-12	1,000	-	-	-	-
Roads and Stormwater	East: Implement Traffic Signals	Infrastructure	Roads, Stormwater & bridges	Jun-15	500	900	1,000	1,000	1,000
Roads and Stormwater	Minor Works for Roads and Stormwater	Infrastructure	Roads, Stormwater & bridges	Jun-15	600	900	650	650	650
Roads and Stormwater	Reconstruction of Niemann Road	Infrastructure	Roads, Stormwater & bridges	Jun-14	750	-	1,000	5,000	-
Roads and Stormwater	Doubling Barry Marais Rd	Infrastructure	Roads, Stormwater & bridges	Jun-15	250	90	250	1,500	8,000
Roads and Stormwater	Kraft Barbara Road Intersection Upgrade	Infrastructure	Roads, Stormwater & bridges	Jun-15	1,500	-	-	250	1,000
Roads and Stormwater	Reconstruct Davidson Road	Infrastructure	Roads, Stormwater & bridges	Jun-12	500	-	-	-	-
Roads and Stormwater	New Market Park Stormwater Drainage	Infrastructure	Roads, Stormwater & bridges	Jun-12	1,000	-	-	1,500	-
Roads and Stormwater	De-silting Elsburg dam	Infrastructure	Roads, Stormwater & bridges	Jun-14	1,000	90	200	1,500	-
Roads and Stormwater	Silt & rubbish trap: Boksburg lake	Infrastructure	Roads, Stormwater & bridges	Jun-14	2,500	270	1,500	8,000	-
Roads and Stormwater	Raceview Stormwater Drainage	Infrastructure	Roads, Stormwater & bridges	Jun-12	750	-	-	-	-
Roads and Stormwater	St Austell Stormwater Drainage	Infrastructure	Roads, Stormwater & bridges	Jun-13	750	-	1,300	-	-
Roads and Stormwater	East: Construction of Stormwater Outfall Sandpan Areas	Infrastructure	Roads, Stormwater & bridges	Jun-15	1,000	450	500	5,000	7,000
Roads and Stormwater	Stormwater Upgrading Thintwa	Infrastructure	Roads, Stormwater & bridges	Jun-15	1,000	180	1,000	4,600	2,500
Roads and Stormwater	South R59 Thokoza Link Upg of Thokoza AC	Infrastructure	Roads, Stormwater & bridges	Jun-12	500	-	-	-	-
Roads and Stormwater	Rehabilitation of roads	Infrastructure	Roads, Stormwater & bridges	Jun-15	7,500	15,210	10,000	7,000	7,000
Roads and Stormwater	Air-Conditioners SAAME Building	Infrastructure	Roads, Stormwater & bridges	Jun-12	-	90	-	-	-
Roads and Stormwater	EPWP Projects	Infrastructure	Roads, Stormwater & bridges	Jun-12	-	6,222	-	-	-

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					Original Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	
R thousand									
Parent municipality:									
SRAC	OR Tambo Precinct and surrounding development (2010 projects	Other Assets	Other Land and Buildings	Jun-12	20,000	30,600			
SRAC	Chris Hani Memorial	Other Assets	Other Land and Buildings	Jun-13	4,000	450	7,500		
SRAC	Upgrade: Construction of Memorial Sites	Other Assets	Other Land and Buildings	Jun-13	1,800	720	1,000		
SRAC	Chris Hani Museum	Other Assets	Other Land and Buildings	Jun-15	3,000	450	3,000	1,000	500
SRAC	Construction & Development of Duduza Reconciliation Park	Other Assets	Other Land and Buildings	Jun-13	1,200	180	2,000		
SRAC	Development of the Cultural Precinct in Germiston	Other Assets	Other Land and Buildings	Jun-13	14,000	2,250	20,000		
SRAC	Construction New Library: Vosloorus	Community	Libraries	Jun-12		1,013			
SRAC	Construction: New Library Langaville	Community	Libraries	Jun-12	-	2,606			
SRAC	Reconstruction of Olifantsfontein Library	Community	Libraries	Jun-12	-	4,590			
SRAC	Upgrade of Libraries	Community	Libraries	Jun-12	500	1,121	-	-	-
SRAC	Upgrade of Libraries	Community	Libraries	Jun-12		900			
SRAC	Construction New Library: Winnie Mandela	Community	Libraries	Jun-12		2,588			
SRAC	Construction of New Library: Tsakane	Community	Libraries	Jun-14	-	450		7,000	7,000
SRAC	Construction New Library: Vosloorus	Community	Libraries	Jun-15	12,000	-	-	500	7,000
SRAC	Construction New Library: Brakpan	Community	Libraries	Jun-14	-	450	7,000	14,000	
SRAC	Upgrade Tembisa Library	Community	Libraries	Jun-12		3,600			
SRAC	Libraries Books	Community	Libraries	Jun-12		1,575			
SRAC	Replacement of heating system: Boksburg North swimming pool	Community	Recreational Facilities	Jun-12	-	2,318			
SRAC	Rehabilitation of Swimming Pools	Community	Recreational Facilities	Jun-15	7,500	7,650	6,500	3,000	1,000
SRAC	Construction of a Softball Field & Golf driving range in Tsakane	Community	Sportsfields	Jun-14	2,600	540	3,000	2,000	
SRAC	Construction of a new swimming pool in Duduza	Community	Recreational Facilities	Jun-15	-	450	500	6,000	6,000
SRAC	Rehabilitation of Watville stadium	Community	Sportsfields	Jun-13	2,500	540	5,000		
SRAC	Rehabilitation of Duduza stadium	Community	Sportsfields	Jun-13	3,000	630	5,500		
SRAC	Reconstruct: Tsakane Stadium	Community	Sportsfields	Jun-12		12,600			
SRAC	Reconstruct: Kallahong Stadium	Community	Sportsfields	Jun-12		1,530			
SRAC	Rehabilitation of Kallahong Swimming Pool	Community	Recreational Facilities	Jun-13	2,500	-	2,500		
SRAC	Upgrading of the Kwa-thema stadium	Community	Sportsfields	Jun-14	-	585	3,000	3,000	
SRAC	Construction of Zonkeziwe Multi-Purpose Centre	Community	Recreational Facilities	Jun-12		315			
SRAC	Fencing: Sport & Recreational Facilities	Community	Recreational Facilities	Jun-15	-	900	2,500	2,000	2,500
Waste Management	Renewal of NSDA Transfer Stations	Infrastructure	Refuse sites	Jun-12	1,000	-	-	-	-
Waste Management	Renewal of Transfer Station in Alberton	Infrastructure	Refuse sites	Jun-13	9,800	1,800	27,000	-	-
Waste Management	Installation Gas Flares & Wells	Infrastructure	Refuse sites	Jun-15	5,000	7,200	6,500	10,000	2,000

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R thousand									
Parent municipality:									
Waste Management	Development Weltevreden Waste Site	Infrastructure	Refuse sites	Jun-14	7,000	4,845	500	7,000	-
Waste Management	Cell and storm water - Rooikraal	Infrastructure	Refuse sites	Jun-13	19,296	11,966	7,000	-	-
Waste Management	Installation of the underground recycling bin system	Infrastructure	Refuse sites	Jun-12	5,800	-	-	-	-
Waste Management	Static Compactor - Nigel Transfer station	Infrastructure	Refuse sites	Jun-12	1,000	-	-	-	-
Waste Management	Develop New Waste Site	Infrastructure	Refuse sites	Jun-12	1,000	-	-	-	-
Waste Management	Upgrading of public offloading areas/recycling facilities	Infrastructure	Refuse sites	Jun-15	3,000	3,600	3,000	3,000	3,000
Waste Management	Erection of palisade fence at Rietfontein	Infrastructure	Refuse sites	Jun-12	8,000	5,940	-	-	-
Waste Management	Facilities, Upgrade and construction of facilities	Infrastructure	Refuse sites	Jun-15	3,000	15,624	5,000	3,000	3,000
Waste Management	Development of the public offloading facilities/recycling	Infrastructure	Refuse sites	Jun-15	3,000	900	2,000	20,000	30,000
Waste Management	Supply of Bulk Containers	Other Assets	Office Equipment	Jun-15	5,000	3,531	1,000	7,000	8,000
Waste Management	Supply of recycling bins	Infrastructure	Refuse sites	Jun-15	1,200	-	-	1,000	1,000
Water & Sanitation	Modfontein 76 IR Ph 7 Ethal SVC C F	Infrastructure	Water Reservoirs & Retention	Jun-12	-	6,096	-	-	-
Water & Sanitation	Upgrade water main (C/F) Selcourt	Infrastructure	Water Reservoirs & Retention	Jun-12	4,000	1,350	-	-	-
Water & Sanitation	Edenvale: Iliondale Outfall sewer	Infrastructure	Water Reservoirs & Retention	Jun-14	12,000	3,600	12,172	500	-
Water & Sanitation	Upgrade Outfall Sewers in Vosloorus C/F	Infrastructure	Water Reservoirs & Retention	Jun-14	10,000	2,700	8,000	500	-
Water & Sanitation	Bedfordview: Upgrade bulk s & water r.	Infrastructure	Water Reservoirs & Retention	Jun-12	200	-	-	-	-
Water & Sanitation	Benoni: Relining of Lakeside Mall	Infrastructure	Water Reservoirs & Retention	Jun-13	7,000	5,651	7,000	-	-
Water & Sanitation	Pomona: New Eastern OF sewer	Infrastructure	Water Reservoirs & Retention	Jun-13	8,300	720	7,188	-	-
Water & Sanitation	Tembisa: Building new & upg Depots (N Region)	Other Assets	Other Land and Buildings	Jun-14	7,600	3,150	8,100	2,200	-
Water & Sanitation	Kempton Park: Upgrade depot building	Other Assets	Other Land and Buildings	Jun-15	2,500	1,951	2,500	1,500	500
Water & Sanitation	Blauwpan: relocate the gravity sewer pipeline	Infrastructure	Water Reservoirs & Retention	Jun-14	-	180	2,400	600	-
Water & Sanitation	Pomona: Bulk supply Albertina Sisulu Corridor	Infrastructure	Water Reservoirs & Retention	Jun-13	8,300	2,250	6,500	-	-
Water & Sanitation	Brakpan: Upgrade feeder Rand Colerries	Infrastructure	Water Reservoirs & Retention	Jun-14	1,500	3,600	9,000	200	-
Water & Sanitation	Augmentation of Rondebuit Water Supply	Infrastructure	Water Reservoirs & Retention	Jun-15	200	-	-	-	200
Water & Sanitation	Ethwata X 34 Essential service special project	Infrastructure	Water Reservoirs & Retention	Jun-12	6,650	6,750	-	-	-
Water & Sanitation	Kwa Thema Ext 3 essential services	Infrastructure	Water Reservoirs & Retention	Jun-12	11,615	14,101	-	-	-
Water & Sanitation	Ethwata Ext 37 Essential services	Infrastructure	Water Reservoirs & Retention	Jun-12	11,135	5,882	-	-	-
Water & Sanitation	Zonkizwe Proper Ext 1 & 2 Sanitation System	Infrastructure	Water Reservoirs & Retention	Jun-14	3,300	900	-	100	-
Water & Sanitation	Leeupoort bulk/link contributions (Subject to conclusion of agreement)	Infrastructure	Water Reservoirs & Retention	Jun-12	17,643	-	-	-	-
Water & Sanitation	Alra Park Essential services	Infrastructure	Water Reservoirs & Retention	Jun-15	-	6,480	100	450	750
Water & Sanitation	Ethwata X 19 Essential service scial p/	Infrastructure	Water Reservoirs & Retention	Jun-12	-	855	-	-	-
Water & Sanitation	Kempton Park / Bapsfontein: Geesteveld Water	Infrastructure	Water Reservoirs & Retention	Jun-15	583	-	-	-	583
Water & Sanitation	Upgrade Water Network C/F Ethwata X19	Infrastructure	Water Reservoirs & Retention	Jun-15	1,127	450	5,000	13,000	13,000

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R thousand									
Parent municipality:									
Water & Sanitation	Relocate midblock water Vosloorus (MIG)	Infrastructure	Water Reservoirs & Reticulation	Jun-12	400	-	-	-	
Water & Sanitation	Replace midblock s lines in Thokoza C/F	Infrastructure	Water Reservoirs & Reticulation	Jun-12	4,100	1,272	-	-	
Water & Sanitation	Water and Sewer Retic. Welgedacht	Infrastructure	Water Reservoirs & Reticulation	Jun-15	5,500	3,150	1,000	2,500	5,000
Water & Sanitation	Tembisa: New water pressure tower (MIG)	Infrastructure	Water Reservoirs & Reticulation	Jun-15	2,000	90	3,000	1,000	1,000
Water & Sanitation	Kwa-Thema: Upgrading of water network C/F	Infrastructure	Water Reservoirs & Reticulation	Jun-14	1,000	135	3,500	1,000	
Water & Sanitation	Boksburg depot: Additions to standby quarters	Other Assets	Other Land and Buildings	Jun-12	200	90			
Water & Sanitation	Bulk supply for new water supply (Dawn Park)	Infrastructure	Water Reservoirs & Reticulation	Jun-13	2,000	4,050	2,000		
Water & Sanitation	Daveyton: Booster Pump Knoppsfontein Res	Infrastructure	Water Reservoirs & Reticulation	Jun-14	1,500	450	2,000	200	-
Water & Sanitation	Daveyton: Rehabilitate 450dia steel pipe	Infrastructure	Water Reservoirs & Reticulation	Jun-13	3,500	1,350	100		
Water & Sanitation	Germiston: Elimination of Klippoorfje s pump s	Infrastructure	Water Reservoirs & Reticulation	Jun-14	8,000	1,284	9,200	500	-
Water & Sanitation	Germiston: Replace water pipes CBD	Infrastructure	Water Reservoirs & Reticulation	Jun-15	2,000	5,490	500	1,000	6,000
Water & Sanitation	Germiston: Upgrade and replace Dekema outfall sewer	Infrastructure	Water Reservoirs & Reticulation	Jun-14	8,000	3,600	8,000	6,000	-
Water & Sanitation	Isolate Midblock water Kwa-Thema	Infrastructure	Water Reservoirs & Reticulation	Jun-14	2,000	4,140	4,500	1,200	
Water & Sanitation	Nigel: New Nigel SDA depot building	Other Assets	Other Land and Buildings	Jun-12	400	-	-	-	
Water & Sanitation	Nigel: Tsakane: Zulu Water P/S	Infrastructure	Water Reservoirs & Reticulation	Jun-12	200	-	-	-	
Water & Sanitation	Nigel: Upgrade/Eliminate Rockville pumpst	Infrastructure	Water Reservoirs & Reticulation	Jun-15	200	268	1,000	5,000	8,000
Water & Sanitation	Nigel: Water tower Visagie Park	Infrastructure	Water Reservoirs & Reticulation	Jun-14	2,000	900	7,000	3,200	
Water & Sanitation	Ollants: Upgrade reservoir	Infrastructure	Water Reservoirs & Reticulation	Jun-13	1,000	4,500	2,500		
Water & Sanitation	Phasing out of Dunsward pumpst C/F	Infrastructure	Water Reservoirs & Reticulation	Jun-13	19,000	13,050	1,500		
Water & Sanitation	Reiger Park: Decommission sewer p/station	Infrastructure	Water Reservoirs & Reticulation	Jun-13	1,500	1,530	200		
Water & Sanitation	Replace and repair O/S Dawn Park	Infrastructure	Water Reservoirs & Reticulation	Jun-13	2,500	720	2,200		
Water & Sanitation	Tembisa: Replace w/p Zephania str	Infrastructure	Water Reservoirs & Reticulation	Jun-12	1,000	-	-	-	
Water & Sanitation	Tembisa: Replace water pipe Iskelo	Infrastructure	Water Reservoirs & Reticulation	Jun-14	2,000	1,350	6,485	1,000	
Water & Sanitation	Tsakane: New sewer p station Tsakane x 6 and 10	Infrastructure	Water Reservoirs & Reticulation	Jun-15	2,000	900	1,000	4,000	10,000
Water & Sanitation	Tsakane: Provide water Tsakane x 6 and 10	Infrastructure	Water Reservoirs & Reticulation	Jun-13	2,000	900	1,100		
Water & Sanitation	Tsakane: Upgrade Xhosa / Zulu water P/S	Infrastructure	Water Reservoirs & Reticulation	Jun-15	3,000	180	8,000	18,000	9,000
Water & Sanitation	Upgrade and repair Depot Bldg Vosloorus	Infrastructure	Water Reservoirs & Reticulation	Jun-12	200	-	-	-	
Water & Sanitation	Vosloorus: Extend the water net Mapleton	Infrastructure	Water Reservoirs & Reticulation	Jun-12	200	247			
Water & Sanitation	Phomolong relocate mid-blocks	Infrastructure	Water Reservoirs & Reticulation	Jun-12	500	-	-	-	
Water & Sanitation	Tembisa relocate mid-blocks	Infrastructure	Water Reservoirs & Reticulation	Jun-12	1,000	-	-	-	
Water & Sanitation	Springs: Kwa-Thema: Upgrade Water Network	Infrastructure	Water Reservoirs & Reticulation	Jun-15	1,000	180	200	5,000	10,000

GT000 Ekurhuleni Metro - Supporting Table SA37 Projects delayed from previous financial year/s									
Municipal Vote/Capital project	Project name	Asset Class 3	Asset Sub-Class 3	Previous target year to complete Year	Current Year 2011/12		2012/13 Medium Term Revenue &		
					Original Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand									
Parent municipality:									
Water & Sanitation	Tembisa: Western OF sewer	Infrastructure	Water Reservoirs & Reticulation	Jun-15	200	270	500	5,500	1,000
Water & Sanitation	Vosloorus: Replace water main supply	Infrastructure	Water Reservoirs & Reticulation	Jun-14	10,500	4,500	15,000	200	
Water & Sanitation	Germiston: Supply To Russel Rd Reservoir	Infrastructure	Water Reservoirs & Reticulation	Jun-13	500	180	500		
Water & Sanitation	Alberton: Install new OF Huntersfield	Infrastructure	Water Reservoirs & Reticulation	Jun-15	1,000	180	500	5,000	15,000
Water & Sanitation	Water Demand Management Projects	Infrastructure	Water Reservoirs & Reticulation	Jun-15	8,023	3,510	10,000	9,000	9,000
Water & Sanitation	Tsakane: Network Upgrade	Infrastructure	Water Reservoirs & Reticulation	Jun-15	200	270	100	2,000	2,300
Water & Sanitation	Benoni South: Water Upgrades	Infrastructure	Water Reservoirs & Reticulation	Jun-12	200	450			
Water & Sanitation	Kempton Park: Augment Water	Infrastructure	Water Reservoirs & Reticulation	Jun-15	300	360		1,000	8,000
Water & Sanitation	Springs: Augment Water	Infrastructure	Water Reservoirs & Reticulation	Jun-15	400	180	100	1,000	2,000
Water & Sanitation	Benoni (East): Augment water	Infrastructure	Water Reservoirs & Reticulation	Jun-15	200	540		1,000	10,300
Water & Sanitation	Kathlehong: Network Upgrade	Infrastructure	Water Reservoirs & Reticulation	Jun-15	200	90		500	500
Water & Sanitation	Kempton Park: Network Upgrade	Infrastructure	Water Reservoirs & Reticulation	Jun-12	200	1,530			
Water & Sanitation	Boksburg: Network Upgrade	Infrastructure	Water Reservoirs & Reticulation	Jun-15	200	90		1,000	1,000
Water & Sanitation	Daveyton: Network Upgrade	Infrastructure	Water Reservoirs & Reticulation	Jun-12	200	-			
Water & Sanitation	Benon: Upgrade Sewers	Infrastructure	Water Reservoirs & Reticulation	Jun-12	100	-			
Water & Sanitation	Springs: Kwa-Thema Augment Water	Infrastructure	Water Reservoirs & Reticulation	Jun-12	500	-		1,000	6,000
Water & Sanitation	Brakpan: Replace outfall sewer Casseldale	Infrastructure	Water Reservoirs & Reticulation	Jun-13	1,000	2,250	5,000		
Water & Sanitation	Brakpan: Upgrade water network in CBD area	Infrastructure	Water Reservoirs & Reticulation	Jun-12	1,000	-			
Water & Sanitation	Germiston depot: Additions to standby quarters	Infrastructure	Water Reservoirs & Reticulation	Jun-12	500	14			
Water & Sanitation	Germiston: Elsiburg outfall sewer (H385) (P 2&3) C/F	Infrastructure	Water Reservoirs & Reticulation	Jun-14	6,000	270	6,000	2,000	
Water & Sanitation	Ring Conn. Water Network in Brakpan CBD	Infrastructure	Water Reservoirs & Reticulation	Jun-12	500	-			
Water & Sanitation	South Eastern Outfall Sewer - Springs	Infrastructure	Water Reservoirs & Reticulation	Jun-14	3,000	1,350	6,000	1,200	
Water & Sanitation	Springs: Casseldale Upgrade P/S	Infrastructure	Water Reservoirs & Reticulation	Jun-12	100	-			
Water & Sanitation	Upgrading of Benoni S/P	Infrastructure	Water Reservoirs & Reticulation	Jun-15	12,000	3,600	9,000	16,000	13,000
Water & Sanitation	Vosloorus: Upgrade and provide cathodic protection to steel pipes	Infrastructure	Water Reservoirs & Reticulation	Jun-15	500	-	-	-	1,000
Water & Sanitation	Bedford View bulk water upgrade	Infrastructure	Water Reservoirs & Reticulation	Jun-15	2,000	270	500	1,000	2,000
Water & Sanitation	Automatic Meter Reading Projects AMR)	Infrastructure	Water Reservoirs & Reticulation	Jun-12	2,000	140			
Water & Sanitation	Benoni: Extension of Rynfield w/s network	Infrastructure	Water Reservoirs & Reticulation	Jun-15	6,000	3,600	7,000	19,200	100
Water & Sanitation	Brakpan: Construct new r&p: Middelweg Rand Col	Infrastructure	Water Reservoirs & Reticulation	Jun-12	2,000	18			
Water & Sanitation	Brakpan: New and upgrading supply pipework	Infrastructure	Water Reservoirs & Reticulation	Jun-14	2,000	900	8,000	7,000	

GT000 Ekurhuleni Metro - Supporting Table SA37 Projects delayed from previous financial year/s										2012/13 Medium Term Revenue &		
Municipal Vote/Capital project	Project name	Asset Class 3	Asset Sub-Class 3	Previous target year to complete Year	Current Year 2011/12		Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15		
					Original Budget							
R thousand												
Parent municipality:												
Water & Sanitation	Witfontein: P/station East OF sewer	Infrastructure	Water Reservoirs & Reticulation	Jun-12	100		-					
Water & Sanitation	Benoni: Extend Sewers	Infrastructure	Water Reservoirs & Reticulation	Jun-12	200		1,170					
Water & Sanitation	Alberton: Replace gal water connections	Infrastructure	Water Reservoirs & Reticulation	Jun-15	1,000		450	1,000	2,500	3,000		
Water & Sanitation	Install comb meters Industrial areas	Infrastructure	Water Reservoirs & Reticulation	Jun-15	10,000		15,300	15,000	42,000	55,000		
Water & Sanitation	Installation of water meters	Infrastructure	Water Reservoirs & Reticulation	Jun-12	5,000		45					
Water & Sanitation	Water and sewer refunds	Infrastructure	Water Reservoirs & Reticulation	Jun-15	1,500		180	100	500	500		
Water & Sanitation	Pomona: Upgrade water A.H. Alias rd	Infrastructure	Water Reservoirs & Reticulation	Jun-13	1,000		1,350	2,500				
Water & Sanitation	Kempton Park: Upgrade depot building	Other Assets	Other Land and Buildings	Jun-12	-		810					
Water & Sanitation	Tembisa: Building new & upg Depots (N Region)	Other Assets	Other Land and Buildings	Jun-12	-		2,160					
Water & Sanitation	Upgrade Outfall Sewers in Vosloorus C/F	Infrastructure	Water Reservoirs & Reticulation	Jun-12	-		5,400					
Water & Sanitation	Palm Ridge Phases 5 & 6 Bulk & Essential Services	Infrastructure	Water Reservoirs & Reticulation	Jun-15	93,746		51,971	53,105	106,200	40,817		
Water & Sanitation	Vlakfontein Portion 36 Essential Services	Infrastructure	Water Reservoirs & Reticulation	Jun-12	32,530		32,877					
Water & Sanitation	Edenpark West & X 1 (658) Essential Services	Infrastructure	Water Reservoirs & Reticulation	Jun-12	12,090		17,681					
Water & Sanitation	Etawah Ext 35 Essential Services	Infrastructure	Water Reservoirs & Reticulation	Jun-15	10,300		-	3,000	12,000	2,000		
Water & Sanitation	Upgrade services Riverside, Mashimimi	Infrastructure	Water Reservoirs & Reticulation	Jun-12	25,710		19,089					
Water & Sanitation	Old Mutual Land Essential Services	Infrastructure	Water Reservoirs & Reticulation	Jun-15	5,400		-			10,000		
Water & Sanitation	Ecaleni Erf 1 Essential Services	Infrastructure	Water Reservoirs & Reticulation	Jun-15	300		-			10,000		
Water & Sanitation	Wattville erf 3130 Essential services	Infrastructure	Water Reservoirs & Reticulation	Jun-15	1,000		-		100	1,000		
Water & Sanitation	Modderfontein 76 IR Ph 7 E/ial SVC C F	Infrastructure	Water Reservoirs & Reticulation	Jun-12	16,850		16,065					
Water & Sanitation	Chief Albert Luthuli 6 bulk/link contributions (Subject to Conclusion	Infrastructure	Water Reservoirs & Reticulation	Jun-12	3,101		-					
Water & Sanitation	Emergency services to inf. settlements	Infrastructure	Water Reservoirs & Reticulation	Jun-15	3,000		2,628	5,000	2,500	3,000		
Water & Sanitation	Payneville Ext 1(1000) Essential Services	Infrastructure	Water Reservoirs & Reticulation	Jun-12	23,415		33,674					
Water & Sanitation	Palm Ridge Ext 4 Construction of Toilet Structures	Infrastructure	Water Reservoirs & Reticulation	Jun-12	-		239					
Water & Sanitation	Leeupoort (Joe Slovo) essential services (On Hold until Agreement	Infrastructure	Water Reservoirs & Reticulation	Jun-12	2,698		-					
Water & Sanitation	Pre-implementation Planning - various projects	Infrastructure	Water Reservoirs & Reticulation	Jun-15			1,305	2,000	2,500	2,500		
Water & Sanitation	Augmentation of Rondebuit Water Supply	Infrastructure	Water Reservoirs & Reticulation	Jun-12			865					
Water & Sanitation	Blaauwpan: relocate the gravity sewer pipeline	Infrastructure	Water Reservoirs & Reticulation	Jun-12			450					
Water & Sanitation	Brakpan: Upgrade Various Sewers	Infrastructure	Water Reservoirs & Reticulation	Jun-12			630					
Water & Sanitation	Brakpan: Upgrade Water Network	Infrastructure	Water Reservoirs & Reticulation	Jun-12			540					
Water & Sanitation	Replacement of Water Meters	Infrastructure	Water Reservoirs & Reticulation	Jun-13	-		18,000	20,000	-	-		

2.13 Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

2.13.1 In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the Metro's website.

2.13.2 Internship programme

The Metro is participating in the Municipal Financial Management Internship programme and has employed five interns undergoing training in various divisions of the Financial Services Department. Of the five interns one has been appointed permanently from June 2009. The remaining four have completed their two year contract on 28 February 2010, and extension for one year has been granted by National Treasury. Since the introduction of the Internship programme the Metro has successfully employed and trained 33 interns through this programme and a majority of them were appointed either in the Metro or other Institutions such as KPMG, Ernest & Young, SARS, Auditor General, National Treasury. Three additional interns have been appointed with effect from 1 March 2011.

2.13.3 Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

2.13.4 Audit Committee

An Audit Committee has been established and is fully functional.

2.13.5 Service Delivery and Implementation Plan

Council compiled a detailed SDBIP document in 2011/12 MTREF. It has now been updated after the 2012/13 draft MTREF was compiled. The detailed SDBIP is reflected in MBRR Schedule SA7 of the report.

2.13.6 Annual Report

Annual report is compiled in terms of the MFMA and National Treasury requirements.

2.13.7 MFMA Training

The MFMA training module in electronic format is presented at the Metro's internal centre and training is ongoing.

2.13.8 Policies

An amendment of the Municipal Property Rates Regulations as published in Government Notice 363 of 27 March 2009, was announced in Government Gazette 33016 on 12 March 2010. The ratios as prescribed in the Regulations have been complied with.

2.14 Other supporting documents

Table 94 MBRR Table SA1 - Supporting detail to budgeted financial performance

GT000 Ekurhuleni Metro - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'									
Description	2008/9	2009/10	2010/11	Current Year 2011/12		Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget				
R thousand									
REVENUE ITEMS:									
Property rates									
Total Property Rates	2,389,311	2,648,035	3,052,429	3,238,484	3,275,699	3,205,465	3,639,360	3,972,847	4,336,914
less Revenue Foregone	610,844	516,035	636,097	528,591	472,289	541,905	599,127	654,247	714,438
Net Property Rates	1,778,467	2,131,999	2,416,332	2,709,893	2,803,410	2,663,561	3,040,233	3,318,600	3,622,476
Service charges - electricity revenue									
Total Service charges - electricity revenue	4,054,170	5,617,639	7,591,091	9,151,547	9,336,463	9,289,754	10,541,911	11,867,289	13,442,112
less Revenue Foregone			185,003						
Net Service charges - electricity revenue	4,054,170	5,617,639	7,406,089	9,151,547	9,336,463	9,289,754	10,541,911	11,867,289	13,442,112
Service charges - water revenue									
Total Service charges - water revenue	1,180,942	1,419,190	2,017,040	2,499,829	2,372,871	2,220,160	2,712,945	3,096,914	3,441,828
less Revenue Foregone			242,553	256,553	256,553	278,771	298,356	340,723	389,105
Net Service charges - water revenue	1,180,942	1,419,190	1,774,487	2,243,276	2,116,318	1,941,389	2,414,589	2,756,191	3,052,723
Service charges - sanitation revenue									
Total Service charges - sanitation revenue	458,599	454,099	880,949	997,937	1,009,663	926,369	1,079,005	1,226,513	1,394,195
less Revenue Foregone			179,418	199,172	199,172	216,361	240,987	274,002	311,540
Net Service charges - sanitation revenue	458,599	454,099	701,532	798,765	810,490	710,008	838,018	952,511	1,082,654
Service charges - refuse revenue									
Total refuse removal revenue	463,108	564,339	618,193	721,582	790,982	808,578	964,611	1,124,137	1,310,089
Total landfill revenue									
less Revenue Foregone									
Net Service charges - refuse revenue	463,108	564,339	618,193	721,582	790,982	808,578	964,611	1,124,137	1,310,089
Other Revenue by source									
Fuel Levy			1,116,765	1,240,247	1,261,971	1,261,971	1,363,911	1,450,467	1,528,793
Other revenue	66,898	92,012	69,724	58,282	61,282	88,112	57,489	71,907	74,087
Total 'Other' Revenue	66,898	92,012	1,186,489	1,298,529	1,323,253	1,350,083	1,421,400	1,522,374	1,602,890

GT000 Ekurhuleni Metro - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'									
Description	2008/9	2009/10	2010/11	Current Year 2011/12		Pre-audit outcome	2012/13 Medium Budget Year 2012/13	Term Revenue & Expenditure	
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget		Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand									
EXPENDITURE ITEMS:									
Employee related costs									
Basic Salaries and Wages	2,372,913	2,805,771	3,073,394	3,171,355	3,090,903	2,664,736	3,330,052	3,589,815	3,887,571
Pension and UIF Contributions	711,161	852,004	934,286	648,446	648,446	704,686	687,447	762,772	828,371
Medical Aid Contributions				276,121	275,251	299,124	339,301	376,477	408,854
Overtime	352,345	323,032	332,031	342,490	343,150	364,171	344,450	382,163	415,002
Performance Bonus									
Motor Vehicle Allowance				8,073	8,070	6,966	8,433	9,356	10,161
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Payments in lieu of leave									
Long service awards	11,748	20,557	60,813	6,000	6,000	5,179	15,193	16,857	18,307
Post-retirement benefit obligations									
sub-total	3,448,167	4,001,365	4,400,525	4,452,484	4,371,820	4,044,862	4,724,876	5,137,441	5,568,266
Less: Employees costs capitalised to PPE	-	29,678	36,244	118,797	118,797	29,996	116,274	129,014	140,109
Total Employee related costs	3,448,167	3,971,687	4,364,281	4,333,687	4,253,023	4,014,866	4,608,602	5,008,427	5,428,157
Contributions recognised - capital									
List contributions by contract				(1,327,042)	(1,334,330)	(1,326,020)	(1,412,402)	(1,621,638)	(1,819,945)
Total Contributions recognised - capital	-	-	-	(1,327,042)	(1,334,330)	(1,326,020)	(1,412,402)	(1,621,638)	(1,819,945)
Depreciation & asset impairment									
Depreciation of Property, Plant & Equipment	2,134,449	2,080,533	2,109,173	2,101,119	2,145,395	2,118,578	2,194,238	2,303,950	2,419,147
Lease amortisation	-	1,708	5,188	-	6,178	6,101	6,500	6,825	7,166
Capital asset impairment				1,084,374	1,084,374	1,084,374	959,464	774,615	645,564
Depreciation resulting from revaluation of PPE				1,016,745	1,067,199	1,040,304	1,241,274	1,536,160	1,780,749
Total Depreciation & asset impairment	2,134,449	2,082,240	2,114,361	1,016,745	1,067,199	1,040,304	1,241,274	1,536,160	1,780,749
Bulk purchases									
Electricity Bulk Purchases	2,842,924	3,755,448	4,746,662	5,977,129	5,957,129	5,849,901	6,803,233	7,687,653	8,610,172
Water Bulk Purchases	1,279,086	1,394,615	1,688,555	1,968,425	1,968,425	1,941,530	2,193,042	2,502,264	2,822,578
Total bulk purchases	4,122,010	5,150,063	6,435,217	7,945,554	7,925,554	7,791,430	8,996,275	10,189,917	11,432,750
Transfers and grants									
Cash transfers and grants	53,831	57,093	123,697	231,250	296,727	413,828	1,137,904	1,022,804	1,224,148
Non-cash transfers and grants	-	-	-	-	-	-	-	-	-
Total transfers and grants	53,831	57,093	123,697	231,250	296,727	413,828	1,137,904	1,022,804	1,224,148
Contracted services									
List services provided by contract	561,560	563,520	614,834	701,952	706,288	639,078	755,825	783,628	807,116
sub-total	561,560	563,520	614,834	701,952	706,288	639,078	755,825	783,628	807,116
Total contracted services	561,560	563,520	614,834	701,952	706,288	639,078	755,825	783,628	807,116

GT000 Ekurhuleni Metro - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'										2012/13 Medium Term Revenue & Expenditure		
Description	2008/9		2009/10		2010/11		Current Year 2011/12		Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget				
R thousand												
Other Expenditure By Type												
Collection costs	63,841		73,530		112,615		118,534	138,918	120,325	153,263	170,924	179,470
Contributions to 'other' provisions												
Consultant fees	95,989		110,081		140,828		122,969	176,583	139,301	136,481	143,383	143,383
Audit fees	10,872		12,973		14,186		16,500	19,000	15,215	17,150	18,008	18,368
General expenses	183,291		198,030		195,081		260,643	639,891	728,405	717,292	794,769	873,076
Rental of Equipment (2556250)	1,191		41,945		95,784		97,671	113,413	90,739	98	101	104
Vehicle - Fuel (2556775)	82,584		69,261		77,807		90,872	91,182	77,911	106,497	116,604	120,102
Service Connections (2556335+6365)	49,482		59,710		90,707		95,115	95,015	76,088	98,547	102,019	105,079
Special Events (2556400)	35,390		24,592		46,967		61,551	72,278	54,501	67,396	70,826	70,826
Telephone (2556475)	67,420		59,735		49,161		52,000	52,000	41,642	52,000	53,560	55,167
License Software (2555550)	25,491		13,824		26,304		39,116	41,537	33,503	44,794	46,137	47,522
Printing & Stationery (2555825)	28,287		30,626		26,897		33,503	36,626	30,727	31,641	32,591	33,568
Insurance Premium (2555350)	30,485		37,664		32,411		31,200	31,200	24,909	31,000	33,390	34,392
Training Claimable (2556675)	19,254		14,186		24,933		29,162	31,108	24,133	29,210	30,086	30,989
Refuse Bins Bags & Containers (2556150)	17,280		25,119		28,807		25,011	24,403	19,482	22,181	24,181	24,181
Land Invasion Relocation (2555410)	9,407		3,846		37,532		12,000	13,368	9,592	12,000	12,978	13,367
Community Development Projects (2555075)	12,413		13,475		25,449		2,881	2,914	2,343	2,900	3,083	3,083
Uniforms & Protective Clothing (2555950)	17,745		29,863		18,868		18,885	22,332	19,039	21,790	24,083	24,565
Hire of Vehicles (2556800)	20,361		21,250		22,458		14,065	8,612	5,431	6,442	7,148	7,363
Postage (2556525)	16,421		16,090		16,884		19,364	19,364	15,473	18,417	19,916	20,513
Rental of Buildings & Facilities (2556225)	10,837		13,322		13,866		18,907	19,222	15,286	20,899	21,944	22,383
Community Based Programmes (2556450)	-		-		6,893		45,200	45,200	36,196	45,200	45,200	45,200
General Consumables (2555725)	33,907		17,717		18,155		16,268	17,445	14,621	17,015	17,526	18,052
Software Development (2555875)	10,368		421		3,782		15,608	14,414	11,543	13,043	13,793	13,793
Membership Fees (2555975)	9,104		9,207		9,812		11,815	11,821	9,466	12,741	13,123	13,517
Network Extensions (25505990+5996)	11,852		11,791		12,342		19,137	18,881	14,863	18,099	20,004	20,404
Rehabilitation Landfill Sites (2556125)	-		8,149		1,054		8,736	8,736	6,996	8,736	8,736	8,736
Total 'Other' Expenditure	863,273		916,404		1,149,584		1,276,514	1,765,260	1,637,727	1,704,832	1,844,112	1,947,202
Repairs and Maintenance by Expenditure Item												
Employee related costs	-		-		-		682,282	682,282	584,989	684,936	771,076	837,388
Other materials	1,059,875		1,004,887		1,155,270		2,215,460	1,198,771	1,082,156	1,260,360	1,412,696	1,526,210
Contracted Services												
Other Expenditure												
Total Repairs and Maintenance Expenditure	1,059,875		1,004,887		1,155,270		2,897,742	1,881,053	1,667,145	1,955,295	2,183,772	2,363,598

Table 95 MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)

GT000 Ekurhuleni Metro - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)																
Description	Vote 1 - Executive and Council	Vote 2 - Finance and Corporate Services	Vote 3 - Energy	Vote 4 - Water and Sanitation	Vote 5 - Waste Management	Vote 6 - Human Settlements	Vote 7 - City Planning	Vote 8 - Economic Development	Vote 9 - Disaster and Emergency Management Services	Vote 10 - SRAC	Vote 11 - Health and Social Development	Vote 12 - Environmental Resource Management	Vote 13 - Ekurhuleni Metropolitan Police Department (EIMPD)	Vote 14 - Transport	Vote 15 - Roads and Stormwater	Total
	R thousand															
Revenue By Source																
Property rates	-	3,040,233	-	-	-	-	-	-	-	-	-	-	-	-	-	3,040,233
Property rates - penalties & collection charges	-	58,039	-	-	-	-	-	-	-	-	-	-	-	-	-	58,039
Service charges - electricity revenue	-	-	10,541,911	-	-	-	-	-	-	-	-	-	-	-	-	10,541,911
Service charges - water revenue	-	-	-	2,414,589	-	-	-	-	-	-	-	-	-	-	-	2,414,589
Service charges - sanitation revenue	-	-	-	838,018	-	-	-	-	-	-	-	-	-	-	-	838,018
Service charges - refuse revenue	-	-	-	-	964,611	-	-	-	-	-	-	-	-	-	-	964,611
Service charges - other	-	-	-	-	-	-	-	18,639	8,477	129	-	20,481	-	14,892	906	63,623
Rental of facilities and equipment	-	14,263	-	-	-	-	-	7,661	0	6,395	-	394	-	61,249	150	81,249
Interest earned - external investments	-	170,000	-	-	-	-	-	100	-	-	-	-	-	-	-	170,100
Interest earned - outstanding debtors	-	20,729	31,000	107,019	23,484	-	-	-	-	-	-	-	-	-	-	182,231
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	-	117,979	6,250	20	-	-	-	-	32	1,163	33	-	73,388	1,000	-	199,864
Licences and permits	-	25,568	-	-	-	-	1,891	-	3,063	-	359	-	-	68	-	30,948
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	240,664	-	240,664
Other revenue	53	1,375,767	13,040	1,211	5,000	-	122	5	661	1,117	1,102	3,448	482	13,233	6,158	1,421,400
Transfers recognised - operational	-	61,666	514,122	851,358	405,412	-	-	-	119,220	2,775	181,237	-	-	-	-	2,135,790
Gains on disposal of PPE	-	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000
Total Revenue (excluding capital transfers and contributions)	53	4,889,244	11,106,323	4,212,214	1,398,507	32,385	2,013	26,405	131,453	11,578	182,731	24,323	73,869	269,856	7,214	22,368,169
Expenditure By Type																
Employee related costs	108,552	1,221,254	118,075	58,034	315,118	72,563	91,683	29,339	453,975	334,955	534,308	376,798	639,729	202,327	51,891	4,608,602
Remuneration of councillors	103,326	-	-	-	-	-	-	-	-	-	-	-	-	-	-	103,326
Debt impairment	-	355,709	579,396	251,585	67,988	2,212	-	-	-	-	-	-	-	-	-	1,256,869
Depreciation & asset impairment	(3,206)	93,433	235,393	64,187	37,153	39,667	(55)	4,352	32,006	104,570	31,216	25,481	-	-	577,076	1,241,274
Finance charges	-	196,168	135,735	45,468	58,244	108,836	-	-	-	-	35,707	-	-	-	-	680,168
Bulk purchases	-	-	6,803,233	2,193,042	-	-	-	-	-	-	-	-	-	-	-	8,996,275
Other materials	266	201,077	680,308	383,315	97,012	22,412	647	6,056	15,176	19,011	7,711	56,352	17,749	18,679	429,523	1,955,295
Contracted services	98	195,277	139,691	41,081	220,059	-	388	-	144	509	2,893	30,411	116,063	3,189	6,242	755,825
Transfers and grants	-	521,494	353,900	180,653	66,841	33,500	-	-	-	150	1,365	-	-	-	-	1,137,904
Other expenditure	35,963	(323,061)	1,003,741	349,991	257,943	70,150	10,645	9,076	32,583	72,550	50,358	51,710	30,532	26,268	26,384	1,704,832
Loss on disposal of PPE	-	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000
Total Expenditure	245,000	2,466,350	10,049,472	3,547,336	1,120,358	349,340	103,287	48,823	533,885	531,744	663,358	540,753	804,073	250,463	1,091,116	22,365,360
Surplus/(Deficit)																
Transfers recognised - capital	(241,947)	2,402,893	1,056,851	664,878	278,148	(316,955)	(101,275)	(22,418)	(402,432)	(520,166)	(480,627)	(516,429)	(730,204)	19,393	(1,083,903)	2,810
Contributions recognised - capital	-	(123,545)	(286,752)	(185,940)	2,700	57,683	-	2,050	18,200	88,750	10,000	19,400	8,000	74,500	535,782	1,412,402
Contributed assets	-	-	-	-	(2,700)	(57,683)	-	(2,050)	(18,200)	(88,750)	(10,000)	(19,400)	(8,000)	(74,500)	(535,782)	(1,412,402)
Surplus/(Deficit) after capital transfers & contributions	(241,947)	2,402,893	1,056,851	664,878	278,148	(316,955)	(101,275)	(22,418)	(402,432)	(520,166)	(480,627)	(516,429)	(730,204)	19,393	(1,083,903)	2,810

Table 96 MBRR Table SA3 – Supporting detail to Statement of Financial Position

GT000 Ekurhuleni Metro - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'										2012/13 Medium Term Revenue & Expenditure		
Description	2008/9		2009/10		2010/11		Current Year 2011/12		Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Audited Outcome		Audited Outcome		Audited Outcome		Adjusted Budget	Original Budget				
R thousand												
ASSETS												
Call investment deposits												
Call deposits < 90 days	66,435		246,306		20,000		20,000	20,000	20,000	20,000	20,000	20,000
Other current investments > 90 days												
Total Call investment deposits	66,435		246,306		20,000		20,000	20,000	20,000	20,000	20,000	20,000
Consumer debtors												
Consumer debtors	6,602,575		7,740,110		8,988,170		11,534,071	11,497,108	11,534,071	13,025,708	14,783,985	16,854,868
Less: Provision for debt impairment	(5,433,743)		(6,255,039)		(7,187,583)		(9,486,396)	(9,449,433)	(9,486,396)	(10,773,265)	(12,306,298)	(14,129,413)
Total Consumer debtors	1,168,831		1,485,072		1,780,587		2,047,675	2,047,675	2,047,675	2,252,443	2,477,687	2,725,455
Debt impairment provision												
Balance at the beginning of the year	4,793,210		5,433,743		6,255,039		7,913,128	7,913,128	7,913,128	9,486,396	10,773,265	12,306,298
Contributions to the provision	1,453,565		1,383,962		1,445,304		1,573,268	1,536,306	1,573,268	1,286,869	1,533,032	1,823,115
Bad debts written off	(813,031)		(562,667)		(512,761)							
Balance at end of year	5,433,743		6,255,039		7,187,583		9,486,396	9,449,433	9,486,396	10,773,265	12,306,298	14,129,413
Property, plant and equipment (PPE)												
PPE at cost/valuation (excl. finance leases)	49,201,368		51,030,462		52,921,212		55,062,990	55,141,395	55,062,990	57,713,698	60,330,181	63,112,171
Leases recognised as PPE												
Less: Accumulated depreciation	2,494,857		4,575,027		6,681,469		8,722,717	8,627,987	8,806,148	9,963,991	11,500,151	13,280,901
Total Property, plant and equipment (PPE)	46,706,510		46,455,434		46,239,742		46,340,272	46,513,408	46,274,548	47,749,707	48,830,030	49,831,270
LIABILITIES												
Current liabilities - Borrowing												
Short term loans (other than bank overdraft)												
Current portion of long-term liabilities	131,314		419,494		175,354		182,360	182,358	182,358	576,111	178,548	162,000
Total Current liabilities - Borrowing	131,314		419,494		175,354		182,360	182,358	182,358	576,111	178,548	162,000
Trade and other payables												
Trade and other creditors	2,061,030		2,356,481		2,463,874		2,833,455	2,833,455	2,833,455	3,116,801	3,428,481	3,665,046
Unspent conditional transfers	159,233		200,485		133,881		133,881	133,881	133,881	133,881	133,881	133,881
VAT												
Total Trade and other payables	2,220,263		2,556,966		2,597,755		2,967,336	2,967,336	2,967,336	3,250,682	3,562,362	3,798,927
Non current liabilities - Borrowing												
Borrowing	1,945,601		2,276,068		3,715,714		4,333,356	4,333,358	4,333,358	4,557,247	5,163,597	5,001,597
Finance leases (including PPP asset element)												
Total Non current liabilities - Borrowing	1,945,601		2,276,068		3,715,714		4,333,356	4,333,358	4,333,358	4,557,247	5,163,597	5,001,597

GT000 Ekurhuleni Metro - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'										
Description	2008/9	2009/10	2010/11	Current Year 2011/12		Pre-audit outcome	2012/13 Budget Year	2013/14 Budget Year +1	2014/15 Budget Year +2	
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget		2012/13	2013/14	2014/15	2014/15
R thousand										
Provisions - non-current										
Retirement benefits	1,218,238	1,281,183	1,378,113	1,493,995	1,493,995	1,493,995	1,660,670	1,803,487	1,936,945	
<i>List other major provision items</i>										
Refuse landfill site rehabilitation	217,469	113,358	101,126	101,126	101,126	101,126	108,103	115,887	123,883	
Other	331,148	337,416	402,027	534,348	433,222	433,222	463,114	495,887	530,104	
Total Provisions - non-current	1,766,855	1,731,957	1,881,255	2,028,343	2,028,343	2,028,343	2,231,888	2,415,262	2,590,932	
CHANGES IN NET ASSETS										
Accumulated Surplus/(Deficit)										
Accumulated Surplus/(Deficit) - opening balance	38,752,641	43,366,146	41,836,064	41,685,385	41,200,051	41,200,051	41,450,548	42,865,759	44,488,898	
GRAP adjustments	6,953,031									
Restated balance	45,705,671	43,366,146	41,836,064	41,685,385	41,200,051	41,200,051	41,450,548	42,865,759	44,488,898	
Surplus/(Deficit)	(2,383,008)	(1,530,083)	(636,013)	540	540	290,257	2,810	1,501	1,437	
Appropriations to Reserves										
Transfers from Reserves	(3,082,841)	(1,598,133)	(1,598,133)	(1,327,042)	1,334,330	1,326,020	959,464	774,553	619,642	
Depreciation offsets	3,082,841	1,598,133	1,598,133	1,084,374	(1,084,374)	(1,084,374)	(959,464)	(774,553)	(619,642)	
Other adjustments							1,412,402	1,621,638	1,819,945	
Accumulated Surplus/(Deficit)	43,322,663	41,836,064	41,200,051	41,443,258	41,450,547	41,731,954	42,865,760	44,488,898	46,310,279	
Reserves										
Housing Development Fund										
Capital replacement										
Self-insurance										
Other reserves										
Revaluation										
Total Reserves	-	-	-	-	-	-	-	-	-	
TOTAL COMMUNITY WEALTH/EQUITY	43,322,663	41,836,064	41,200,051	41,443,258	41,450,547	41,731,954	42,865,760	44,488,898	46,310,279	
Total capital expenditure includes expenditure on nationally significant priorities:										
Provision of basic services										

Table 97 MBRR Table SA9 – Social, economic and demographic statistics and assumptions

GT000 Ekurhuleni Metro - Supporting Table SA9 Social, economic and demographic statistics and assumptions												
Description of economic indicator	1996 Census	2001 Census	2007 Survey	2008/9		2009/10		2010/11		Current Year 2011/12	2012/13 Medium Term Revenue & Expenditure Framework	
				Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome
Demographics												
Population	2,027	2,480	2,724	3	2,685	2,724	2,806	2,946	3,182			3,436
Females aged 5 - 14	179	200	220	0	244	214	220	229	247			267
Males aged 5 - 14	184	213	213	0	235	208	208	215	260			260
Females aged 15 - 34	483	489	502	0	489	413	426	443	478			517
Males aged 15 - 34	454	532	536	1	512	377	389	404	436			471
Unemployment	235	332	434	0	390	1,098	1,125	117	126			136
Monthly household income (no. of households)												
No income												
R1 - R1 600												
R1 601 - R3 200												
R3 201 - R6 400												
R6 401 - R12 800												
R12 801 - R25 600												
R25 601 - R51 200												
R52 201 - R102 400												
R102 401 - R204 800												
R204 801 - R409 600												
R409 601 - R819 200												
> R819 200												
Household/demographics (000)												
Number of people in municipal area	1,954,323	2,482,202	2,724,229	2,699,394	2,685,196	2,943,920	2,958,086	2,974,245	3,126,143			3,158
Number of poor people in municipal area	335,490	402,456	386,091	340	356	360	363	370				
Number of households in municipal area												
Number of poor households in municipal area												
Definition of poor household (R per month)	\$2 per day	\$5 per day	R6 per day	R7 per day	R5 per day	Less than R900	Less than R1100	Less than R1300	Less than R1500			
Housing statistics												
Formal	324,789	385,743	396,520	483,559	622,658	541,885	568,979	597,428	645,222			696,840
Informal	34,219	66,563	104,005	151,310	230,034	307,464	315,151	318,303	343,767			371,269
Total number of households	359,008	452,306	500,525	634,869	852,692	849,349	884,130	915,731	988,989			1,068,109
Dwellings provided by municipality												
Dwellings provided by province/s												
Dwellings provided by private sector												
Total new housing dwellings	-	-	-	-	-	-	-	-	-			
Economic												
Inflation/inflation outlook (CPIX)												
Interest rate - borrowing				7.4%	6.2%	4.8%	4.7%	5.0%	5.2%			6.0%
Interest rate - investment												
Remuneration increases				6.0%	15.1%	12.0%	4.7%	5.0%	5.2%			6.0%
Consumption growth (electricity)				0.0%	4.5%	0.0%	-2.5%	6.4%	1.7%			1.7%
Consumption growth (water)				0.0%	3.0%	3.0%	2.5%	1.3%	0.0%			0.0%
Collection rates												
Property tax/service charges				88.4%	89.6%	91.8%	93.0%	93.0%	93.0%			93.0%
Rental of facilities & equipment												
Interest - external investments				88.4%	89.6%	91.8%	93.0%	93.0%	93.0%			96.0%
Interest - debtors				100.0%	100.0%	100.0%	100.0%	100.0%	100.0%			100.0%
Revenue from agency services												

[illegible]

Table 98 MBRR SA32 – List of external mechanisms

GT000 Ekurhuleni Metro - Supporting Table SA32 List of external mechanisms					
External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand

2.15 Municipal manager's quality certificate

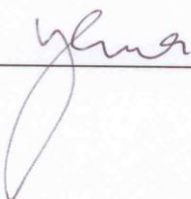
2.15 Municipal manager's quality certificate

I **KHAYA NGEMA**, municipal manager of Ekurhuleni Metropolitan Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name **KHAYA NGEMA**

Municipal manager of **Ekurhuleni Metropolitan Municipality (GT000)**

Signature



Date

14 May 2012



EKURHULENI METROPOLITAN MUNICIPALITY

DETAILED DEPARTMENTAL CAPITAL BUDGETS



MULTI YEAR CAPITAL BUDGET - SUMMARY PER DEPARTMENT

Department	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Chief Operating Officer	14,602,000	220,000	220,000
City Manager	220,000	220,000	220,000
City Planning	5,760,000	3,800,000	4,100,000
Communications and Marketing	260,000	280,000	290,000
Corporate Legal Services	5,945,000	5,761,600	5,199,200
Council General	55,000,000	-	-
Customer Relations Management	48,150,000	41,843,489	9,700,000
Disaster & Emergency Management Services	77,543,800	68,183,240	71,855,080
Economic Development	56,038,000	54,675,000	58,360,000
EMPD	38,700,000	46,743,000	37,143,000
Energy	398,674,760	408,740,712	421,981,000
Environmental Resources Management	60,345,000	71,438,000	71,926,000
Executive Office	1,042,850	1,042,850	1,042,850
Financial Services	20,405,000	7,240,000	5,240,000
Fleet Management	22,200,000	6,050,000	5,700,000
Health & Social Development	115,258,400	104,185,400	132,850,295
Human Resources Management & Development	450,000	540,000	592,000
Human Settlements	78,833,000	46,980,000	49,136,000
ICT	176,590,000	176,590,000	166,508,000
Institutional Strategy, M&E and Research	220,000	220,000	220,000
Internal Audit	485,000	361,000	388,400
Legislature	9,800,000	6,300,000	6,300,000
Real Estate	118,125,000	109,135,000	110,810,000
Roads and Stormwater	581,900,000	581,650,000	601,900,000
SRAC	134,750,000	121,500,000	117,200,000
Transport	86,010,000	103,253,000	241,192,000
Waste Management	133,400,000	120,032,000	141,916,800
Water & Sanitation	410,000,000	529,500,000	520,000,000
Grand Total	2,650,707,810	2,616,484,291	2,781,990,625

MULTI YEAR CAPITAL BUDGET - SUMMARY PER SOURCES OF FINANCE

Source of Finance	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Developer's contributions	18,750,000	22,000,000	28,000,000
Other Provincial Grants	32,050,000	7,000,000	-
Other National Grants	76,382,000	68,761,000	17,656,000
INEP	73,000,000	74,000,000	75,000,000
HSDG	49,683,000	11,000,000	12,500,000
Revenue	262,461,019	211,076,579	219,273,825
Municipal Bonds	975,844,791	783,769,712	
Other Loan Funding			749,771,800
USDG	1,162,537,000	1,438,877,000	1,679,789,000
Grand Total	2,650,707,810	2,616,484,291	2,781,990,625

MULTI YEAR CAPITAL BUDGET - SUMMARY PER WARD CATEGORY

Ward Category (located)	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
All wards	517,678,000	491,701,000	497,240,000
CBD	158,990,000	110,626,000	136,624,920
CBD / Developed, Residential	214,358,000	204,229,712	229,340,000
Developed, Residential	512,655,991	494,451,000	481,031,000
Operational Equipment	392,036,019	349,745,090	402,995,705
Underdeveloped	854,989,800	965,731,489	1,034,759,000
Grand Total	2,650,707,810	2,616,484,291	2,781,990,625

MULTI YEAR CAPITAL BUDGET - SUMMARY PER NATIONAL OUTCOMES

National Outcomes	Budget Submission 2012/13	Budget Submission 2013/14	Budget Submission 2014/15
Outcome 2	87,850,000	88,300,000	112,900,000
Outcome 3	38,000,000	37,500,000	57,844,920
Outcome 4	52,750,000	49,440,000	53,240,000
Outcome 6	320,660,000	380,750,000	426,932,545
Outcome 8	1,508,551,791	1,493,781,712	1,559,657,455
Outcome 9	575,796,019	506,534,579	500,915,705
Outcome 10	67,100,000	60,178,000	70,500,000
Grand Total	2,650,707,810	2,616,484,291	2,781,990,625

MULTI YEAR CAPITAL BUDGET - SUMMARY PER PROJECT CATEGORY

Project Category	Budget Submission 2012/13	%	Budget Submission 2013/14	%	Budget Submission 2014/15	%
Furniture	19,306,550	0.73%	15,976,550	0.61%	15,667,550	0.56%
ICT Equipment	31,754,500	1.20%	26,038,580	1.00%	24,079,660	0.87%
Income Generating	343,870,000	12.97%	334,400,000	12.78%	318,390,000	11.44%
Office Equipment	8,381,569	0.32%	11,237,960	0.43%	10,213,480	0.37%
Renewal of Existing Assets	1,057,390,200	39.89%	981,069,489	37.50%	1,049,399,880	37.72%
Technical Equipment	24,645,000	0.93%	27,370,000	1.05%	25,795,135	0.93%
Good Governance Projects	89,358,400	3.37%	75,360,000	2.88%	83,454,920	3.00%
Creation of Sustainable Settlements - Physical Infrastructure	801,861,591	30.25%	933,481,712	35.68%	1,036,781,000	37.27%
Creation of Sustainable Settlements - Social Infrastructure	225,240,000	8.50%	188,550,000	7.21%	176,209,000	6.33%
Cost Reduction	48,900,000	1.84%	23,000,000	0.88%	42,000,000	1.51%
Grand Total	2,650,707,810	100.00%	2,616,484,291	100.00%	2,781,990,625	100.00%

Chief Operating Officer 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Office furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	100,000	Revenue	100,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	100,000	Revenue	100,000
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	20,000	Revenue	20,000	Revenue	20,000
EPWP Projects	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Other National Grants	14,382,000	Other National Grants		Other National Grants	
TOTAL CAPITAL BUDGET					14,602,000		220,000		220,000
City Manager 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	100,000	Revenue	100,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	100,000	Revenue	100,000
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	20,000	Revenue	20,000	Revenue	20,000
TOTAL CAPITAL BUDGET					220,000		220,000		220,000

City Planning 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	2,150,000	Revenue	1,200,000	Revenue	1,400,000
Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	800,000	Revenue	200,000	Revenue	-
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	340,000	Revenue	300,000	Revenue	150,000
Specialized Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	400,000	Revenue	50,000	Revenue	550,000
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	70,000	Revenue	50,000	Revenue	500,000
Specialised Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	2,000,000	Municipal Bonds	2,000,000	Other Loan Funding	1,500,000
TOTAL CAPITAL BUDGET					5,760,000		3,800,000		4,100,000
Communications and Marketing 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	150,000	Revenue	140,000
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	110,000	Revenue	80,000	Revenue	100,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	50,000	Revenue	50,000	Revenue	50,000
TOTAL CAPITAL BUDGET					260,000		280,000		290,000

Corporate Legal Services
2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Springs Filing System	Office Equipment	Operational Equipment	Operational Equipment	Revenue	150,000	Revenue	72,600	Revenue	79,200
Replace various air conditioners	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	55,000	Revenue	60,000
Furniture for the Banquet hall @the Chamber Germ.	Furniture	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	530,000	Revenue	580,000
Realignment of Records Facility.	Office Equipment	Operational Equipment	Operational Equipment	Revenue	260,000	Revenue	530,000	Revenue	580,000
Specialised Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	120,000	Revenue	530,000	Revenue	580,000
Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	2,350,000	Revenue	300,000	Revenue	300,000
ICT equipment (seperation of powers Legislature)	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	934,000	Revenue	500,000
Hi-volume photocopiers (Agendas)	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	950,000	Revenue	1,760,000	Revenue	1,920,000
Departmental Office Equipment	Furniture	Operational Equipment	Operational Equipment	Revenue	65,000	Revenue	55,000	Revenue	60,000
Departmental ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	950,000	Revenue	995,000	Revenue	540,000
TOTAL CAPITAL BUDGET					5,945,000		5,761,600		5,199,200

Customer Relations Management
2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	500,000	Revenue	500,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	350,000	Revenue	350,000	Revenue	350,000
CCA Brownfields Upgrades	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	16,000,000	Municipal Bonds	18,500,000	Other Loan Funding	4,000,000
Daveyton Building Upgrade	Renewal of Existing Assets	Daveyton	70	Revenue	4,100,000	Revenue	-	Revenue	-
Duduza Building Upgrade	Renewal of Existing Assets	Duduza	98	Revenue	1,000,000	Revenue	-	Revenue	-
Katlehong Building Upgrade	Renewal of Existing Assets	Katlehong	52	Revenue	1,000,000	Revenue	-	Revenue	-
Nigel Building Upgrade	Renewal of Existing Assets	Nigel	88	Revenue	7,000,000	Revenue	-	Revenue	-
Tembisa Building Upgrade	Renewal of Existing Assets	Tembisa	6	Revenue	7,000,000	Revenue	6,143,489	Revenue	1,000,000
Tembisa 2/ Winnie Mandela New Building	Renewal of Existing Assets	Tembisa 2	2	Municipal Bonds	8,000,000	Municipal Bonds	15,600,000	Other Loan Funding	3,850,000
Vosloorus Building Upgrade	Renewal of Existing Assets	Vosloorus	95	Municipal Bonds	3,200,000	Municipal Bonds	750,000	Other Loan Funding	
TOTAL CAPITAL BUDGET					48,150,000		41,843,489		9,700,000

Disaster & Emergency Management Services			2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST						
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Establishment DMC Regional Office	Good Governance Projects	Kempton Park	17	Revenue	200,000	Revenue		Revenue	
Refurbishment of DMC Premises / facilities	Renewal of Existing Assets	Corporate	8,16,38,59,75,82	Municipal Bonds	200,000	Municipal Bonds	300,000	Other Loan Funding	200,000
Specialized Equipment (DMC)	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	300,000	Revenue	221,840
Other Equipment (DMC)	Office Equipment	Operational Equipment	Operational Equipment	Revenue	193,800	Revenue	200,000	Revenue	200,000
ICT Equipment (DMC)	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	1,000,000	Revenue	300,000
Vehicles (DMC)	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	130,000	Revenue	500,000	Revenue	1,000,000
Office Furniture: (DMC)	Furniture	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	250,000	Revenue	100,000
Emergency Vehicle Navigation and Dispatching System	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	300,000	Revenue		Revenue	
Const Fire Station/House Zonkezizwe	Creation of Sustainable Settlements - Social Infrastructure	Katlehong 2	62	Municipal Bonds	18,200,000	USDG		USDG	
Const Fire Station/House Kwa-Thema	Creation of Sustainable Settlements - Social Infrastructure	Kwa-Thema	77	Municipal Bonds	5,000,000	USDG	15,000,000	USDG	
Const Fire Station/House Duduza	Creation of Sustainable Settlements - Social Infrastructure	Duduza	87	USDG	18,200,000	USDG		USDG	
Vehicles (ES)	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	2,400,000	Revenue	2,000,000	Revenue	1,800,000
Specialized Equipment (ES)	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	2,400,000	Revenue	2,000,000	Revenue	1,800,000
Other Equipment (EMS)	Office Equipment	Operational Equipment	Operational Equipment	Revenue	600,000	Revenue	1,405,000	Revenue	955,080
ICT Equipment (EMS)	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	300,000	Revenue	350,080	Revenue	300,000
Office Furniture (EMS)	Furniture	Operational Equipment	Operational Equipment	Revenue	250,000	Revenue	300,000	Revenue	200,000
Refurbishment Community Safety HQ	Renewal of Existing Assets	Edenvale	20	Revenue	50,000	Revenue	70,000	Revenue	200,000

Disaster & Emergency Management Services			2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST						
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Other Equipment Support Services)	Office Equipment	Operational Equipment	Operational Equipment	Revenue		Revenue	28,160	Revenue	3,000
ICT Equipment (Support Services)	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	50,000	Revenue	150,000	Revenue	60,160
Specialized Equipment (SS)	Technical Equipment	Operational Equipment	Operational Equipment	Revenue		Revenue		Revenue	5,000
Office Furniture Support Services)	Furniture	Operational Equipment	Operational Equipment	Revenue		Revenue	30,000	Revenue	10,000
Specialized Vehicles (ES)	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Municipal Bonds	21,000,000	Revenue	24,000,000	Other Loan Funding	24,555,080
Refurb of All Metro Fire Stations/House	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	2,000,000	Municipal Bonds	2,500,000	Other Loan Funding	2,000,000
Upgrade all Repeater Sites Phase 1	Renewal of Existing Assets	Corporate	6, 17, 20, 21, 27, 32, 36, 41, 45, 71,	Municipal Bonds	800,000	Municipal Bonds	500,000	Other Loan Funding	300,000
Two way Radio Communication Equipment	Technical Equipment	Corporate	All wards	Municipal Bonds	3,570,000	Municipal Bonds	1,000,000	Other Loan Funding	1,500,000
Establish Radio Technical Workshop	Good Governance Projects	Kempton Park	17	Municipal Bonds		Municipal Bonds		Other Loan Funding	2,800,000
Upgrade Commuication Switch to include Dispatching Operator	Renewal of Existing Assets	Germiston	20	Municipal Bonds		Municipal Bonds	1,300,000	Other Loan Funding	1,000,000
Const Fire Station/House Germiston Central	Creation of Sustainable Settlements - Social Infrastructure	Germiston	36	Municipal Bonds	1,000,000	Municipal Bonds	6,000,000	Other Loan Funding	15,000,000
Const Fire Station/House Albertina Sisulu Corridor	Creation of Sustainable Settlements - Social Infrastructure	Kempton Park	15	Municipal Bonds		Municipal Bonds	2,000,000	Other Loan Funding	5,000,000
Const Fire Station/House Thokoza	Creation of Sustainable Settlements - Social Infrastructure	Tokoza	52	Municipal Bonds		Municipal Bonds	2,000,000	Other Loan Funding	5,000,000
Establishment of Corporate Diaster Management Centre	Good Governance Projects	Germiston	20	Municipal Bonds		Municipal Bonds	5,000,000	Other Loan Funding	7,344,920
TOTAL CAPITAL BUDGET					77,543,800		68,183,240		71,855,080

Economic Development
2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Upgrade to Economic Infrastructure	Income Generating	Corporate	All wards	Municipal Bonds	15,000,000	Municipal Bonds	15,000,000	Other Loan Funding	13,200,000
Industrial Parks & Community Agric Projects	Income Generating	Corporate	Multi Wards	Municipal Bonds	7,500,000	Municipal Bonds	7,500,000	Other Loan Funding	9,000,000
Tamboekiesfontein Infrastructure	Income Generating	Kempton Park	71	Municipal Bonds	3,500,000	Municipal Bonds	4,200,000	Other Loan Funding	5,040,000
Implementation Poultry Project	Income Generating	Tembisa	4	Municipal Bonds	1,700,000	Municipal Bonds	2,000,000	Other Loan Funding	2,400,000
Tembisa Township Hub	Income Generating	Tembisa	5	Other Provincial Grants	700,000	Municipal Bonds		Other Loan Funding	1,000,000
Thokoza Fabrication Laboratory	Income Generating	Tokoza	56	Other Provincial Grants		Municipal Bonds		Other Loan Funding	1,000,000
Recycling - Buy Back Centre	Income Generating	Tembisa	Multi Wards	Other Provincial Grants		Municipal Bonds		Other Loan Funding	1,000,000
Shared industrial Production Facilities in Tembisa & Thokoza	Income Generating	Tembisa 2	5	Other Provincial Grants	1,350,000	Municipal Bonds		Other Loan Funding	1,000,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	20,000	Revenue	150,000	Revenue	200,000
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	20,000	Revenue	60,000	Revenue	100,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	30,000	Revenue	120,000	Revenue	100,000
Township Economies Development	Income Generating	Corporate	All wards	Municipal Bonds	3,200,000	Municipal Bonds	5,800,000	Other Loan Funding	10,000,000
Fencing Wholesale Centre	Renewal of Existing Assets	Springs	75	Municipal Bonds	200,000	Municipal Bonds	200,000	Other Loan Funding	200,000
Refurbishment of Fresh Produce Market	Renewal of Existing Assets	Springs	75	Municipal Bonds	15,000,000	Municipal Bonds	10,000,000	Other Loan Funding	10,000,000
CCTVSystem	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	250,000	Revenue	250,000	Revenue	270,000
Specialized Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	600,000	Revenue	1,500,000	Revenue	720,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	40,000	Revenue	40,000	Revenue	50,000

Economic Development**2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST**

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	8,000	Revenue	25,000	Revenue	20,000
Replacement of Vehicle	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue		Revenue	300,000	Revenue	
Tourism Route Signage	Good Governance Projects	Corporate	Multi Wards	Municipal Bonds	4,000,000	Municipal Bonds	5,000,000	Other Loan Funding	
Other Equipment(Tourism)	Office Equipment	Operational Equipment	Operational Equipment	Revenue	20,000	Revenue	30,000	Revenue	60,000
Business Advisory Centre	Good Governance Projects	Corporate	All wards	Municipal Bonds	2,000,000	Municipal Bonds	1,500,000	Other Loan Funding	1,500,000
Business Place	Good Governance Projects	Corporate	All wards	Municipal Bonds	900,000	Municipal Bonds	1,000,000	Other Loan Funding	1,500,000
TOTAL CAPITAL BUDGET					56,038,000		54,675,000		58,360,000

EMPD**2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST**

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Installation and upgrading of Security Systems in EMM	Good Governance Projects	Corporate	All wards	Municipal Bonds	5,000,000	Municipal Bonds	6,000,000	Other Loan Funding	6,000,000
Const Precinct Stations Zonkezizwe	Creation of Sustainable Settlements - Social Infrastructure	Katlehong 2	101	Municipal Bonds	5,700,000	USDG		USDG	
Specialized Vehicles (EMPD)	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	1,200,000	Municipal Bonds	1,200,000	Other Loan Funding	
Specialized Equipment (EMPD)	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	3,000,000	Revenue	3,000,000	Revenue	3,000,000
Vehicles (EMPD)	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	9,000,000	Revenue	13,200,000	Revenue	13,200,000
Other Equipment (EMPD)	Office Equipment	Operational Equipment	Operational Equipment	Revenue	200,000	Revenue	595,000	Revenue	595,000
Office Furniture (EMPD)	Furniture	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	48,000	Revenue	48,000

<div>EMPD</div> <div>2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST</div>									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
ICT Equipment (EMPD)	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	600,000	Revenue	1,000,000	Revenue	600,000
Refurbishment All EMPD facilities	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	2,000,000	Municipal Bonds	2,040,000	Other Loan Funding	2,040,000
Establishment of Equestrian Unit	Good Governance Projects	Kempton Park	25	Municipal Bonds	400,000	Municipal Bonds	60,000	Other Loan Funding	60,000
Training Academy Kwa-Thema	Good Governance Projects	Kwa-Thema	77	Municipal Bonds	500,000	Municipal Bonds	600,000	Other Loan Funding	600,000
Const Precinct Stations Tokoza	Creation of Sustainable Settlements - Social Infrastructure	Tokoza	54	USDG	8,000,000	USDG	9,000,000	USDG	
Refurbishment of EMPD Headquarters	Good Governance Projects	Boksburg	31	Municipal Bonds	1,000,000	Municipal Bonds	1,000,000	Other Loan Funding	-
Const EMPD Specialised Unit Offices	Good Governance Projects	Edenvale	20	Municipal Bonds	1,000,000	Municipal Bonds	4,000,000	Other Loan Funding	5,000,000
Const Precinct Edleen	Creation of Sustainable Settlements - Social Infrastructure	Kempton Park	16	Municipal Bonds	1,000,000	Municipal Bonds	5,000,000	Other Loan Funding	6,000,000
TOTAL CAPITAL BUDGET					38,700,000		46,743,000		37,143,000

Energy									
2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Alberton Network enhancement	Renewal of Existing Assets	Alberton	Multi Wards	USDG	3,000,000	USDG	3,500,000	USDG	4,000,000
Alberton Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Alberton	Multi Wards	USDG	500,000	USDG	700,000	USDG	850,000
Alberton Revenue enhancement	Income Generating	Alberton	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Benoni Network enhancement	Renewal of Existing Assets	Benoni	Multi Wards	USDG	4,000,000	USDG	4,500,000	USDG	4,000,000
Benoni Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Benoni	Multi Wards	USDG	500,000	USDG	700,000	USDG	850,000
Benoni Revenue enhancement	Income Generating	Benoni	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Boksburg Network enhancement	Renewal of Existing Assets	Boksburg	Multi Wards	USDG	4,000,000	USDG	4,500,000	USDG	4,000,000
Boksburg Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Boksburg	Multi Wards	USDG	500,000	USDG	700,000	USDG	850,000
Boksburg Revenue enhancement	Income Generating	Boksburg	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Brakpan Network enhancement	Renewal of Existing Assets	Brakpan	Multi Wards	USDG	4,000,000	USDG	4,500,000	USDG	4,000,000
Brakpan Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Brakpan	Multi Wards	USDG	500,000	USDG	700,000	USDG	850,000
Brakpan Revenue enhancement	Income Generating	Brakpan	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Corporate Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	All wards	Municipal Bonds	2,000,000	Municipal Bonds	2,300,000	USDG	3,000,000
Corporate Revenue enhancement	Income Generating	Corporate	All wards	USDG	8,000,000	USDG	8,200,000	USDG	8,500,000
Daveyton Network enhancement	Renewal of Existing Assets	Daveyton	Multi Wards	USDG	3,000,000	USDG	3,500,000	USDG	4,000,000
Corporate Electrification	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	All wards	USDG	65,915,791	USDG	62,331,000	USDG	77,331,000
Edenvale Network enhancement	Renewal of Existing Assets	Edenvale	Multi Wards	USDG	4,000,000	USDG	4,500,000	USDG	4,000,000

Energy
2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Corporate Electrification INEP	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	All wards	INEP	73,000,000	INEP	74,000,000	INEP	75,000,000
Corporate vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	13,000,000	Revenue	15,000,000	Revenue	15,000,000
Corporate Specialized equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	2,500,000	Revenue	3,000,000	Revenue	3,000,000
Corporate ICT equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	1,200,000	Revenue	1,400,000	Revenue	1,600,000
Corporate Office furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	1,067,000	Revenue	1,200,000	Revenue	1,400,000
Corporate other equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	100,969	Revenue	120,000	Revenue	150,000
Corporate Operational requirement	Office Equipment	Corporate	Operational Equipment	Municipal Bonds	3,875,000	Municipal Bonds	4,500,000	Other Loan Funding	3,000,000
Daveyton Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Daveyton	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Duduza Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Duduza	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Edenvale Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Edenvale	Multi Wards	USDG	500,000	USDG	700,000	USDG	850,000
Edenvale Revenue enhancement	Income Generating	Edenvale	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Kwa-Thema Network enhancement	Renewal of Existing Assets	Kwa-Thema	Multi Wards	Municipal Bonds	3,000,000	USDG	3,500,000	USDG	3,000,000
Etwatwa Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Etwatwa	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Germiston Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Germiston	Multi Wards	USDG	500,000	USDG	700,000	USDG	850,000
Germiston Revenue enhancement	Income Generating	Germiston	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Katlehong Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Kempton Park Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	Multi Wards	USDG	500,000	USDG	700,000	USDG	850,000

Energy 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Kempton Park Revenue enhancement	Income Generating	Kempton Park	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Tembisa Network enhancement	Renewal of Existing Assets	Tembisa	Multi Wards	USDG	2,700,000	USDG	3,300,000	USDG	3,000,000
Kwa-Thema Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Kwa-Thema	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Kwa-Thema Revenue enhancement	Income Generating	Kwa-Thema	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Nigel Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Nigel	88	USDG	500,000	USDG	700,000	USDG	850,000
Nigel Revenue enhancement	Income Generating	Nigel	88	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Corporate Network enhancement	Renewal of Existing Assets	Corporate	All wards	USDG	1,000,000	USDG	3,000,000	USDG	3,000,000
Springs Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Springs	Multi Wards	USDG	500,000	USDG	700,000	USDG	850,000
Springs Revenue enhancement	Income Generating	Springs	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Germiston Network enhancement	Renewal of Existing Assets	Germiston	Multi Wards	USDG	10,000,000	USDG	12,000,000	USDG	10,800,000
Kempton Park Network enhancement	Renewal of Existing Assets	Kempton Park	Multi Wards	USDG	8,000,000	USDG	9,500,000	USDG	10,000,000
Nigel Network enhancement	Renewal of Existing Assets	Nigel	88	USDG	2,000,000	USDG	2,500,000	USDG	3,000,000
Tembisa Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Tembisa	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Tembisa Revenue enhancement	Income Generating	Tembisa	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Springs Network enhancement	Renewal of Existing Assets	Springs	Multi Wards	USDG	4,000,000	USDG	4,500,000	USDG	4,000,000
Tembisa 2 Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Tembisa 2	Multi Wards	USDG	1,800,000	USDG	1,100,000	USDG	1,250,000
Tembisa 2 Revenue enhancement	Income Generating	Tembisa 2	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000

Energy

2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Tembisa 2 Network enhancement	Renewal of Existing Assets	Tembisa 2	Multi Wards	USDG	2,700,000	USDG	3,300,000	USDG	3,000,000
Thokoza Network enhancement	Renewal of Existing Assets	Tokoza	Multi Wards	USDG	4,000,000	USDG	4,500,000	USDG	4,000,000
Thokoza Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Tokoza	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Thokoza Revenue enhancement	Income Generating	Tokoza	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Tsakane Network enhancement	Renewal of Existing Assets	Tsakane	Multi Wards	USDG	2,000,000	USDG	2,500,000	USDG	3,000,000
Vosloorus Network enhancement	Renewal of Existing Assets	Vosloorus	Multi Wards	USDG	570,000	USDG	700,000	USDG	800,000
Tsakane Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Tsakane	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Corporate Substations Upgrade	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	40,158,000	Municipal Bonds	48,000,000	Other Loan Funding	50,000,000
Vosloorus Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Vosloorus	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Vosloorus Revenue enhancement	Income Generating	Vosloorus	Multi Wards	USDG	550,000	USDG	700,000	USDG	800,000
Langaville Electricity Network Restitution	Income Generating	Corporate	All wards	USDG	30,000,000	USDG	20,000,000	USDG	20,000,000
Renewable Energy Projects	Income Generating	Corporate	All wards	Municipal Bonds	15,000,000	Municipal Bonds	10,000,000	Other Loan Funding	-
Corporate Substations	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	All wards	USDG	40,938,000	USDG	49,489,712	USDG	50,000,000
Corporate Energy efficiency	Cost Reduction	Corporate	All wards	Other National Grants	12,000,000	Other National Grants		Other National Grants	
TOTAL CAPITAL BUDGET					398,674,760		408,740,712		421,981,000

Environmental Resources Management 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	120,000	Revenue	120,000	Revenue	120,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	75,000	Revenue	75,000	Revenue	50,000
Payneville Ext 3 rehabilitation	Creation of Sustainable Settlements - Physical Infrastructure	Springs	72	Municipal Bonds	500,000	USDG	3,000,000	USDG	2,500,000
Development and Upgrading Community Environmental	Renewal of Existing Assets	Etwatwa	67	Revenue		Municipal Bonds	250,000	Other Loan Funding	-
Rehabilitation of the Boksburg Lake	Renewal of Existing Assets	Boksburg	32	Municipal Bonds	1,300,000	Municipal Bonds	2,500,000	Other Loan Funding	
Rehabilitation of the Brakpan Dam	Renewal of Existing Assets	Brakpan	73	Municipal Bonds	800,000	Municipal Bonds		Other Loan Funding	
Development and Upgrading Community Environmental	Renewal of Existing Assets	Etwatwa	67	Municipal Bonds	1,000,000	Municipal Bonds	500,000	Other Loan Funding	500,000
Development and Upgrading Community Environmental	Renewal of Existing Assets	Katlehong	53	Municipal Bonds		Municipal Bonds	500,000	Other Loan Funding	1,500,000
Rehabilitation of the Natalspruit Catchment	Renewal of Existing Assets	Katlehong	Multi Wards	Municipal Bonds	2,000,000	USDG	1,300,000	USDG	2,000,000
Rehabilitation: Degraded Wetlands/ Catchment	Renewal of Existing Assets	Boksburg	Multi Wards	Municipal Bonds	2,000,000	USDG	1,428,000	USDG	2,000,000
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	75,000	Revenue	50,000	Revenue	50,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	75,000	Revenue	75,000	Revenue	75,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	150,000	Revenue	150,000
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	150,000	Revenue	150,000
Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	1,050,000	Revenue	700,000	Revenue	1,500,000
Specialised Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	300,000	Revenue	300,000	Revenue	503,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	200,000	Revenue	200,000	Revenue	200,000

Environmental Resources Management 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	200,000	Revenue	200,000	Revenue	200,000
Ambient Air Quality Monitoring Stations	Good Governance Projects	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	4,000,000	Revenue	4,000,000
Alarms: Metro Parks Facilities	Good Governance Projects	Corporate	Multi Wards	Revenue	500,000	Revenue	750,000	Revenue	750,000
Develop: Blesbokspruit for tourism	Income Generating	Etwatwa	67	Municipal Bonds	1,870,000	Municipal Bonds	1,600,000	USDG	
Construct Metro Parks Depots	Good Governance Projects	Katlehong 2	Multi Wards	Municipal Bonds	1,500,000	Municipal Bonds	2,000,000	Other Loan Funding	2,000,000
Playground Equipment	Creation of Sustainable Settlements - Social Infrastructure	Corporate	All wards	Municipal Bonds	1,000,000	USDG	1,000,000	USDG	1,000,000
Develop: Conservation areas Southern Region Meyersdal	Creation of Sustainable Settlements - Physical Infrastructure	Germiston	94	USDG	500,000	USDG	2,000,000	USDG	2,000,000
Develop: Nyoni Park	Creation of Sustainable Settlements - Social Infrastructure	Vosloorus	47	USDG	2,190,000	USDG		USDG	
Develop: Vlakfontein Cemetery	Creation of Sustainable Settlements - Social Infrastructure	Nigel	88	USDG	1,000,000	USDG	2,000,000	USDG	5,000,000
Develop: Kromvlei Cemetery - phase 2	Creation of Sustainable Settlements - Social Infrastructure	Alberton	38	USDG	1,000,000	USDG	1,000,000	USDG	2,000,000
Develop: Multi Purpose Park: Winnie Mandela	Creation of Sustainable Settlements - Social Infrastructure	Tembisa 2	3	USDG	2,000,000	USDG	3,000,000	USDG	3,000,000
Develop: Bunny Park	Creation of Sustainable Settlements - Social Infrastructure	Benoni	27	USDG	2,000,000	USDG	500,000	USDG	1,000,000
Develop: Cemeteries Muslim Section	Creation of Sustainable Settlements - Social Infrastructure	Corporate	Multi Wards	USDG	1,000,000	USDG	1,500,000	USDG	500,000
Develop: President Regional Park	Creation of Sustainable Settlements - Social Infrastructure	Springs	75	USDG	60,000	USDG	1,000,000	USDG	100,000
Development of Town Entrances	Creation of Sustainable Settlements - Social Infrastructure	Corporate	Multi Wards	USDG	1,000,000	USDG	1,000,000	USDG	1,000,000
Bokkie Park	Creation of Sustainable Settlements - Social Infrastructure	Boksburg	32	Municipal Bonds	2,500,000	Municipal Bonds	1,000,000	USDG	
Develop: Cemeteries - Berms	Creation of Sustainable Settlements - Social Infrastructure	Corporate	Multi Wards	USDG	750,000	USDG	1,000,000	USDG	1,000,000

Environmental Resources Management		2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST							
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Develop: Community Park: Zonkizizwe	Creation of Sustainable Settlements - Social Infrastructure	Katlehong 2	Multi Wards	USDG	1,500,000	USDG	-	USDG	
Develop: Multi Purpose Park Motsua	Creation of Sustainable Settlements - Social Infrastructure	Tembisa	9	USDG	2,000,000	USDG	-	USDG	-
Fencing ; Metro Parks Facilities: Phase 3	Renewal of Existing Assets	Corporate	Multi Wards	USDG	1,500,000	USDG	1,500,000	USDG	2,000,000
Community Park Roodekop	Creation of Sustainable Settlements - Social Infrastructure	Katlehong	40	USDG	500,000	USDG	1,500,000	USDG	1,500,000
Multipurpose Park Villa Liza	Creation of Sustainable Settlements - Social Infrastructure	Vosloorus	45	USDG	500,000	USDG	1,000,000	USDG	1,453,000
Develop: Boksburg lake	Creation of Sustainable Settlements - Physical Infrastructure	Boksburg	32	Municipal Bonds	-	Municipal Bonds	1,000,000	USDG	1,500,000
Rehabilitation of Weideman Dams	Renewal of Existing Assets	Germiston	39	USDG	500,000	USDG	2,000,000	USDG	1,000,000
Germiston Lake	Creation of Sustainable Settlements - Physical Infrastructure	Germiston	36	USDG	1,000,000	USDG	1,500,000	USDG	2,000,000
Alberton Dam	Creation of Sustainable Settlements - Physical Infrastructure	Alberton	36	USDG	400,000	USDG		USDG	2,000,000
Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	18,480,000	Revenue	20,240,000	Revenue	19,500,000
Purchase Specialized Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	4,000,000	Revenue	7,000,000	Revenue	5,000,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	350,000	Revenue	500,000	Revenue	750,000
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	50,000	Revenue	50,000	Revenue	75,000
Office furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	300,000	Revenue	300,000	Revenue	300,000
TOTAL CAPITAL BUDGET					60,345,000		71,438,000		71,926,000

Executive Office 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	300,000	Revenue	300,000	Revenue	300,000
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	50,000	Revenue	50,000	Revenue	50,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	200,000	Revenue	200,000	Revenue	200,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	381,550	Revenue	381,550	Revenue	381,550
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	64,500	Revenue	64,500	Revenue	64,500
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	46,800	Revenue	46,800	Revenue	46,800
TOTAL CAPITAL BUDGET					1,042,850		1,042,850		1,042,850
Financial Services 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
CPO/Germiston Stores	Good Governance Projects	Germiston	36	Municipal Bonds	14,500,000	Municipal Bonds	2,000,000	Other Loan Funding	
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	3,165,000	Revenue	2,500,000	Revenue	2,500,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	740,000	Revenue	740,000	Revenue	740,000
Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	2,000,000	Revenue	2,000,000	Revenue	2,000,000
TOTAL CAPITAL BUDGET					20,405,000		7,240,000		5,240,000

Fleet Management 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Buildings fleet MNGNT & MECH ENG	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	1,000,000	Municipal Bonds	3,000,000	Other Loan Funding	3,000,000
Fuel Management System	Cost Reduction	Operational Equipment	Operational Equipment	Municipal Bonds	5,000,000	Municipal Bonds		Other Loan Funding	
Fleet Management System	Cost Reduction	Operational Equipment	Operational Equipment	Municipal Bonds	10,000,000	Municipal Bonds		Other Loan Funding	
Furniture for new Fleet building	Furniture	Operational Equipment	Operational Equipment	Revenue	200,000	Revenue	150,000	Revenue	100,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	480,000	Revenue	200,000	Revenue	100,000
Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	4,000,000	Revenue	1,000,000	Revenue	1,000,000
Workshop Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	1,020,000	Revenue	1,000,000	Revenue	1,000,000
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	700,000	Revenue	500,000
TOTAL CAPITAL BUDGET					22,200,000		6,050,000		5,700,000

Health & Social Development		2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST							
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Air Conditioners Clinics East	Renewal of Existing Assets	Corporate	Multi Wards	Revenue	500,000	Revenue	500,000	Revenue	800,000
Air Conditioners Clinics North	Renewal of Existing Assets	Corporate	Multi Wards	Revenue	500,000	Revenue	500,000	Revenue	800,000
Air Conditioners Clinics South	Renewal of Existing Assets	Corporate	Multi Wards	Revenue	500,000	Revenue	500,000	Revenue	800,000
Building - Youth Friendly Services	Creation of Sustainable Settlements - Social Infrastructure	Corporate	All wards	Municipal Bonds	1,500,000	USDG	2,000,000	USDG	1,000,000
Care Centres (Social Development)	Creation of Sustainable Settlements - Social Infrastructure	Corporate	Multi Wards	Other Provincial Grants	10,000,000	Other Provincial Grants		Other Provincial Grants	
Carports & Garages Clinics East	Good Governance Projects	Corporate	Multi Wards	Revenue	200,000	Revenue	300,000	Revenue	500,000
Carports & Garages Clinics North	Good Governance Projects	Corporate	Multi Wards	Revenue	200,000	Revenue	300,000	Revenue	500,000
Carports & Garages Clinics South	Good Governance Projects	Corporate	Multi Wards	Revenue	200,000	Revenue	300,000	Revenue	500,000
Improve Access Disabled at Clinics (East)	Renewal of Existing Assets	Corporate	Multi Wards	Revenue	150,000	Revenue	150,000	Revenue	200,000
Improve Access Disabled at Clinics (North)	Renewal of Existing Assets	Corporate	Multi Wards	Revenue	150,000	Revenue	150,000	Revenue	200,000
Improve Access Disabled at Clinics (South)	Renewal of Existing Assets	Corporate	Multi Wards	Revenue	150,000	Revenue	150,000	Revenue	200,000
GENERATORS AT CLINICS	Good Governance Projects	Operational Equipment	Operational Equipment	Revenue	2,608,400	Revenue	1,500,000	Revenue	3,000,000
Guard House Ablution Facilities East	Good Governance Projects	Corporate	Multi Wards	Revenue	300,000	Revenue	150,000	Revenue	500,000
Guard House Ablution Facilities South	Good Governance Projects	Corporate	Multi Wards	Revenue	300,000	Revenue	150,000	Revenue	500,000
Guard House Ablution Facilities North	Good Governance Projects	Corporate	Multi Wards	Revenue	300,000	Revenue	150,000	Revenue	500,000
Security Upgrade Facilities (East)	Good Governance Projects	Corporate	Multi Wards	Revenue	300,000	Revenue	300,000	Revenue	300,000
Security Upgrade Facilities (North)	Good Governance Projects	Corporate	Multi Wards	Revenue	300,000	Revenue	300,000	Revenue	300,000

Health & Social Development 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Security Upgrade Facilities (South)	Good Governance Projects	Corporate	Multi Wards	Revenue	300,000	Revenue	300,000	Revenue	300,000
NEW ALRA PARK CLINIC	Creation of Sustainable Settlements - Social Infrastructure	Nigel	88	Municipal Bonds	12,040,000	USDG	5,810,000	USDG	100,000
EXT & UPGRADE SPARTAN	Renewal of Existing Assets	Kempton Park	17	Municipal Bonds	-	Municipal Bonds	100,000	USDG	5,000,000
EXT& UPGRADE PHOLA PARK CLINIC	Renewal of Existing Assets	Tokoza	57	Municipal Bonds	-	Municipal Bonds	100,000	USDG	1,500,000
EXT& UPGRADE TSWELOPELE CLINIC(ADD LEVEL 2)	Renewal of Existing Assets	Vosloorus	44	Municipal Bonds	2,000,000	USDG	9,000,000	USDG	11,600,000
EXT & UPGRADE KEMPTON PARK CLINIC	Renewal of Existing Assets	Kempton Park	16	Municipal Bonds	50,000	Municipal Bonds	100,000	USDG	7,750,000
Upgrade Erin Clinic	Renewal of Existing Assets	Tembisa 2	3	Municipal Bonds	-	Municipal Bonds	100,000	USDG	5,000,000
Upgrade Motsamai Clinic	Renewal of Existing Assets	Katlehong	50	Municipal Bonds	2,000,000	USDG	11,000,000	USDG	9,250,000
Extension & Upgrade BARCELONA CLINIC	Renewal of Existing Assets	Etwatwa	26	Municipal Bonds	-	Municipal Bonds	50,000	USDG	4,000,000
EXT & UPGRADE DAVEYTON EXT. CLINIC (Chris Hani	Renewal of Existing Assets	Daveyton	68	Municipal Bonds	450,000	Municipal Bonds	50,000	Other Loan Funding	
EXT& UPGRADE JOY CLINIC	Renewal of Existing Assets	Etwatwa	67	Municipal Bonds	12,000,000	USDG	6,900,000	USDG	100,000
New Clinic Esselen Park Tembisa	Creation of Sustainable Settlements - Social Infrastructure	Tembisa	8 or 90 or 91	Municipal Bonds		Municipal Bonds	100,000	USDG	3,500,000
New Dukatole Clinic	Creation of Sustainable Settlements - Social Infrastructure	Germiston	35	Municipal Bonds	100,000	Municipal Bonds	1,000,000	Other Loan Funding	4,000,000
New Tamaho Clinic	Creation of Sustainable Settlements - Social Infrastructure	Katlehong	51	Municipal Bonds	12,950,000	Municipal Bonds	6,600,000	USDG	100,000
MEDICAL WASTE STORAGE FACILITIES	Creation of Sustainable Settlements - Social Infrastructure	Tsakane	82	Municipal Bonds	2,650,000	Municipal Bonds	500,000	USDG	1,000,000
Extension & upgrade Seloape Thema Clinic	Renewal of Existing Assets	Kwa-Thema	77	Municipal Bonds	-	Municipal Bonds	100,000	Other Loan Funding	4,000,000
New Clinic Lindelani X9	Creation of Sustainable Settlements - Social Infrastructure	Tsakane	74	Municipal Bonds		Municipal Bonds	100,000	USDG	950,000

Health & Social Development 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
EXT & UPGRADE EMAPHUPENI CLINIC	Renewal of Existing Assets	Etwatwa	65	Municipal Bonds	10,000	Municipal Bonds		Other Loan Funding	
EXT & UPGRADE EDENVALE CLINIC	Renewal of Existing Assets	Edenvale	19	USDG	-	USDG	-	USDG	3,500,000
Upgrade Esangweni Clinic	Renewal of Existing Assets	Tembisa	10	Municipal Bonds	1,800,000	USDG	11,000,000	USDG	12,000,000
EXTENTION & UPGRADE THCC FOR PHAPHAMA	Renewal of Existing Assets	Tembisa	6	Municipal Bonds	50,000	Municipal Bonds		Other Loan Funding	
NEW FIRST AVE CLINIC LEVEL 2	Creation of Sustainable Settlements - Social Infrastructure	Springs	75	Municipal Bonds	200,000	Municipal Bonds		Other Loan Funding	
NEW CLINIC CHIEF A LUTHULI EXTENSION WARD 24 LEVEL 2	Creation of Sustainable Settlements - Social Infrastructure	Benoni	24	Municipal Bonds	300,000	Municipal Bonds	100,000	USDG	10,000,000
Extension & upgrade CLINIC WHITE CITY	Renewal of Existing Assets	Kwa-Thema	79	Municipal Bonds	13,150,000	Municipal Bonds	4,350,000	Other Loan Funding	100,000
New TSIETSI Clinic Phomolong South	Creation of Sustainable Settlements - Social Infrastructure	Katlehong 2	49	Municipal Bonds		Municipal Bonds	390,000	USDG	4,000,000
New Reiger Park X5 Clinic	Creation of Sustainable Settlements - Social Infrastructure	Boksburg	42	Municipal Bonds	10,000,000	USDG	7,850,000	USDG	100,000
New Tswelopele Winnie Mandela Clinic	Creation of Sustainable Settlements - Social Infrastructure	Tembisa 2	89	Municipal Bonds		Municipal Bonds	100,000	USDG	4,500,000
Vehicles NEW	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	2,400,000	Revenue	1,500,000	Revenue	1,500,000
Office Furniture (Family Health)	Furniture	Operational Equipment	Operational Equipment	Revenue	1,800,000	Revenue	1,500,000	Revenue	2,000,000
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	1,100,000	Revenue	1,235,400	Revenue	1,800,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	5,000,000	Revenue	2,000,000	Revenue	2,000,000
Specialized Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	1,000,000	Revenue	850,000	Revenue	1,050,295
Vehicles REPLACEMENT	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	5,000,000	Revenue	2,000,000	Revenue	2,000,000

Health & Social Development 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Specialised vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	5,500,000	Municipal Bonds	2,000,000	Other Loan Funding	1,800,000
VILLA LIZA	Creation of Sustainable Settlements - Social Infrastructure	Vosloorus	45	Municipal Bonds	1,000,000	Municipal Bonds	8,000,000	USDG	12,000,000
BUHLE PARK	Creation of Sustainable Settlements - Social Infrastructure	Germiston	41	Municipal Bonds		Municipal Bonds		Other Loan Funding	300,000
PALM RIDGE	Creation of Sustainable Settlements - Social Infrastructure	Katlehong 2	58	Municipal Bonds	4,000,000	USDG	12,000,000	USDG	5,450,000
GREENFIELDS PAVING	Good Governance Projects	Tokoza	53	Municipal Bonds	250,000	Municipal Bonds		Other Loan Funding	
TOTAL CAPITAL BUDGET					115,258,400		104,185,400		132,850,295
Human Resources Management & Development 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	300,000	Revenue	360,000	Revenue	400,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	120,000	Revenue	132,000
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	50,000	Revenue	60,000	Revenue	60,000
TOTAL CAPITAL BUDGET					450,000		540,000		592,000

Human Settlements 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Refurbishment of Rental Property	Income Generating	Corporate	Multi Wards	USDG	8,000,000	USDG	15,000,000	USDG	18,000,000
Tembisa Urban Renewal Framework Projects	Creation of Sustainable Settlements - Social Infrastructure	Tembisa	Multi Wards	Municipal Bonds	20,000,000	Other National Grants	20,000,000	Other National Grants	17,656,000
Acquisition of Land for New Human Settlements	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	All wards	HSDG	39,683,000	HSDG		HSDG	-
Human Settlements Feasibility and Pre Planning	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	All wards	HSDG	10,000,000	HSDG	11,000,000	HSDG	12,500,000
Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	700,000	Revenue	500,000	Revenue	500,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	300,000	Revenue	300,000	Revenue	300,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	150,000	Revenue	180,000	Revenue	180,000
TOTAL CAPITAL BUDGET					78,833,000		46,980,000		49,136,000

ICT**2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST**

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Migration to Next Generation Network	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	11,300,000	Municipal Bonds	9,500,000	Other Loan Funding	11,400,000
Upgrade of Data Centers and Disaster Recovery centre	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	2,500,000	Municipal Bonds	6,000,000	Other Loan Funding	7,200,000
Upgrading aged server equipment	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	2,500,000	Municipal Bonds	4,000,000	Other Loan Funding	4,800,000
Security for ICT Infrastructure	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	6,300,000	Municipal Bonds	5,000,000	Other Loan Funding	6,000,000
Enterprise Architecture/ Business process management	Good Governance Projects	Corporate	All wards	Municipal Bonds	10,000,000	Municipal Bonds	10,000,000	Other Loan Funding	12,000,000
Upgrade of the Call Manager with automated reporting	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	700,000	Municipal Bonds	500,000	Other Loan Funding	600,000
Fibre Backbone	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	40,000,000	Municipal Bonds	40,000,000	Other Loan Funding	48,000,000

ICT
2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Business Intelligence	Good Governance Projects	Corporate	All wards	Municipal Bonds	5,000,000	Municipal Bonds	8,000,000	Other Loan Funding	9,600,000
Acquisition of Electronic document Management system	Good Governance Projects	Corporate	All wards	Municipal Bonds	10,000,000	Municipal Bonds	5,000,000	Other Loan Funding	6,000,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	950,000	Revenue	1,200,000	Revenue	1,440,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	340,000	Revenue	390,000	Revenue	468,000
Unified Command Centre	Income Generating	Corporate	All wards	Municipal Bonds	35,000,000	Municipal Bonds	15,000,000	Other Loan Funding	10,000,000
DCS:1st Tier Internet Exchange	Income Generating	Corporate	All wards	Municipal Bonds	5,000,000	Municipal Bonds	5,000,000	Other Loan Funding	2,000,000
DCS: Access Point Network for mobility such as 3G and urban	Income Generating	Corporate	All wards	Municipal Bonds	5,000,000	Municipal Bonds	12,000,000	Other Loan Funding	12,000,000
DCS:Re-configuration of Wireless Network	Income Generating	Corporate	All wards	Municipal Bonds	15,000,000	Municipal Bonds	5,000,000	Other Loan Funding	5,000,000
DCS: Wireless Security	Income Generating	Corporate	All wards	Municipal Bonds	5,000,000	Municipal Bonds	7,000,000	Other Loan Funding	2,000,000
DCS: Redundancy and Peering with Network Operators	Income Generating	Corporate	All wards	Municipal Bonds	-	Municipal Bonds	28,000,000	Other Loan Funding	13,000,000
DCS:Network Management System	Income Generating	Corporate	All wards	Municipal Bonds	-	Municipal Bonds	15,000,000	Other Loan Funding	15,000,000
Business Process Re-Engineering	Good Governance Projects	Corporate	All wards	Municipal Bonds	17,000,000	Municipal Bonds		Other Loan Funding	
Credit Control and Debt Management System	Income Generating	Corporate	All wards	Municipal Bonds	1,000,000	Municipal Bonds		Other Loan Funding	
Business Intelligence System	Income Generating	Corporate	All wards	Municipal Bonds	1,000,000	Municipal Bonds		Other Loan Funding	
Customer Revenue Call Centre	Income Generating	Corporate	All wards	Municipal Bonds	3,000,000	Municipal Bonds		Other Loan Funding	
TOTAL CAPITAL BUDGET					176,590,000		176,590,000		166,508,000

Institutional Strategy, M&E and Research 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	100,000	Revenue	100,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	100,000	Revenue	100,000
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	20,000	Revenue	20,000	Revenue	20,000
TOTAL CAPITAL BUDGET					220,000		220,000		220,000

Internal Audit 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Upgrade of Office building	Renewal of Existing Assets	Alberton	37	Municipal Bonds	40,000	Municipal Bonds	26,000	Other Loan Funding	30,000
Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	150,000	Revenue	150,000	Revenue	168,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	200,000	Revenue	140,000	Revenue	140,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	80,000	Revenue	30,000	Revenue	36,000
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	15,000	Revenue	15,000	Revenue	14,400
TOTAL CAPITAL BUDGET					485,000		361,000		388,400

Legislature 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	2,000,000	Revenue	3,000,000	Revenue	3,000,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	2,100,000	Revenue	3,000,000	Revenue	3,000,000
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	200,000	Revenue	300,000	Revenue	300,000
Ward councillors accomodation	Renewal of Existing Assets	Germiston	36	Revenue	4,900,000	Revenue	-	Revenue	-
Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	600,000	Revenue	-	Revenue	-
TOTAL CAPITAL BUDGET					9,800,000		6,300,000		6,300,000

Real Estate**2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST**

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Germiston Precinct Building	Renewal of Existing Assets	Germiston	36	USDG	64,000,000	USDG	36,000,000	USDG	34,000,000
Densification of Council Buildings	Renewal of Existing Assets	Corporate	All wards	USDG	29,545,000	USDG	54,000,000	USDG	56,000,000
Replace lifts in the springs civic centre	Renewal of Existing Assets	Springs	75	Municipal Bonds	700,000	Municipal Bonds		Other Loan Funding	
Modernisation Replacement of the Lift Systems at the BRAKPAN	Renewal of Existing Assets	Brakpan	97	Municipal Bonds	1,800,000	Municipal Bonds		Other Loan Funding	
Modernisation Replacement of the Lift Systems at the BENONI	Renewal of Existing Assets	Benoni	28	Municipal Bonds	1,800,000	Municipal Bonds		Other Loan Funding	
Modernisation Replacement of the Lift Systems KEMPTON PARK	Renewal of Existing Assets	Kempton Park	16	Municipal Bonds	750,000	Municipal Bonds		Other Loan Funding	
Modernisation Replacement of the Lift Systems at the	Renewal of Existing Assets	Edenvale	18	Municipal Bonds	750,000	Municipal Bonds		Other Loan Funding	
Modernisation Replacement of the Lift Systems at the SPRINGS	Renewal of Existing Assets	Springs	75	Municipal Bonds	1,600,000	Municipal Bonds		Other Loan Funding	
Modernisation Replacement of the Lift Systems at the SPRINGS	Renewal of Existing Assets	Springs	75	Municipal Bonds	700,000	Municipal Bonds		Other Loan Funding	

Real Estate 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	35,000	Revenue	50,000	Revenue	35,000
Specialised Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	385,000	Revenue	335,000	Revenue	335,000
ICT Equipment	ICT Equipment	Corporate	Operational Equipment	Revenue	500,000	Revenue	650,000	Revenue	350,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	160,000	Revenue	100,000	Revenue	90,000
Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	5,400,000	Revenue	6,000,000	Revenue	6,000,000
Refurbishment of Lettable Facilities	Income Generating	Corporate	All wards	Municipal Bonds	10,000,000	Municipal Bonds	12,000,000	Other Loan Funding	14,000,000
TOTAL CAPITAL BUDGET					118,125,000		109,135,000		110,810,000
Council General 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Provision for Bulk Infrastructure	Income Generating	Corporate	All wards	Revenue	50,000,000	Revenue		Revenue	
Operational Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	5,000,000	Revenue		Revenue	
TOTAL CAPITAL BUDGET					55,000,000		-		-

Roads and Stormwater

2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Stormwater improvements (Minor) (North) (Norkem Park)	Renewal of Existing Assets	Corporate	Multi Wards	Developer's contributions	5,000,000	Developer's contributions	3,500,000	Developer's contributions	3,500,000
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	150,000	Revenue	150,000	Revenue	150,000
Specialised Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	1,800,000	Revenue	1,800,000	Revenue	1,800,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	1,000,000	Revenue	1,000,000	Revenue	1,000,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	300,000	Revenue	300,000	Revenue	300,000
Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	4,500,000	Revenue	5,500,000	Revenue	6,500,000
Turnkey Roads (East)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	10,000,000	USDG		USDG	
Turnkey Stormwater (East)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	10,000,000	USDG		USDG	
Styx Road Improvements	Renewal of Existing Assets	Benoni	29	USDG	3,000,000	USDG	500,000	USDG	
Upgrade of O'Reilley Merry Street	Renewal of Existing Assets	Benoni	27	USDG	1,000,000	USDG	3,000,000	USDG	5,000,000
Contribution Township Development	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Developer's contributions	1,000,000	Developer's contributions	1,000,000	Developer's contributions	1,000,000
Minor Road Improvements: East	Renewal of Existing Assets	Corporate	Multi Wards	USDG	500,000	USDG	500,000	USDG	500,000

Roads and Stormwater

2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Tertiary roads in the Eastern Region	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	3,000,000	USDG		USDG	
East:Benoni,Const of S W Outfall Rynfiled	Creation of Sustainable Settlements - Physical Infrastructure	Benoni	27	USDG	4,000,000	USDG	8,000,000	USDG	5,000,000
East:Brakpan, Const of Farghurson Road	Creation of Sustainable Settlements - Physical Infrastructure	Brakpan	74	USDG	2,000,000	USDG		USDG	
Rehabilitate Roads in Eastern Region	Renewal of Existing Assets	Corporate	Multi Wards	USDG	34,000,000	USDG	39,000,000	USDG	39,000,000
Rehabilitate Dam Spillways	Renewal of Existing Assets	Brakpan	75	USDG	500,000	USDG	3,000,000	USDG	3,000,000
Paving & Sidewalks: East	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	500,000	USDG		USDG	
Pretoria Road Upgrading	Renewal of Existing Assets	Benoni	27	USDG	3,500,000	USDG	6,000,000	USDG	7,000,000
Sonneveld Stormwater Upgrading	Renewal of Existing Assets	Brakpan	74	USDG	500,000	USDG	1,000,000	USDG	
East, Construction of K86	Creation of Sustainable Settlements - Physical Infrastructure	Benoni	Multi Wards	USDG	3,000,000	USDG	7,000,000	USDG	8,000,000
Traffic Calming in the Eastern Region	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Municipal Bonds	800,000	Municipal Bonds	1,000,000	Other Loan Funding	1,000,000
Traffic Signal SARTM Compliance: East	Renewal of Existing Assets	Corporate	Multi Wards	Municipal Bonds	1,500,000	Municipal Bonds	2,000,000	Other Loan Funding	2,000,000
Constr. Of Small Holding Roads	Creation of Sustainable Settlements - Physical Infrastructure	Benoni	Multi Wards	USDG	4,000,000	USDG	5,000,000	USDG	4,000,000
Construct Daveyton CBD/N12 Interchange	Creation of Sustainable Settlements - Physical Infrastructure	Daveyton	Multi Wards	USDG	1,000,000	USDG	10,000,000	USDG	8,000,000
East: Upgrade Joe Mzamane Road Kwa- Thema	Renewal of Existing Assets	Springs	Multi Wards	USDG	1,500,000	USDG	3,000,000	USDG	4,000,000

Roads and Stormwater

2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
East: Kheswa Stormwater Daveyton	Renewal of Existing Assets	Daveyton	69	USDG	1,000,000	USDG		USDG	
East: Etwatwa Stormwater	Creation of Sustainable Settlements - Physical Infrastructure	Etwatwa	Multi Wards	USDG	4,000,000	USDG		USDG	
East: Kwa-Thema Stormwater	Creation of Sustainable Settlements - Physical Infrastructure	Springs	Multi Wards	USDG	4,000,000	USDG		USDG	
East: Leachville Roads & Stormwater	Creation of Sustainable Settlements - Physical Infrastructure	Brakpan	31	USDG	1,000,000	USDG		USDG	
East: Construction of Roads & Stormwater Payneville & Slovo	Creation of Sustainable Settlements - Physical Infrastructure	Springs	72	USDG	3,000,000	USDG		USDG	
East: Eastern Region, Upgr of Rds Depots	Renewal of Existing Assets	Corporate	Multi Wards	USDG	500,000	USDG	500,000	USDG	500,000
East Putfontein, Upgr of First Road	Renewal of Existing Assets	Benoni	24	USDG	4,000,000	USDG	3,000,000	USDG	3,000,000
East Duduza, Plan Link Rd K136 & Rd 1894	Creation of Sustainable Settlements - Physical Infrastructure	Kwa-Thema	81	USDG	5,000,000	USDG		USDG	
Township Develop: Ext Services ex Contributions (North)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Developer's contributions	5,000,000	Developer's contributions	3,000,000	Developer's contributions	3,000,000
Gladiator Stormwater System Implement	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	17	Developer's contributions	500,000	Developer's contributions	1,000,000	Developer's contributions	3,000,000
Pomona Roads (Constantia, Deodar, etc)	Income Generating	Kempton Park	100	Developer's contributions	750,000	Developer's contributions	3,000,000	Developer's contributions	3,000,000

Roads and Stormwater

2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Geometric Road Improvements (North)	Renewal of Existing Assets	Edenvale	Multi Wards	Developer's contributions	2,000,000	Developer's contributions	3,000,000	Developer's contributions	3,000,000
Quinine Rd Stormwater System	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	15	Developer's contributions	2,000,000	Developer's contributions	4,000,000	Developer's contributions	4,000,000
Pomona Stormwater System	Income Generating	Kempton Park	100	Developer's contributions	1,000,000	Developer's contributions	2,000,000	Developer's contributions	6,000,000
Isandoval, Erosion Protection Impl (North)	Renewal of Existing Assets	Edenvale	18	USDG	200,000	USDG	100,000	USDG	100,000
Stormwater Upgrades: North	Renewal of Existing Assets	Corporate	Multi Wards	USDG	10,000,000	USDG	14,000,000	USDG	17,000,000
Harmelia / Buurendal SW System Implementation	Creation of Sustainable Settlements - Physical Infrastructure	Edenvale	18	Municipal Bonds	5,000,000	Municipal Bonds	500,000	Other Loan Funding	500,000
Pedestrian Management Impl. (North)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	5,000,000	USDG	6,000,000	USDG	6,000,000
Atlasville Spruit flood management	Renewal of Existing Assets	Kempton Park	23	USDG	10,000,000	USDG	5,000,000	USDG	3,000,000
Upgrading of Agric Holding Roads (North) (Polo/Seventh)	Renewal of Existing Assets	Kempton Park	100	Municipal Bonds	1,500,000	Municipal Bonds	4,000,000	Other Loan Funding	3,000,000
Trichardt's Rd from North Rand to Impala Park	Income Generating	Boksburg	22	Municipal Bonds		Municipal Bonds	500,000	USDG	3,000,000
Soutpansberg Drive Intersect Upgrading	Renewal of Existing Assets	Kempton Park	16	Municipal Bonds		USDG	-	USDG	400,000
Rehabilitation of Roads (North)	Renewal of Existing Assets	Kempton Park	Multi Wards	USDG	36,000,000	USDG	41,000,000	USDG	41,000,000
Rover St Widening in Henville (Future)	Renewal of Existing Assets	Kempton Park	92	Municipal Bonds		USDG		USDG	500,000
Tembisa Depot Upgrading	Renewal of Existing Assets	Tembisa	14	Municipal Bonds	500,000	Municipal Bonds	8,000,000	Other Loan Funding	10,000,000
Swartsspruit Rehabilitation: Kempton Park	Renewal of Existing Assets	Kempton Park	Multi Wards	USDG	10,000,000	USDG	6,000,000	USDG	13,000,000
Tembisa Natural Watercourses upgrading	Renewal of Existing Assets	Tembisa	Multi Wards	USDG	700,000	USDG	4,000,000	USDG	5,000,000
Traffic Calming (North)	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	Multi Wards	Municipal Bonds	500,000	Municipal Bonds	500,000	Other Loan Funding	500,000

Roads and Stormwater

2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Traffic Signals Upgrading (North)	Renewal of Existing Assets	Corporate	Multi Wards	Municipal Bonds	1,500,000	Municipal Bonds	2,500,000	Other Loan Funding	2,500,000
Tunney Rds: Brollo & Brickfields rds	Income Generating	Kempton Park	92	USDG	500,000	USDG	3,500,000	USDG	5,000,000
Kempton Park Depot	Renewal of Existing Assets	Kempton Park	17	Municipal Bonds	5,000,000	Municipal Bonds	1,500,000	Other Loan Funding	
Tertiary Roads: North	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	35,000,000	USDG	20,000,000	USDG	20,000,000
Elandsfontein, SW Implementation (North)	Renewal of Existing Assets	Kempton Park	17	USDG	1,000,000	USDG	2,500,000	USDG	1,000,000
Bedfordview, Geometric Rd Improvement	Renewal of Existing Assets	Edenvale	20	USDG	5,000,000	USDG	2,000,000	USDG	100,000
Eastleigh Spruit Channel	Renewal of Existing Assets	Edenvale	Multi Wards	USDG	10,000,000	USDG	10,000,000	USDG	8,000,000
Croydon Bulk SW System	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	17	USDG	1,000,000	USDG		USDG	
Witfield SW System	Creation of Sustainable Settlements - Physical Infrastructure	Boksburg	92	USDG	2,000,000	USDG	4,000,000	USDG	1,000,000
Extension of Elgin Road to Albertina Sisulu Corridor	Income Generating	Kempton Park	100	Municipal Bonds	10,750,000	Municipal Bonds	15,000,000	Other Loan Funding	21,000,000
Aerotropolis: Rhodesfield road network	Income Generating	Kempton Park	17	Municipal Bonds	5,000,000	Municipal Bonds	12,000,000	Other Loan Funding	24,000,000
Bergrivier Drive: Reconstruction & widening	Renewal of Existing Assets	Kempton Park	17	Municipal Bonds		Municipal Bonds	500,000	USDG	2,000,000
Impala Park Stormwater System Northrop Rd etc	Renewal of Existing Assets	Kempton Park	23	USDG	2,800,000	USDG	2,000,000	USDG	
Turnkey Roads (South)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	12,000,000	USDG	8,000,000	USDG	8,000,000
Turnkey Stormwater (South)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	10,000,000	USDG	3,000,000	USDG	3,000,000
Township Develop:Ext Services ex Contributions	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Developer's contributions	1,500,000	Developer's contributions	1,500,000	Developer's contributions	1,500,000

Roads and Stormwater

2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
East: Implement Traffic Signals	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Municipal Bonds	1,000,000	Municipal Bonds	1,000,000	Other Loan Funding	1,000,000
Pedestrian Management: South	Creation of Sustainable Settlements - Physical Infrastructure	Tokoza	52, 54, 56, 57, 58	USDG	5,100,000	USDG	5,100,000	USDG	5,100,000
Tokoza Implementation of Stormwater Masterplan	Creation of Sustainable Settlements - Physical Infrastructure	Tokoza	52, 54, 56, 57, 58	USDG	9,000,000	USDG	8,600,000	USDG	8,000,000
South:N3,Const pedes brid btw Map & Voslo	Creation of Sustainable Settlements - Physical Infrastructure	Vosloorus	44	USDG	250,000	USDG	1,000,000	USDG	4,000,000
South:JG Strydom Road, Construct Road	Creation of Sustainable Settlements - Physical Infrastructure	Boksburg	53	Municipal Bonds		USDG		USDG	3,500,000
Tertiary Rds South Dept Construction	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	6,000,000	USDG	6,000,000	USDG	6,000,000
Traffic Calming South	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	1,100,000	USDG	1,100,000	USDG	1,100,000
Roads on Dolomite	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Municipal Bonds	6,500,000	Municipal Bonds	5,000,000	Other Loan Funding	5,000,000
Minor Works for Roads and Stormwater	Renewal of Existing Assets	Corporate	Multi Wards	USDG	650,000	USDG	650,000	USDG	650,000
Reconstruction of Niemann Road	Renewal of Existing Assets	Germiston	41	Municipal Bonds	1,000,000	Municipal Bonds	5,000,000	Other Loan Funding	
Doubling Barry Marais Rd	Creation of Sustainable Settlements - Physical Infrastructure	Vosloorus	43	USDG	250,000	USDG	1,500,000	USDG	8,000,000
Minor Extentions to Stormwater Germiston	Renewal of Existing Assets	Corporate	Multi Wards	USDG	600,000	USDG	600,000	USDG	600,000
SW in Vosloorus	Creation of Sustainable Settlements - Physical Infrastructure	Vosloorus	44, 45, 46, 47, 64, 95	USDG	2,300,000	USDG	2,300,000	USDG	2,300,000
Kraft Barbara Road Intersection Upgrade	Renewal of Existing Assets	Germiston	21	Municipal Bonds		Municipal Bonds	250,000	USDG	1,000,000
SW Upgrade Nasmith Rd, Driehoek	Renewal of Existing Assets	Germiston	36	USDG	300,000	USDG		USDG	

Roads and Stormwater

2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
De-silting Elsburg dam	Renewal of Existing Assets	Germiston	39	Municipal Bonds	200,000	Municipal Bonds	1,500,000	Other Loan Funding	
Silt & rubbish trap: Boksburg lake	Creation of Sustainable Settlements - Physical Infrastructure	Boksburg	32	Municipal Bonds	1,500,000	Municipal Bonds	8,000,000	Other Loan Funding	
Traffic Signal Upgrades: South	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Municipal Bonds	6,000,000	Municipal Bonds	6,500,000	Other Loan Funding	6,500,000
St Austell Stormwater Drainage	Creation of Sustainable Settlements - Physical Infrastructure	Alberton	37	USDG	1,300,000	USDG		USDG	
Katlehong Implementation of Stormwater Masterplan	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong	Multi Wards	USDG	13,000,000	USDG	12,500,000	USDG	11,000,000
Tertiary Roads in Katlehong	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong	Multi Wards	USDG	10,000,000	USDG	8,000,000	USDG	6,000,000
Install SW in Palm Ridge	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong 2	61	USDG	2,500,000	USDG	2,500,000	USDG	2,500,000
Tertiary Roads in Vosloorus- Phase 3	Creation of Sustainable Settlements - Physical Infrastructure	Vosloorus	44, 45, 46, 47, 64, 95	USDG	10,000,000	USDG	4,000,000	USDG	3,600,000
Tertiary Roads in Thokoza- Phase 3	Creation of Sustainable Settlements - Physical Infrastructure	Tokoza	52, 54, 56, 57, 58	USDG	3,500,000	USDG	3,500,000	USDG	3,500,000
Roads & Stormwater Rondebult/Buhlepark	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong	41	USDG	500,000	USDG	1,500,000	USDG	1,700,000
East: Construction of Stormwater Outfall Sandpan Areas	Creation of Sustainable Settlements - Physical Infrastructure	Benoni	27	USDG	500,000	USDG	5,000,000	USDG	7,000,000
Kaal Spruit rehabilitation	Renewal of Existing Assets	Tembisa 2	1	USDG	500,000	USDG	500,000	USDG	4,000,000
Ravenswood Rd Construction (Future)	Creation of Sustainable Settlements - Physical Infrastructure	Boksburg	22	Municipal Bonds		Municipal Bonds		USDG	200,000
Bedfordview Stormwater Protection	Renewal of Existing Assets	Edenvale	20	USDG	14,500,000	USDG	4,000,000	USDG	4,000,000
Esangweni Pedestrian facilities/bridge	Creation of Sustainable Settlements - Physical Infrastructure	Tembisa	10	USDG	500,000	USDG	6,000,000	USDG	5,000,000
Phola Park Roads and SW	Creation of Sustainable Settlements - Physical Infrastructure	Tokoza	57	USDG	500,000	USDG	1,500,000	USDG	1,700,000

Roads and Stormwater 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Stormwater Upgrading Thintwa	Renewal of Existing Assets	Tokoza	56	USDG	1,000,000	USDG	4,600,000	USDG	2,500,000
South: Katlehong & Thokoza, Lining of Canal between	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong	Multi Wards	USDG	1,100,000	USDG	1,100,000	USDG	1,100,000
Rehabilitation of roads: South	Renewal of Existing Assets	Katlehong	Multi Wards	USDG	40,000,000	USDG	42,000,000	USDG	42,000,000
Monument Road	Income Generating	Kempton Park		Municipal Bonds		Municipal Bonds	500,000	USDG	4,000,000
Roads: Low Cost Housing: North	Creation of Sustainable Settlements - Physical Infrastructure	Corporate		USDG	20,000,000	USDG	19,000,000	USDG	19,000,000
Roads East (AS and When)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	17,000,000	USDG	25,000,000	USDG	23,000,000
Stormwater (AS and When)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	25,000,000	USDG	25,000,000	USDG	23,000,000
Pedestrian Management	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Municipal Bonds		Municipal Bonds	2,000,000	USDG	2,000,000
Vosloorus New Depot	Good Governance Projects	Vosloorus	95	Municipal Bonds	1,500,000	Municipal Bonds		Other Loan Funding	
Reconstruct Linton Jones Railway Crossing	Renewal of Existing Assets	Germiston	35, 93	Municipal Bonds	3,000,000	USDG		USDG	
Roads: Low Cost Housing: East	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	30,000,000	USDG	30,000,000	USDG	26,000,000
Roads: Low Cost Housing: South	Renewal of Existing Assets	Corporate	Multi Wards	USDG	30,000,000	USDG	30,000,000	USDG	30,000,000
TOTAL CAPITAL BUDGET					581,900,000		581,650,000		601,900,000

SRAC 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
OR Tambo Precinct Narrative Centre	Creation of Sustainable Settlements - Social Infrastructure	Benoni	30	Other Provincial Grants	20,000,000	Other Provincial Grants		Other Provincial Grants	
Chris Hani Memorial	Creation of Sustainable Settlements - Social Infrastructure	Germiston	43	USDG	7,500,000	USDG		USDG	
Rehabilitation of Thami Mnyele Cultural Park	Renewal of Existing Assets	Tembisa 2	9	Municipal Bonds		Municipal Bonds	10,000,000	USDG	14,500,000
Construction of a Zonkizizwe Multi-purpose center	Creation of Sustainable Settlements - Social Infrastructure	Katlehong	61	USDG	3,000,000	USDG	9,000,000	USDG	5,000,000
Upgrade: Construction of Memorial Sites	Renewal of Existing Assets	Corporate	All wards	USDG	1,000,000	USDG		USDG	
Chris Hani Museum	Creation of Sustainable Settlements - Social Infrastructure	Boksburg	43	USDG	3,000,000	USDG	1,000,000	USDG	500,000
Construction & Development of Duduza Reconciliation Park	Creation of Sustainable Settlements - Social Infrastructure	Duduza	87	USDG	2,000,000	USDG		USDG	
Germiston Theatre	Creation of Sustainable Settlements - Social Infrastructure	Germiston	36	USDG	20,000,000	USDG		USDG	
Upgrade: Art Centres	Renewal of Existing Assets	Corporate	Multi Wards	USDG	350,000	USDG	350,000	USDG	500,000
Construction of a Multi-purpose center in Vosloorus	Creation of Sustainable Settlements - Social Infrastructure	Vosloorus	45	USDG	400,000	USDG	6,000,000	USDG	9,000,000
Furniture & Equipment: Arts & Culture	Furniture	Operational Equipment	Operational Equipment	Revenue	3,000,000	Revenue		Revenue	
Construction of New Library: Tsakane	Creation of Sustainable Settlements - Social Infrastructure	Tsakane	85	Municipal Bonds	7,000,000	Other Provincial Grants	7,000,000	Other Provincial Grants	
Construction of New Library: Tsakane	Creation of Sustainable Settlements - Social Infrastructure	Tsakane	85	Municipal Bonds	-	USDG	7,000,000	USDG	
Construction: New Library Etwatwa	Creation of Sustainable Settlements - Social Infrastructure	Etwatwa	65	USDG	500,000	USDG	10,000,000	USDG	12,000,000
Rehabilitation of Libraries	Renewal of Existing Assets	Nigel	72,88	USDG	1,200,000	USDG	3,000,000	USDG	3,000,000
Construction:New Library: Vosloorus	Creation of Sustainable Settlements - Social Infrastructure	Vosloorus	63	Municipal Bonds	-	Municipal Bonds	500,000	Other Provincial Grants	7,000,000
Construction:New Library: Brakpan	Creation of Sustainable Settlements - Social Infrastructure	Brakpan	97	Municipal Bonds	7,000,000	USDG	14,000,000	USDG	

SRAC 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Specialized Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	1,000,000	Revenue	500,000	Revenue	500,000
Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	12,500,000	Revenue	10,000,000	Revenue	15,000,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	300,000	Revenue	300,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	300,000	Revenue	300,000
Libraries ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	1,000,000	Revenue	1,000,000	Revenue	500,000
Libraries Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	3,000,000	Revenue	1,800,000	Revenue	1,300,000
Construction: Ablution facilities	Creation of Sustainable Settlements - Social Infrastructure	Corporate	Multi Wards	Municipal Bonds		Municipal Bonds	1,000,000	USDG	1,500,000
Upgrade: Recreation Facilities	Renewal of Existing Assets	Corporate	Multi Wards	Municipal Bonds		Municipal Bonds	2,000,000	USDG	3,500,000
Rehabilitation of Swimming Pools	Renewal of Existing Assets	Corporate	Multi Wards	USDG	6,500,000	USDG	3,000,000	USDG	1,000,000
Construction of a Softball Field & Golf driving range in Tsakane	Creation of Sustainable Settlements - Social Infrastructure	Tsakane	82	Municipal Bonds	3,000,000	Municipal Bonds	2,000,000	USDG	
Construction of a new swimming pool in Duduza	Creation of Sustainable Settlements - Social Infrastructure	Duduza	87	USDG	500,000	USDG	6,000,000	USDG	6,000,000
Construction of a new swimming pool in Eden Park	Creation of Sustainable Settlements - Social Infrastructure	Tokoza	53	USDG	500,000	USDG	6,000,000	USDG	6,000,000
Rehabilitation of the Boksburg stadium	Renewal of Existing Assets	Boksburg	43	USDG	3,000,000	USDG	1,200,000	USDG	
Rehabilitation of Wattville stadium	Renewal of Existing Assets	Benoni	30	USDG	5,000,000	USDG		USDG	
Rehabilitation of Duduza stadium	Renewal of Existing Assets	Duduza	84	USDG	5,500,000	USDG		USDG	
Rehabilitation of Katlehong Swimming Pool	Renewal of Existing Assets	Katlehong	40	USDG	2,500,000	USDG		USDG	

SRAC 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Upgrading of the Kwa-thema stadium	Renewal of Existing Assets	Kwa-Thema	78	Municipal Bonds	3,000,000	USDG	3,000,000	USDG	
Fencing: Sport & Recreational Facilities	Good Governance Projects	Corporate	All wards	USDG	2,500,000	USDG	2,000,000	USDG	2,500,000
Furniture: Community and Sport centres	Furniture	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	500,000	Revenue	300,000
Rehabilitation of Sport Facilities	Renewal of Existing Assets	Corporate	All wards	USDG	1,800,000	USDG	7,500,000	USDG	9,000,000
Resurfacing of Hard Courts	Renewal of Existing Assets	Corporate	All wards	USDG	2,000,000	USDG	3,000,000	USDG	2,000,000
Specialized Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue		Municipal Bonds	2,500,000	Other Loan Funding	
Upgrading of Vosloorus Stadium	Renewal of Existing Assets	Vosloorus	45	Municipal Bonds	4,000,000	Municipal Bonds	-	Other Loan Funding	
Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue		Revenue	50,000	Revenue	
Construction of Drum Theatre Moses Molelekwa Art Centre	Creation of Sustainable Settlements - Social Infrastructure	Tembisa 2	2	USDG		USDG		USDG	6,000,000
Construction of Bedfordview Art Gallery	Creation of Sustainable Settlements - Social Infrastructure	Edenvale	All wards	USDG		USDG		USDG	10,000,000
TOTAL CAPITAL BUDGET					134,750,000		121,500,000		117,200,000

Transport 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Upgrading Germiston Station Taxi Rank	Renewal of Existing Assets	Germiston	35	USDG	10,500,000	USDG	5,000,000	USDG	25,000,000
Integrated Rapid Public Transport Network(IRPTN)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	All wards	Other National Grants	50,000,000	Other National Grants	48,761,000	USDG	110,000,000
Replace Municipal buses	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	2,000,000	Revenue	5,000,000	Revenue	35,000,000
Bluegumview Taxi Rank	Creation of Sustainable Settlements - Physical Infrastructure	Duduza	86	USDG	1,000,000	USDG	5,000,000	USDG	10,000,000
Upgrade Daveyton CBD Taxi Rank	Creation of Sustainable Settlements - Physical Infrastructure	Daveyton	70	USDG	-	USDG	-	USDG	-
New Vosloorus Hospital Taxi Rank	Creation of Sustainable Settlements - Physical Infrastructure	Vosloorus	45	USDG	1,000,000	USDG	5,000,000	USDG	10,000,000
Palm Ridge Taxi Rank	Creation of Sustainable Settlements - Physical Infrastructure	Tokoza	61	USDG	1,000,000	USDG	5,000,000	USDG	10,000,000
Phuthaditjaba Taxi Rank (Tokoza)	Creation of Sustainable Settlements - Physical Infrastructure	Tokoza	58	USDG	1,000,000	USDG	5,000,000	USDG	10,000,000
Ramaphosa Taxi Rank	Creation of Sustainable Settlements - Physical Infrastructure	Boksburg	42	USDG	4,000,000	USDG	4,500,000	USDG	10,000,000
Bus Ticket System	Income Generating	Germiston	36	Municipal Bonds	5,000,000	Municipal Bonds		Other Loan Funding	
Refurbish All Metro Licensing Premises	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	1,200,000	Municipal Bonds	1,440,000	Other Loan Funding	1,440,000
Establish MVRA/DLTC Katlehong	Good Governance Projects	Katlehong	55	USDG	6,000,000	USDG	7,200,000	USDG	7,200,000
Specialized Equipment (Licensing)	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	1,800,000	Revenue	1,800,000
Other Equipment (LIC)	Office Equipment	Operational Equipment	Operational Equipment	Revenue	350,000	Revenue	600,000	Revenue	600,000
Vehicles (Licensing)	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	1,000,000	Revenue	1,200,000	Revenue	1,200,000
ICT Equipment (LIC)	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	600,000	Revenue	600,000
Office Furniture (Licensing)	Furniture	Operational Equipment	Operational Equipment	Revenue	460,000	Revenue	552,000	Revenue	552,000

Transport 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Construction of MVRA/DLTC Thembisa	Good Governance Projects	Tembisa	4	Municipal Bonds		Municipal Bonds	6,000,000	USDG	7,200,000
Security Cameras	Technical Equipment	Corporate	All wards	Revenue	500,000	Revenue	600,000	Revenue	600,000
TOTAL CAPITAL BUDGET					86,010,000		103,253,000		241,192,000

Waste Management 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Renewal of Transfer Station in Alberton	Renewal of Existing Assets	Alberton	37	Municipal Bonds	27,000,000	Municipal Bonds	-	Other Loan Funding	-
Installation Gas Flares & Wells	Income Generating	Corporate	97,99,76,36	Municipal Bonds	6,500,000	Municipal Bonds	10,000,000	Other Loan Funding	2,000,000
Cell development - Platkop	Creation of Sustainable Settlements - Physical Infrastructure	Vosloorus	64	USDG	500,000	USDG	5,000,000	USDG	10,000,000
Development Weltevreden Waste Site	Creation of Sustainable Settlements - Physical Infrastructure	Brakpan	73	USDG	500,000	USDG	7,000,000	USDG	-
Cell Development - Rietfontein	Creation of Sustainable Settlements - Physical Infrastructure	Kwa-Thema	76	Municipal Bonds	8,000,000	USDG	6,700,000	USDG	15,000,000
Cell and storm water - Rooikraal	Creation of Sustainable Settlements - Physical Infrastructure	Brakpan	31	Municipal Bonds	7,000,000	USDG	-	USDG	-
Rehabilitation of the closed Brakpan landfill site	Creation of Sustainable Settlements - Physical Infrastructure	Brakpan	31	USDG	1,000,000	USDG	8,000,000	USDG	5,000,000
Develop Simmer & Jack Waste site	Creation of Sustainable Settlements - Physical Infrastructure	Germiston	36	USDG	700,000	USDG	5,000,000	USDG	15,000,000
Upgrading of public offloading areas/recycling facilities	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Municipal Bonds	3,000,000	USDG	3,000,000	USDG	3,000,000
Facilities, Upgrade and construction of facilities	Renewal of Existing Assets	Corporate	Multi Wards	Municipal Bonds	5,000,000	USDG	3,000,000	USDG	3,000,000
Development of the public offloading facilities/recycling	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Municipal Bonds	2,000,000	USDG	20,000,000	USDG	30,000,000

Waste Management 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Supply of Bulk Containers	Creation of Sustainable Settlements - Physical Infrastructure	Operational Equipment	Operational Equipment	Revenue	1,000,000	Revenue	7,000,000	Other Loan Funding	8,000,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	600,000	Revenue	600,000	Revenue	600,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	800,000	Revenue	800,000	Revenue	800,000
Supply of recycling bins	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	8, 17, 32, 35, 37, 73, 75, 89	Revenue	-	Revenue	1,000,000	Revenue	1,000,000
Specialised Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Municipal Bonds	69,800,000	Municipal Bonds	42,932,000	Other Loan Funding	48,516,800
TOTAL CAPITAL BUDGET					133,400,000		120,032,000		141,916,800
Water & Sanitation 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Edenvale: Illiondale Outfall sewer	Renewal of Existing Assets	Edenvale	18	Municipal Bonds	12,172,200	Municipal Bonds	500,000	Other Loan Funding	
Upgrade Outfall Sewers in Vosloorus C/F	Renewal of Existing Assets	Vosloorus	44	USDG	8,000,000	USDG	500,000	USDG	-
Benoni: Relining of Lakeside Mall	Renewal of Existing Assets	Benoni	Multi Wards	Municipal Bonds	7,000,000	Municipal Bonds		Other Loan Funding	
Pomona: New Eastern OF sewer	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	100	Municipal Bonds	7,187,800	Municipal Bonds		Other Loan Funding	
Tembisa: Building new & upg Depots (N Region)	Renewal of Existing Assets	Tembisa	9	USDG	8,100,000	USDG	2,200,000	USDG	
Kempton Park: Upgrade depot building	Renewal of Existing Assets	Kempton Park	17	Municipal Bonds	2,500,000	Municipal Bonds	1,500,000	Other Loan Funding	500,000
Blaauwpan: relocate the gravity sewer pipeline	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	17	Municipal Bonds	2,400,000	Municipal Bonds	600,000	Other Loan Funding	
Pomona: Bulk supply Albertina Sisulu Corridor	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	100	Municipal Bonds	6,500,000	Municipal Bonds		Other Loan Funding	

Water & Sanitation
2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Brakpan: Upgrade feeder Rand Collieries	Renewal of Existing Assets	Brakpan	74	Municipal Bonds	9,000,000	Municipal Bonds	200,000	Other Loan Funding	
Augmentation of Rondebult Water Supply	Renewal of Existing Assets	Germiston	Multi Wards	Municipal Bonds	-	USDG		USDG	200,000
Zonkizizwe Proper Ext 1 & 2 Sanitation System	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong 2	61	Municipal Bonds	-	Municipal Bonds	100,000	USDG	
Duduza Ext 4 (on Hold)	Creation of Sustainable Settlements - Physical Infrastructure	Duduza	79	Municipal Bonds		Municipal Bonds		USDG	100,000
Alra Park Essential services	Creation of Sustainable Settlements - Physical Infrastructure	Nigel	88	USDG	100,000	USDG	450,000	USDG	750,000
Kempton Park / Bapsfontein: Geesteveld Water	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	25	Other National Grants		Municipal Bonds	-	Other Loan Funding	582,545
Upgrade Water Network C/F Etwatwa X19	Renewal of Existing Assets	Etwatwa	Multi Wards	USDG	5,000,000	USDG	13,000,000	USDG	13,000,000
Relocate midblock water Daveyton (W55) C/F	Renewal of Existing Assets	Daveyton	Multi Wards	USDG	100,000	USDG		USDG	
Water and Sewer Retic. Welgedacht	Creation of Sustainable Settlements - Physical Infrastructure	Springs	67	Municipal Bonds	1,000,000	USDG	2,500,000	USDG	5,000,000
Tembisa: New water pressure tower (MIG)	Creation of Sustainable Settlements - Physical Infrastructure	Tembisa	14	USDG	3,000,000	USDG	1,000,000	USDG	1,000,000
Kwa-Thema: Upgrading of waternetwork C/F	Renewal of Existing Assets	Kwa-Thema	Multi Wards	USDG	3,500,000	USDG	1,000,000	USDG	
Bulk supply for new water supply (Dawn Park)	Creation of Sustainable Settlements - Physical Infrastructure	Vosloorus	43	USDG	2,000,000	USDG		USDG	
Daveyton: Booster Pump Knoppiesfontein Res	Creation of Sustainable Settlements - Physical Infrastructure	Etwatwa	Multi Wards	USDG	2,000,000	USDG	200,000	USDG	-
Daveyton: Rehabilitate 450dia steel pipe	Renewal of Existing Assets	Daveyton	68	USDG	100,000	USDG		USDG	
Germiston: Elimination of Klippoortjie s pump s	Cost Reduction	Germiston	39	Municipal Bonds	9,200,000	USDG	500,000	USDG	-
Germiston: Replace water pipes CBD	Renewal of Existing Assets	Germiston	Multi Wards	Municipal Bonds	500,000	USDG	1,000,000	USDG	6,000,000
Germiston: Upgrade and replace Dekema outfall sewer	Renewal of Existing Assets	Germiston	Multi Wards	USDG	8,000,000	USDG	6,000,000	USDG	-

Water & Sanitation 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Isolate Midblock water Kwa-Thema	Renewal of Existing Assets	Kwa-Thema	Multi Wards	USDG	4,500,000	USDG	1,200,000	USDG	
Langaville: Upgrade water and sewer network	Renewal of Existing Assets	Kwa-Thema	81	Municipal Bonds	1,400,000	Municipal Bonds		USDG	
Nigel: Upgrade/Eliminate Rockville pumpst	Cost Reduction	Kwa-Thema	81	USDG	1,000,000	USDG	5,000,000	USDG	8,000,000
Nigel: Water tower Visagie Park	Creation of Sustainable Settlements - Physical Infrastructure	Nigel	88	Municipal Bonds	7,000,000	USDG	3,200,000	USDG	
Olifants: Upgrade reservoir	Renewal of Existing Assets	Tembisa 2	89	USDG	2,500,000	USDG		USDG	
Phasing out of Dunswart pumpst C/F	Cost Reduction	Benoni	Multi Wards	Municipal Bonds	1,500,000	USDG		USDG	
Phomolong: Augment supply pipeline to Phomolong and Commercia	Renewal of Existing Assets	Edenvale	12	Municipal Bonds	4,000,000	USDG	5,000,000	USDG	-
Reiger Park: Decommission sewer p/station	Cost Reduction	Boksburg	Multi Wards	USDG	200,000	USDG		USDG	
Replace and repair O/S Dawn Park	Renewal of Existing Assets	Vosloorus	43	USDG	2,200,000	USDG		USDG	
Replace main water - Isekelo /Zephania Tembisa	Renewal of Existing Assets	Tembisa	Multi Wards	USDG	3,000,000	USDG	2,000,000	USDG	
Tembisa: Replace water pipe Isekelo	Renewal of Existing Assets	Tembisa	8	USDG	6,485,000	USDG	1,000,000	USDG	
Tsakane: New sewer p station Tsakane x 6 and 10	Creation of Sustainable Settlements - Physical Infrastructure	Duduza	86	USDG	1,000,000	USDG	4,000,000	USDG	10,000,000
Tsakane: Provide water Tsakane x 6 and 10	Creation of Sustainable Settlements - Physical Infrastructure	Duduza	86	USDG	1,100,000	USDG		USDG	
Tsakane: Upgrade Xhosa / Zulu water P/S	Renewal of Existing Assets	Duduza	84	USDG	8,000,000	USDG	18,000,000	USDG	9,000,000
Springs: Kwa-Thema: Upgrade Water Network	Renewal of Existing Assets	Kwa-Thema	Multi Wards	USDG	200,000	USDG	5,000,000	USDG	10,000,000
Tembisa: Western OF sewer	Creation of Sustainable Settlements - Physical Infrastructure	Tembisa	10, 90	USDG	500,000	USDG	5,500,000	USDG	1,000,000

Water & Sanitation 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Vosloorus: Replace water main supply	Renewal of Existing Assets	Vosloorus	Multi Wards	USDG	15,000,000	USDG	200,000	USDG	
Germiston: Supply To Russel Rd Reservoir	Creation of Sustainable Settlements - Physical Infrastructure	Germiston	36	Municipal Bonds	500,000	USDG		USDG	
Springs: Modder East Outfall Sewer	Creation of Sustainable Settlements - Physical Infrastructure	Springs	Multi Wards	Municipal Bonds		USDG	100,000	USDG	1,400,000
Alberton: Install new OF Huntersfield	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong	40	USDG	500,000	USDG	5,000,000	USDG	15,000,000
Water Demand Management Projects	Cost Reduction	Corporate	Multi Wards	Municipal Bonds	10,000,000	Municipal Bonds	9,000,000	Other Loan Funding	9,000,000
Tsakane: Network Upgrade	Renewal of Existing Assets	Duduza	86	USDG	100,000	USDG	2,000,000	USDG	2,300,000
Benoni: (East) Extend Sewers	Creation of Sustainable Settlements - Physical Infrastructure	Benoni	Multi Wards	Municipal Bonds	100,000	USDG	2,500,000	USDG	5,200,000
Brakpan: Upgrade Various Sewers	Renewal of Existing Assets	Brakpan	Multi Wards	Municipal Bonds		USDG	100,000	USDG	1,000,000
Brakpan: Upgrade Water Network	Renewal of Existing Assets	Brakpan	Multi Wards	Municipal Bonds		USDG	500,000	USDG	2,000,000
Kempton Park: Augment Water	Renewal of Existing Assets	Corporate	Multi Wards	Municipal Bonds		USDG	1,000,000	USDG	8,000,000
Kempton Park: Sewer Upgrades	Renewal of Existing Assets	Kempton Park	Multi Wards	Municipal Bonds		USDG	1,000,000	USDG	1,000,000
Nigel Dunnotor Augment Water	Renewal of Existing Assets	Nigel	Multi Wards	Municipal Bonds		USDG	1,600,000	USDG	10,000,000
Nigel: Sewer Extentions	Creation of Sustainable Settlements - Physical Infrastructure	Nigel	Multi Wards	Municipal Bonds		USDG	1,200,000	USDG	1,200,000
Springs: Augment Water	Renewal of Existing Assets	Springs	75	Municipal Bonds	100,000	USDG	1,000,000	USDG	2,000,000
Benoni (East): Augment water	Renewal of Existing Assets	Benoni	Multi Wards	Municipal Bonds		USDG	1,000,000	USDG	10,300,000
Katlehong: Network Upgrade	Renewal of Existing Assets	Katlehong	Multi Wards	Municipal Bonds		Municipal Bonds	500,000	USDG	500,000
Boksburg: Network Upgrade	Renewal of Existing Assets	Boksburg	Multi Wards	Municipal Bonds		USDG	1,000,000	USDG	1,000,000

Water & Sanitation
2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST

Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Springs: Kwa-Thema Augment Water	Renewal of Existing Assets	Kwa-Thema	Multi Wards	Municipal Bonds		Municipal Bonds	1,000,000	USDG	6,000,000
Brakpan: Replace outfall sewer Casseldale	Renewal of Existing Assets	Springs	76	Municipal Bonds	5,000,000	USDG		USDG	
ERWAT: Upgrade Hartebeestfontein WCW	Renewal of Existing Assets	Kempton Park	100	Municipal Bonds	9,000,000	Municipal Bonds	5,000,000	Other Loan Funding	
Germiston: Elsburg outfall sewer (H385) (P 2&3) C/F	Creation of Sustainable Settlements - Physical Infrastructure	Germiston	Multi Wards	Municipal Bonds	6,000,000	Municipal Bonds	2,000,000	Other Loan Funding	
Lillianton Outfall sewer (H281) count	Creation of Sustainable Settlements - Physical Infrastructure	Boksburg	Multi Wards	Municipal Bonds	500,000	USDG	4,000,000	USDG	1,000,000
Replace isolating valves	Renewal of Existing Assets	Corporate	Multi Wards	Municipal Bonds		USDG		USDG	100,000
South Eastern Outfall Sewer - Springs	Creation of Sustainable Settlements - Physical Infrastructure	Springs	76	Municipal Bonds	6,000,000	Municipal Bonds	1,200,000	Other Loan Funding	
Upgrading of Benoni S/P	Renewal of Existing Assets	Benoni	Multi Wards	Municipal Bonds	9,000,000	USDG	16,000,000	USDG	13,000,000
Vosloorus: Upgrade and provide cathodic protection to steel pipes	Renewal of Existing Assets	Vosloorus	Multi Wards	Municipal Bonds	-	Municipal Bonds	-	USDG	1,000,000
Bedford View bulk water upgrade	Renewal of Existing Assets	Edenvale	Multi Wards	USDG	500,000	USDG	1,000,000	USDG	2,000,000
Benoni: Extension of Rynfield w&s network	Creation of Sustainable Settlements - Physical Infrastructure	Benoni	27	Municipal Bonds	7,000,000	USDG	19,200,000	USDG	100,000
Brakpan: New and upgrading supply pipework	Creation of Sustainable Settlements - Physical Infrastructure	Brakpan	74	Municipal Bonds	8,000,000	Municipal Bonds	7,000,000	Other Loan Funding	
Construct new r&p;pumpst: Dalpark X13	Creation of Sustainable Settlements - Physical Infrastructure	Brakpan	31	USDG	3,500,000	USDG	2,500,000	USDG	
Alberton: Replace gal water connections	Renewal of Existing Assets	Alberton	Multi Wards	Municipal Bonds	1,000,000	Municipal Bonds	2,500,000	Other Loan Funding	3,000,000
Install comb meters Industrial areas	Income Generating	Corporate	Multi Wards	Municipal Bonds	15,000,000	USDG	42,000,000	USDG	55,000,000
Upgrade training venue at Boksburg water depot	Renewal of Existing Assets	Boksburg	32	Municipal Bonds	100,000	USDG		USDG	

Water & Sanitation 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Water and sewer refunds	Good Governance Projects	Corporate	Multi Wards	Municipal Bonds	100,000	USDG	500,000	USDG	500,000
Pomona: Upgrade water A.H. Atlas rd	Renewal of Existing Assets	Kempton Park	23	USDG	2,500,000	USDG		USDG	
Pomona: Bulk supply Albertina Sisulu Corridor	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	100	Municipal Bonds	12,000,000	Municipal Bonds	50,000,000	Other Loan Funding	73,000,000
Pomona: New Eastern OF sewer	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	100	Municipal Bonds	12,000,000	Municipal Bonds	44,000,000	Other Loan Funding	79,700,000
Palm Ridge Phases 5 & 6 Bulk & Essential Services	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong 2	61	USDG	53,105,000	USDG	106,200,000	USDG	40,817,455
Etwatwa Ext 35 Essential Services	Creation of Sustainable Settlements - Physical Infrastructure	Etwatwa	67	USDG	3,000,000	USDG	12,000,000	USDG	2,000,000
Old Mutual Land Essential Services	Creation of Sustainable Settlements - Physical Infrastructure	Tembisa 2	89	USDG		USDG		USDG	10,000,000
Ecaleni Erf 1 Essential services	Creation of Sustainable Settlements - Physical Infrastructure	Tembisa	5	USDG		USDG		USDG	10,000,000
Wattville erf 3130 Essential services	Creation of Sustainable Settlements - Physical Infrastructure	Benoni	30	USDG		USDG	100,000	USDG	1,000,000
Installation of water meters in various towns	Income Generating	Corporate	Multi Wards	USDG	-	USDG	-	USDG	10,000,000
Emergency services to inf. settlements	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	5,000,000	USDG	2,500,000	USDG	3,000,000
Etwatwa Ext 36 Toilet Structures	Creation of Sustainable Settlements - Physical Infrastructure	Etwatwa	65	USDG		Municipal Bonds	500,000	USDG	1,000,000
Tsakane Ext 22 Essential Services (Phase 1 & 2)	Creation of Sustainable Settlements - Physical Infrastructure	Tsakane	99	USDG	-	USDG	-	USDG	-
Dukathole (Germiston Ext 8)	Creation of Sustainable Settlements - Physical Infrastructure	Germiston	35	USDG	-	USDG	850,000	USDG	5,000,000
Water Services Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	2,100,000	Municipal Bonds	2,100,000	Other Loan Funding	2,100,000
Specialized Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	500,000	Revenue	500,000
ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	800,000	Revenue	800,000	Revenue	800,000

Water & Sanitation 2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST									
Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Office Equipment	Furniture	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	500,000	Revenue	500,000
Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	350,000	Revenue	350,000	Revenue	350,000
Ne District: Emergency Equipment At P/S	Technical Equipment	Benoni	23	Revenue	300,000	Revenue	1,000,000	Revenue	1,000,000
Specialised vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	3,350,000	Municipal Bonds	3,350,000	Other Loan Funding	3,350,000
Madelakufa Essential services	Creation of Sustainable Settlements - Physical Infrastructure	Tembisa	8	USDG	250,000	USDG	5,000,000	USDG	1,000,000
Pre-implementation Planning - various projects	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	To be determined	Municipal Bonds	2,000,000	Municipal Bonds	2,500,000	Other Loan Funding	2,500,000
Mid-Block Water Lines Removal	Renewal of Existing Assets	Corporate	To be determined	USDG	11,000,000	USDG	10,000,000	USDG	8,000,000
Pipe replacement Phase1	Renewal of Existing Assets	Corporate	To be determined	Municipal Bonds	-	Municipal Bonds	6,000,000	Other Loan Funding	7,000,000
Sewer PumpStation Eliminate	Cost Reduction	Corporate	To be determined	Municipal Bonds	-	Municipal Bonds	8,500,000	Other Loan Funding	25,000,000
Reservoir Construction	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	To be determined	Municipal Bonds	-	Municipal Bonds	10,000,000	Other Loan Funding	12,650,000
Reservoir Construction NE	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	To be determined	Municipal Bonds	-	Municipal Bonds	8,000,000	Other Loan Funding	-
Upgrade Depot Buildings	Renewal of Existing Assets	Corporate	To be determined	Municipal Bonds	2,300,000	Municipal Bonds	2,000,000	Other Loan Funding	3,000,000
Replacement of Water Meters	Income Generating	Corporate	All wards	USDG	20,000,000	USDG	-	USDG	-
Water Meters	Income Generating	Corporate	All wards	Municipal Bonds	40,000,000	Municipal Bonds	40,000,000	Other Loan Funding	-
TOTAL CAPITAL BUDGET					410,000,000		529,500,000		520,000,000
					2,650,707,810		2,616,484,291		2,781,990,625

EKURHULENI METROPOLITAN MUNICIPALITY

BUDGET - ENTITIES

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2012-13



Ekurhuleni
METROPOLITAN MUNICIPALITY

GT000 Ekurhuleni Metro - Table A1 Budget Summary													
Description	2008/9		2009/10		2010/11		Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15		
R thousands													
Financial Performance													
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges	219,944	270,801	346,455	416,920	416,880	416,880	416,880	416,880	462,753	513,541	576,735		
Investment revenue	8,096	4,891	6,863	1,671	1,625	1,603	1,603	1,603	1,037	1,045	1,056		
Transfers recognised - operational	20,528	26,990	33,735	19,582	80,713	91,713	91,713	91,713	88,585	90,366	86,977		
Other own revenue	76,088	80,766	86,381	100,625	100,471	93,489	93,489	93,489	126,367	141,359	163,937		
Total Revenue (excluding capital transfers and contributions)	324,655	383,448	473,435	538,798	599,688	603,685	603,685	603,685	678,743	746,312	828,704		
Employee costs	106,526	122,997	133,979	157,021	160,003	177,871	177,871	177,871	191,100	209,467	230,186		
Remuneration of councillors	-	-	-	-	-	-	-	-	-	-	-		
Depreciation & asset impairment	27,498	30,410	54,880	43,714	42,142	43,473	43,473	43,473	59,885	61,296	65,217		
Finance charges	27,402	19,370	17,289	44,059	43,395	18,219	18,219	18,219	31,136	40,999	61,009		
Materials and bulk purchases	107,168	121,759	141,240	156,606	204,104	190,240	190,240	190,240	229,269	257,637	291,791		
Transfers and grants	-	-	-	-	-	-	-	-	-	-	-		
Other expenditure	62,557	70,987	68,338	132,666	88,038	83,779	83,779	83,779	97,405	106,161	113,733		
Total Expenditure	331,151	365,524	415,726	534,066	537,682	513,581	513,581	513,581	608,795	675,558	761,937		
Surplus/(Deficit)	(6,495)	17,924	57,709	4,733	62,006	90,104	90,104	90,104	69,948	70,753	66,767		
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-	-		
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-	-		
Surplus/(Deficit) after capital transfers & contributions	(6,495)	17,924	57,709	4,733	62,006	90,104	90,104	90,104	69,948	70,753	66,767		
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-		
Surplus/(Deficit) for the year	(6,495)	17,924	57,709	4,733	62,006	90,104	90,104	90,104	69,948	70,753	66,767		
Capital expenditure & funds sources													
Capital expenditure	20,746	49,070	47,952	331,415	177,255	177,255	177,255	177,255	350,208	397,479	162,521		
Transfers recognised - capital	7,658	23,198	9,934	61,000	61,000	61,000	61,000	61,000	57,000	56,204	50,000		
Public contributions & donations	-	-	-	-	-	-	-	-	-	-	-		
Borrowing	-	-	-	55,057	55,057	55,057	55,057	55,057	225,440	215,000	84,120		
Internally generated funds	13,088	25,872	38,018	215,359	61,199	61,199	61,199	61,199	67,768	126,275	28,401		
Total sources of capital funds	20,746	49,070	47,952	331,415	177,255	177,255	177,255	177,255	350,208	397,479	162,521		

GT000 Ekurhuleni Metro - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)												
Standard Classification Description R thousand	2008/9		2009/10		2010/11		Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Revenue - Standard</u>												
Community and public safety	27,761		29,762		44,473		44,401	55,776	56,074	46,799	51,064	55,771
Housing	27,761		29,762		44,473		44,401	55,776	56,074	46,799	51,064	55,771
Economic and environmental services	19,680		17,323		19,549		24,522	24,037	24,037	31,785	34,964	38,460
Road transport	19,680		17,323		19,549		24,522	24,037	24,037	31,785	34,964	38,460
Trading services	277,214		336,363		409,413		469,875	519,875	523,574	600,158	660,284	734,473
Waste water management	277,214		336,363		409,413		469,875	519,875	523,574	600,158	660,284	734,473
Total Revenue - Standard	324,655		383,448		473,435		538,798	599,688	603,685	678,743	746,312	828,704
<u>Expenditure - Standard</u>												
Community and public safety	28,919		33,473		37,192		40,249	44,531	44,641	46,391	50,789	55,662
Housing	28,919		33,473		37,192		40,249	44,531	44,641	46,391	50,789	55,662
Economic and environmental services	16,819		14,885		19,070		24,104	23,489	23,489	31,193	33,798	36,308
Road transport	16,819		14,885		19,070		24,104	23,489	23,489	31,193	33,798	36,308
Trading services	286,263		318,120		359,670		469,875	469,875	445,745	531,525	591,516	670,904
Waste water management	286,263		318,120		359,670		469,875	469,875	445,745	531,525	591,516	670,904
Total Expenditure - Standard	332,000		366,478		415,932		534,228	537,895	513,875	609,109	676,104	762,874
Surplus/(Deficit) for the year	(7,344)		16,970		57,503		4,570	61,793	89,810	69,634	70,208	65,829

GT000 Ekurhuleni Metro - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)									
Vote Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue by Vote									
Vote 1 - Executive and Council	-	-	-	-	-	-	-	-	-
Vote 2 - Finance and Corporate Services	-	-	-	-	-	-	-	-	-
Vote 3 - Energy	-	-	-	-	-	-	-	-	-
Vote 4 - Water and Sanitation	277,214	336,363	409,413	469,875	519,875	523,574	600,158	660,284	734,473
Vote 5 - Waste Management	-	-	-	-	-	-	-	-	-
Vote 6 - Human Settlements	27,761	29,762	44,473	44,401	55,776	56,074	46,799	51,064	55,771
Vote 7 - City Planning	-	-	-	-	-	-	-	-	-
Vote 8 - Economic Development	-	-	-	-	-	-	-	-	-
Vote 9 - Disaster and Emergency Management S	-	-	-	-	-	-	-	-	-
Vote 10 - SRAC	-	-	-	-	-	-	-	-	-
Vote 11 - Health and Social Development	-	-	-	-	-	-	-	-	-
Vote 12 - Environmental Resource Management	-	-	-	-	-	-	-	-	-
Vote 13 - Ekurhuleni Metropolitan Police Departme	-	-	-	-	-	-	-	-	-
Vote 14 - Transport	19,680	17,323	19,549	24,522	24,037	24,037	31,785	34,964	38,460
Vote 15 - Roads and Stormwater	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	324,655	383,448	473,435	538,798	599,688	603,685	678,743	746,312	828,704
Expenditure by Vote to be appropriated									
Vote 1 - Executive and Council	-	-	-	-	-	-	-	-	-
Vote 2 - Finance and Corporate Services	-	-	-	-	-	-	-	-	-
Vote 3 - Energy	-	-	-	-	-	-	-	-	-
Vote 4 - Water and Sanitation	286,263	318,120	359,670	469,875	469,875	445,745	531,525	591,516	670,904
Vote 5 - Waste Management	-	-	-	-	-	-	-	-	-
Vote 6 - Human Settlements	28,919	33,473	37,192	40,249	44,531	44,641	46,391	50,789	55,662
Vote 7 - City Planning	-	-	-	-	-	-	-	-	-
Vote 8 - Economic Development	-	-	-	-	-	-	-	-	-
Vote 9 - Disaster and Emergency Management S	-	-	-	-	-	-	-	-	-
Vote 10 - SRAC	-	-	-	-	-	-	-	-	-
Vote 11 - Health and Social Development	-	-	-	-	-	-	-	-	-
Vote 12 - Environmental Resource Management	-	-	-	-	-	-	-	-	-
Vote 13 - Ekurhuleni Metropolitan Police Departme	-	-	-	-	-	-	-	-	-
Vote 14 - Transport	16,819	14,885	19,070	24,104	23,489	23,489	31,193	33,798	36,308
Vote 15 - Roads and Stormwater	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	332,000	366,478	415,932	534,228	537,895	513,875	609,109	676,104	762,874
Surplus/(Deficit) for the year	(7,344)	16,970	57,503	4,570	61,793	89,810	69,634	70,208	65,829

GT000 Ekurhuleni Metro - Table A4 Budgeted Financial Performance (revenue and expenditure)													
Description	2008/9		2009/10		2010/11		Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework			
	Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand													
Revenue By Source													
Property rates													
Property rates - penalties & collection charges													
Service charges - electricity revenue													
Service charges - water revenue													
Service charges - sanitation revenue	213,602		264,943		339,058		408,676	408,676	408,676	408,676	452,293	502,036	564,079
Service charges - refuse revenue													
Service charges - other	6,342		5,858		7,397		8,244	8,203	8,203	8,203	10,460	11,506	12,656
Rental of facilities and equipment	16,763		18,383		19,815		21,901	25,336	25,336	25,336	28,950	31,845	35,030
Interest earned - external investments	8,096		4,891		6,863		1,671	1,625	1,603	1,603	1,037	1,045	1,056
Interest earned - outstanding debtors							106	295	295	295	215	236	260
Dividends received													
Fines													
Licences and permits													
Agency services													
Transfers recognised - operational	20,528		26,990		33,735		19,582	80,713	91,713	91,713	88,585	90,366	86,977
Other revenue	59,325		62,383		66,566		78,618	74,840	67,858	67,858	97,203	109,278	128,648
Gains on disposal of PPE													
Total Revenue (excluding capital transfers and contributions)	324,655		383,448		473,435		538,798	599,688	603,685	603,685	678,743	746,312	828,704
Expenditure By Type													
Employee related costs	106,526		122,997		133,979		157,021	160,003	177,871	177,871	191,100	209,467	230,186
Remuneration of councillors													
Debt impairment	1,823		7,361		2,179		2,903	3,869	2,677	2,677	2,290	2,470	2,645
Depreciation & asset impairment	27,498		30,410		54,880		43,714	42,142	43,473	43,473	59,885	61,296	65,217
Finance charges	27,402		19,370		17,289		44,059	43,395	18,219	18,219	31,136	40,999	61,009
Bulk purchases	69,512		90,753		111,689		108,359	151,372	137,508	137,508	168,092	187,039	209,780
Other materials	37,655		31,007		29,551		48,247	52,732	52,732	52,732	61,178	70,598	82,012
Contracted services							2,307	341	681	681	749	824	906
Transfers and grants													
Other expenditure	60,607		63,466		65,677		127,455	83,828	80,421	80,421	94,366	102,868	110,182
Loss on disposal of PPE	127		160		482								
Total Expenditure	331,151		365,524		415,726		534,066	537,682	513,581	513,581	608,795	675,558	761,937
Surplus/(Deficit)	(6,495)		17,924		57,709		4,733	62,006	90,104	90,104	69,948	70,753	66,767
Transfers recognised - capital													
Contributions recognised - capital													
Contributed assets													
Surplus/(Deficit) after capital transfers & contributions	(6,495)		17,924		57,709		4,733	62,006	90,104	90,104	69,948	70,753	66,767
Taxation													
Surplus/(Deficit) after taxation	849		955		207		163	213	294	294	314	545	938
Attributable to minorities	(7,344)		16,970		57,503		4,570	61,793	89,810	89,810	69,634	70,208	65,829
Surplus/(Deficit) attributable to municipality	(7,344)		16,970		57,503		4,570	61,793	89,810	89,810	69,634	70,208	65,829
Share of surplus/ (deficit) of associate													
Surplus/(Deficit) for the year	(7,344)		16,970		57,503		4,570	61,793	89,810	89,810	69,634	70,208	65,829

GT000 Ekurhuleni Metro – Table A5 Budgeted Capital Expenditure by vote, standard classification and funding											
R thousand	Vote Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Capital expenditure – Vote											
Multi-year expenditure to be appropriated											
	Vote 1 - Executive and Council	-	-	-	-	-	-	-	-	-	-
	Vote 2 - Finance and Corporate Services	-	-	-	-	-	-	-	-	-	-
	Vote 3 - Energy	-	-	-	-	-	-	-	-	-	-
	Vote 4 - Water and Sanitation	-	-	-	-	-	-	-	-	-	-
	Vote 5 - Waste Management	-	-	-	-	-	-	-	-	-	-
	Vote 6 - Human Settlements	-	-	-	-	-	-	-	-	-	-
	Vote 7 - City Planning	-	-	-	-	-	-	-	-	-	-
	Vote 8 - Economic Development	-	-	-	-	-	-	-	-	-	-
	Vote 9 - Disaster and Emergency Management Services	-	-	-	-	-	-	-	-	-	-
	Vote 10 - SRAC	-	-	-	-	-	-	-	-	-	-
	Vote 11 - Health and Social Development	-	-	-	-	-	-	-	-	-	-
	Vote 12 - Environmental Resource Management	-	-	-	-	-	-	-	-	-	-
	Vote 13 - Ekurhuleni Metropolitan Police Department	-	-	-	-	-	-	-	-	-	-
	Vote 14 - Transport	-	-	-	-	-	-	-	-	-	-
	Vote 15 - Roads and Stormwater	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total											
Single-year expenditure to be appropriated											
	Vote 1 - Executive and Council	-	-	-	-	-	-	-	-	-	-
	Vote 2 - Finance and Corporate Services	-	-	-	-	-	-	-	-	-	-
	Vote 3 - Energy	-	-	-	-	-	-	-	-	-	-
	Vote 4 - Water and Sanitation	20,481	32,763	47,638	331,160	165,312	165,312	165,312	341,318	397,089	162,146
	Vote 5 - Waste Management	-	-	-	-	-	-	-	-	-	-
	Vote 6 - Human Settlements	61	71	62	165	11,853	11,853	11,853	210	90	75
	Vote 7 - City Planning	-	-	-	-	-	-	-	-	-	-
	Vote 8 - Economic Development	-	-	-	-	-	-	-	-	-	-
	Vote 9 - Disaster and Emergency Management Services	-	-	-	-	-	-	-	-	-	-
	Vote 10 - SRAC	-	-	-	-	-	-	-	-	-	-
	Vote 11 - Health and Social Development	-	-	-	-	-	-	-	-	-	-
	Vote 12 - Environmental Resource Management	-	-	-	-	-	-	-	-	-	-
	Vote 13 - Ekurhuleni Metropolitan Police Department	-	-	-	-	-	-	-	-	-	-
	Vote 14 - Transport	204	16,236	252	90	90	90	90	8,680	300	300
	Vote 15 - Roads and Stormwater	-	-	-	-	-	-	-	-	-	-
	Capital single-year expenditure sub-total	20,746	49,070	47,952	331,415	177,255	177,255	177,255	350,208	397,479	162,521
	Total Capital Expenditure – Vote	20,746	49,070	47,952	331,415	177,255	177,255	177,255	350,208	397,479	162,521

GT000 Ekurhuleni Metro - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding										
Vote Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand										
Capital Expenditure - Standard										
Community and public safety	61	71	62	165	11,853	11,853	11,853	210	90	75
Community and social services										
Sport and recreation										
Public safety										
Housing	61	71	62	165	11,853	11,853	11,853	210	90	75
Health										
Economic and environmental services	204	16,236	252	90	90	90	90	8,680	300	300
Planning and development										
Road transport	204	16,236	252	90	90	90	90	8,680	300	300
Environmental protection										
Trading services	20,481	32,763	47,638	331,160	165,312	165,312	165,312	341,318	397,089	162,146
Electricity										
Water										
Waste water management	20,481	32,763	47,638	331,160	165,312	165,312	165,312	341,318	397,089	162,146
Waste management										
Other										
Total Capital Expenditure - Standard	20,746	49,070	47,952	331,415	177,255	177,255	177,255	350,208	397,479	162,521
Funded by:										
National Government										
Provincial Government										
District Municipality	7,658	23,198	9,934	61,000	61,000	61,000	61,000	57,000	56,204	50,000
Other transfers and grants										
Transfers recognised - capital	7,658	23,198	9,934	61,000	61,000	61,000	61,000	57,000	56,204	50,000
Public contributions & donations										
Borrowing										
Internally generated funds	13,088	25,872	38,018	215,359	55,057	55,057	55,057	225,440	215,000	84,120
Total Capital Funding	20,746	49,070	47,952	331,415	177,255	177,255	177,255	350,208	397,479	162,521

GT000 Ekurhuleni Metro – Table A6 Budgeted Financial Position														
Description	2008/9		2009/10		2010/11		Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework			
	Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	
R thousand														
ASSETS														
Current assets														
Cash	16,218	42,854	97,193		49,316	75,714	118,935	118,935	118,935	118,935	86,004	98,443	89,435	
Call investment deposits	2,251	13,250	17,513		–	–	–	–	–	–	–	–	–	
Consumer debtors	29,646	29,168	36,742		915	1,080	1,080	1,080	1,080	1,080	1,153	1,169	1,174	
Other debtors	21,006	4,735	6,155		35,635	46,093	46,093	46,093	46,093	46,093	44,876	43,966	42,135	
Current portion of long-term receivables					5,402									
Inventory	12,620	12,620	12,694		13,365	12,694	12,694	12,694	12,694	12,694	12,694	12,694	12,694	
Total current assets	81,741	102,627	170,297		104,633	135,581	178,802	178,802	178,802	178,802	144,727	156,272	145,438	
Non current assets														
Long-term receivables														
Investments	2,773	3,325			2,052									
Investment property	43,065	42,082	41,120		41,121	51,818	51,818	51,818	51,818	51,818	50,803	49,788	48,774	
Investment in Associate														
Property, plant and equipment	735,543	737,299	721,601		1,000,701	715,499	668,644	668,644	668,644	668,644	894,243	1,163,550	1,195,590	
Agricultural														
Biological														
Intangible	821	1,987	2,251		1,745	1,749	1,749	1,749	1,749	1,749	1,749	1,749	1,749	
Other non-current assets					311	317	317	317	317	317	347	399	517	
Total non current assets	782,202	784,703	764,972		1,045,930	769,382	722,528	722,528	722,528	722,528	947,142	1,215,486	1,246,630	
TOTAL ASSETS	863,943	887,330	935,269		1,150,562	904,963	901,330	901,330	901,330	901,330	1,091,869	1,371,759	1,392,068	
LIABILITIES														
Current liabilities														
Bank overdraft														
Borrowing	15,881	14,845	19,312		21,886	19,577	17,332	17,332	17,332	17,332	17,264	18,532	20,685	
Consumer deposits	2,736	4,063	3,901		2,781	2,867	2,867	2,867	2,867	2,867	2,917	3,037	3,176	
Trade and other payables	27,831	53,438	39,373		48,693	45,678	45,678	45,678	45,678	45,678	63,509	66,261	69,767	
Provisions	16,139	16,723	25,389		15,360	27,878	27,878	27,878	27,878	27,878	30,121	33,617	35,407	
Total current liabilities	62,587	89,069	87,975		88,720	96,000	93,755	93,755	93,755	93,755	113,810	121,447	129,035	
Non current liabilities														
Borrowing	204,985	189,303	183,903		498,341	206,990	191,069	191,069	191,069	191,069	360,442	631,030	641,446	
Provisions	–	–	4,115		2,563	50	50	50	50	50	160	385	430	
Total non current liabilities	204,985	189,303	188,018		500,904	207,040	191,119	191,119	191,119	191,119	360,602	631,415	641,876	
TOTAL LIABILITIES	267,572	278,372	275,993		589,624	303,040	284,874	284,874	284,874	284,874	474,412	752,862	770,911	
NET ASSETS	596,370	608,958	659,276		560,938	601,923	616,456	616,456	616,456	616,456	617,457	618,897	621,157	
COMMUNITY WEALTH/EQUITY														
Accumulated Surplus/(Deficit)	577,163	587,818	640,594		560,938	601,923	616,456	616,456	616,456	616,456	617,457	618,897	621,157	
Reserves	19,207	21,140	18,682		–	–	–	–	–	–	–	–	–	
Minorities' interests	–	–	–		–	–	–	–	–	–	–	–	–	
TOTAL COMMUNITY WEALTH/EQUITY	596,370	608,958	659,276		560,938	601,923	616,456	616,456	616,456	616,456	617,457	618,897	621,157	

GT000 Ekurhuleni Metro - Table A7 Budgeted Cash Flows													
R thousand	Description	2008/9		2009/10		2010/11		Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
CASH FLOW FROM OPERATING ACTIVITIES													
Receipts													
	Ratepayers and other	322,820	372,194	433,236	433,236	433,236	467,400	609,372	694,967	694,967	671,530	710,964	787,147
	Government - operating			5,206	5,206	5,206							
	Government - capital			9,934	9,934	9,934							
	Interest	8,097	4,891	10,975	10,975	10,975	2,224	668	668	668	1,037	1,045	1,056
Payments													
	Suppliers and employees	(275,272)	(282,109)	(339,334)	(339,334)	(339,334)	(455,953)	(453,510)	(457,947)	(457,947)	(490,332)	(531,652)	(589,532)
	Finance charges	(28,554)	(20,403)	(17,312)	(17,312)	(17,312)	(18,883)	(18,280)	(18,223)	(18,223)	(31,136)	(40,871)	(60,741)
	Transfers and Grants												
	NET CASH FROM/(USED) OPERATING ACTIVITIES	27,284	74,600	102,771	102,771	102,771	(5,212)	138,251	219,466	219,466	151,099	139,487	137,929
CASH FLOWS FROM INVESTING ACTIVITIES													
Receipts													
	Proceeds on disposal of PPE		12,978	388	388	388	1,272						
	Decrease (Increase) in non-current debtors												
	Decrease (Increase) other non-current receivables												
	Decrease (Increase) in non-current investments												
Payments													
	Capital assets	(20,827)	(49,070)	(47,961)	(47,961)	(47,961)	(331,415)	(177,255)	(177,255)	(177,255)	(350,208)	(397,479)	(162,521)
	NET CASH FROM/(USED) INVESTING ACTIVITIES	(20,827)	(36,092)	(47,573)	(47,573)	(47,573)	(330,143)	(177,255)	(177,255)	(177,255)	(350,208)	(397,479)	(162,521)
CASH FLOWS FROM FINANCING ACTIVITIES													
Receipts													
	Short term loans	(2,344)	580	(91)	(91)	(91)							
	Borrowing long term/refinancing			15,000	15,000	15,000							
	Increase (decrease) in consumer deposits	215	143	749	749	749	(276)	(939)	(939)	(939)	50	120	139
Payments													
	Repayment of borrowing	(12,115)	(12,596)	(16,517)	(16,517)	(16,517)	307,047	37,756	(237)	(237)	166,128	270,310	15,446
	NET CASH FROM/(USED) FINANCING ACTIVITIES	(14,244)	(11,873)	(859)	(859)	(859)	306,771	36,817	(1,176)	(1,176)	166,178	270,431	15,584
	NET INCREASE/ (DECREASE) IN CASH HELD	(7,787)	26,636	54,339	54,339	54,339	(28,584)	(2,186)	41,035	41,035	(32,931)	12,439	(9,008)
	Cash/cash equivalents at the year begin:	24,005	16,218	42,854	42,854	42,854	77,900	77,900	77,900	77,900	118,935	86,004	98,443
	Cash/cash equivalents at the year end:	16,218	42,854	97,193	97,193	97,193	49,316	75,714	118,935	118,935	86,004	98,443	89,435

GT000 Ekurhuleni Metro - Table A8 Cash backed reserves/accumulated surplus reconciliation													
Description		2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework				
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15		
<u>Cash and investments available</u>													
	Cash/cash equivalents at the year end	16,218	42,854	97,193	49,316	75,714	118,935	118,935	86,004	98,443			89,435
	Other current investments > 90 days	2,251	13,250	17,513	-	-	-	-	-	-	-	-	-
	Non current assets - Investments	2,773	3,325	-	2,052	-	-	-	-	-	-	-	-
	Cash and investments available:	21,242	59,428	114,706	51,368	75,714	118,935	118,935	86,004	98,443			89,435
<u>Application of cash and investments</u>													
	Unspent conditional transfers	-	-	-	-	-	-	-	-	-	-	-	-
	Unspent borrowing	-	-	-	-	-	-	-	-	-	-	-	-
	Statutory requirements												
	Other working capital requirements	(27,405)	17,546	(3,564)	15,684	(9,885)	(18,557)	(18,557)	11,041	17,262			23,741
	Other provisions												
	Long term investments committed	-	-	-	-	-	-	-	-	-	-	-	-
	Reserves to be backed by cash/investments												
	Total Application of cash and investments:	(27,405)	17,546	(3,564)	15,684	(9,885)	(18,557)	(18,557)	11,041	17,262			23,741
	Surplus(shortfall)	48,647	41,882	118,270	35,684	85,599	137,492	137,492	74,964	81,181			65,694

GT000 Ekurhuleni Metro - Table A9 Asset Management										
Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	
R thousand										
CAPITAL EXPENDITURE										
<u>Total New Assets</u>	265	16,307	314	255	11,943	11,943	98,454	93,619	72,801	
Infrastructure - Water	-	-	-	-	-	-	89,564	93,229	72,426	
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-	
Infrastructure - Other	204	16,236	252	90	90	90	8,680	300	300	
Infrastructure	204	16,236	252	90	90	90	98,244	93,529	72,726	
Community	61	71	62	165	11,853	11,853	210	90	75	
<u>Total Renewal of Existing Assets</u>	20,481	32,763	47,638	331,160	165,312	165,312	251,754	303,860	89,720	
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-	
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-	
Infrastructure - Water	20,481	32,763	47,638	331,160	165,312	165,312	251,754	303,860	89,720	
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-	
Infrastructure - Other	-	-	-	-	-	-	-	-	-	
Infrastructure	20,481	32,763	47,638	331,160	165,312	165,312	251,754	303,860	89,720	
Community	-	-	-	-	-	-	-	-	-	
<u>Total Capital Expenditure</u>	-	-	-	-	-	-	-	-	-	
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-	
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-	
Infrastructure - Water	20,481	32,763	47,638	331,160	165,312	165,312	341,318	397,089	162,146	
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-	
Infrastructure - Other	204	16,236	252	90	90	90	8,680	300	300	
Infrastructure	20,685	48,999	47,890	331,250	165,402	165,402	349,998	397,389	162,446	
Community	61	71	62	165	11,853	11,853	210	90	75	
TOTAL CAPITAL EXPENDITURE - Asset class	20,746	49,070	47,952	331,415	177,255	177,255	350,208	397,479	162,521	

GT000 Ekurhuleni Metro - Table A9 Asset Management												
Description		2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework				
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15		
ASSET REGISTER SUMMARY - PPE (WDV)												
Infrastructure - Road transport												
Infrastructure - Electricity												
Infrastructure - Water	734,915	720,606	706,368		986,024	702,009	655,070	883,194	1,154,529	1,186,569		
Infrastructure - Sanitation												
Infrastructure - Other												
Infrastructure	734,915	720,606	706,368		986,024	702,009	655,070	883,194	1,154,529	1,186,569		
Community												
Investment properties	43,065	42,092	41,120		41,121	51,818	51,818	50,803	49,788	48,774		
Other assets	628	16,693	15,233		14,677	13,490	13,574	11,049	9,021	9,021		
Intangibles	821	1,987	2,251		1,745	1,749	1,749	1,749	1,749	1,749		
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	779,429	781,378	764,972		1,043,566	769,065	722,211	946,795	1,215,087	1,246,112		
EXPENDITURE OTHER ITEMS												
Depreciation & asset impairment	27,498	30,410	54,880		43,714	42,142	43,473	59,885	61,296	65,217		
Repairs and Maintenance by Asset Class	37,648	31,007	29,551		48,247	52,732	52,732	61,178	70,598	82,012		
Infrastructure - Road transport	-	-	-		-	-	-	-	-	-		
Infrastructure - Electricity	-	-	-		-	-	-	-	-	-		
Infrastructure - Water	-	-	-		-	-	-	-	-	-		
Infrastructure - Sanitation	36,473	29,288	25,429		43,008	48,313	48,313	56,657	65,625	76,541		
Infrastructure - Other	-	-	-		-	-	-	-	-	-		
Infrastructure	36,473	29,288	25,429		43,008	48,313	48,313	56,657	65,625	76,541		
Community	1,175	1,718	4,122		5,239	4,419	4,419	4,521	4,973	5,470		
TOTAL EXPENDITURE OTHER ITEMS	65,146	61,417	84,431		91,961	94,873	96,205	121,063	131,893	147,229		
Renewal of Existing Assets as % of total capex	98.7%	66.8%	99.3%		99.9%	93.3%	93.3%	71.9%	76.4%	55.2%		
Renewal of Existing Assets as % of deprecn"	74.5%	107.7%	86.8%		757.6%	392.3%	380.3%	420.4%	495.7%	137.6%		
R&M as a % of PPE	5.1%	4.2%	4.1%		4.8%	7.4%	7.9%	6.8%	6.1%	6.9%		
Renewal and R&M as a % of PPE	7.0%	8.0%	10.0%		36.0%	28.0%	30.0%	33.0%	31.0%	14.0%		

GT000 Ekurhuleni Metro - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'													
Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework						
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15			
R thousand													
REVENUE ITEMS:													
Property rates													
Total Property Rates													
less Revenue Foregone													
Net Property Rates	-	-	-	-	-	-	-	-	-	-			
Service charges - electricity revenue													
Total Service charges - electricity revenue													
less Revenue Foregone													
Net Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-			
Service charges - water revenue													
Total Service charges - water revenue													
less Revenue Foregone													
Net Service charges - water revenue	-	-	-	-	-	-	-	-	-	-			
Service charges - sanitation revenue													
Total Service charges - sanitation revenue	213,602	264,943	339,058	408,676	408,676	408,676	408,676	452,293	502,036	564,079			
less Revenue Foregone													
Net Service charges - sanitation revenue	213,602	264,943	339,058	408,676	408,676	408,676	408,676	452,293	502,036	564,079			
Service charges - refuse revenue													
Total refuse removal revenue													
Total landfill revenue													
less Revenue Foregone													
Net Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-			
Other Revenue by source													
List other revenue by source													
Other-EDC	9,178	10,385	11,815	18,479	14,701	14,998	14,998	18,948	20,777	22,805			
Other - ERWAT	50,147	51,999	54,752	60,139	60,139	52,860	52,860	78,255	88,502	105,842			
Total 'Other' Revenue	59,325	62,383	66,566	78,618	74,840	67,858	67,858	97,203	109,278	128,648			

GT000 Ekurhuleni Metro - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'													
Description	2008/9	2009/10	2010/11	Current Year 2011/12		2012/13 Medium Term Revenue & Expenditure Framework							
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15				
R thousand													
EXPENDITURE ITEMS:													
Employee related costs													
Basic Salaries and Wages	106,526	122,997	133,979	157,021	160,003	177,871	191,100	209,467	230,186				
sub-total	106,526	122,997	133,979	157,021	160,003	177,871	191,100	209,467	230,186				
Less: Employees costs capitalised to PPE													
Total Employee related costs	106,526	122,997	133,979	157,021	160,003	177,871	191,100	209,467	230,186				
Depreciation & asset impairment													
Depreciation of Property, Plant & Equipment	27,231	30,383	31,747	43,714	42,142	43,473	59,885	61,296	65,217				
Capital asset impairment	267	27	23,134										
Total Depreciation & asset impairment	27,498	30,410	54,880	43,714	42,142	43,473	59,885	61,296	65,217				
Bulk purchases													
Electricity Bulk Purchases													
Water Bulk Purchases	69,512	90,753	111,689	108,359	151,372	137,508	168,092	187,039	209,780				
Total bulk purchases	69,512	90,753	111,689	108,359	151,372	137,508	168,092	187,039	209,780				
Transfers and grants													
Cash transfers and grants	-	-	-	-	-	-	-	-	-				
Non-cash transfers and grants	-	-	-	-	-	-	-	-	-				
Total transfers and grants	-	-	-	-	-	-	-	-	-				
Contracted services													
List services provided by contract													
EDC				2,307	341	681	749	824	906				
Total contracted services	-	-	-	2,307	341	681	749	824	906				
Other Expenditure By Type													
Collection costs	90	3		390	367	367	404	444	488				
Contributions to 'other' provisions													
Consultant fees													
Audit fees													
General expenses	60,517	63,464	65,677	127,065	83,461	80,054	93,962	102,424	109,693				
Total 'Other' Expenditure	60,607	63,466	65,677	127,455	83,828	80,421	94,366	102,868	110,182				
Repairs and Maintenance													
Employee related costs													
Other materials	37,648	31,007	29,551	48,247	52,732	52,732	61,178	70,598	82,012				
Contracted Services													
Other Expenditure													
Total Repairs and Maintenance Expenditure	37,648	31,007	29,551	48,247	52,732	52,732	61,178	70,598	82,012				

GT000 Ekurhuleni Metro - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)																	
Description		Vote 1 - Executive and Council	Vote 2 - Finance and Corporate Services	Vote 3 - Energy	Vote 4 - Water and Sanitation	Vote 5 - Waste Management	Vote 6 - Human Settlements	Vote 7 - City Planning	Vote 8 - Economic Development	Vote 9 - Disaster and Emergency Management	Vote 10 - SRAC	Vote 11 - Health and Social Development	Vote 12 - Environmental Resource Management	Vote 13 - Ekurhuleni Metropolitan Police	Vote 14 - Transport	Vote 15 - Roads and Stormwater	Total
R thousand																	
Revenue By Source																	
Property rates																	-
Property rates - penalties & collection charges																	-
Service charges - electricity revenue																	-
Service charges - water revenue																	-
Service charges - sanitation revenue					452,293												-
Service charges - refuse revenue																	452,293
Service charges - other																	-
Rental of facilities and equipment							24,137								10,460		10,460
Interest earned - external investments					977										4,813		28,950
Interest earned - outstanding debtors															60		1,037
Dividends received							215										215
Fines																	-
Licences and permits																	-
Agency services																	-
Other revenue					78,255		18,948										97,203
Transfers recognised - operational							3,500								16,452		19,952
Gains on disposal of PPE																	-
Total Revenue (excluding capital transfers and		-	-	-	531,525	-	46,799	-	-	-	-	-	-	-	31,785	-	610,110
Expenditure By Type																	
Employee related costs					168,516		9,599								12,986		191,100
Remuneration of councillors																	-
Debt impairment					785		1,505										2,290
Depreciation & asset impairment					55,932		1,198								2,755		59,885
Finance charges					29,860										1,276		31,136
Bulk purchases					167,835		256										168,092
Other materials					56,657		4,411								110		61,178
Contracted services							749										749
Transfers and grants																	-
Other expenditure					51,941		28,590								13,835		94,366
Loss on disposal of PPE																	-
Total Expenditure		-	-	-	531,525	-	46,307	-	-	-	-	-	-	-	30,963	-	608,795
Surplus/(Deficit)		-	-	-	-	-	493	-	-	-	-	-	-	-	822	-	1,315
Transfers recognised - capital																	-
Contributions recognised - capital																	-
Contributed assets																	-
Surplus/(Deficit) after capital transfers & contributions		-	-	-	-	-	493	-	-	-	-	-	-	-	822	-	1,315

GT000 Ekurhuleni Metro - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'										
Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand										
ASSETS										
<u>Call investment deposits</u>										
Call deposits < 90 days	2,251	13,250	17,513							
Total Call investment deposits	2,251	13,250	17,513	-	-	-	-	-	-	-
<u>Consumer debtors</u>										
Consumer debtors	29,646	29,168	36,742	915	1,080	1,080	1,080	1,153	1,169	1,174
Less: Provision for debt impairment										
Total Consumer debtors	29,646	29,168	36,742	915	1,080	1,080	1,080	1,153	1,169	1,174
<u>Property, plant and equipment (PPE)</u>										
PPE at cost/valuation (excl. finance leases)	735,543	737,299	721,601	1,000,701	715,499	668,644	668,644	894,243	1,163,550	1,195,590
Leases recognised as PPE										
Less: Accumulated depreciation										
Total Property, plant and equipment (PPE)	735,543	737,299	721,601	1,000,701	715,499	668,644	668,644	894,243	1,163,550	1,195,590
LIABILITIES										
<u>Current liabilities - Borrowing</u>										
Current portion of long-term liabilities	15,881	14,845	19,312	21,886	19,577	17,332	17,332	17,264	18,532	20,685
Total Current liabilities - Borrowing	15,881	14,845	19,312	21,886	19,577	17,332	17,332	17,264	18,532	20,685
<u>Trade and other payables</u>										
Trade and other creditors	27,831	53,438	39,373	48,693	45,678	45,678	45,678	63,509	66,261	69,767
Total Trade and other payables	27,831	53,438	39,373	48,693	45,678	45,678	45,678	63,509	66,261	69,767
<u>Non current liabilities - Borrowing</u>										
Borrowing	204,985	189,303	183,903	498,341	206,990	191,069	191,069	360,442	631,030	641,446
Total Non current liabilities - Borrowing	204,985	189,303	183,903	498,341	206,990	191,069	191,069	360,442	631,030	641,446
<u>Provisions - non-current</u>										
Other	-	-	4,115	2,563	50	50	50	160	385	430
Total Provisions - non-current	-	-	4,115	2,563	50	50	50	160	385	430
CHANGES IN NET ASSETS										
<u>Accumulated Surplus/(Deficit)</u>										
Accumulated Surplus/(Deficit) - opening balance	584,508	570,848	583,091	556,368	540,130	526,646	526,646	547,823	548,689	555,327
Restated balance	584,508	570,848	583,091	556,368	540,130	526,646	526,646	547,823	548,689	555,327
Surplus/(Deficit)	(7,344)	16,970	57,503	4,570	61,793	89,810	89,810	69,634	70,208	65,829
Accumulated Surplus/(Deficit)	577,163	587,818	640,594	560,938	601,923	616,456	616,456	617,457	618,897	621,157
<u>Reserves</u>										
Other reserves	19,207	21,140	18,682							
Total Reserves	19,207	21,140	18,682	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	596,370	608,958	639,276	560,938	601,923	616,456	616,456	617,457	618,897	621,157

GT000 Ekurhuleni Metro - Supporting Table SA8 Performance Indicators and benchmarks									
Description of financial indicator	Basis of calculation	2008/9		2010/11	Current Year 2011/12		2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13 +1 2013/14 +2 2014/15
Borrowing Management									
Credit Rating									
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	11.9%	8.7%	8.1%	-49.2%	1.0%	3.6%	3.6%	-22.2% -33.9% 6.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	13.0%	9.0%	7.7%	-50.7%	1.1%	3.6%	3.6%	-22.9% -35.0% 6.1%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	-17.9%	2.2%	39.2%	0.0%	0.0%	0.0%	0.0%	0.0% 0.0% 0.0%
Safety of Capital									
Gearing	Long Term Borrowing/ Funds & Reserves	1067.2%	895.5%	984.4%	0.0%	0.0%	0.0%	0.0%	0.0% 0.0% 0.0%
Liquidity									
Current Ratio	Current assets/current liabilities	1.3	1.2	1.9	1.2	1.4	1.9	1.9	1.3 1.3 1.1
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.3	1.2	1.9	1.2	1.4	1.9	1.9	1.3 1.3 1.1
Liquidity Ratio	Monetary Assets/Current Liabilities	0.3	0.6	1.3	0.6	0.8	1.3	1.3	0.8 0.8 0.7
Revenue Management									
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		109.0%	105.9%	100.1%	90.3%	117.8%	136.2%	136.2% 114.0% 108.6%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			109.0%	105.9%	100.1%	90.3%	117.8%	136.2%	136.2% 114.0% 108.6%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	15.6%	8.8%	9.1%	7.8%	7.9%	7.8%	7.8%	6.8% 6.0% 5.2%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old								
Creditors Management									
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))								
Creditors to Cash and Investments		171.6%	124.7%	40.5%	98.7%	60.3%	38.4%	38.4%	73.8% 67.3% 78.0%
Other Indicators									
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated								
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source								
Employee costs	Employee costs/(Total Revenue - capital revenue)	32.8%	32.1%	28.3%	29.1%	26.7%	29.5%	29.5%	28.2% 28.1% 27.8%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	29.1%	28.5%	28.3%	29.3%	26.4%	28.5%	28.5%	26.6% 25.8% 24.9%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	11.6%	8.1%	6.2%	9.0%	8.8%	8.7%	9.0%	9.0% 9.5% 9.9%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	16.9%	13.0%	15.2%	16.3%	14.3%	10.2%	10.2%	13.4% 13.7% 15.2%
IDP regulation financial viability indicators									
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	17.4	13.0	(1.4)	(14.0)	(14.0)	(14.0)	(3.1)	(2.2) (45.6) (51.5)
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services (Available cash + investments)/monthly fixed operational expenditure	21.4%	11.7%	11.7%	9.6%	10.7%	10.7%	10.7%	9.4% 8.3% 7.1%
iii. Cost coverage		0.8	1.9	4.1	0.9	2.0	3.7	3.7	1.7 1.5 1.8

GT000 Ekurhuleni Metro Supporting Table SA10 Funding measurement															
Description	MFMA section	Ref	2008/9		2009/10		2010/11		Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework			
			Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Funding measures															
Cash/cash equivalents at the year end - R'000	18(1)b	1	16,218		42,854		97,193		49,316	75,714	118,935		86,004	98,443	89,435
Cash + investments at the yr end less applications - R'000	18(1)b	2	48,647		41,882		118,270		35,684	85,599	137,492		74,964	81,181	65,694
Cash year end/monthly employee/supplier payments	18(1)b	3	0.8		1.9		4.1		0.9	2.0	3.7		1.7	1.5	1.8
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(6,495)		17,924		57,709		4,733	62,006	90,104		69,948	70,753	66,767
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.		17.1%		21.9%		14.3%	(6.0%)	(6.0%)		5.0%	5.0%	6.3%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	109.0%		105.9%		100.1%		90.3%	117.8%	136.2%		114.0%	108.6%	106.3%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.8%		2.5%		0.6%		0.7%	0.9%	0.6%		0.5%	0.5%	0.4%
Capital payments % of capital expenditure	18(1)c,(2)	8	100.4%		100.0%		100.0%		100.0%	100.0%	100.0%		100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%		0.0%		39.5%		0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10											100.0%	100.0%	100.0%
Current consumer debtors % change - Incr(decr)	18(1)a	11	N.A.		(33.1%)		26.5%		(2.2%)	12.4%	0.0%		(2.4%)	(1.9%)	(4.0%)
Long term receivables % change - Incr(decr)	18(1)a	12	N.A.		0.0%		0.0%		0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	5.1%		4.2%		4.1%		4.8%	7.4%	7.9%		6.8%	6.1%	6.9%
Asset renewal % of capital budget	20(1)(vi)	14	98.7%		66.8%		99.3%		99.9%	93.3%	93.3%		71.9%	76.4%	55.2%
References															
1. Positive cash balances indicative of minimum compliance - subject to 2															
2. Deduct cash and investment applications (defined) from cash balances															
3. Indicative of sufficient liquidity to meet average monthly operating payments															
4. Indicative of funded operational requirements															
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)															
6. Realistic average cash collection forecasts as % of annual billed revenue															
7. Realistic average increase in debt impairment (doubtful debt) provision															
8. Indicative of planned capital expenditure level & cash payment timing															
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing															
10. Substantiation of National/Province allocations included in budget															
11. Indicative of realistic current arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)															
12. Indicative of realistic long term arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)															
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection															
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection															

GT000 Ekurhuleni Metro Supporting Table SA10 Funding measurement															
Description	MFMA section	Ref	2008/9		2009/10		2010/11		Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Supporting indicators															
% incr total service charges (incl prop rates)	18(1)a				23.1%		27.9%	20.3%	(0.0%)	0.0%	0.0%	11.0%	11.0%	12.3%	
% incr Property Tax	18(1)a				0.0%		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
% incr Service charges - electricity revenue	18(1)a				0.0%		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
% incr Service charges - water revenue	18(1)a				0.0%		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
% incr Service charges - sanitation revenue	18(1)a				24.0%		28.0%	20.5%	0.0%	0.0%	0.0%	10.7%	11.0%	12.4%	
% incr Service charges - refuse revenue	18(1)a				0.0%		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
% incr in Service charges - other	18(1)a				(7.6%)		26.3%	11.4%	(0.5%)	0.0%	0.0%	27.5%	10.0%	10.0%	
Total billable revenue	18(1)a		236,707		289,184		366,271	438,821	442,216	442,216	442,216	491,703	545,386	611,765	
Service charges			219,944		270,801		346,455	416,920	416,880	416,880	416,880	462,753	513,541	576,735	
Property rates			-		-		-	-	-	-	-	-	-	-	
Service charges - electricity revenue			-		-		-	-	-	-	-	-	-	-	
Service charges - water revenue			-		-		-	-	-	-	-	-	-	-	
Service charges - sanitation revenue															
Service charges - refuse removal															
Service charges - other															
Rental of facilities and equipment			6,342		5,858		7,397	8,244	8,203	8,203	8,203	10,460	11,506	12,656	
Capital expenditure excluding capital grant funding			16,763		18,383		19,815	21,901	25,336	25,336	25,336	28,950	31,845	35,030	
Cash receipts from ratepayers	18(1)a		13,088		25,872		38,018	270,415	116,255	116,255	116,255	293,208	341,275	112,521	
Ratepayer & Other revenue	18(1)a		322,820		372,194		433,236	467,400	609,372	694,967	694,967	671,530	710,964	787,147	
Change in consumer debtors (current and non-current)	18(1)a		296,032		351,567		432,837	517,545	517,350	510,369	510,369	589,120	654,901	740,672	
Operating and Capital Grant Revenue	18(1)a		(11,672)		(16,749)		8,994	(945)	4,276	4,276	4,276	4,077	(894)	(1,826)	
Capital expenditure - total	20(1)(vi)		20,528		26,990		33,735	19,582	80,713	91,713	91,713	88,585	90,366	86,977	
Capital expenditure - renewal	20(1)(vi)		20,746		49,070		47,952	331,415	177,255	177,255	177,255	350,208	397,479	162,521	
			20,481		32,763		47,638	331,160	165,312	165,312	165,312	251,754	303,860	89,720	
Supporting benchmarks															
Growth guideline maximum			6.0%		6.0%		6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	
CPI guideline			4.3%		3.9%		4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%	
DoRA operating grants total MFY															
DoRA capital grants total MFY															
Provincial operating grants															
Provincial capital grants															
District Municipality grants															
Total gazetted/advised national, provincial and district grants												88,585	90,366	86,977	
Average annual collection rate (arrears inclusive)												88,585	90,366	86,977	

GT000 Ekurhuleni Metro Supporting Table SA10 Funding measurement													
Description	2008/9		2009/10		2010/11		Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework			
	Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Trend													
Change in consumer debtors (current and non-current)	(11,672)		(16,749)		8,994		4,276	4,077	(894)	(1,826)	-	-	-
Total Operating Revenue	324,655		383,448		473,435		538,798	599,688	603,685	603,685	678,743	746,312	828,704
Total Operating Expenditure	331,151		365,524		415,726		534,066	537,682	513,581	513,581	608,795	675,558	761,937
Operating Performance Surplus/(Deficit)	(6,495)		17,924		57,709		4,733	62,006	90,104	90,104	69,948	70,753	66,767
Cash and Cash Equivalents (30 June 2012)											86,004		
Revenue													
% Increase in Total Operating Revenue			18.1%		23.5%		13.8%	11.3%	0.7%	0.0%	13.2%	10.0%	11.0%
% Increase in Property Rates Revenue			0.0%		0.0%		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Electricity Revenue			0.0%		0.0%		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges			23.1%		27.9%		20.3%	(0.0%)	0.0%	0.0%	11.0%	11.0%	12.3%
Expenditure													
% Increase in Total Operating Expenditure			10.4%		13.7%		28.5%	0.7%	(4.5%)	0.0%	13.2%	11.0%	12.8%
% Increase in Employee Costs			15.5%		8.9%		17.2%	1.9%	11.2%	0.0%	19.4%	9.6%	9.9%
% Increase in Electricity Bulk Purchases			0.0%		0.0%		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Average Cost Per Budgeted Employee Position (Remuneration)					202691.056		233315.4666				255481.2219		
Average Cost Per Councilor (Remuneration)					0		0				0		
R&M % of PPE	5.1%		4.2%		4.1%		4.8%	7.4%	7.9%		6.8%	6.1%	6.9%
Asset Renewal and R&M as a % of PPE	7.0%		8.0%		10.0%		36.0%	28.0%	30.0%		33.0%	31.0%	14.0%
Debt Impairment % of Total Billable Revenue	0.8%		2.5%		0.6%		0.7%	0.9%	0.6%	0.6%	0.5%	0.5%	0.4%
Capital Revenue													
Internally Funded & Other (R'000)	13,088		25,872		38,018		215,359	61,199	61,199	61,199	67,768	126,275	28,401
Borrowing (R'000)	-		-		-		55,057	55,057	55,057	55,057	225,440	215,000	84,120
Grant Funding and Other (R'000)	7,658		23,198		9,934		61,000	61,000	61,000	61,000	57,000	56,204	50,000
Internally Generated funds % of Non Grant Funding	100.0%		100.0%		100.0%		79.6%	52.6%	52.6%	52.6%	23.1%	37.0%	25.2%
Borrowing % of Non Grant Funding	0.0%		0.0%		0.0%		20.4%	47.4%	47.4%	47.4%	76.9%	63.0%	74.8%
Grant Funding % of Total Funding	36.9%		47.3%		20.7%		18.4%	34.4%	34.4%	34.4%	16.3%	14.1%	30.8%
Capital Expenditure													
Total Capital Programme (R'000)	20,746		49,070		47,952		331,415	177,255	177,255	177,255	350,208	397,479	162,521
Asset Renewal	20,481		32,763		47,638		331,160	165,312	165,312	165,312	251,754	303,860	89,720
Asset Renewal % of Total Capital Expenditure	98.7%		66.8%		99.3%		99.9%	93.3%	93.3%	93.3%	71.9%	76.4%	55.2%

GT000 Ekurhuleni Metro Supporting Table SA10 Funding measurement										
Description	2008/9	2009/10	2010/11	Current Year 2011/12			Pre-audit outcome	2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast		Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Cash										
Cash Receipts % of Rate Payer & Other	109.0%	105.9%	100.1%	90.3%	117.8%	136.2%	136.2%	114.0%	108.6%	106.3%
Cash Coverage Ratio	0	0	0	0	0	0	0	0	0	0
Borrowing										
Credit Rating (2009/10)								0		
Capital Charges to Operating	11.9%	8.7%	8.1%	(49.2%)	1.0%	3.6%	3.6%	(22.2%)	(33.9%)	6.0%
Borrowing Receipts % of Capital Expenditure	0.0%	0.0%	39.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves										
Surplus/(Deficit)	48,647	41,882	118,270	35,684	85,599	137,492	137,492	74,964	81,181	65,694
Free Services										
Free Basic Services as a % of Equitable Share	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
High Level Outcome of Funding Compliance										
Total Operating Revenue	324,655	383,448	473,435	538,798	599,688	603,685	603,685	678,743	746,312	828,704
Total Operating Expenditure	331,151	365,524	415,726	534,066	537,682	513,581	513,581	608,795	675,558	761,937
Surplus/(Deficit) Budgeted Operating Statement	(6,495)	17,924	57,709	4,733	62,006	90,104	90,104	69,948	70,753	66,767
Surplus/(Deficit) Considering Reserves and Cash Backing	42,151	59,807	175,979	40,417	147,606	227,596	227,596	144,912	151,934	132,461
MTREF Funded (1) / Unfunded (0)	1	1	1	1	1	1	1	1	1	1
MTREF Funded ü / Unfunded ü	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

GT000 Ekurhuleni Metro - Supporting Table SA15 Investment particulars by type												
Investment type	2008/9		2009/10		2010/11		Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand												
Parent municipality												
Securities - National Government												
Listed Corporate Bonds												
Deposits - Bank	5,024		16,575		17,513		2,052					
Deposits - Public Investment Commissioners												
Deposits - Corporation for Public Deposits												
Bankers Acceptance Certificates												
Negotiable Certificates of Deposit - Banks												
Guaranteed Endowment Policies (sinking)												
Repurchase Agreements - Banks												
Municipal Bonds												
Municipality sub-total	5,024		16,575		17,513		2,052	-	-	-	-	-
Entities												
Securities - National Government												
Listed Corporate Bonds												
Deposits - Bank												
Deposits - Public Investment Commissioners												
Deposits - Corporation for Public Deposits												
Bankers Acceptance Certificates												
Negotiable Certificates of Deposit - Banks												
Guaranteed Endowment Policies (sinking)												
Repurchase Agreements - Banks												
Entities sub-total	-		-		-		-	-	-	-	-	-
Consolidated total:	5,024		16,575		17,513		2,052	-	-	-	-	-

GT000 Ekurhuleni Metro - Supporting Table SA17 Borrowing											
Borrowing - Categorised by type			2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Parent municipality</u>											
Long-Term Loans (annuity/reducing balance)			204,985	189,303	183,903	498,341	206,990	191,069	360,442	631,030	641,446
Municipality sub-total			204,985	189,303	183,903	498,341	206,990	191,069	360,442	631,030	641,446
<u>Entities</u>											
Long-Term Loans (annuity/reducing balance)											
Entities sub-total			-	-	-	-	-	-	-	-	-
Total Borrowing			204,985	189,303	183,903	498,341	206,990	191,069	360,442	631,030	641,446
<u>Unspent Borrowing - Categorised by type</u>											
<u>Parent municipality</u>											
Long-Term Loans (annuity/reducing balance)											
Municipality sub-total			-	-	-	-	-	-	-	-	-
<u>Entities</u>											
Long-Term Loans (annuity/reducing balance)											
Entities sub-total			-	-	-	-	-	-	-	-	-
Total Unspent Borrowing			-	-	-	-	-	-	-	-	-

GT000 Ekurhuleni Metro - Supporting Table SA22 Summary councillor and staff benefits									
Summary of Employee and Councillor remuneration				Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
R thousand	2008/9	2009/10	2010/11	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Audited Outcome	Audited Outcome	Audited Outcome	D	E	F	G	H	I
Board Members of Entities									
Basic Salaries and Wages	724	1,431	1,316	1,203	1,953	1,219	1,886	2,074	2,282
Pension and UIF Contributions	-	-	-	-	-	-	-	-	-
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Board Fees									
Sub Total - Board Members of Entities	724	1,431	1,316	1,203	1,953	1,219	1,886	2,074	2,282
% increase		97.7%	(8.1%)	(8.6%)	62.3%	(37.6%)	54.7%	10.0%	10.0%
Senior Managers of Entities									
Basic Salaries and Wages	6,067	6,941	8,432	9,881	9,881	9,199	11,515	12,402	13,359
Pension and UIF Contributions	679	1,205	1,224	1,192	1,192	1,149	1,691	1,815	1,948
Medical Aid Contributions	514	415	434	452	452	360	190	209	230
Overtime									
Performance Bonus	1,072	877	34	1,510	1,510	1,407	1,071	1,154	1,243
Motor Vehicle Allowance	985	931	945	225	225	225	1,065	1,140	1,219
Cellphone Allowance	17	17	20	41	41	41	41	41	41
Housing Allowances	-	-	-	-	-	-	-	-	-
Other benefits and allowances	39	-	-	961	961	919	73	80	87
Sub Total - Senior Managers of Entities	9,374	10,386	11,089	14,261	14,261	13,300	15,646	16,840	18,127
% increase		10.8%	6.8%	28.6%	-	(6.7%)	17.6%	7.6%	7.6%
Other Staff of Entities									
Basic Salaries and Wages	43,439	51,677	69,608	89,606	89,006	90,400	91,186	97,709	105,520
Pension and UIF Contributions	5,558	6,991	25,652	22,088	22,088	29,521	33,134	36,978	38,322
Medical Aid Contributions	8,560	10,682	216	7,562	7,562	102	1,160	1,276	1,403
Overtime	5,581	7,411	6,160	7,702	7,702	6,900	7,819	8,307	8,820
Performance Bonus	2,960	2,150	-	2,047	2,047	4,040	3,251	3,873	4,066
Motor Vehicle Allowance	1,814	2,367	3,395	4,113	4,113	3,550	4,885	4,968	5,196
Cellphone Allowance	2	2	2	2	2	2	16	18	20
Housing Allowances	-	-	-	-	-	-	-	-	-
Other benefits and allowances	16,530	16,261	16,888	9,521	9,521	22,911	21,252	20,858	22,567
Sub Total - Other Staff of Entities	84,444	97,541	121,720	142,641	142,041	157,426	162,702	173,986	185,914
% increase		15.5%	24.8%	17.2%	(0.4%)	10.8%	3.4%	6.9%	6.9%
Total Municipal Entities	94,541	109,359	134,124	158,105	158,255	171,944	180,234	192,900	206,323
TOTAL SALARY, ALLOWANCES & BENEFITS	94,541	109,359	134,124	158,105	158,255	171,944	180,234	192,900	206,323
% increase		15.7%	22.6%	17.9%	0.1%	8.6%	4.8%	7.0%	7.0%
TOTAL MANAGERS AND STAFF	93,818	107,927	132,809	156,902	156,302	170,726	178,348	190,826	204,042

GT000 Ekurhuleni Metro - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior manager)								
Disclosure of Salaries, Allowances & Benefits 1.		No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum								
A Heading for Each Entity								
List each member of board by designation								
ERWAT Chairperson		1	119,751					119,751
ERWAT Board Members		5	498,960					498,960
ERWAT CEO		1	1,096,640	252,177	120,000	108,255		1,577,072
ERWAT Executive Directors		8	6,373,614	1,024,441	704,529	699,049		8,801,633
								-
BBC Chairperson		1	142,560					142,560
BBC Board Members		4	502,440					502,440
BBC Managing Director		1	490,237	56,638	142,748			689,623
BBC Senior Management		2	853,292	100,558	285,494			1,239,344
								-
EDC Board Members		6	564,000					564,000
EDC CEO		1	780,250	89,652				869,902
EDC Senior Management		2	1,138,654	144,458				1,283,112
								-
								-
Total for municipal entities		32	12,560,398	1,667,924	1,252,771	807,304		16,288,397
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION		32	12,560,398	1,667,924	1,252,771	807,304		16,288,397

GT000 Ekurhuleni Metro - Supporting Table SA24 Summary of personnel numbers										
Summary of Personnel Numbers		2010/11			Current Year 2011/12			Budget Year 2012/13		
Number		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)			6		12		6	17		7
Board Members of municipal entities										
Municipal employees										
Municipal Manager and Senior Managers		6	12	2	16	5	3	17	9	
Other Managers										
Professionals		7	31	–	32	7	–	32	7	–
Finance										
Spatial/town planning										
Information Technology										
Roads										
Electricity										
Water										
Sanitation										
Refuse										
Other		7	31		32	7		32	7	
Technicians		80	559	45	607	80	50	676	85	35
Finance										
Spatial/town planning										
Information Technology										
Roads										
Electricity										
Water										
Sanitation			99		115			114		
Refuse										
Other		80	460	45	492	80	50	562	85	35
Clerks (Clerical and administrative)										
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators		5	5		5	5		5	5	
Elementary Occupations		1	1		1	1		1	1	
TOTAL PERSONNEL NUMBERS		99	614	47	673	98	59	748	107	42
% increase					579.8%	(84.0%)	25.5%	11.1%	9.2%	(28.8%)

GT000 Ekurhuleni Metro - Supporting Table SA25 Budgeted monthly revenue and expenditure												
Description	Budget Year 2012/13											
	July	August	Sept.	October	November	December	January	February	March	April	May	June
R thousand												
Revenue By Source												
Property rates												
Property rates - penalties & collection charges												
Service charges - electricity revenue												
Service charges - water revenue												
Service charges - sanitation revenue	37,691	37,691	37,691	37,691	37,691	37,691	37,691	37,691	37,691	37,691	37,691	37,691
Service charges - refuse revenue												
Service charges - other	872	872	872	872	872	872	872	872	872	872	872	872
Rental of facilities and equipment	2,413	2,413	2,413	2,413	2,413	2,413	2,413	2,413	2,413	2,413	2,413	2,413
Interest earned - external investments	86	86	86	86	86	86	86	86	86	86	86	86
Interest earned - outstanding debtors	18	18	18	18	18	18	18	18	18	18	18	18
Dividends received												
Fines												
Licences and permits												
Agency services												
Transfers recognised - operational	7,382	7,382	7,382	7,382	7,382	7,382	7,382	7,382	7,382	7,382	7,382	7,382
Other revenue	8,100	8,100	8,100	8,100	8,100	8,100	8,100	8,100	8,100	8,100	8,100	8,100
Gains on disposal of PPE												
Total Revenue (excluding capital transfers and	56,562	56,562	56,562	56,562	56,562	56,562	56,562	56,562	56,562	56,562	56,562	56,562
Expenditure By Type												
Employee related costs	15,925	15,925	15,925	15,925	15,925	15,925	15,925	15,925	15,925	15,925	15,925	15,925
Remuneration of councillors												
Debt impairment	191	191	191	191	191	191	191	191	191	191	191	191
Depreciation & asset impairment	4,990	4,990	4,990	4,990	4,990	4,990	4,990	4,990	4,990	4,990	4,990	4,990
Finance charges	2,595	2,595	2,595	2,595	2,595	2,595	2,595	2,595	2,595	2,595	2,595	2,595
Bulk purchases	14,008	14,008	14,008	14,008	14,008	14,008	14,008	14,008	14,008	14,008	14,008	14,008
Other materials	5,098	5,098	5,098	5,098	5,098	5,098	5,098	5,098	5,098	5,098	5,098	5,098
Contracted services	62	62	62	62	62	62	62	62	62	62	62	62
Transfers and grants												
Other expenditure	7,864	7,864	7,864	7,864	7,864	7,864	7,864	7,864	7,864	7,864	7,864	7,864
Loss on disposal of PPE												
Total Expenditure	50,733	50,733	50,733	50,733	50,733	50,733	50,733	50,733	50,733	50,733	50,733	50,733
Surplus/(Deficit)	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829
Transfers recognised - capital												
Contributions recognised - capital												
Contributed assets												
Surplus/(Deficit) after capital transfers & contributions	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829
Taxation												
Attributable to minorities												
Share of surplus/ (deficit) of associate												
Surplus/(Deficit)	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829
					</							

GT000 Ekurhuleni Metro - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)																
Description	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	
R thousand																
Revenue - Standard																
Community and public safety	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	46,799	51,064	55,771	
Community and social services													-	-	-	
Sport and recreation													-	-	-	
Public safety													-	-	-	
Housing	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	46,799	51,064	55,771	
Health													-	-	-	
Economic and environmental services																
Planning and development	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	31,785	34,964	38,460	
Road transport	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	31,785	34,964	38,460	
Environmental protection													-	-	-	
Trading services																
Electricity	50,013	50,013	50,013	50,013	50,013	50,013	50,013	50,013	50,013	50,013	50,013	50,013	600,158	660,284	734,473	
Water													-	-	-	
Waste water management	50,013	50,013	50,013	50,013	50,013	50,013	50,013	50,013	50,013	50,013	50,013	50,013	600,158	660,284	734,473	
Waste management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other																
Total Revenue - Standard	56,562	56,562	56,562	56,562	56,562	56,562	56,562	56,562	56,562	56,562	56,562	56,562	678,743	746,312	828,704	
Expenditure - Standard																
Community and public safety	3,866	3,866	3,866	3,866	3,866	3,866	3,866	3,866	3,866	3,866	3,866	3,866	46,391	50,789	55,662	
Community and social services													-	-	-	
Sport and recreation													-	-	-	
Public safety													-	-	-	
Housing	3,866	3,866	3,866	3,866	3,866	3,866	3,866	3,866	3,866	3,866	3,866	3,866	46,391	50,789	55,662	
Health													-	-	-	
Economic and environmental services																
Planning and development	2,599	2,599	2,599	2,599	2,599	2,599	2,599	2,599	2,599	2,599	2,599	2,599	31,193	33,798	36,308	
Road transport	2,599	2,599	2,599	2,599	2,599	2,599	2,599	2,599	2,599	2,599	2,599	2,599	31,193	33,798	36,308	
Environmental protection													-	-	-	
Trading services																
Electricity	44,294	44,294	44,294	44,294	44,294	44,294	44,294	44,294	44,294	44,294	44,294	44,294	531,525	591,516	670,904	
Water													-	-	-	
Waste water management	44,294	44,294	44,294	44,294	44,294	44,294	44,294	44,294	44,294	44,294	44,294	44,294	531,525	591,516	670,904	
Waste management													-	-	-	
Other																
Total Expenditure - Standard	50,759	50,759	50,759	50,759	50,759	50,759	50,759	50,759	50,759	50,759	50,759	50,759	609,109	676,104	762,874	
Surplus/(Deficit) before assoc.	5,803	5,803	5,803	5,803	5,803	5,803	5,803	5,803	5,803	5,803	5,803	5,803	69,634	70,208	65,829	
Share of surplus/ (deficit) of associate													-	-	-	
Surplus/(Deficit)	5,803	5,803	5,803	5,803	5,803	5,803	5,803	5,803	5,803	5,803	5,803	5,803	69,634	70,208	65,829	

GT000 Ekurhuleni Metro - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
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GT000 Ekurhuleni Metro - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)															
Description	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Capital Expenditure - Standard</u>															
Community and public safety	18	18	18	18	18	18	18	18	18	18	18	18		210	90
Community and social services												-	-	-	-
Sport and recreation												-	-	-	-
Public safety												-	-	-	-
Housing	18	18	18	18	18	18	18	18	18	18	18	18	210	90	75
Health												-	-	-	-
Economic and environmental services	723	723	723	723	723	723	723	723	723	723	723	723	8,680	300	300
Planning and development												-	-	-	-
Road transport	723	723	723	723	723	723	723	723	723	723	723	723	8,680	300	300
Environmental protection												-	-	-	-
Trading services	28,443	28,443	28,443	28,443	28,443	28,443	28,443	28,443	28,443	28,443	28,443	28,443	341,318	397,089	162,146
Electricity												-	-	-	-
Water												-	-	-	-
Waste water management	28,443	28,443	28,443	28,443	28,443	28,443	28,443	28,443	28,443	28,443	28,443	28,443	341,318	397,089	162,146
Waste management												-	-	-	-
Other												-	-	-	-
Total Capital Expenditure - Standard	29,184	29,184	29,184	29,184	29,184	29,184	29,184	29,184	29,184	29,184	29,184	29,184	350,208	397,479	162,521

GT000 Ekurhuleni Metro - Supporting Table SA34a Capital expenditure on new assets by asset class									
Description R thousand	2008/9	2009/10	2010/11	Current Year 2011/12		2012/13 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Capital expenditure on new assets by Asset Class/Sub-class</u>									
<u>Infrastructure</u>	204	16,236	252	90	90	90	98,244	93,529	72,726
Infrastructure - Water	-	-	-	-	-	-	89,564	93,229	72,426
Dams & Reservoirs									
Water purification							89,564	93,229	72,426
Reticulation									
Infrastructure - Other	204	16,236	252	90	90	90	8,680	300	300
Waste Management									
Transportation	204	16,236	252	90	90	90	8,680	300	300
<u>Community</u>	61	71	62	165	11,853	11,853	210	90	75
Social rental housing	61	71	62	165	11,853	11,853	210	90	75
Other									
Total Capital Expenditure on new assets	265	16,307	314	255	11,943	11,943	98,454	93,619	72,801

GT000 Ekurhuleni Metro - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class									
Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</u>									
<u>Infrastructure</u>	20,481	32,763	47,638	331,160	165,312	165,312	251,754	303,860	89,720
Infrastructure - Water	20,481	32,763	47,638	331,160	165,312	165,312	251,754	303,860	89,720
Dams & Reservoirs									
Water purification	20,481	32,763	47,638	331,160	165,312	165,312	251,754	303,860	89,720
Reticulation									
Total Capital Expenditure on renewal of existing assets	20,481	32,763	47,638	331,160	165,312	165,312	251,754	303,860	89,720

GT000 Ekurhuleni Metro - Supporting Table SA34c Repairs and maintenance expenditure by asset class									
Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Repairs and maintenance expenditure by Asset Class/Sub-class</u>									
<u>Infrastructure</u>	36,473	29,288	25,429	43,008	48,313	48,313	56,657	65,625	76,541
Infrastructure - Sanitation	36,473	29,288	25,429	43,008	48,313	48,313	56,657	65,625	76,541
Reticulation									
Sewerage purification	36,473	29,288	25,429	43,008	48,313	48,313	56,657	65,625	76,541
<u>Community</u>	1,175	1,718	4,122	5,239	4,419	4,419	4,521	4,973	5,470
Buses	32	61	55	137	137	137	110	121	134
Social rental housing	1,144	1,657	4,067	5,102	4,282	4,282	4,411	4,852	5,337
Other									
Total Repairs and Maintenance Expenditure	37,648	31,007	29,551	48,247	52,732	52,732	61,178	70,598	82,012

GT000 Ekurhuleni Metro - Supporting Table SA35 Future financial implications of the capital budget							
Vote Description	2012/13 Medium Term Revenue & Expenditure Framework			Forecasts			
	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Present value
R thousand							
Capital expenditure							
Vote 1 - Executive and Council	-	-	-				
Vote 2 - Finance and Corporate Services	-	-	-				
Vote 3 - Energy	-	-	-				
Vote 4 - Water and Sanitation	341,318	397,089	162,146				
Vote 5 - Waste Management	-	-	-				
Vote 6 - Human Settlements	210	90	75				
Vote 7 - City Planning	-	-	-				
Vote 8 - Economic Development	-	-	-				
Vote 9 - Disaster and Emergency Management Services	-	-	-				
Vote 10 - SRAC	-	-	-				
Vote 11 - Health and Social Development	-	-	-				
Vote 12 - Environmental Resource Management	-	-	-				
Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD)	-	-	-				
Vote 14 - Transport	8,680	300	300				
Vote 15 - Roads and Stormwater	-	-	-				
List entity summary if applicable							
Total Capital Expenditure	350,208	397,479	162,521	-	-	-	-
Future operational costs by vote							
Vote 1 - Executive and Council							
Vote 2 - Finance and Corporate Services							
Vote 3 - Energy							
Vote 4 - Water and Sanitation							
Vote 5 - Waste Management							
Vote 6 - Human Settlements							
Vote 7 - City Planning							
Vote 8 - Economic Development							
Vote 9 - Disaster and Emergency Management Services							
Vote 10 - SRAC							
Vote 11 - Health and Social Development							
Vote 12 - Environmental Resource Management							
Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD)							
Vote 14 - Transport							
Vote 15 - Roads and Stormwater							
List entity summary if applicable							
Total future operational costs	-	-	-	-	-	-	-
Future revenue by source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse revenue							
Service charges - other							
Rental of facilities and equipment							
List other revenues sources if applicable							
List entity summary if applicable							
Total future revenue	-	-	-	-	-	-	-
Net Financial Implications	350,208	397,479	162,521	-	-	-	-

GT000 Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget												
Municipal Vote/Capital project R thousand	Program/Project description	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project information	
						Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
East Rand Water care Company		6	3	3								
Waste water plants	Harebeesfontein upgrade		Infrastructure	Water Reservoirs & Reticulation				210		-		Renewal
Waste water plants	Harebeesfontein upgrade		Infrastructure	Water Reservoirs & Reticulation				7,000	6,204	5,000		Renewal
Waste water plants	Harebeesfontein Modifications		Infrastructure	Water Reservoirs & Reticulation				17,000	-	-		Renewal
Waste water plants	Heidelberg Upgrade		Infrastructure	Water Reservoirs & Reticulation				1,000		-		Renewal
Waste water plants	Herbert Bickley upgrade		Infrastructure	Water Reservoirs & Reticulation				10,000	-	-		Renewal
Waste water plants	Herbert Bickley new module (12 Ml/d)		Infrastructure	Water Reservoirs & Reticulation				-	-	46,120		Renewal
Waste water plants	Welgedacht 50 Ml/day		Infrastructure	Water Reservoirs & Reticulation				186,000	214,000	38,000		Renewal
Waste water plants	Waterval (50 Ml/d)		Infrastructure	Water Reservoirs & Reticulation				1,000	1,000			Renewal
Waste water plants	Proposed new Riverval (50Ml/d)		Infrastructure	Water Reservoirs & Reticulation				1,000	10,000	-		Renewal
Sludge treatment	Waterval (digestion & dewatering) M.E.J.		Infrastructure	Water Reservoirs & Reticulation				27,544	13,100			Renewal
Special projects	Project Preparation (Geotech/EIA/Feasibility Studies)		Infrastructure	Water Reservoirs & Reticulation				1,000	1,000	600		Renewal
Special projects	Other smaller projects unforeseen		Infrastructure	Water Reservoirs & Reticulation					58,556			Renewal
Operational equipment	Laboratory		Other Assets	Furniture and other office equipment				6,287	6,915	7,714		New
Operational equipment	Corporate		Other Assets	Furniture and other office equipment				20	40	20		New
Operational equipment	Finance		Other Assets	Furniture and other office equipment				210	210	210		New
Operational equipment	Technical		Other Assets	Furniture and other office equipment				13,944	22,785	8,398		New
Operational equipment	IT		Other Assets	Furniture and other office equipment				1,481	2,011	5,457		New
Operational equipment	HR		Other Assets	Furniture and other office equipment				377	-	510		New
Operational equipment	Marketing		Other Assets	Furniture and other office equipment				87	-	117		New
Operational equipment	Operations		Other Assets	Furniture and other office equipment				22,456	36,900	50,000		New
Operational equipment	Operations		Other Assets	Furniture and other office equipment				44,702	24,368			New
Brakpan Bus Company												
Brakpan Bus Company	Ticket Machine		Other	Other				2,400				New
Brakpan Bus Company	Furniture		Other	Furniture and other office equipment				50	40	40		New
Brakpan Bus Company	IT Equipment		Other	Computers - hardware/equipment				50	60	60		New
Brakpan Bus Company	Motor Vehicle		Other	General vehicles				180	200	200		New
Brakpan Bus Company	Busses		Other	Busses				6,000				New
Ekurhuleni Development Company												
	Computer Equipment		Other	Computers - hardware/equipment				80	40	40		New
	Furniture		Other	Furniture and other office equipment				30	30	20		New
	Equipment		Other	Furniture and other office equipment				100	20	15		New
Entity Capital expenditure								350,208	397,479	162,521		

EKURHULENI METROPOLITAN MUNICIPALITY

SDBIP



a partnership that works

2012-13

Ekurhuleni
METROPOLITAN MUNICIPALITY

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
CORPORATE LEGAL SERVICES															
National Outcomes		A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT													
1	Ultimate Outcome	Improved governance of the metro and its entities	Improved EMM governance rating	100%	0		20	40	70	70	100%			100%	To obtain rating
1.1	Intermediate Outcome	Reduced incidence of litigation	Improved legal compliance throughout EMM	100%	70%	80%				80%	80%	90%	90%	100%	
1.1.1	Direct Outcome	Increased compliance by councilors, departments, entities and communities to the legal framework governing the municipality	% of contraventions reported on in respect of non-compliance		0	100%	100%	100%	100%	100%	100%	100%	100%	100%	Numerator: Number of non-compliant issues attended to
1.1.2	Direct Outcome	Increased functionality of the centralized integrated contract management system	Level of functionality of the centralized integrated contract management system	100%	0	100%	60%	60%	60%	70%	100%	100%	100%		Denominator – total number of contract management areas Numerator – total number of contract management components functional
1.1.3	Direct Outcome	Increased functionality of the electronic document / Records management system and Registries	Utilization rate of the electronic document management system to facilitate compliance with EMM file plan and resolution tracking system	100%	5%	50%	10%	50%	70%	90%	90%	95%	100%		Denominator – total number of staff with access to the electronic document management system Numerator – number of staff utilizing the electronic document management system
1.1.4	Direct Outcome	Increased financial support to beneficiaries through a well administered Grants-in-Aid scheme	% of qualifying beneficiaries supported through a well administered Grants-in-Aid scheme	100% to all qualifying beneficiaries	100%	100%			100%		100%	100%	100%	100%	Denominator – total number of applicants Numerator – total number of beneficiaries receiving support
2	Ultimate Outcome	Increased functionality of the integrated management and operation of the EMM property portfolio	Level of functionality of the integrated management and operation of the EMM property portfolio	80%	10%	40%	10%	10%	30%	40%	60%	70%	80%	80%	Principles used are effective, economic and business principles where it comes to utilization and maintenance of councils real estate
2.1	Intermediate Outcome	Improved management of municipal owned properties													
2.1.1	Direct Outcome	Increased functionality of an integrated property management system	% increase of functionality of an integrated property management system	100%	10%	100%	100%	100%	100%	100%	100%	100%	100%	100%	Numerator: Number of applications received and processed Denominator: Number of applications received

		SDBIP														
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year											Comments Baseline and Targets
						2012/13	2012/2013 SDBIP					2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5		
EMM LEGISLATURE																
National Outcomes		A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT														
1	Ultimate Outcome	Effective implementation of the institutional governance framework	% of the institutional governance framework implemented												Denominator – total number of elements in the governance framework Numerator – total number of elements implemented Elements: 1. Council Resolution on the approval of separation of power model 2. Legislative structure formation & approval 3. Executive structure formation & approval 4. Legislative system of delegation of powers approval 5. Executive/administrative system of delegation of powers approval 6. Formation of Committees in support of Legislature 7. Formation of Committees in support of Executive	
1.1	Intermediate Outcome	Improved effectiveness of oversight function for enhanced service delivery	% efficiency of committee services to formal structures of Council	100%	65%	75%				75%	80%	80%	90%	95%	Council approved resolution tracking system Effective oversight and accountability model Denominator: Number of Sec 79 Committee recommendations adopted by Council Numerator: Number of Oversight Committee Recommendations	
1.1.1	Direct Outcome	Increased functionality of the Committee Secretariat for the legislature	Level of functionality of the Committee Secretariat for the legislature	100%	40%	70%	50%				80%	85%	95%	100%	List functionality elements – (see list under point 1.1) Denominator – total functionality items Numerator: Research analysis reports, Oversight & Study visit reports, Focused Intervention Studies reports, Legal & Procedural Advisory reports, section 79 Committee Reports to Council	

Reference	Planning Level	SDBIP Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
1.2.2	Direct Outcome	Increased compliance by councilors, departments, entities and communities to the legal framework governing the municipality	% compliance to Code of Conduct, % compliance to Standing Orders % Oversight Committee reports	100%	0% (new term)	50%	50%	50%	70%	80%	90%	90%	100%	100%	Reports to Council on compliance to Code of Conduct and Standing Rules , MPAC reports to Council , section 79 Oversight Committee reports to Council
1.2.3	Direct Outcome	Increased effectiveness of councilors to execute their mandate	% of councilors with capacity to execute their mandate	100%	25%						70%	80%	85%	95%	Council resolutions on - Councilors capacitation programmes, Councilors Protection(safety) plan/policy, Councilors wellness & Human Resources programmes
2	Ultimate Outcome	Increased public participation through the ward committees	% of ward committees reporting on community developments including IDP and Budget processes	100%	0% (new term)	30%	10%	20%	30%	50%	70%	85%	95%	100%	Denominator total number of ward committees established, Ward & sectoral Committees reporting formats Numerator total number of ward committees reporting on community developments including IDP and Budget processes, and reporting quarterly on functionality of Ward and sectoral committees
2.1	Intermediate Outcome	Increased functionality of Ward and sectoral Committees	% of Ward Committees that are functional	100%											
2.1.1	Direct Outcome	Increased capacity of ward and sectoral committees	% of Ward Committees fully capacitated	100%	0% (new term)	30%	10%	20%	30%	50%	70%	85%	95%	100%	Denominator: total number of Wards Numerator: total number of wards that received training & admin support, Ward Committee quarterly reports to Council
2.1.2	Direct Outcome	Increased public participatoin in legislature processes and Committees	% public participation in Council and Committees processes	100%	0% (new term)	50%	50%	50%	50%	70%	80%	90%	95%	100%	Attendance of Council meetings, Public Hearings, section 79 Committee meetings; Oral and Written submissions, including representations
2.1.3	Direct Outcome	Effective Petitions Mechanism	% Petitions received, processed & closed (finalised)	100%	0.6	60%	50%	50%	60%	70%	80%	90%	95%	100%	Approved petitions policy, Petitions reports to Council, Petitions resolutions tracking mechanism
2.1.4	Direct Outcome	Public Participation in decision making	% public inputs considered by Council structures	80%	0% (new term)	10%	20%	30%	50%	60%	70%	80%	90%	95%	Council reports and decisions incorporating and informed by public and stakeholder inputs

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
HUMAN RESOURCES, MANAGEMENT AND DEVELOPMENT															
National Outcomes		AN EFFICIENT, EFFECTIVE AND DEVELOPMENT ORIENTED PUBLIC SERVICE AND AN EMPOWERED, FAIR AND INCLUSIVE CITIZENSHIP													
1	Ultimate Outcome	Improved performance across the metro	% improvement of performance managed employees	100%		100%	100%				100%	100%	100%	100%	Denominator - all employees with signed agreements - Section 57 and 56 employees Numerator - all employees with signed agreements - Section 57 and 56 employees that have a aggregate score of 3 or more
1.1	Intermediate Outcome	Improved competence of workforce to meet Ekurhuleni Metro requirements	% of employees that have been assessed to meet the competence requirements of EMM	100%	20%					20%	40%	70%	100%	100%	
1.1.1	Direct Outcome	Increased utilisation of interventions by staff that were targeted for critical and scarce skills	% of scarce and critical skills staff utilizing the acquired skills and knowledge	100%	20%	20%	5%	10%	15%	20%	40%	60%	100%		Definition-scarce and critical skills- those skills that are not readily available in the market and are critical for the optimal functioning of EMM. Denominator – total number of staff trained on scarce skills Numerator - total number of trained staff utilizing the acquired skills and knowledge
1.1.2	Direct Outcome	Reduced attrition for critical and scarce skills	Rate of staff turn-over in critical and scarce skill positions	5%	10%	2%	1%	1%	1%	2%	3%	4%	5%		Definition-staff turn-over – total number of staff exiting EMM Denominator – total number of staff exiting EMM Numerator – total number of staff with critical and scarce skills exiting EMM
1.1.3	Direct Outcome	Increased percentage of employees with the essential skills and competencies for the job	percentage of employees with the essential skills and competencies for the job	100%	0	40%	10%	20%	30%	40%	60%	80%	100%		Definition- essential skills and competencies-competencies and skills required to perform the functions of the job. Denominator – total number of staff employed Numerator - total number of staff with skills and competencies employed

Reference	Planning Level	SDBIP Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
1.2	Intermediate Outcome	Increased organizational maturity of EMM	Level of organisational maturity												
1.2.1	Direct Outcome	Increased equity levels Metro-wide	Equity rating achieved	100%	9.6%	40%	10%	15%	25%	40%	60%	80%	100%		Definition-equity rating-targets set to achieve equity Denominator – total number equity targets Numerator - total number of of equity targets achieved
1.2.2	Direct Outcome	Improved alignment of the organizational structure with the EMM Strategy	Number of departments with organizational structures that are aligned to the EMM Strategy	24	0	8	2	4	6	8	8				Definition-aligned to the EMM strategy-organizational structure that will enable departments to achieve their objectives.
1.2.3	Direct Outcome	Increased roll-out of Performance Management to all levels	Number of staff that are performance managed	16000	77	3969	485	1647	2808	3969	4870	6676	0		Definition-performance managed-employees with performance standards that are quarterly assessed and reviewed
1.2.4	Direct Outcome	Improved Labour Relations environment across the Metro	% of labour disputes resolved within specified time-frame	Stabilized labour relations	10%	40%	15%	20%	30%	40%	60%	80%	100%		Definition-labour disputes- disgruntled employees utilising the dispute mechanisms to resolve matters i.e. arbitrations, grievances. Denominator – total number of labour disputes recorded Numerator - total number of recorded labour disputes resolved within the specified timeframes
1.2.5	Direct Outcome	Improved wellness of employees	Number of employees utilising the wellness center with an improved wellness	15000	3012	3000	750	1500	2250	3000	3000	3000	3000		Definition-wellness-state of physical and psychological well being that enables an employee to function optimally
1.2.6	Direct Outcome	Effective utilization of HRIS	% staff with access utilizing the HRIS	100%	50%	70%	55%	60%	65%	70%	80%	90%	100%		Definition- HRIS- Human resource information system Denominator – total number staff with access to HRIS Numerator – total number of staff utilising HRIS

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
FINANCE															
National Outcomes		A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT													
1	Ultimate Outcome	Improved Financial Viability and Sustainability of the Metro	Credit Rating	AA2za		Aa3.za	n/a	n/a	n/a	Aa3.za	Aa3.za	Aa3.za	AA2za	AA2za	
1.1.1	Direct Outcome	Completeness of Revenue	% Increase in billed revenue measured in real terms (only assessment rates and user charges for services)	25% over base year	5%	5%	1%	2%	3%	5%	5%	5%	5%	5%	5% per year increase
1.1.2	Direct Outcome	Optimization of Collections	% of Billed Amounts Collected	95%	92.19	93%	93%	93%	93%	93%	93.35%	94.40%	94.45%	95%	
1.1.3	Direct Outcome	Increase in Revenue	% Increase in other revenue measured in real terms (other than assessment rates and user charges for services and government grants)	25% over base year	5%	5%	1%	2%	3%	5%	5%	5%	5%	5%	5% per year increase
1.1.4	Direct Outcome	Diversified Funding Sources	No of funding sources for project implementation	6	4	5	4	4	4	5	5	5	6	6	
1.1.5	Direct Outcome	Cost Management	% Savings on operating budget (controllable cost, being: overtime, collection cost, general expenditure, contracted services)	6%		6%	6%	6%	6%	6%	6%	6%	6%	6%	To be included in ALL SDBIP's
1.1.6	Direct Outcome	Procurement Management	Turnaround time on award of (bids below and above R10m)	17 / 15 weeks	32 /32 weeks	18/ 16 weeks	18/ 16 weeks	18/ 16 weeks	18/ 16 weeks	18/ 16 weeks	17 / 15 weeks	17 / 15 weeks	17 / 15 weeks	17 / 15 weeks	To be included in ALL SDBIP's
1.1.7	Direct Outcome	Liquidity Management	No of days cash holdings (total cash, BUT EXCLUDING encumbered investments)	70 days		45 days	35 days	40 days	45 days	45 days	50 days	55 days	60 days	70 days	
2	Ultimate Outcome	Clean and Effective Administration	Audit Opinion from the Auditor General	Clean	Unqualified	Unqualified	N/A	Unqualified	Unqualified	Unqualified	Unqualified	Clean	Clean	Clean	

		SDBIP													Comments Baseline and Targets
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
2.1.1	Direct Outcome	Clean and Effective Administration	Adherence to Key Controls (% of indicators shown as "Good" by AG)	100%	80%	90%	80%	80%	90%	90%	90%	100%	100%	100%	
2.1.2	Direct Outcome	Clean and Effective Administration	% of Capital Budget Spent by financial year end (inclusive of accruals)	95%	90%	90%	10%	25%	40%	90%	92%	93%	94%	95%	

FLEET

1	Ultimate Outcome	Increased provision of a cost effective, efficient and reliable (fit for purpose) fleet	% availability of fit for purpose vehicles when and where required	100%	70%	88%	80%	80%	80%	80%	90%	95%	100%	100%	
1.1.1	Direct Outcome	Improved fleet management,	% implementation of fully fledged integrated fleet management strategy	100%	N/A	100%	Finalization of the Strategy document	Approval of the Strategy Document	40%	100%	100%	100%	100%	100%	<ul style="list-style-type: none"> Setting up of Fleet Management Unit and strategy conceptualization Completion of the strategy and organizational structure Implement strategy
2	Ultimate Outcome	Clean and Effective Administration	Audit Opinion from the Auditor General	Clean	Unqualified	Unqualified	N/A	Unqualified	Unqualified	Unqualified	Unqualified	Clean	Clean	Clean	
2.1.1	Direct Outcome	Clean and Effective Administration	Adherence to Key Controls (% of indicators shown as "Good" by AG)	100%	80%	90%	80%	80%	90%	90%	90%	100%	100%	100%	

REAL ESTATE

[illegible]

[illegible]

		SDBIP														
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets	
						2012/13	2012/2013 SDBIP					2013/14	2014/15	2015/16		2016/17
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5		
CUSTOMER RELATION MANAGEMENT & URBAN MANAGEMENT																
National Outcomes		A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT														
1	Ultimate Outcome	Improved customer satisfaction in respect of service delivery	Level of customer satisfaction in respect of service delivery	70%	0	25%	5	10	15	25	40%	55%	70%	85%	A set of indicators to measure the condition of the urban environment (safety, health, by-law compliance, infrastructure/resource use, quality of built environment) to measure progress in achieving a more livable city that contributes to urban sustainability.	
1.1	Intermediate Outcome	Improved coordination and monitoring of service delivery in the urban environment	Level of compliance with service delivery standards								100% - Service Stds	100% - Service Stds	100% - Service Stds	100% - Service Stds	The turn-around time is what is prescribed in the Service Standards of EMM. The measurement of this indicator is reliant on a fully functional CRM System (electronic)	
1.1.1	Direct Outcome	Increased implementation of the integrated urban management plan for the urban environment	% implementation of the integrated management plan for the urban environment	100%	0	70%		20%	3%	50%	100%	100%	100%	100%	Denominator – total number of items to be implemented Numerator – total number of items implemented	
1.1.2	Direct Outcome	Improved functionality of the coordination mechanism for integrated service delivery	Level of functionality of the integrated service delivery coordinating mechanism	100%	0%	50%	10%	20%	30%	50%	100%	100%	100%	100%	<div>Functionality of integrated service delivery coordinating mechanism refers to</div> <div>People: Establish Urban Management Task Teams per Urban Management Region</div> <div>Processes Regular reports to be submitted to allow for Service Delivery Coordination</div> <div>Programmes: Implementation of the Implementation of the Integrated By-Law programme</div>	

Reference	Planning Level	SDBIP Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
1.1.3	Direct Outcome	Improved co-ordination of by-law enforcement	% implementation of the integrated by-law enforcement system	100%	0%	50%	10%	20%	30%	50%	100%	100%	100%	100%	Denominator – total number of items to be implemented Numerator – total number of items implemented
1.1.4	Direct Outcome	Improved monitoring of service delivery and by-law enforcement in the built environment	% improvement of monitoring of planned and unplanned service delivery in the built environment	100%	0%	50%	10%	20%	30%	50%	100%	100%	100%	100%	Denominator – total number of planned and unplanned servicedelivery incidents in the built environment monitored Numerator –total number of planned and unplanned servicedelivery incidents in the built environment
2	Ultimate Outcome	Improved customer relationship management (technology, business processes, human resources, receiving and feedback mechanisms)	Level of responsiveness to customer queries	100%	0%	60%	15%	30%	45%	60%	80%	100%	100%	100%	Denominator – total number of customer queries received Numerator – total number of customer queries appropriately, and accurately responded to
2.1		Increased utilisation of the EMM CRM system by customers	% of EMM customers utilising the CRM system												
2.1.1.	Direct Outcome	Improved functionality of CRM systems	Level of functionality of the CRM systems	100%	10%	50%	40%	45%	45%	50%	65%	80%	100%	100%	Target cumulative over the financial year Functionality means • Departmental structure developed and appointments made (30%) • CRM system functional and roll-out (20%) • Call center re-located and permanent staff appointed (30%) • Online services managed (20%)

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
INFORMATION COMMUNICATION TECHNOLOGY															
National Outcomes		A responsive, accountable, effective and efficient local government system													
1	Ultimate Outcome	Improved ICT infrastructure as a key enabler to position EMM to be a Smart city which is globally competitive	% availability ICT infrastructure	100%		99%					99%	99%	99%		Denominator - total number of time the system was up Numerator – number of down times
1.11	Intermediate Outcome	Increased productivity and resourceful application of ICT infrastructure	Level of productivity and resourceful application of ICT infrastructure	100%	80%	33%	60%	70%	80%	100%	100%	100%	100%	100%	Denominator – the planned performance in respect of digital city, fibre optic network and Knowledge and information system Numerator - the actual performance in respect of digital city, fibre optic network and Knowledge and information system
1.1.1	Direct Outcome	Increased functionality of the fibre optic network to support the Aerotropolis	Level of functionality of the fibre optic network	100%		100%	20%	40%	50%	70%	80%	100%	100%		Numerator – total number of active links Denominator – total number of links
1.1.2	Direct Outcome	Stable and Secure Infrastructure	Level of stability and security on the network	100%		40%	50%	60%	90%	100%	100%	100%	100%		Numerator- total number of systems went down. Denominator total of days in each quarter, multiply by 100
1.1.3	Direct Outcome	Increased implementation of the Digital City Strategy	% implementation of digital city	100%		100%	10%	20%	40%	50%	70%	90%	100%		Denominator =total number of activities to be implemented Numerator total number of act ivies completed
1.1.4	Direct Outcome	Increased implementation of Knowledge and Information Management framework	% implementation of knowledge management framework	100%		80%	30%	50%	70%	90%	100%	100%	100%		Denominator – all elements of knowledge management framework Numerator – will all components completed
1.1.5	Direct Outcome	Increased automation of processes	Number of automated business processes optimised	100%		100%	30%	50%	70%	80%	90%	100%	100%		Elements of functionality
1.1.6	Direct Outcome	Implementation of ERP	% implementation ERP completed	100%		100%	5%	10%	10%	20%	50%	80%	100%		Elements of functionality

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
INTERNAL AUDIT															
National Outcomes		A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT													
1	Ultimate Outcome	Clean audit report	Clean audit report received by target date	Clean audit report	Unqualified audit report	Unqualified audit report				Unqualified audit report	Clean audit report	Clean audit report	Clean audit report	Clean audit report	Clean audit is an unqualified audit with no emphasis of matter on compliance with laws, governance and Performance
1.1	Intermediate Outcome	Reduced impact of likelihood of risk exposure and ceased business opportunities	Level of risk maturity	Level 6	Level 3	Level 4				Level 4	Level 4	Level 5	Level 5	Level 6	LEVEL 4 – INFORMATION Risk management is firmly embedded in the institution. Metrics to measure the value-added of risk management are in place. Aggregated risk management information is circulated to relevant officials and oversight structures as a matter of routine.
1.1.1	Direct Outcome	Increased assurance to management in terms of performance, risk, controls governance, fraud and corruption	% of audit reports produced in accordance with the approved audit plan	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	Numerator: Number of completed audit reports Denominator: Number of planned audits according to the audit plan
			% of cases investigated and finalised with clear recommendations	75%	75%	75%	75%	75%	75%	75%	75%	75%	75%	75%	Cases where investigations must be done Numerator: Number of cases with reports Denominator: Number of cases reported

		SDBIP														
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5		
COMMUNICATIONS & MARKETING																
National Outcomes		A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT														
1	Ultimate Outcome	Increased stakeholder satisfaction	Level of stakeholder satisfaction	100%	60%	70%	17.5%	35%	53%	70%	75%	80%	85%	100%	Ranking of satisfaction • Excellent • Above average • Average • Below average • Poor	
1.1	Intermediate Outcome	Improved communication to and from external and internal stakeholders	% improvement in communication to and from external and internal stakeholders	100%	70%					80%	90%	95%	100%	100%		
1.1.1	Direct Outcome	Improved metro-wide communication systems instituted	% functionality of metro-wide communication systems	100%	60%	100%	25%	50%	75%	100%	100%	100%	100%	100%	Communication system o Tools o Policies o Procedures o Organizational structure	
1.1.2	Direct Outcome	Increased access to and availability of information by all metro stakeholders	% of metro stakeholders with access to and availability of information	80%	60%	80%	20%	40%	60%	80%	80%	80%	80%	80%	Denominator – total number of stakeholders Numerator – total number of stakeholders with access to information Access to information: o Time o Comprehension o Frequency o Access o Accuracy	
1.1.3	Direct Outcome	Increased feedback from internal and external stakeholders	Level of feedback from internal and external stakeholders	90%	25%	60%	15%	30%	45%	60%	70%	80%	90%	90%	Denominator – total number of stakeholders Numerator – total number of stakeholders receiving feedback Ranking of satisfaction • Excellent • Above average • Average • Below average • Poor	

Reference	Planning Level	SDBIP Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
1.2.1	Direct Outcome	Increased implementation of stakeholder management strategy	% implementation of stakeholder management strategy	80%	10%	50%	12.5%	25%	37.5%	50%	60%	70%	80%	80%	Denominator – total number of strategy elements Numerator – total number of strategy elements implemented Tools of Engagements o Publications o Marketing Initiatives o Road shows o Website o Public Meetings
2	Ultimate Outcome	One clear city identity	% of citizens in EMM identifying with Ekurhuleni as a single city	100%	40%	80%	20%	40%	60%	80%	90%	100%	100%	100%	7 Marketing Elements - Analyses o Place o Price o Products & Services o Promotion o People o Processes o Policies
2.1	Intermediate Outcome	Increased brand awareness.	% of citizens in EMM awareness to the brand	95%	70%					80%	90%	90%	90%	95%	
2.1.1	Direct Outcome	Increased and distinct brand awareness	% of citizens in EMM aware of the brand	90%	40%	80%	20%	40%	60%	80%	90%	90%	90%	90%	7 Marketing Elements - Analyses o Place o Price o Products & Services o Promotion o People o Processes o Policies

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
INSTITUTIONAL STRATEGY, MONITORING & EVALUATION AND RESEARCH															
National Outcomes		A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT													
1	Ultimate Outcome	Improved medium and long term planning for sustainable growth and development	Level of sustainable growth and development initiatives implemented through the medium and long term plans	25%	5%	5%				5%	10%	15%	20%	25%	
1.1	Intermediate Outcome	Increased implementation of the long and medium term strategy	% implementation of the long term strategy	30%		0%	0%	0%	0%	5%	10%	15%	20%	30%	
			% implementation of the medium term strategy	95%	80%	0%	0%	0%	80%	80%	85%	90%	95%	95%	
1.1.1	Direct Outcome	Increased utilisation of the metro-wide results based planning methodology	Utilisation rate by departments of the results based metro-wide planning methodology, approach and system	100%	50%	50%			30%	50%	75%	100%	100%	100%	• Denominator = total number of departments metro-wide • Numerator = total number of departments utilizing the results-based planning approach
1.1.2	Direct Outcome	Increased responsiveness and appropriateness of the research to the metro's strategic imperatives	% of research initiatives respond to the needs of the metro	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	• Denominator = Total number of research initiatives • Numerator = Total number of research initiatives that respond to needs
1.1.3	Direct Outcome	Improved functionality of integrated Research and Knowledge Management Systems	% functionality of the integrated Research and Knowledge Management Systems	100%	0%	90%	10%	30%	60%	90%	95%	100%	100%	100%	• Denominator = Total number of modules • Numerator = Total number of modules functioning
1.1.4	Direct Outcome	Increased integration of the GDS across EMMs planning instruments	Level of integration of the GDS across EMMs planning instruments	100%	0%	100%				100%	100%	100%	100%	100%	
2	Ultimate Outcome	Improved accountability for sustainable metro-wide service delivery results	Status of performance audit	Unqualified Performance Audit		Unqualified Performance Audit on previous year			Unqualified Performance Audit on previous year		Unqualified Performance Audit	Unqualified Performance Audit	Unqualified Performance Audit	Unqualified Performance Audit	
2.1	Intermediate Outcome	Improved performance reporting	% of departments meeting the planned results	100%	60%	70%				70%	75%	80%	85%	85%	

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
2.1.1	Direct Outcome	Increased implementation of the M&E Framework in relation to the IDP and SDBIP	% implementation of the M&E Framework	100%		50%	20%	30%	40%	50%	70%	90%	100%	100%	<div>The components are:<ul style="list-style-type: none">• M&E Framework• M&E Implementation Plan• Target setting• Baseline establishment• Routine monitoring• Periodic evaluation• Surveys• M&E database• Reporting</div>
2.1.2	Direct Outcome	Increased enforcement of organizational performance reporting	% of departments meeting the quality reporting standards	100%		100%	100%	100%	100%	100%	100%	100%	100%	100%	<div><ul style="list-style-type: none">• Denominator = Total number of departments submitting reports• Numerator = Total number of departments meeting the standards required for reporting</div>
2.1.3	Direct Outcome	Completion of the design of the periodic evaluation of GDS outcomes (mid and end of term)	Completion of the design of the periodic evaluation of GDS outcomes (mid and end of term) by target date	100%		100%		100%		100%	100%	100%	100%	100%	
2.1.4	Direct Outcome	Completion of the periodic evaluation of GDS outcomes (mid and end of term)	Number of mid-term and end of term evaluations conducted	2%	0						Mid-term			End of Term	

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
ENTERPRISE-WIDE PROJECT MANAGEMENT OFFICE															
National Outcomes		A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT													
1	Ultimate Outcome	Increased number of enterprise projects completed within time, budget and specification	% of projects completed within time, budget and specification	100%	not available	100%	25%	50%	75%	100%	100%	100%	100%	100%	Definition Successful project implementation Formula Nr of projects completed /the total nr of capital projects x 100
1.1	Intermediate Outcome	Increased utilization of the enterprise projects management system	% utilization of the enterprise projects management system	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
1.1.1	Direct Outcome	Increased functionality of the enterprise projects management system	Level of functionality of the enterprise projects management system	100%	0	100%	25%	50%	75%	100%	100%	100%	100%	100%	Definition Working EPM System Formula Nr of active functions on PCS/TOTAL NR OF FUNCTIONS X 100
1.1.2	Direct Outcome	Increased number of projects aligned to the strategic goals of the organizations	Percentage of projects aligned to the strategic goals	100%		100%	50%	75%	100%	100%	100%	100%	100%	100%	Definition Strategic alignment Formula Nr of projects aligned / total nr of Goals x 100
1.1.3	Direct Outcome	Increased project management capacity to manage the enterprise wide projects	Level of project management capacity to manage the enterprise wide projects	100%	0%	100%	25%	50%	75%	100%	100%	100%	100%	100%	Definition Successful project implementation Formula EMM Dept. / 2

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
RISK MANAGEMENT															
1	Ultimate Outcome	Improved governance standards, practices and increased business integrity towards the achievement of organizational results	Audit status of the organisation	Clean Audit report					Unqualified Audit		Clean Audit	Clean Audit	Clean Audit	Clean Audit	
1.1	Intermediate Outcome	Reduced impact and likelihood of risk exposures and seized business opportunities.	Level of risk maturity	6	4	5					5	5	6	6	
1.1.1	Direct Outcome	Improved level of accountability and compliance with governance standards and practices	% compliance with the EMM governance standards and practices	90%	20%	40%	10%	20%	30%	40%	60%	60%	80%	100%	Business Integrity framework. EMM code of governance Ethics risk profiles Fraud risk profiles
1.1.2	Direct Outcome	Improved responsiveness of departments in the implementation of the risk management plans	% implementation of the risk mitigation strategies	90%	20%	60%	20%	30%	40%	60%	80%	80%	90%	90%	AG and Internal Audit Issue tracking report results .
1.1.3	Direct Outcome	Improved level of compliance with laws, regulations and prescripts	% decrease of non compliance issues identified and reported.	95%	0%	20%	5%	10%	15%	20%	20%	60%	80%	95%	Compliance risk assement reports, AG and IA issue tracking report results. Number of business processes improved

		SDBIP			SDBIP										
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
HUMAN SETTLEMENT															
National Outcomes		SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HH LIFE													
1	Ultimate Outcome	Increased access to secured tenure	Number of beneficiaries with secured tenure: - Occupancy Certificate		5946	600	0	0	300	300	1400	2000	4000	5500	Occupancy certificates are issued to beneficiaries allocated to housed as per 1.1.1
1.1	Intermediate Outcome	Reduced Housing Backlog	% housing backlog reduced			0.2%									Denominator - housing backlog - is 410393 Numerator - number of beneficiaries recevinf housing - 900 houses Estimate number Backlog – informal settlements- 164699 Bakyard Shacks - 200973 Provincial demand database - 44721 The previous target " beneficiaries with secure tenure". Absolute values in each quarter Please clarify the previous years performance (5946) Number of accreditation projects handed over to EMM
1.1.1	Direct Outcomes	Increased provision of alternative tenure options in respect of the identified need.	Number of beneficiaries allocated to houses		5946	900	0	300	300	300	1100	2000	4000	5500	Split beneficiaries formal and informal settlements
1.1.2	Direct Outcome	Increasing access to well located land for housing development	Number of ha identified		500	500	0	0	250	250	500	500	250	250	

Reference	Planning Level	SDBIP Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
1.1.3	Direct Outcome	Accreditation of the municipality by the Gauteng Department of Local Government and Housing	Council/Mayoral aproved accreditation level three by target date	1	Level 1 & 2 accreditation achieved	Level 3			Submit accreditation level three business plan	Obtain aproval for level three business plan		Fill required capacity, implement systems for level three business plan			Key criteria for accreditation Level 1 – beneficiary management – capturing applications from housing applications Level – full programme management and administration of all housing programmes Level 3 – financial administration in addition to beneficiary and programme management
2.1.1	Direct Outcome	Management of informal settlements	Number of informal settlements managed in terms of the provision of minimum basis services		25	96	24	24	24	24	117	119	119	119	
3	Intermediate Outcome	Reduced incidents of eviction	Number of evictions incidents reported		2446	2400	600	600	600	600	2300	2200			
3.1.1	Direct Outcome	Improved asset and property management in respect of rental stock	Number of rental stock refurbished and maintained			10	0	3	3	4	15	15	10	10	

		SDBIP														
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets	
						2012/13	2012/2013 SDBIP					2013/14	2014/15	2015/16		2016/17
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5		
WATER AND SANITATION																
National Outcomes			Sustainable human settlements and improved quality of hh life													
1	Ultimate Outcome	Increased sustainable equitable sanitation services in informal settlements	Number of HH in prioritized informal settlements with access to water borne sanitation services	35,000	0%	4,000HH	1,000HH	1,000HH	1,000HH	1,000HH	6,000HH	7,000HH			Define Minimum standards for ablution facilities Technical specifications	
1.1	Intermediate outcome	Increased access to water borne sanitation services by households in informal settlements	No of informal settlements with functional ablution facilities	40	4	6	1	1	2	2	8	10	8,000 HH	10,000 HH	total number of HH in prioritized informal settlements with installed water borne sanitation services	
1.1.1	Direct Outcome	Increased number of informal settlements with ablution facilities	Number of newly constructed ablution facilities	40	4	6	1	1	1	2	6	8	10	12		
National Outcomes			An efficient, competitive and responsive economic infrastructure network													
2	Ultimate Outcome	Increased revenue billed for water sanitation	% change of Water and sanitation revenue billed	4%	New	2%	1%	1.60%	1.80%	2%	2%	2%	3%	4%	Definition of real - includes inflation and tariff increase	
2.1	Intermediate Outcome	Reduced water losses	% of water lost	25.80%	38.7%	36%	38%	37.50%	37%	36%	34%	30%	27%	25.80%	Denominator – total bulk water purchased Numerator – total water unaccounted for	
2.1.1	Direct Outcome	Increased number of WCM metered households	Number of WCM metered households (hh)	200,000	2,000	20,000	5,000	5,000	5,000	5,000	40,000	40,000	50,000	50,000		
2.1.2	Direct outcome	Increased proportion of households billed in respect of meters read	Proportion of households billed in respect of meters read	95%	New	92%	90%	90%	91%	92%	94%	95%				
2.1.3	Direct outcome	Increased bulk metering of informal settlements	Number of informal settlements with bulk meters	119	5	40	10	10	10	10	50	19				
			Proportion of informal settlements in respect of bulk meters read and billed	100%	5%	40%	10%	20%	30%	40%	90%	100%	100%	100%		

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
3	Ultimate Outcome	Increased access to water	Number of households with access to water		19781	18211	5578	5534	4432	2667	17678	17201	16812	16345	
			Number of informal settlements with access to water	1	95%	95%	5%	15%	65%	95%	95%	96%	97%	100%	
			Number of serviced stands			8,000	2,000	4,000	6,000	8,000	10,000	12,000	14,000	16,000	
3.1	Intermediate Outcome	Improved quality of water service provision	Efficiency ratio's												
3.1.1	Direct Outcome	Reduced unplanned water interruptions	Number of interruptions greater than 24 hours	17201	19781	18211	5578	5534	4432	2667	17678	17201	16812	16345	
3.1.2	Direct outcome	Reduced water maintenance backlog	% maintenance levy spent	95%	95%	90%	2%	10%	60%	90%	90%	95%	95%	95%	Please relook at quarterly targets
3.1.3	Direct outcome	Increased implementation of planned infrastrucutre projects	% capex spent	95%	95%	90%	2%	10%	60%	90%	90%	95%	95%	95%	Please relook at quarterly targets
			Number of infrastructure projects implemented	98%	95%	95%	40%	60%	90%	95%	95%	98%			
3.2	Intermediate Outcome	Maintaing Blue Drop Status on Water	Maintaing Blue Drop Status on Water	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	
3.2.1	Direct Outcome	Maintaing Blue Drop Status on Water	Maintaing Blue Drop Status on Water	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	
		Compliance with potable water quality with national standards	% Compliance with national standards for water quality	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	
National Outcomes DECENT EMPLOYMENT THROUGH INCLUSIVE ECONOMIC GROWTH															
4	Ultimate Outcome	Increased number of jobs created	Number of full-time equivalents	300	100	150	25	50	100	150	200	300			Please relook at targets in terms of FTEs and employees of contractors working on projects implemented by EMM
4.1.1	Direct Outcome	Increased implementation of job creation programmes	Number of job creation programmes implemented	12	4	5	5	5	5	5	7	8	10	10	

		SDBIP			SDBIP										
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
ENERGY															
National Outcomes		SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HH LIFE													
1	Ultimate Outcome	Improved quality, maintenance and equitable services throughout urban areas	Level of quality, maintenance and equitable services throughout urban areas	90%	N/A	85% of Weighted Average	85% of Weighted Average	85% of Weighted Average	85% of Weighted Average	85% of Weighted Average	86% of Weighted Average	88% of Weighted Average	90% of Weighted Average	90% of Weighted Average	Weighted components: Increased access by EMM households to electricity = 40%; Increased provision of reliable electricity supply to all customers = 40%; Quality maintenance of street and area lighting = 20% . Formula: Actual quarter performance x wighted average
1.1	Intermediate Outcome	Increased access by EMM households to electricity	% of EMM households with access to electricity	±438 000 to have access	76.40%	79.50%	79.50%	79.95%	80.63%	81.31%	83.59%	85.86%	88.13%	90.40%	Baseline of 388 000 households + 5 year target of 10 000 per year = 438 000. <u>Formula:</u> No of households that have electricity 388 000 divided by total no of households that must have electricity 120 000
1.1.1	Direct Outcome	Increased eletrification of subsidized developments	Number of subsidized developments electrified	20	4	4	1	1	1	1	4	4	4	4	Electrification projects (developments) spanning over more than one quarter will be counted once for every quarter until finalised
1.1.2	Direct Outcome	Increased provision of public lighting (street lights and high mast lights)	% public lighting remaining – per high mast	25% backlog remaining	96%	71%	-54%	-52%	-49%	-44%	-39%	-24%	-9%		<u>Formula:</u> Fixed backlog of high masts on 1 July 2011, divided by remaining backlog
			Backlog in street lighting remaining – per pole	82% backlog remaining	99%	93%	-96%	-93%	-93%	-92%	-90%	-89%	-85%		<u>Formula:</u> Fixed backlog of street light poles on 1 July 2011, divided by remaining backlog

Reference	Planning Level	SDBIP Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
1.2	Intermediate Outcome	Increased provision of a reliable electricity supply to all customers	Forced interruption index – a lowering value indicates improvement.	Index of 13,8 in Hours	Index of 15,2 in Hours	Index of 14,8 in Hours	0%	0%	0%	Index of 14,8 in Hours	Index of 14,5 in Hours	Index of 14, 2 in Hours	Index of 14 in Hours	Index of 13,8 in Hours	$F = \frac{A \cdot B}{T}$ Where: F-is the forced interruption index, in hours, A-is the loss of supply, measured, as the sum of the installed transformer capacity, in kVA, connected to the MV circuit affected by the forced supply interruption, plus the maximum demand or installed capacity of any customers connected direct to that circuit B-is the duration of the forced interruption, in hours; and T-is the total installed capacity, in kVA, and equals the transformer capacity connected to the MV networks, plus the sum of the maximum demand of customers connected direct to those networks.
1.2.1	Direct Outcome	Reduced electricity downtime	% kWh lost through downtime	0,8%	0,9%	0,8%	0,8%	0,8%	0,8%	0,8%	0,8%	0,8%	0,8%	0,8%	$\Sigma(\text{former cap lost (kVA)} \times \text{duration (hours)}) \times \text{LF} \times 100$ Total kWh purchased Formula: Percentage of downtime for electricity services in kWh lost MV supply loss %:
1.3	Intermediate Outcome	Quality maintenance of street and area lighting	% of Reported faulty streetlights repaired within specified period	90% of faults completed within specified time	N/A	90% of faults completed within specified time	90% of faults completed within 5 days	90% of faults completed within 5 days	90% of faults completed within 5 days	90% of faults completed within 5 days	90% of faults completed within 5 days	90% of faults completed within 5 days	90% of faults completed within 4 days	90% of faults completed within 4 days	
1.3.1	Direct Outcome	Reduced number of streetlight complaints per month	Number of faults received per month	Reduce with 25%	N/A	Reduce with 5%	0	0	0	Reduce with 5%	Reduce with 10%	Reduce with 15%	Reduce with 20%	Reduce with 25%	No current baseline exist
2	Ultimate Outcome	Increased efficiency of electricity meter management resulting in increased revenue billed for electricity	Revenue generated through the supply - total user charges	Achieve annual budget within 5%	98%	95%	0%	0%	0%	95%	95%	95%	95%	95%	Revenue value chain (meter infrastructure, meter reading, capture readings in billing system, manage "out of bounds" readings, apply tariffs to readings, billing run, receive billed income, credit control if needed) Formula: billed income divided by budgeted income must be 95% or better.

Reference	Planning Level	SDBIP Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
2.1	Intermediate Outcome	Provision of sustainable electricity supply to all customers	% of Electricity customers inside EMM boundaries with EMM technical standard of supply	395,200	0	0,7%	0	0	0	0,3%	0,7%	1%	1,4%	1.60%	388 000 (All current EMM electricity supply connections) 5 year target = 388 000 + 5% of 144 000 = 7 200 (Eskom supply areas)
2.1.1	Direct Outcome	Increased revenue base from previously serviced Eskom areas	% revenue base through taking over from previously serviced Eskom areas	5% (7200 Connections)	0	0	0	0	0	R1,2 million	R2,4 million	R3,6 million	R4,8 million	R5,3 million	Estimated income of R2 400 per household, per year
2.2	Intermediate Outcome	Reduced unaccounted electricity consumption	% of kWh unaccounted for (Non-technical losses and technical losses)	Technical and non-technical losses less than 14%	0	15,5%	15,5%	15,5%	15,5%	15,5%	15,2%	15%	14,8%	14,5%	The conservative industry norm in terms of technical losses is 5% - 6%. Unaccounted for electricity or non-technical losses refers to illegal connections, billing errors and theft of electricity. Formula: Monthly Eskom unit purchase, balanced with EMM demand meter read units, prepayment units vended, credit meters reads (cleaned), estimate EMM own consumption, add 5,9% technical losses. Then average over last 12 months.
2.2.1	Direct Outcome	Improved revenue generation for the demand metered customer segment.	% units accounted for in the supply of electricity for the demand metered segment (which leads to improved revenue).	0.57	0.569	0.57	0.57	0.57	0.57	0.57	0.57	0.57	0.57		Demand meters have complex meter readings coupled to complex tariffs, i.e. measures demand (kVA), active energy (kWh) at different rates depending on the time of day and season Formula: Average kWh unit value for the most recent 12 months, expressed as a % of the total monthly purchase units from Eskom.
2.2.2	Direct Outcome	Improved revenue generation from the prepayment customer segment.	% units accounted for in the supply of electricity for the prepayment metered segment (which leads to improved revenue).	0.1	0.083	0.09	0.09	0.09	0.09	0.09	0.09	0.1	0.1	0.11	This segment of customer has the highest incidence of meter tampering. The segment accounts for about 9% of sales income (i.e. R900 million in 2010/11) Formula: kWh unit value for the most recent month, expressed as a percentage of the total monthly purchase units from Eskom.

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
2.3	Intermediate Outcome	Reduced electricity demand	Electricity demand reduced in MW, i.e. this will be saved on the Eskom account.	6,8MW	1,36MW	1,36MW	340kW	340kW	340kW	340kW	1,36MW	1,36MW	1,36MW	1,36MW	Baseline of 1,36MW. Note: In perspective 350kW is the size of a fairly large mini substation (normal rating is 315kVA)
2.3.1	Direct Outcome	Increased implementation of energy efficient measures, creating savings on the Opex budget.	Opex budget savings	R5 million	R0,127 mil	R1 million	R0,250	R0,250	R0,250	R0,250	R1 million	R1million	R1million	R1million	Formula of savings calculated: Cost per Eskom MW, at 25% load factor, 2011 rates, seasons averaged = R244 000 pm. Quarter = 3 months' savings.
National Outcomes		DECENT EMPLOYMENT THROUGH INCLUSIVE ECONOMIC GROWTH													
3	Ultimate Outcome	Increased number of jobs created	Number of full-time equivalents		N/A	200 FTE	50 FTE	50 FTE	50 FTE	50 FTE	200 FTE	200 FTE	200 FTE	200 FTE	
3.1.1	Direct Outcome	Increased implementation of job creation programmes	Number of job creation programmes implemented	12	4	5	5	5	5	5	7	8	10	10	

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
ROADS & STORMWATER															
National Outcomes		SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF LIFE													
1	Ultimate Outcome	Reduced Flooding Probabilities	Number of areas with reduced propensity of flooding	25		5				5	5	5	5	5	• Flood prone areas: Areas flooded approximately at least once every two years or more: Residential properties: 10 households Houses flooded: 3 Commercial / Industrial: 3 erven
1.1	Intermediate Outcome	Improved stormwater management	kilometres of storm water systems constructed and maintained	8%		6.50%				6.5%	7.0%	7.50%	8.0%	8.5%	• Denominator - Total number of kilometres storm water requiring management - This includes both Constructing and Maintenance = 3481km • Numerator – total kilometres storm water managed - This includes both Constructing and maintenance
1.1.1	Direct Outcome	Increased Capacity of Stormwater Systems	Number of existing Stormwater systems with increased capacity	100		20	3	6	12	20	20	20	20	20	Cumulative target: Stormwater system is a network of conduits and/or channels of at least 0.5 km in total length servicing a single catchment.
1.1.3	Direct Outcome	Improved Maintenance of Stormwater Systems	No of stormwater systems Maintained	200		40	10	20	30	40	40	40	40	40	Baseline – quarter one 1 performance Target is cumulative as there is ongoing maintenance (cleaning and repairs and maintenance)
2	Ultimate Outcome	Improved quality of the roads	% of total road length meeting minimum standards	80%		0,5% per annum				78%	79%		80%		Numerator – km of Roads (Paved and Gravel) in a good to very good condition according to the biennial PMS survey Denominator – total km of paved and gravel Roads (8666km)

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
2.1	Intermediate Outcome	Improved quality of paved roads	Overall condition of paved roads according to the Visual Condition Index (VCI) (%)	80%		0,5% per annum				78%	79%		80%		VCI as calculated from the Pavement Management Sytem (Biennial survey) Variables for PMS: Surface characteristics; Surface defects; Structural defects; Functional evaluation.
2.1.1	Direct Outcome	Increased Km of paved roads meeting required standards	Km of paved roads meeting required standards			60km additional paved roads	7750km	7760km	7780km	7800km	7860km	7920km	7980km	8040km	Targets based on total kilometers of paved roads as at 1 July 2012 (7740km)
2.1.2	Direct Outcome	Improved condition of unpaved roads in Formal and Informal areas.	Km of unpaved roads in Formal and Informal areas meeting minimum standards	200km		40km	5km	10km	20km	40km	40km	40km	40km	40km	Target cumulative
2.1.3	Direct Outcome	Increased provision of pedestrian walkways.	Number of wards with newly constructed pedestrian walkways.	50%		15	0	5	10	15	15	15	15	15	During 5 year period to 2016/17, walkways to be constructed in at least 50 of the wards in EMM.
National Outcomes															

Reference	Planning Level	SDBIP Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
3.1.1	Direct Outcome	Reduced levels of congestion.	Km of road where the level of congestion is abated	40km		8km	0	2	4	8	8km	8km	8km	8km	Value is cumulative. Congestion abated by upgrading of intersection, construction/upgrading of routes, improvement of signal timings etc..
3.1.2	Direct Outcome	Integrated road signage management systems	No of routes upgraded with directional signage	30		6	0	0	3	6	6	6	6	6	Signage includes destination signs, route markers etc.
4	Ultimate Outcome	Increased number of jobs created	Number of jobs created (230 person days worked = 1 Equivalent full time job(EFTJ))								730	730	730	730	Jobs created
4.1	Intermediate Outcome	Increased number of jobs created	Number of jobs created (230 person days worked = 1 Equivalent full time job(EFTJ))	3650							730	730	730	730	Value is cumulative Target s reduced. See 5.1.1.3.
4.1.1	Direct Outcome	Increased implementation of job creation programmes	Number of job creation programmes implemented						0	0	0	1	0	1	Three programs to be implemented during the five year period to 2016/17
4.1.2	Direct Outcome	Improve coordination of job creation programme	Establish and maintain EPWP Steering Committee to coordinate job creation & EPWP	1		1					1	1	1		

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
SPORTS, RECREATION, ARTS & CULTURE															
a. SPORTS AND RECREATION															
National Outcomes SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF LIFE															
1	Ultimate Outcome	Increased success rate of athletes in all codes of sport at provincial, national and international levels	% of talented athletes performing at provincial, national and international levels	0		5%	1%	1%	1%	2%	7%	9%	12%	15%	
1.1	Intermediate Outcome	Increase participation in Sport and recreation programmes along the development continuum	Number of peopleparticipating in Sport and recreation programmes along the development continuum	10%		15%	4%	4%	4%	3%	20%	40%	60%	70%	
1.1.1	Direct Outcome	Increased participation of communities in all codes of sport	Number of community members of communities participating in all codes of sport	TBD		20%	5%	5%	5%	5%	40%	50%	50%	55%	
1.1.3	Direct Outcome	Improved effective, integrated management systems for sport		20		80	20	20	20	20	100	120	130	150	
1.1.4	Direct Outcome	Increased participation of learners in school sport	% of learner pupolation participating in school sport	Unknown		35%	8%	8%	8%	11%	40%	45%	47%	50%	
1.2	Intermediate Outcome	Increased participation of children and youth in community based recreation programmes	Number of children and youth participating in community based recreation programmes												
1.2.1	Direct Outcome	Increased provision of Recreational facilities and programmes	Number of community based recreation programmes implemented	12		20	5	5	5	5	40	60	80	100	
b. ARTS, CULTURE AND HERITAGE															

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
2	Ultimate Outcome	Increased success rate of people in the creative industries participating at provincial, national and international levels	% of talented artists performing at provincial, national and international levels	50		30	5	15	25	30	35	40	45	50	
2.1	Intermediate Outcome	Increase participation in Arts and Culture along the development continuum	Number of people participating in Arts and Culture programmes along the development continuum	8%	3%	2%	0,5%	0,5%	0,5%	0,5%	4%	5%	6.50%	7.00%	
2.1.1	Direct Outcome	Increased implementation of arts and culture programmes across the development continuum	Number of arts and culture programmes implemented across the development continuum	60	36	60	15	15	15	15	60	70	80	100	
2.1.3	Direct Outcome	Increased utilization of arts and culture facilities by communities	Utilization rate of arts and culture facilities by communities	100%		40%	10%	20%	30%	40%	50%	60%	80%	100%	
2.1.4	Direct Outcome	Increased functionality of all arts and culture facilities	Number of arts and culture facilities that are functional	12		2	0	0	0	2	7	8	9	10	
2.1.5	Direct Outcome	Increased access to elite theatres	Number of people accessing elite theatres	6000		1600	400	800	1200	1600	2800	4000	5200	6000	
2.1.6	Direct Outcome	Increased utilization of public spaces to display, art, crafts, drama, community and street theatre	Utilization rate of public spaces to display, art, crafts, drama, community and street theatre	100%		50%	12,5%	25%	38%	50%	100%	100%	100%	100%	
2.1.7	Direct Outcome	Establishment of the cultural precinct	Number of the cultural precincts developed	4		1	0	0	0	1	1	1	1	1	
3	Ultimate Outcome	Increase protection, preservation and promotion of the South African Heritage	Number of heritage facilities preserved	5		1	0	0	0	1	2	3	4	5	

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
3.1	Intermediate Outcome	Improved quality of heritage services and products metro-wide	% improvement of quality of heritage services and products metro-wide												
3.1.1	Direct Outcome	Nomination of heritage facilities to be graded and declared	Number of facilities nominated for grading and declaration	5		1	0	0	0	1	2	3	4	5	
3.1.2	Direct Outcome	Increased promotion of commemoration and Celebration of South African cultural heritage.	Number of days commemorated and celebrated in the South African cultural heritage.	9		5	2	3	3	6	5	6	7	9	
c. LIBRARY AND INFORMATION SERVICES															
4	Ultimate Outcome	Increased utilization of library services by communities including youth and children	Utilization rate of library services by communities including youth and children	83%	70%	73%	70%	70%	71%	73%				83%	Numerator: Actual use, Denominator: Optimal use X 100. Optimal use refers to membership, patronage, use of auditoriums and auxiliary services, circulation & in-house use of library media, participation in library activities
4.1	Intermediate Outcome	Increased in integration of library programs and access to communities	Level integration of library programs and access to communities												
4.1.1	Direct Outcome	Improved provision of children focused library services	Number of new children focused library services	2	2	2	0	2	2	2				2	Number of sustained programs
4.1.4	Direct Outcome	Increased utilization rate of library media	Utilization rate of library media	80%	70%	72%	70%	70%	70%	72%				80%	Numerator: Optimal utilization. Denominator: Actual utilization X 100
4.1.5	Direct outcome	Increased access to information for the visually impaired by extending library services	Number of libraries that have services to support the visually impaired	49	35	45	44	45	45	45				49	Number of libraries offering the service

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
4.2.1	Direct Outcome	Improved functionality of libraries	Number of libraries that are functional	30	10	15	10	10	12	15				30	Number of libraries. Functionality refers to compliance with national standards met. Numerator: Actual functionality Denominator: achieved functionality
4.2.2	Direct Outcome	Improved community library infrastructure, ICT and services	Number of libraries with improved infrastructure and ICT services	49	40	45	40	40	42	45				49	Number of libraries
4.2.3	Direct Outcome	Increased availability of publications and reading in indigenous languages	Number of libraries with publications and reading of indigenous language material	49	43	45	44	45	45	45				49	List and number of books in indigenous languages
4.2.4	Direct Outcome	Increased capacity of library personnel	% libraries with the requisite personnel according to the established posts	95%	60%	70%	65%	68%	69%	70%				95%	Numerator: Number of posts filled. Denominator: number of approved staff
4.3.1	Direct Outcome	Improved coordination and awareness-raising in respect of Official Publications Depository (OPD)	Level of establishment of the OPD	Approved application	0	Approved application	0	0	0	Approved application				0	Approved application
National Outcomes															
DECENT EMPLOYMENT THROUGH INCLUSIVE ECONOMIC GROWTH															
5	Ultimate Outcome	Increased number of jobs created	Number of jobs created (230 person days worked = 1 Equivalent full time job(EFTJ))	282		1000	100	100	100	100	1250	1500	1750		

Reference	Planning Level	SDBIP	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
		2012/13				2012/2013 SDBIP					2013/14	2014/15	2015/16	2016/17	
		Annual Target				Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5		
ENVIRONMENTAL RESOURCE MANAGEMENT															
National Outcomes		ENVIRONMENTAL ASSETS AND NATIONAL RESOURCES THAT ARE WELL PROTECTED AND CONTINUALLY ENHANCED													
1	Ultimate Outcome	Reduce green house gas emissions	% reduction in green house gas emissions as per the national standard:	25%	8%	14%	12%	14%	14%	14%	14%	16%	18%	25%	Carbon monoxide - Nitrogen dioxide – Ozone-
			Carbon monoxide(CO)	52	56	56	56	56	56	56	55	54	53	52	Standard concentration of 30 milligrams/m ³ must not be exceeded more than 88 times per year using the prescribed frequency and methods
			Nitrogen dioxide (NO ₂ -NOx)	55	59	59	59	59	59	59	58	57	56	55	Standard concentration of 200 micrograms/m ³ must not be exceeded more than 88 times per year using the prescribed frequency and methods
			Ozone (O ₃)	3	7	7	7	7	7	7	6	5	4	3	Standard concentration of 120 micrograms/m ³ must not be exceeded more than 11 times per year using the prescribed frequency and methods
1.1	Intermediate Outcome	Improved air quality	% of air quality improved:	30%	25%	27%	25%	26%	26%	27%	27%	28%	29%	30%	Sulphur dioxide particulate matters
			Sulphur dioxide(SO ₂)	3%	4%	4%	4%	4%	4%	4%	4%	3%	3%	3%	Standard concentration of 125 micrograms/m ³ must not be exceeded more than 4 times per year using the prescribed frequency and methods
			Particulate matters (PM ₁₀)	3%	10%	7%	10%	9%	8%	7%	6%	5%	4%	3%	Standard concentration of 120 micrograms/m ³ must not be exceeded more than 4 times per year using the prescribed frequency and methods
			Benzene (C ₆ H ₆) 0/10 micrograms per m ³	0	0	0	0	0	0	0	0	0	0	0	Standard concentration of 10 micrograms/m ³ must not be exceeded using the prescribed frequency and methods

Reference	Planning Level	SDBIP Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
			Lead(Pb)	0	0	0	0	0	0	0	0	0	0	0	Standard concentration of 0.5 micrograms/m ³ must not be exceeded using the prescribed frequency and methods
1.1.1	Direct Outcome	Increased compliance with ambient air quality standards	Number of ambient stations operational	14	7	10	9	9	10	10	11	12	13	14	Stations that are fully operationally
1.1.2	Direct Outcome	Reduced carbon footprint	% Reduction in carbon emitted	20%	0	5%	0	0	2%	5%	10%	13%	17%	20%	Baseline data not available.
2	Ultimate Outcome	Improved biodiversity/ ecosystem protection and conservation	% of municipal owned land protected	21%	3%	9%	3%	3%	3%	9%	12%	15%	18%	21%	Numerator – number of hectares of municipal owned land protected - Denominator – number of hectares of municipal owned land (13 588 ha inclusive of parks, wetlands, cemeteries, conservation areas and general open spaces)
2.1	Intermediate Outcome	Increased protection and conservation of the environment	Hectares of land conserved	700	0	200	0	50	100	200	400	500	600	700	49607 ha of EMM should be kept as open space. Only 13 588ha of this belongs to EMM (incl Parks) = 6.8 % of EMM
2.1.1	Direct Outcome	Increased compliance with environmental legislation for the metro	Number of notices issued for non compliance with environmental legislation by the metro	0	0	0	0	0	0	0	0	0	0	0	Numerator - number of non compliance letters received Denominator – total number of notices issued
3	Ultimate Outcome	Increased sustainability of green environment leisure facilities	Number of green environment leisure facilities	90	15	15	17	20	25	30	45	60	75	90	Target is inclusive of baseline, cumulative hectors over period
3.1	Intermediate Outcome	Increased utilization rate of booked parks facilities	% utilization of booked parks facilities	100%	50%	80%	50%	60%	70%	80%	100%	100%	100%	100%	Numerator Total number of parks facilites booked per month. Denominator: Total number of park facilities available for booking per month

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
3.1.1	Direct Outcome	Improved maintenance, upgrade and safety of the environment	Number of sites maintained	100%	75%	100%	75%	80%	90%	100%	100%	100%	100%	100%	Numerator: Number of facilities maintained, developed or upgraded. Denominator: Number of facilities requiring maintenance development or upgrading.
			Number of sites upgraded												
4	Ultimate Outcome	Increased provision of burial space	Lifespan of cemeteries – in years	11	11	11	11	11	11	11	11	11	11	11	Provision of existing land for burial use (availability level of 11 years.)
4.1	Intermediate Outcome	Improved utilization of burial space	% usage of alternative burial methods	14%	5%	10%	7%	8%	9%	10%	11%	12%	13%	14%	Numerator: Number of alternative burials per annum. Denominator: Total number of burials per annum.
4.1.1	Direct Outcome	Increased availability of burial space	% of burial space available	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	Numerator: Number of burial requests accommodated. Denominator: Number of burial requests received.

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
WASTE MANAGEMENT															
National Outcomes		ENVIRONMENTAL ASSETS AND NATIONAL RESOURCES THAT ARE WELL PROTECTED AND CONTINUALLY ENHANCED													
1	Ultimate Outcome	Improved level of cleanliness of the city in accordance with norms and standards	Level of city cleanliness in terms of waste management operational standards (in percentage)	100%	70% baseline	95%	90%	91%	93%	95%	100%	100%	100%	100%	Operational Services Standards • Domestic- Refuse Removal Services- once a week • Business - Refuse Removal Services -1to 5 times weekly • Litter picking-CBD- once daily, entrance- once weekly and Industrial- once weekly • Cleaning of Illegal dumping hot spots once weekly • Removal of dead animal carcass • Bulk Container Services-min once a month and max daily (per agreement) Numerator – Total number of set standards achieved Denominator – Total number of set standards
1.1.1	Direct Outcome	Increased compliance with relevant legislation governing landfill sites	Percentage compliance with relevant legislation governing landfill sites (acceptable level of compliance is 90%)	96%	93%	96%	96%	96%	96%	96%	97%	98%	99%	99%	Numerator – number of non-compliances with legislation Denominator – total number of regulated legislations National Occupational Health and Safety Act, Environment Conservation Act, Act 73 of 1989, National Water Act, Act 36 of 1998 and the Newly Promulgated National Environmental Management Waste Act, Act 59 of 2008

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
1.1.2	Direct Outcome	Increased reliable and cost effective waste collection service	% of compliance with the weekly service delivery schedule	99%	92%	96%	96%	96%	96%	96%	97%	98%	99%	99%	Denominator-Total number of refuse removal rounds to be completed in accordance with the weekly schedule Numerator-Total number of refuse removal actually completed in accordance with the weekly schedule
		Recover costs from service points	% cost recovery from collection at service points	100%	80%	100%	100%	100%	100%	100%	100%	100%	100%	100%	Denominator - Total number of service points serviced Numerator – Total number of service points billed
1.1.3	Direct Outcome	Increased recycling of waste material	% reduction in waste disposed at landfill sites	12%	0	6%	0	0	0	6%	7%	8%	10%	12%	Denominator –Total volume of waste disposed at landfill sites Numerator – Total volume waste recycled and not disposed at landfill sites
1.1.4	Direct Outcome	Improved education and awareness on environmental issues	Number of wards reached with education and awareness programmes	101	0	42	18	25	30	42	60	78	101	101	Denominator-Total number of wards in EMM Numerator- Total number of wards reached with education and awareness programmes
2	Ultimate Outcome	Increased number of sustainable jobs created	Number of sustainable jobs created	2035	858	230	50	0	0	0	350	470	600	600	
2.1.1	Direct Outcome	Securing of resources from the Job fund for job creation	Rand value secured for job creation	R254m	0	R4 m	0	0	0	0	R4 m	R4 m	R4 m	R4m	
2	Ultimate Outcome	Increased number of sustainable jobs created	Number of sustainable jobs created		858	230					350	470	600		
2.1.1	Direct Outcome	Securing of resources from the Job fund for job creation	Rand value secured for job creation			R4 m					R4 m	R4 m	R4 m		
National Outcomes DECENT EMPLOYMENT THROUGH INCLUSIVE ECONOMIC GROWTH															
3	Ultimate Outcome	Increased number of jobs created	Number of jobs created (230 person days worked = 1 Equivalent full time job(EFTJ))	282		1000	100	100	100	100	1250	1500	1750		

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
HEALTH & SOCIAL DEVELOPMENT															
National Outcomes		Long and Healthy life for all South Africans													
1	Ultimate Outcome	Increased Utilization of Primary Health Care	Number visits by clients to facilities	26,500,000	4,005,000	5,100,000	1,300,000	1,200,000	1,300,000	1,300,000	5,200,000	5,300,000	5,400,000	5,500,000	
1.1	Intermediate Outcome	Increased provision of primary health care core package in existing health care facilities	% of existing health facilities providing the core primary health care package	90%	50% of fixed clinics					60%	70%	80%	90%	90%	
1.1.1	Direct Outcome	Increased completion of newly constructed facilities functional	Number of newly constructed facilities functional	5	2	1	0	0	0	1	1	0	2	1	Definition newly constructed facilities functional
2	Ultimate Outcome	Improved health status if EMM communities	Morbidity Rate in respect of communicable and non-communicable diseases												The state of being ill or having a disease
2.1	Intermediate Outcome	Increased Tuberculosis Cure Rate	Percentage of New Smear Positive (+) Tuberculosis Patients Cured	85%	87.00%	85% National target	85% National target	85% National target	85% National target	85% National target	85% National target	85% National target	85% National target	85% National target	<div>Percentage Definition: Number of TB Patients cured as confirmed by a negative smear converted sputum results at the end of the treatment period, expressed as a percentage (%) of the total number of TB Patients on treatment for the same reporting period.</div> <div>National Target: 85% of New Smear Positive TB Patients cured</div>

Reference	Planning Level	SDBIP Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
2.1.1	Direct Outcome	Improved effectiveness in Tuberculosis Case Detection	Number of New Smear Positive Tuberculosis Cases identified	9500	1634	7200	1800	1800	1800	1800	7400	7600	7800	8000	This will be achieved through annual TB symptom screening and testing (for those with a positive symptom screen) through testing campaigns TB screening must be linked seamlessly to accessible TB diagnosis for all identified with TB symptoms, and effective treatment for all found to have drug-sensitive and -resistant TB disease. Interventions that focus on prompt diagnosis and treatment for smear-negative TB and extra-pulmonary TB are particularly important for people living with HIV.
2.1.2	Direct Outcome	Improved Effective Tuberculosis Case Management	Tuberculosis Smear Conversion Rate	87.60%	86.20%	87.20%	86.20%	87.20%	87.20%	87.20%	87.30%	87.40%	87.50%	87.60%	
2.1.3	Direct Outcome	Increased immunization coverage of children under one (1) year	Immunization coverage under 1 year	95% National target	100.3% (Feb)	95% National target	95% National target	95% National target	95% National target	95% National target	95% National target	95% National target	95% National target	95% National target	Absolute Value Definition: Number of children under 1 year who are fully immunized per quarter, expressed as a percentage (%) of the total population under 1 year National Target: Fully Immunized Coverage Rate for children under 1 year to be 90%
2.2		Reduce the total number of patients with HIV infection	Prevalence Rate in respect of communicable disease (HIV)	33.50%	36.60%	27.60%	28.00%	28.00%	28.00%	28.00%	27.90%	27.80%	27.70%	27.60%	Absolute Value Definition: Total number of pregnant women who tested HIV Positive, expressed as a percentage (%) of the total number of pregnant women tested for HIV for the same period as per the result of the National Survey. National Target: HIV Prevalence Rate: 29%

		SDBIP														
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets	
						2012/13	2012/2013 SDBIP					2013/14	2014/15	2015/16		2016/17
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5		
2.2.1	Direct Outcome	Reduced HIV Infection Rate	% of Clients who tested positive for HIV	27,6%	37.0%	27.6%	28.0%	28.0%	28.0%	28.0%	27,9%	27.8%	27.7%	27.6%	Absolute Value Definition: Number of clients who tested HIV Positive as a percentage (%) of the total number of clients tested for HIV for the same reporting period.	
2.2.2	Direct Outcome	Increased provision of targeted comprehensive HIV, STI and TB services are implemented	Number of informal settlement where targeted comprehensive HIV, STI and TB services are implemented											<2% (six weeks) <5% (18 months)	The extent to which social and structural factors that influence HIV and TB transmission in informal settlements are addressed	
2.2.3	Direct Outcome	Increased participation of communities in prevention and disease management programmes	No of events presented to Ekurhuleni citizens in prevention and disease management programmes	49	21	9	2	2	3	2	10	10	10	10		
2.2.4	Direct Outcome	Increased prevention oft vertical transmission of HIV to reduce MTCT	Number of babies tested HIV-positive (PCR) at six weeks and 18 months	31%	38.60%	32.60%	32.90%	32.80%	32.70%	32.60%	32.00%	31.50%	31.00%	30.50%	Absolute Value Definition: Number of clients attending Antenatal Care Services who tested HIV Positive, expressed as a percentage (%) of the total number of Antenatal Clients tested for the same period. ANC client who tested positive for the 1st HIV test done during her current pregnancy.	
2.2.5	Direct Outcome	Increased retention in care	Number of ART patients alive and on treatment at six, 12, 24, 36, 48 and 60 months													
			Total number of patients starting ART treatment	28,000	25,424	23,000	6,000	5,000	6,000	6,000	12,000	12,500	13,000	13,500	Absolute Value Definition: Number of new HIV Positive clients initiated on Antiretroviral Therapy (ART) per quarter	

Reference	Planning Level	SDBIP Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
2.2	Intermediate Outcome	Increased access to developmental opportunities across EMM communities	Number of older persons participating in community based services	23965	3193	5193	1500	3000	4500	5139	5193	5193	5193	5193	Absolute value Functional older persons day care centers, old age home and, Luncheon Clubs. (existence of operation structures such as boards of directors, monthly meetings. Ageing programmes.
			Number of People with Disabilities securing opportunity in integrated skill development and employment opportunities	1,680	336	336	100	200	236	336	336	336	336	336	Awareness programmes, work place training, ABET& shelter training,
			Number of children attending ECD centres												
2.2.1	Direct Outcome	Increased implementation of integrated programmes for older persons.	Number of integrated programmes for older persons	160	32	32	9	17	24	32	64	96	128	160	
2.2.2	Direct Outcome	Increased participation of PwD in integrated rights based workshop, skills development and access to employment opportunities	Number of PwD included in skills and educational programme, employment opportunities and access to basic services	1,680	336		84	168	252	336	672	1,008	1,344	1,680	
2.2.3	Direct Outcome	Improve quality of ECD centers	Number of ECD centres providing accredited programmes	753	347		40	80	120	153	303	453	603	753	
3	Ultimate Outcome	Reduce high risk behavior among youth with focus on teenage pregnancy, teenage suicide, teenage HIV, alcohol, drug abuse (smoking) and nutrition	Number of youth and children presenting at risk behavior	20,000	1,872	4000	1000	1000	1000	1000	4000	4000	4000	4000	Absolute value A lifestyle activity that places a person at risk of suffering a particular condition, which include unsafe sex, STI, HIV&AIDS, consumption of dependency inducing substance drugs

Reference	Planning Level	SDBIP Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
3.1	Intermediate Outcome	Reduced number of teenage (under 18 years) pregnancies	Number of teenage(<18 years) pregnancies reported at the health care facilities	3,800	5,000					4,700	4,200	4,000	3,800		Delivery rates for women under 18 –
3.1.1	Direct Outcome	Increased utilisation by youth of certified youth friendly facilities	Number of youth attending high risk behavior programmes	10,000	370	2000	500	500	500	500	2000	2000	2000	2000	Absolute Value The reduction in teenage pregnancy refers to assessment of teenagers first visit to anti natal clinic, who had fallen pregnant between ages 12-18 Years. While Reduction refers to any number below the reported number of teenage pregnancy reported at health facilities. Any amount below target set.
3.2.1	Direct Outcome	Increased implementation of economic empowerment programmes for women	Number of programmes implemented for women per annum	45	19	9	1	3	3	2	9	9	9	9	Absolute values New element include for this financial year as the programme for the women was not included in the previous year

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Reference	Planning Level	SDBIP	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year									Comments Baseline and Targets	
							2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16		2016/17
							Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4		Yr. 5
5	Ultimate Outcome	Reduced adverse incidents of related to food poisoning due to food premises that are not hygienic.	Number of adverse incidents reported in respect of food poisoning due to food premises that are not hygienic	Equal or less than 3	5	Equal or less than 3	Equal or less than 3	Equal or less than 3	Equal or less than 3	Equal or less than 3	Equal or less than 3	Equal or less than 3	Equal or less than 3	Equal or less than 3	Absolute value Number of food poisoning incidents reported	
5.1.1	Direct Outcome	Increased monitoring and evaluation of formal and informal food premises	-Percentage of food samples that are compliant with set standards	80%	55%	63%	60%	61%	62%	63%	67%	71%	75%	80%	Percentage Numerator is No. of food samples compliant Denominator is no of.food.samples taken x 100. 600 food samples to be taken p.a	
National Outcomes																
SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HH LIFE																
6	Ultimate Outcome	Reduced rodent infestation	Number of adverse incidents reported	less than 4	more than 14	less than 8	less than 13	less than 12	less than 10	less than 8	less than 7	less than 6	less than 5	less than 4	Absolute value adverse incidents reported are extreme consequences of infestation affecting human life e.g. rodent bites, diseases,etc.	
6.1	Intermediate Outcome	Improved food safety and hygiene standards of food premises	Percentage of premises with Certificates of Acceptability (COA)	69% with COA	61%	63%				63%	65%	67%	69%			
6.1.1	Direct Outcome	Increased implementation of Rodent Control Programme	% of households participating in the Rodent Control programme	40%	0	24%	21%	22%	23%	24%	25%	28%	30%	40%	Percentage Rodent Control programme is a programme aimed at reducing the rodent population. Numerator – household participating in the programme Denominator – total number of household	
National Outcomes																
DECENT EMPLOYMENT THROUGH INCLUSIVE ECONOMIC GROWTH																

		SDBIP														
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets	
						2012/13	2012/2013 SDBIP					2013/14	2014/15	2015/16		2016/17
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5		
7	Ultimate Outcome	Increased number of jobs created	Number of jobs created (230 person days worked = 1 Equivalent full time job(EFTJ))	903	418	0	0	0	161	162	182	101	162	Total number of jobs created		
7.1.1	Direct Outcome	Increased implementation of job creation programmes	Number of job creation programmes implemented	12	4	5	5	5	5	5	7	8	10	10		

		SDBIP														
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets	
						2012/13	2012/2013 SDBIP					2013/14	2014/15	2015/16		2016/17
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5		
EKURHULENI METRO POLICE DEPARTMENT																
National Outcomes		ALL PEOPLE IN SA ARE AND FEEL SAFE														
1	Ultimate Outcome	Contribute towards crime reduction through increased arrests of criminals	Number of criminals arrested	1200		240	60	60	60	60	240	240	240	240	Define categories of criminals	
1.1	Intermediate Outcome	Reduced the overall levels of crime including traffic and by-law violations.	Incidents of crime reported	50%	1242	20%					30%	40%	50%		10 % over the baseline Define categories of crime	
1.1.1	Direct Outcome	Reduced incidents of crime in targeted areas	% of performance targets achieve as per the crime prevention plan	100%		20%	20%				20%	20%	20%	20%	Denominator - Total number of targets detailed Numerator - Total number of targets achieved	
1.2	Intermediate Outcome	Reduced security breaches	% incidents of security breaches	50%		20%	20%				20%	20%	20%	20%	Accumulative reduction of 50 % by year 5.	
1.3	Intermediate Outcome	Improved road safety	% of road fatalities reduced	20 Reduction in fatalities		5%	Accumulative target due to seasonal nature of traffic fatalities. E.g. Easter and December holiday periods.			5% annual reduction	5%	5%	5%	5%	Number of fatalities reported for 2011/2012	

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
1.3.1	Direct Outcome	Reduced traffic violations	Number of fines issued for traffic violations	2,500,000		500,000	125,000	125,000	125,000	125,000	500,000	500,000	500,000	500,000	AARTO act expected to kick next year will impact on targets
1.4	Intermediate Outcome	Increase compliance to EMPD by-laws	Number of transgressors not repeating offense	100%		20%	20%				20%	20%	20%	20%	reduction in number of repeat offenders will indicate increasing compliance
1.4.1	Direct Outcome	Increased prosecution of EMPD by-law contravenors	Number of prosecution of by-law contravenors effected by EMPD	4000		600	150	150	150	150	600	750	850	1200	

		SDBIP														
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets	
						2012/13	2012/2013 SDBIP					2013/14	2014/15	2015/16		2016/17
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5		
DISASTER & EMERGENCY MANAGEMENT SERVICES																
National Outcomes		All people in SA are and feel safe														
1	Ultimate Outcome	Reduced impact of disasters and fires	% decrease in loss of life resulting from disasters and fire	50%	38 people lost their lives in 2010/2011 Fin year	10%	0	0	0	10%	20%	30%	40%	50%	Both the baseline and quarterly targets are absolute values. The targets are dependent on departments and entities complying with legislative requirements.	
1.1	Intermediate Outcome	Reduce loss of life, economic loss and damage to property resulting from emergencies/life threatening situations	Number of adverse incidents reported in respect of emergencies/life threatening situations	5339	1243	1121	280	560	840	281	1065	1012	961		<ul style="list-style-type: none">• Adverse incidents refer to incidents where life or property is lost due to fire or similar incidents.• The Baseline is a number of adverse incidents that was reported during 11/12.• The targets are based on a static population figure as at 10/11.	
1.1.1	Direct Outcome	Reduced fire incidents in informal settlements	% reduction of Fire incidents reported in informal settlements	5% Accumulative	30%	10%	0	0	0	10%	15%	20%	25%	30%	<p>Numerator number of incidents reported</p> <p>Denominator – the exiting baseline</p> <p>Assessment will only be done by the end of the financial year</p>	
1.1.2	Direct Outcome	Increased management efficiency of emergencies	% of compliance with the prescribed South African National Standard 10090 (speed of response)	81%	80%	81%	81% of calls received	81% of calls received	81% of calls received	81% of calls received	82%	83%	84%	85%	<p>Numerator number of call responded to within the times as prescribed by SANS 10090 standards</p> <p>Denominator – Total number of calls received</p>	
1.1.3	Direct Outcome	Increased implementation of pre-disaster risk and emergency reduction measures to prevent and mitigate consequences of disasters and emergencies	Number of pre-disaster risk and emergency reduction measures implemented	15000	2604	3000	750	750	750	750	3000	3000	3000	3000	Both the baseline and annual targets are absolute values.	

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
1.1.4	Direct Outcome	Improved institutional arrangement to enable coordinated disaster management	Review of the MDMAF to be representative of all stakeholders by target date	Jun-13	0	Jun-13	0	0	0	Jun-13	0	0	0	0	The current advisory forum does not include all stakeholders as required by the law
1.1.5	Direct Outcome	Improved readiness to respond to disasters.	% of municipal departments/entities having disaster management Plans.	100%	0	10%	0	0	0	1	30%	50%	75%	100%	Municipal departments are expected to have the required plan in terms of the law
1.1.6	Direct Outcome	Improved coordination of response and relief during disaster situations	% implementation of the Incident Management System	100%	0	100%	0	0	0	100%	100%	100%	100%	100%	Both the baseline and quarterly targets are absolute values. In order to manage the disaster the department needs the uniform system

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
TRANSPORT															
National Outcomes		Sustainable human settlements and improved quality of life													
1	Ultimate Outcome	Improved quality of life of the citizens of EMM measured by reduced travelling times and reduced travelling costs.	% increase of PT usage and Non-motorised transport.	20%							5%	10%	15%	20%	New indicator. By 2016/17 the usage of public transport and other modes except for cars must increase by 20%.
1.1	Intermediate Outcome														
1.1.1	Direct Outcome	An integrated transport system that includes all modes of transport including non-motorised.	Development of the 2013-2018 CITP.	100%	40%	60%	25%	50%	75%	100%	N/A	N/A	N/A	N/A	40% which includes 100% completion of the IRPTN ops plan, % completion of the Household Surveys and % completion of the Roads Masterplan. The CITP will be completed by Dec 2013.
1.1.2	Direct Outcome	An increased access to PT through the provision of PT infrastructure.	Number of Facilities Planned & Designed.	10 Facilities planned and designed for.	1 detail design	5 Detail designs.	zero	zero	2 detail designs	3 Detail designs	2 Facilities planned & designed.	1 Facility Planned & Designed .	1 Facility planned & designed.	1 Facility planned & designed.	
		An increased access to PT through the provision of PT infrastructure.	Number of new facilities constructed.	5 facilities to be constructed	one	0%	0	0	0		100% completion of one facility	2 New facilities constructed.	1 New Facility constructed.	1 New Facility constructed.	
1.1.3	Direct Outcome	Copletion of plans for vaious IRPTN phases	80% Completion of IRPTN Plans	100% Completion of the IRPTN plans for 4 phases	Phase 1 Operational Plan	(1) Complete Phase 1 Business Plan ; (2) Communication s & Marketing Plan (3) EIA approval for Phase 1 (4) Phase 1A Detail Design	Submit EIA application for approval for Phase 1	Appointment for Phase 1 A detail design.		Completion of the Business Plan for IRPTN Phase 1 and Communicatio ns & Marketing Strategy.	Completion of Detail Design for Phase 1A.	Complete IRPTN Phase 2 Operational Plan.	Complete IRPTN Phase 3 Operational Plan.	Complete IRPTN Phase 4 and 5 Operational Plan.	Each completed phase represents 20% of the total completion

Reference	Planning Level	SDBIP Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
1.1.4	Direct Outcome	Construction of IRPTN Infrastrcture	IRPTN Infrastructure roll-out.	56kms of IRPTN Phase 1 infrastructure.%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	25 km - Phase 1A infrastructure	11km -Phase1B infrastructure	20km - Phase 1C Ifrastructure.	
1.1.5	Direct Outcome	Operations of the IRPTN	Operationalisation of IRPTN	2 phases operational	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Phase1A	Phase1B	
1.1.6	Direct Outcome	Integration of a metro-wide bus service (Municipal and BBC)	A number of new and extended bus services.	0.2		0 5 new routes%	N/A	N/A	N/A	5 new routes%	5 new routes%	5 new routes%	5 new routes%	5 New routes%	
2	Ultimate Outcome	Increased sustainable jobs created	Number of sustainable jobs created	3000	300	500	100	250	350	500	1000	1500	2500	3000	The quarterly targets are cumulative.
2.1.1	Direct Outcome	Increased implementation of job creation projects/programme	Number of job creation programmes implemented	5	1	3	N/A	N/A	N/A	3	2	3	4	5	
2.1.2	Direct Outcome	Securing of resources from the Job fund for job creation	Rand value secured for job creation	R50m	unknown	R15m					R25m	R35m	R45m	R50m	
3	Ultimate Outcome	Reduced incidents of unlicensed drivers	Number of incidents of licensed drivers	50%									50%	0.5	Number of incidents of unlicensed drivers based on the statistics provided by relevant law enforcement agencies. The actual number of unlicensed driver is yet to be determined using data bases of relevant law enforcement authority.
3.1.1	Direct Outcome	Improve turn-around times in the booking and issuing of licenses	Average lead time in months and days.	1 month	4 Months	2	2months	2 months	2 months	2 months	45 days	30 days	30 days	14 Days	Lead time is the time it takes an applicant to obtain drivers' license. This time is calculated from the day the person apply for the drivers' license to the actual testing and issuing of license

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
ECONOMIC DEVELOPMENT															
National Outcomes		Decent employment through inclusive economic growth													
1	Ultimate Outcome	Increase in Economic Growth and Development on the EMM GDP	% increase in the EMM Gross Domestic Product Growth rate	4%	2.80%	3%	0%	0%	0%	3%	4%	4%	4%	4%	This will comprised a letter of confirmation from the IHS Global Insight to authenticate & confirm the official GDP growth rate. It should be note that GDP data is only available six months after the calender year ends, which means that the data will only indicate performance until the end of December of the previous year.
1.1	Intermediate Outcome	Increased public investment and large scale private investments through the proposals submitted	Rand value of submitted investment and development proposals actualized	R30bn	R2.9b	R6 billion	0	0	0	R6bn	R6bn	R6bn	R6bn	R6bn	This will comprise the value of development proposals submitted by developers, business & investors as approved by the Development Facilitation Committee.
1.1.1	Direct Outcome	Increased number of jos created	Number of formal & informal jobs created by the regional economy	125000	0	25000	0	0	0	25000	25000	25000	25000	25000	This will comprised a letter of confirmation from the IHS Global Insight to authenticate & confirm the official GDP growth rate. It should be note that GDP data is only available six months after the calender year ends, which means that the data will only indicate performance until the end of December of the previous year.
1.1.2	Direct Outcome	Increased development of economic clusters across sectors and metro-wide	Number of economic nodes with economic profiles	9	0	4	0	2	3	4	9	9	9	9	After the economic profile have been developed, the focus of the outer years will be on reviewing and updating those profiles.

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
1.1.3	Direct Outcome	Revitalization of the Manufacturing Sector	Development Strategy, Clustering Programmes and Projects by target dates	Annual	n/a	Mar-13	0	0	Mar-13						The primary objective is to stimulate industrial activity, efficiencies and competitiveness through: Sector Development and Support, Industrial Park Regeneration & Development, Special Economic Zone Classifications, Investment and Development Facilitation, Industrial Incubation and Local Content and Economic Infrastructure Development. Once the KPI has been achieved in 2012/13, the KPI for the outer years will focus on implementation of the strategy.
			Development of a 30 yrs Aerotropolis Business Plan and Programmes by target date	Mar-13	n/a	Mar-13	0	0	Mar-13						Once the KPI has been achieved in 2012/13, the KPI for the outer years will focus on implementation of the business plan and programmes.
1.1.4	Direct Outcome	Increased development of Industrial Skills	Number of beneficiaries of skills development programmes	2500	0	500	50	100	150	200	500	500	500	500	
1.1.5	Direct Outcome	Increase in the number of environmental friendly industrial companies	Number of industrial companies that participated in the national resource efficient cleaner production audit programme	100	0	20	0	6	6	8	20	20	20	20	
			Number of cooperative members that attended the productivity improvements workshops	3500	0	600	90	120	150	240	700	700	700	700	

Reference	Planning Level	SDBIP Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year										Comments Baseline and Targets
						2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
1.1.6	Direct Outcome	Improved Township Economies	Number of Cooperative entities provided with workshops on business and technical skills	250	77	100	0	20	40	40	150	200	250	300	Cooperatives workshops on business and technical skills core to their business
			Number of SMMEs, Cooperatives and Emerging farmers mentored	600	0	100	10	25	30	35	110	120	130	140	
			Number of Township Business Hubs developed	25	0	5	0	0	0	5	5	5	5	5	
			Number of SMMEs that participated in the Township Micro-franchising project.	700	0	100	25	25	25	25	150	150	150	150	
			Number of beneficiaries from third party business support services offered	2500	0	500	100	100	100	200	500	500	500	500	
			Number of SMMEs and Cooperatives incubated	75	0	15	2	3	5	5	15	15	15	15	
			Number of emerging farmers supported and developed	50	11	15	0	3	5	7	20	25	30	60	Agricultural Cooperatives and emerging farmers supported in Essellen park, Sizanani-Vlakkfontein, Tambokiesfontein, Slovo park
			% of overall SMMEs, Cooperative & Emerging farmers that are operational, viable & sustainable.	80%	0%	30%	0%	0%	0%	30%	40%	55%	70%	80%	This is an overall success rate target for all categories enterprises that are being supported and developed.

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
1.1.7	Direct Outcome	Increased job creation	Number of jobs created through LED projects & initiatives.	2500	0	500	50	100	150	200	500	500	500	500	
		Development and Promotion of the Tourism sector in the regional economy	Development of a 5 yrs Tourism Development Strategy and Programmes.	1	0	1	0	0	1	0	1	1	1	1	After the tourism development strategy is developed, the focus of the outer years will be on monitoring, reviewing and updating the strategy in order to inform the stakeholder consultative programme.
		Development and Promotion of the Tourism sector in the regional economy	Number of tourism products with new signage	100	0	20	5	5	5	5	20	20	20	20	
		Development and Promotion of the Tourism sector in the regional economy	Number of EMM tourism products packaged, promoted and marketed.	60	0	12	3	3	3	3	12	12	12	12	
		Development and Promotion of the Tourism sector in the regional economy	No of products tourism products graded	100	0	20	5	5	5	5	20	20	20	20	
		Development and Promotion of the Tourism sector in the regional economy	Number of Tourism PDI product owners and service providers trained and developed.	100	0	100	10	20	30	40	100	100	100	100	
1.2	Intermediate Outcome	Increase the profitability of the Springs Fresh Market	% increase in the Springs Fresh Produce Market turnover	10%	0%	2%	0%	0%	0%	2%	2%	2%	2%	2%	
1.2.1	Direct Outcome	Increase the profitability of the Springs Fresh Market	Number of New Product Suppliers/Tenants attracted to the market.	5	0	1	0	0	0	1	1	1	1	1	

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
CITY PLANNING															
National Outcomes		A responsive, accountable, effective local government system													
1	Ultimate Outcome	Improved regularization of the built environment	Number of land use management schemes implemented	6RSDFs and Uniform Land Use Management schemes	MSDF approved	1	1 approved Land Use Scheme promulgated	1 approved Land Use Scheme implemented	1 approved Land Use Scheme implemented	1 approved Land Use Scheme implemented	2	3	5	1 Land Use Scheme reviewed	Spatial Development Framework a key component of the IDP linked to Land Use Management Schemes. No. of RSDFs and finalized Uniform Land Use Management Scheme (frameworks, strategies and policies for a decent and well managed urban built environment that includes infrastructure and other essential services) regularization of the built environment
1.1	Intermediate Outcome	Increased efficiencies in the town planning enforcement of the uniform Land Use Management scheme	% of applications processed in respect of the uniform Land Use Management scheme	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	% of application of scheme, policies & strategies No. of applications received
1.1.1	Direct Outcome	Increased Finalization of land development applications.	% of legally & technically compliant land development applications finalized within EMM prescribed period	100%	75%	90%	90%	90%	90%	90%	95%	97%	100%	90%	No. of applications submitted to EMM % of applications finalized
1.1.2	Direct Outcome	Increased compliance with the applicable Land Use Scheme(s)	% Compliance with the notices issued regarding contraventions of the applicable Land Use Scheme(s)	100%	45%	65%	65%	65%	70%	70%	70%	80%	100%	80%	Total no. of notices issued % compliance with notices issued
1.1.3	Direct Outcome	Increased utilization of the MSDF aligned to guide land use application considerations for public and private investment decisions.	% Utilization of MSDF	100%	60%	100%	95%	95%	95%	95%	100%	100%	100%	100%	No. of developments submitted % investment applications complying with SDF

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
1.1.4	Direct Outcome	Improved functionality of the integrated geographic data management system	Level of functionality of geographic data management system	100%	40%	60%	5%	5%	5%	5%	80%	100%	100%	100%	% of integrated data available % of functionality of geographic data system
a. DOLOMITE															
National Outcomes		SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HH LIFE													
1.2	Intermediate Outcome	Unlock land that was previously undevelopable	Hectares of undevelopable land unlocked	27820ha	5500ha					5200ha	6200ha	7200ha	9000ha		
1.2.1	Direct Outcome	Increased Rehabilitation of reported sinkholes / hazards in Ekurhuleni	% of reported sinkholes / hazards rehabilitated	80%	60%	77%	100%	100%	50%	60%	78%	79%	80%	82%	EMM to rehabilitate known hazards / sinkholes according to SANS 1936 and subject to available funds.
b. BUILT ENVIRONMENT															
National Outcomes		SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HH LIFE													
2	Ultimate Outcome	Improved safety of the built environment	Number of adverse incidents reported as a result of the built environment	0	Not determined	0					0	0	0		Adverse incidents = injuries, loss of property, loss of life due to accidents, natural disaster within the built environment. Built environment = all building subjected to comply with the national building regulations (NBR) and the Act
2.1	Intermediate Outcome	Reduce the degradation of the built environment proactively	% of identified and verified dilapidated building and structures listed on the database actioned for improvement	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
2.1.1	Direct Outcome	Increased compliance with regulation of the built environment	% implementation of the plans governing the management of building control function and advertising signs visible from the road	90%	53%	8% (61%)	2%	2%	2%	2%	8% (69%)	11% (80%)	8% (88%)	2% (90%)	Effective and efficient law enforcement and collection of revenue of the built environment

		SDBIP													
Reference	Planning Level	Planning Statements	Indicators	5 Year Target	Actual Performance Previous Year	2012/13	2012/2013 SDBIP				2013/14	2014/15	2015/16	2016/17	Comments Baseline and Targets
						Annual Target	Q1	Q2	Q3	Q4	Yr. 2	Yr. 3	Yr. 4	Yr. 5	
BRAKPAN BUS COMPANY															
National Outcomes		A RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT													
1	Ultimate Outcome	Increased revenue generated	Rand value of revenue generated		19,549,348	19,549,348	30,858,135	7,868,824	7,097,371	8,023,115	7,868,824	33,943,949	37,338,344	41,072,178	Absolute Value
1.11	Direct Outcome	Improved operating efficiencies of the busses	% of vehicles that are operating daily	96	80	90	87	88	90	95	95	95	96	96	
			% of trips undertaken daily as per daily schedule	99	90	95	94	94	95	97	97	98	99	99	
2	Ultimate Outcome	Clean audit	Clean audit by target date	Clean Audit	Unqualified	Clean Audit	Clean Audit	Clean Audit	Clean Audit	Clean Audit	Clean Audit	Clean Audit	Clean Audit	Clean Audit	Target is for a clean audit, i.e. financially unqualified with no findings on pre-determined objectives and compliance matters.
2.1.1	Direct Outcome	Improved human resource management	Rating of Human resource management	100	70	90	90	90	90	90	90	95	95	100	Not measurable
2.1.2	Direct Outcome	Improved financial management	% adherence to financial controls	100	90	95	90	90	95	95	100	100	100	100	Not measurable
2.1.3	Direct Outcome	Improved customer and stakeholder relationship management	Number of complaints received from customer and stakeholder	5	5	6	3	4	3	3	6	6	6	6	Must be stated as less than
		Improved compliance with legislation governing BBC	Number of SCM deviations recorded	0	10	1	0	0	0	1	1	1	0	0	This is naïve ... deviations are specifically there to deal with emergencies. What if an emergency arises ... say a bus accident?
ERWAT															
National Outcomes		Environmental assets and natural resources that are well protected and continually enhanced													
1	Ultimate Outcome	Increased achievement of Green Drop status for the wastewater treatment works	Number of wastewater treatment works with Green Drop status	10	2	4	Yearly Assessment	Yearly Assessment	Yearly Assessment	Yearly Assessment	5	7	8	10	The Green Drops are not Accumulative, but based on an annual audit by DWA
1.1.1	Direct Outcome	Increased capacity of wastewater treatment works	Megalitres per day of treatment Capacity	890	New	639	636	639	639	639	650	688	740	890	

[illegible]

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EKURHULENI METROPOLITAN MUNICIPALITY

CAPITAL BUDGET PER WARD



2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST PER WARD

Department	Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Roads and Stormwater	Kaal Spruit rehabilitation	Renewal of Existing Assets	Tembisa 2	1	USDG	500,000	USDG	500,000	USDG	4,000,000
Customer Relations Management	Tembisa 2/ Winnie Mandela New Building	Renewal of Existing Assets	Tembisa 2	2	Municipal Bonds	8,000,000	Municipal Bonds	15,600,000	Other Loan Funding	3,850,000
SRAC	Construction of Drum Theatre Moses Molelekwa Art Centre	Creation of Sustainable Settlements - Social Infrastructure	Tembisa 2	2	USDG		USDG		USDG	6,000,000
Environmental Resources Management	Develop: Multi Purpose Park: Winnie Mandela	Creation of Sustainable Settlements - Social Infrastructure	Tembisa 2	3	USDG	2,000,000	USDG	3,000,000	USDG	3,000,000
Health & Social Development	Upgrade Erin Clinic	Renewal of Existing Assets	Tembisa 2	3	Municipal Bonds	-	Municipal Bonds	100,000	USDG	5,000,000
Economic Development	Implementation Poultry Project	Income Generating	Tembisa	4	Municipal Bonds	1,700,000	Municipal Bonds	2,000,000	Other Loan Funding	2,400,000
Transport	Construction of MVRA/DLTC Thembisa	Good Governance Projects	Tembisa	4	Municipal Bonds		Municipal Bonds	6,000,000	USDG	7,200,000
Economic Development	Tembisa Township Hub	Income Generating	Tembisa	5	Other Provincial Grants	700,000	Municipal Bonds		Other Loan Funding	1,000,000
Economic Development	Shared industrial Production Facilities in Tembisa & Thokoza	Income Generating	Tembisa 2	5	Other Provincial Grants	1,350,000	Municipal Bonds		Other Loan Funding	1,000,000
Water & Sanitation	Ecaleni Erf 1 Essential services	Creation of Sustainable Settlements - Physical Infrastructure	Tembisa	5	USDG		USDG		USDG	10,000,000
Customer Relations Management	Tembisa Building Upgrade	Renewal of Existing Assets	Tembisa	6	Revenue	7,000,000	Revenue	6,143,489	Revenue	1,000,000
Health & Social Development	EXTENTION & UPGRADE THCC FOR PHAPHAMA	Renewal of Existing Assets	Tembisa	6	Municipal Bonds	50,000	Municipal Bonds		Other Loan Funding	
Water & Sanitation	Tembisa: Replace water pipe Isekelo	Renewal of Existing Assets	Tembisa	8	USDG	6,485,000	USDG	1,000,000	USDG	
Water & Sanitation	Madelakufa Essential services	Creation of Sustainable Settlements - Physical Infrastructure	Tembisa	8	USDG	250,000	USDG	5,000,000	USDG	1,000,000
Environmental Resources Management	Develop: Multi Purpose Park Motsua	Creation of Sustainable Settlements - Social Infrastructure	Tembisa	9	USDG	2,000,000	USDG	-	USDG	-
SRAC	Rehabilitation of Thami Mnyele Cultural Park	Renewal of Existing Assets	Tembisa 2	9	Municipal Bonds		Municipal Bonds	10,000,000	USDG	14,500,000
Water & Sanitation	Tembisa: Building new & upg Depots (N Region)	Renewal of Existing Assets	Tembisa	9	USDG	8,100,000	USDG	2,200,000	USDG	
Health & Social Development	Upgrade Esangweni Clinic	Renewal of Existing Assets	Tembisa	10	Municipal Bonds	1,800,000	USDG	11,000,000	USDG	12,000,000
Roads and Stormwater	Esangweni Pedestrian facilities/bridge	Creation of Sustainable Settlements - Physical Infrastructure	Tembisa	10	USDG	500,000	USDG	6,000,000	USDG	5,000,000
Water & Sanitation	Phomolong: Augment supply pipeline to Phomolong and	Renewal of Existing Assets	Edenvale	12	Municipal Bonds	4,000,000	USDG	5,000,000	USDG	-
Roads and Stormwater	Tembisa Depot Upgrading	Renewal of Existing Assets	Tembisa	14	Municipal Bonds	500,000	Municipal Bonds	8,000,000	Other Loan Funding	10,000,000
Water & Sanitation	Tembisa: New water pressure tower (MIG)	Creation of Sustainable Settlements - Physical Infrastructure	Tembisa	14	USDG	3,000,000	USDG	1,000,000	USDG	1,000,000

2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST PER WARD

Department	Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Disaster & Emergency Management Services	Const Fire Station/House Albertina Sisulu Corridor	Creation of Sustainable Settlements - Social Infrastructure	Kempton Park	15	Municipal Bonds		Municipal Bonds	2,000,000	Other Loan Funding	5,000,000
Roads and Stormwater	Quinine Rd Stormwater System	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	15	Developer's contributions	2,000,000	Developer's contributions	4,000,000	Developer's contributions	4,000,000
EMPD	Const Precinct Edleen	Creation of Sustainable Settlements - Social Infrastructure	Kempton Park	16	Municipal Bonds	1,000,000	Municipal Bonds	5,000,000	Other Loan Funding	6,000,000
Health & Social Development	EXT & UPGRADE KEMPTON PARK CLINIC	Renewal of Existing Assets	Kempton Park	16	Municipal Bonds	50,000	Municipal Bonds	100,000	USDG	7,750,000
Real Estate	Modernisation Replacement of the Lift Systems KEMPTON PARK	Renewal of Existing Assets	Kempton Park	16	Municipal Bonds	750,000	Municipal Bonds		Other Loan Funding	
Roads and Stormwater	Soutpansberg Drive Intersect Upgrading	Renewal of Existing Assets	Kempton Park	16	Municipal Bonds		USDG	-	USDG	400,000
Disaster & Emergency Management Services	Establish Radio Technical Workshop	Good Governance Projects	Kempton Park	17	Municipal Bonds		Municipal Bonds		Other Loan Funding	2,800,000
Disaster & Emergency Management Services	Establishment DMC Regional Office	Good Governance Projects	Kempton Park	17	Revenue	200,000	Revenue		Revenue	
Health & Social Development	EXT & UPGRADE SPARTAN	Renewal of Existing Assets	Kempton Park	17	Municipal Bonds	-	Municipal Bonds	100,000	USDG	5,000,000
Roads and Stormwater	Gladiator Stormwater System Implement	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	17	Developer's contributions	500,000	Developer's contributions	1,000,000	Developer's contributions	3,000,000
Roads and Stormwater	Kempton Park Depot	Renewal of Existing Assets	Kempton Park	17	Municipal Bonds	5,000,000	Municipal Bonds	1,500,000	Other Loan Funding	
Roads and Stormwater	Elandsfontein, SW Implementation (North)	Renewal of Existing Assets	Kempton Park	17	USDG	1,000,000	USDG	2,500,000	USDG	1,000,000
Roads and Stormwater	Croydon Bulk SW System	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	17	USDG	1,000,000	USDG		USDG	
Roads and Stormwater	Aerotropolis: Rhodesfield road network	Income Generating	Kempton Park	17	Municipal Bonds	5,000,000	Municipal Bonds	12,000,000	Other Loan Funding	24,000,000
Roads and Stormwater	Bergivier Drive: Reconstruction & widening	Renewal of Existing Assets	Kempton Park	17	Municipal Bonds		Municipal Bonds	500,000	USDG	2,000,000
Water & Sanitation	Kempton Park: Upgrade depot building	Renewal of Existing Assets	Kempton Park	17	Municipal Bonds	2,500,000	Municipal Bonds	1,500,000	Other Loan Funding	500,000
Water & Sanitation	Blaauwpan: relocate the gravity sewer pipeline	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	17	Municipal Bonds	2,400,000	Municipal Bonds	600,000	Other Loan Funding	
Real Estate	Modernisation Replacement of the Lift Systems at the EDENVALE	Renewal of Existing Assets	Edenvale	18	Municipal Bonds	750,000	Municipal Bonds		Other Loan Funding	
Roads and Stormwater	Isandovale, Erosion Protection Impl (North)	Renewal of Existing Assets	Edenvale	18	USDG	200,000	USDG	100,000	USDG	100,000
Roads and Stormwater	Harmelia / Buurendal SW System Implementation	Creation of Sustainable Settlements - Physical Infrastructure	Edenvale	18	Municipal Bonds	5,000,000	Municipal Bonds	500,000	Other Loan Funding	500,000
Water & Sanitation	Edenvale: Illiondale Outfall sewer	Renewal of Existing Assets	Edenvale	18	Municipal Bonds	12,172,200	Municipal Bonds	500,000	Other Loan Funding	
Health & Social Development	EXT & UPGRADE EDENVALE CLINIC	Renewal of Existing Assets	Edenvale	19	USDG	-	USDG	-	USDG	3,500,000

2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST PER WARD

Department	Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Disaster & Emergency Management Services	Establishment of Corporate Disaster Management Centre	Good Governance Projects	Germiston	20	Municipal Bonds		Municipal Bonds	5,000,000	Other Loan Funding	7,344,920
Disaster & Emergency Management Services	Refurbishment Community Safety HQ	Renewal of Existing Assets	Edenvale	20	Revenue	50,000	Revenue	70,000	Revenue	200,000
Disaster & Emergency Management Services	Upgrade Communication Switch to include Dispatching Operator	Renewal of Existing Assets	Germiston	20	Municipal Bonds		Municipal Bonds	1,300,000	Other Loan Funding	1,000,000
EMPD	Const EMPD Specialised Unit Offices	Good Governance Projects	Edenvale	20	Municipal Bonds	1,000,000	Municipal Bonds	4,000,000	Other Loan Funding	5,000,000
Roads and Stormwater	Bedfordview, Geometric Rd Improvement	Renewal of Existing Assets	Edenvale	20	USDG	5,000,000	USDG	2,000,000	USDG	100,000
Roads and Stormwater	Bedfordview Stormwater Protection	Renewal of Existing Assets	Edenvale	20	USDG	14,500,000	USDG	4,000,000	USDG	4,000,000
Roads and Stormwater	Kraft Barbara Road Intersection Upgrade	Renewal of Existing Assets	Germiston	21	Municipal Bonds		Municipal Bonds	250,000	USDG	1,000,000
Roads and Stormwater	Trichardt's Rd from North Rand to Impala Park	Income Generating	Boksburg	22	Municipal Bonds		Municipal Bonds	500,000	USDG	3,000,000
Roads and Stormwater	Ravenswood Rd Construction (Future)	Creation of Sustainable Settlements - Physical Infrastructure	Boksburg	22	Municipal Bonds		Municipal Bonds		USDG	200,000
Roads and Stormwater	Atlasville Spruit flood management	Renewal of Existing Assets	Kempton Park	23	USDG	10,000,000	USDG	5,000,000	USDG	3,000,000
Roads and Stormwater	Impala Park Stormwater System Northrop Rd etc	Renewal of Existing Assets	Kempton Park	23	USDG	2,800,000	USDG	2,000,000	USDG	
Water & Sanitation	Pomona: Upgrade water A.H. Atlas rd	Renewal of Existing Assets	Kempton Park	23	USDG	2,500,000	USDG		USDG	
Water & Sanitation	Ne District: Emergency Equipment At P/S	Technical Equipment	Benoni	23	Revenue	300,000	Revenue	1,000,000	Revenue	1,000,000
Health & Social Development	NEW CLINIC CHIEF A LUTHULI EXTENSION WARD 24 LEVEL 2	Creation of Sustainable Settlements - Social Infrastructure	Benoni	24	Municipal Bonds	300,000	Municipal Bonds	100,000	USDG	10,000,000
Roads and Stormwater	Monument Road	Income Generating	Kempton Park	24	Municipal Bonds		Municipal Bonds	500,000	USDG	4,000,000
Roads and Stormwater	East Putfontein, Upgr of First Road	Renewal of Existing Assets	Benoni	24	USDG	4,000,000	USDG	3,000,000	USDG	3,000,000
EMPD	Establishment of Equestrian Unit	Good Governance Projects	Kempton Park	25	Municipal Bonds	400,000	Municipal Bonds	60,000	Other Loan Funding	60,000
Water & Sanitation	Kempton Park / Bapsfontein: Geesteveld Water	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	25	Other National Grants		Municipal Bonds	-	Other Loan Funding	582,545
Health & Social Development	Extension & Upgrade BARCELONA CLINIC	Renewal of Existing Assets	Etswatwa	26	Municipal Bonds	-	Municipal Bonds	50,000	USDG	4,000,000
Environmental Resources Management	Develop: Bunny Park	Creation of Sustainable Settlements - Social Infrastructure	Benoni	27	USDG	2,000,000	USDG	500,000	USDG	1,000,000
Roads and Stormwater	Upgrade of O'Reilly Merry Street	Renewal of Existing Assets	Benoni	27	USDG	1,000,000	USDG	3,000,000	USDG	5,000,000
Roads and Stormwater	East: Benoni, Const of S W Outfall Rynfield	Creation of Sustainable Settlements - Physical Infrastructure	Benoni	27	USDG	4,000,000	USDG	8,000,000	USDG	5,000,000

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Roads and Stormwater	Pretoria Road Upgrading	Renewal of Existing Assets	Benoni	27	USDG	3,500,000	USDG	6,000,000	USDG	7,000,000
Roads and Stormwater	East: Contruction of Stormwater Outfall Sandpan Areas	Creation of Sustainable Settlements - Physical Infrastructure	Benoni	27	USDG	500,000	USDG	5,000,000	USDG	7,000,000
Water & Sanitation	Benoni: Extension of Rynfield w&s network	Creation of Sustainable Settlements - Physical Infrastructure	Benoni	27	Municipal Bonds	7,000,000	USDG	19,200,000	USDG	100,000
Real Estate	Modernisation Replacement of the Lift Systems at the BENONI	Renewal of Existing Assets	Benoni	28	Municipal Bonds	1,800,000	Municipal Bonds		Other Loan Funding	
Roads and Stormwater	Styx Road Improvements	Renewal of Existing Assets	Benoni	29	USDG	3,000,000	USDG	500,000	USDG	
SRAC	Rehabilitation of Wattville stadium	Renewal of Existing Assets	Benoni	30	USDG	5,000,000	USDG		USDG	
SRAC	OR Tambo Precinct Narrative Centre	Creation of Sustainable Settlements - Social Infrastructure	Benoni	30	Other Provincial Grants	20,000,000	Other Provincial Grants		Other Provincial Grants	
Water & Sanitation	Wattville erf 3130 Essential services	Creation of Sustainable Settlements - Physical Infrastructure	Benoni	30	USDG		USDG	100,000	USDG	1,000,000
EMPD	Refurbishment of EMPD Headquarters	Good Governance Projects	Boksburg	31	Municipal Bonds	1,000,000	Municipal Bonds	1,000,000	Other Loan Funding	-
Roads and Stormwater	East: Leachville Roads & Stormwater	Creation of Sustainable Settlements - Physical Infrastructure	Brakpan	31	USDG	1,000,000	USDG		USDG	
Waste Management	Cell and storm water - Rooikraal	Creation of Sustainable Settlements - Physical Infrastructure	Brakpan	31	Municipal Bonds	7,000,000	USDG	-	USDG	-
Waste Management	Rehabilitation of the closed Brakpan landfill site	Creation of Sustainable Settlements - Physical Infrastructure	Brakpan	31	USDG	1,000,000	USDG	8,000,000	USDG	5,000,000
Water & Sanitation	Construct new r&p;pumpst: Dalpark X13	Creation of Sustainable Settlements - Physical Infrastructure	Brakpan	31	USDG	3,500,000	USDG	2,500,000	USDG	
Environmental Resources Management	Rehabilitation of the Boksburg Lake	Renewal of Existing Assets	Boksburg	32	Municipal Bonds	1,300,000	Municipal Bonds	2,500,000	Other Loan Funding	
Environmental Resources Management	Bokkie Park	Creation of Sustainable Settlements - Social Infrastructure	Boksburg	32	Municipal Bonds	2,500,000	Municipal Bonds	1,000,000	USDG	
Environmental Resources Management	Develop: Boksburg lake	Creation of Sustainable Settlements - Physical Infrastructure	Boksburg	32	Municipal Bonds	-	Municipal Bonds	1,000,000	USDG	1,500,000
Roads and Stormwater	Silt & rubbish trap: Boksburg lake	Creation of Sustainable Settlements - Physical Infrastructure	Boksburg	32	Municipal Bonds	1,500,000	Municipal Bonds	8,000,000	Other Loan Funding	
Water & Sanitation	Upgrade training venue at Boksburg water depot	Renewal of Existing Assets	Boksburg	32	Municipal Bonds	100,000	USDG		USDG	
Health & Social Development	New Dukatole Clinic	Creation of Sustainable Settlements - Social Infrastructure	Germiston	35	Municipal Bonds	100,000	Municipal Bonds	1,000,000	Other Loan Funding	4,000,000
Transport	Upgrading Germiston Station Taxi Rank	Renewal of Existing Assets	Germiston	35	USDG	10,500,000	USDG	5,000,000	USDG	25,000,000
Water & Sanitation	Dukathole (Germiston Ext 8)	Creation of Sustainable Settlements - Physical Infrastructure	Germiston	35	USDG	-	USDG	850,000	USDG	5,000,000
Disaster & Emergency Management Services	Const Fire Station/House Germiston Central	Creation of Sustainable Settlements - Social Infrastructure	Germiston	36	Municipal Bonds	1,000,000	Municipal Bonds	6,000,000	Other Loan Funding	15,000,000

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Environmental Resources Management	Germiston Lake	Creation of Sustainable Settlements - Physical Infrastructure	Germiston	36	USDG	1,000,000	USDG	1,500,000	USDG	2,000,000
Environmental Resources Management	Alberton Dam	Creation of Sustainable Settlements - Physical Infrastructure	Alberton	36	USDG	400,000	USDG		USDG	2,000,000
Financial Services	CPO/Germiston Stores	Good Governance Projects	Germiston	36	Municipal Bonds	14,500,000	Municipal Bonds	2,000,000	Other Loan Funding	
Legislature	Ward councillors accomodation	Renewal of Existing Assets	Germiston	36	Revenue	4,900,000	Revenue	-	Revenue	-
Real Estate	Germiston Precinct Building	Renewal of Existing Assets	Germiston	36	USDG	64,000,000	USDG	36,000,000	USDG	34,000,000
Roads and Stormwater	SW Upgrade Nasmith Rd, Driehoek	Renewal of Existing Assets	Germiston	36	USDG	300,000	USDG		USDG	
SRAC	Germiston Theatre	Creation of Sustainable Settlements - Social Infrastructure	Germiston	36	USDG	20,000,000	USDG		USDG	
Transport	Bus Ticket System	Income Generating	Germiston	36	Municipal Bonds	5,000,000	Municipal Bonds		Other Loan Funding	
Waste Management	Develop Simmer & Jack Waste site	Creation of Sustainable Settlements - Physical Infrastructure	Germiston	36	USDG	700,000	USDG	5,000,000	USDG	15,000,000
Water & Sanitation	Germiston: Supply To Russel Rd Reservoir	Creation of Sustainable Settlements - Physical Infrastructure	Germiston	36	Municipal Bonds	500,000	USDG		USDG	
Internal Audit	Upgrade of Office building	Renewal of Existing Assets	Alberton	37	Municipal Bonds	40,000	Municipal Bonds	26,000	Other Loan Funding	30,000
Roads and Stormwater	St Austell Stormwater Drainage	Creation of Sustainable Settlements - Physical Infrastructure	Alberton	37	USDG	1,300,000	USDG		USDG	
Waste Management	Renewal of Transfer Station in Alberton	Renewal of Existing Assets	Alberton	37	Municipal Bonds	27,000,000	Municipal Bonds	-	Other Loan Funding	-
Environmental Resources Management	Develop: Kromvlei Cemetery - phase 2	Creation of Sustainable Settlements - Social Infrastructure	Alberton	38	USDG	1,000,000	USDG	1,000,000	USDG	2,000,000
Environmental Resources Management	Rehabilitation of Weideman Dams	Renewal of Existing Assets	Germiston	39	USDG	500,000	USDG	2,000,000	USDG	1,000,000
Roads and Stormwater	De-silting Elsburg dam	Renewal of Existing Assets	Germiston	39	Municipal Bonds	200,000	Municipal Bonds	1,500,000	Other Loan Funding	
Water & Sanitation	Germiston: Elimination of Klippoortjie s pump s	Cost Reduction	Germiston	39	Municipal Bonds	9,200,000	USDG	500,000	USDG	
Environmental Resources Management	Community Park Roodekop	Creation of Sustainable Settlements - Social Infrastructure	Katlehong	40	USDG	500,000	USDG	1,500,000	USDG	1,500,000
SRAC	Rehabilitation of Katlehong Swimming Pool	Renewal of Existing Assets	Katlehong	40	USDG	2,500,000	USDG		USDG	
Water & Sanitation	Alberton: Install new OF Huntersfield	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong	40	USDG	500,000	USDG	5,000,000	USDG	15,000,000

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Health & Social Development	BUHLE PARK	Creation of Sustainable Settlements - Social Infrastructure	Germiston	41	Municipal Bonds		Municipal Bonds		Other Loan Funding	300,000
Roads and Stormwater	Roads & Stormwater Rondebult/Buhlepark	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong	41	USDG	500,000	USDG	1,500,000	USDG	1,700,000
Roads and Stormwater	Reconstruction of Niemann Road	Renewal of Existing Assets	Germiston	41	Municipal Bonds	1,000,000	Municipal Bonds	5,000,000	Other Loan Funding	
Health & Social Development	New Reiger Park X5 Clinic	Creation of Sustainable Settlements - Social Infrastructure	Boksburg	42	Municipal Bonds	10,000,000	USDG	7,850,000	USDG	100,000
Transport	Ramaphosa Taxi Rank	Creation of Sustainable Settlements - Physical Infrastructure	Boksburg	42	USDG	4,000,000	USDG	4,500,000	USDG	10,000,000
Roads and Stormwater	Doubling Barry Marais Rd	Creation of Sustainable Settlements - Physical Infrastructure	Vosloorus	43	USDG	250,000	USDG	1,500,000	USDG	8,000,000
SRAC	Chris Hani Museum	Creation of Sustainable Settlements - Social Infrastructure	Boksburg	43	USDG	3,000,000	USDG	1,000,000	USDG	500,000
SRAC	Rehabilitation of the Boksburg stadium	Renewal of Existing Assets	Boksburg	43	USDG	3,000,000	USDG	1,200,000	USDG	
SRAC	Chris Hani Memorial	Creation of Sustainable Settlements - Social Infrastructure	Germiston	43	USDG	7,500,000	USDG		USDG	
Water & Sanitation	Bulk supply for new water supply (Dawn Park)	Creation of Sustainable Settlements - Physical Infrastructure	Vosloorus	43	USDG	2,000,000	USDG		USDG	
Water & Sanitation	Replace and repair O/S Dawn Park	Renewal of Existing Assets	Vosloorus	43	USDG	2,200,000	USDG		USDG	
Health & Social Development	EXT& UPGRADE TSWELOPELE CLINIC(ADD LEVEL 2)	Renewal of Existing Assets	Vosloorus	44	Municipal Bonds	2,000,000	USDG	9,000,000	USDG	11,600,000
Roads and Stormwater	South:N3,Const pedes brid btw Map & Voslo	Creation of Sustainable Settlements - Physical Infrastructure	Vosloorus	44	USDG	250,000	USDG	1,000,000	USDG	4,000,000
Water & Sanitation	Upgrade Outfall Sewers in Vosloorus C/F	Renewal of Existing Assets	Vosloorus	44	USDG	8,000,000	USDG	500,000	USDG	-
Environmental Resources Management	Multipurpose Park Villa Liza	Creation of Sustainable Settlements - Social Infrastructure	Vosloorus	45	USDG	500,000	USDG	1,000,000	USDG	1,453,000
Health & Social Development	VILLA LIZA	Creation of Sustainable Settlements - Social Infrastructure	Vosloorus	45	Municipal Bonds	1,000,000	Municipal Bonds	8,000,000	USDG	12,000,000
SRAC	Construction of a Multi-purpose center in Vosloorus	Creation of Sustainable Settlements - Social Infrastructure	Vosloorus	45	USDG	400,000	USDG	6,000,000	USDG	9,000,000
SRAC	Upgrading of Vosloorus Stadium	Renewal of Existing Assets	Vosloorus	45	Municipal Bonds	4,000,000	Municipal Bonds	-	Other Loan Funding	
Transport	New Vosloorus Hospital Taxi Rank	Creation of Sustainable Settlements - Physical Infrastructure	Vosloorus	45	USDG	1,000,000	USDG	5,000,000	USDG	10,000,000
Environmental Resources Management	Develop: Nyoni Park	Creation of Sustainable Settlements - Social Infrastructure	Vosloorus	47	USDG	2,190,000	USDG		USDG	
Health & Social Development	New TSietsi Clinic Phomolong South	Creation of Sustainable Settlements - Social Infrastructure	Katlehong 2	49	Municipal Bonds		Municipal Bonds	390,000	USDG	4,000,000
Health & Social Development	Upgrade Motsamai Clinic	Renewal of Existing Assets	Katlehong	50	Municipal Bonds	2,000,000	USDG	11,000,000	USDG	9,250,000

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Health & Social Development	New Tamaho Clinic	Creation of Sustainable Settlements - Social Infrastructure	Katlehong	51	Municipal Bonds	12,950,000	Municipal Bonds	6,600,000	USDG	100,000
Customer Relations Management	Katlehong Building Upgrade	Renewal of Existing Assets	Katlehong	52	Revenue	1,000,000	Revenue	-	Revenue	-
Disaster & Emergency Management Services	Const Fire Station/House Thokoza	Creation of Sustainable Settlements - Social Infrastructure	Tokoza	52	Municipal Bonds		Municipal Bonds	2,000,000	Other Loan Funding	5,000,000
Environmental Resources Management	Development and Upgrading Community Environmental	Renewal of Existing Assets	Katlehong	53	Municipal Bonds		Municipal Bonds	500,000	Other Loan Funding	1,500,000
Health & Social Development	GREENFIELDS PAVING	Good Governance Projects	Tokoza	53	Municipal Bonds	250,000	Municipal Bonds		Other Loan Funding	
Roads and Stormwater	South:JG Strydom Road, Construct Road	Creation of Sustainable Settlements - Physical Infrastructure	Boksburg	53	Municipal Bonds		USDG		USDG	3,500,000
SRAC	Construction of a new swimming pool in Eden Park	Creation of Sustainable Settlements - Social Infrastructure	Tokoza	53	USDG	500,000	USDG	6,000,000	USDG	6,000,000
EMPD	Const Precinct Stations Tokoza	Creation of Sustainable Settlements - Social Infrastructure	Tokoza	54	USDG	8,000,000	USDG	9,000,000	USDG	
Transport	Establish MVRA/DLTC Katlehong	Good Governance Projects	Katlehong	55	USDG	6,000,000	USDG	7,200,000	USDG	7,200,000
Economic Development	Thokoza Fabrication Laboratory	Income Generating	Tokoza	56	Other Provincial Grants		Municipal Bonds		Other Loan Funding	1,000,000
Roads and Stormwater	Stormwater Upgrading Thintwa	Renewal of Existing Assets	Tokoza	56	USDG	1,000,000	USDG	4,600,000	USDG	2,500,000
Health & Social Development	EXT& UPGRADE PHOLA PARK CLINIC	Renewal of Existing Assets	Tokoza	57	Municipal Bonds	-	Municipal Bonds	100,000	USDG	1,500,000
Roads and Stormwater	Phola Park Roads and SW	Creation of Sustainable Settlements - Physical Infrastructure	Tokoza	57	USDG	500,000	USDG	1,500,000	USDG	1,700,000
Health & Social Development	PALM RIDGE	Creation of Sustainable Settlements - Social Infrastructure	Katlehong 2	58	Municipal Bonds	4,000,000	USDG	12,000,000	USDG	5,450,000
Transport	Phuthaditjaba Taxi Rank (Tokoza)	Creation of Sustainable Settlements - Physical Infrastructure	Tokoza	58	USDG	1,000,000	USDG	5,000,000	USDG	10,000,000
Roads and Stormwater	Install SW in Palm Ridge	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong 2	61	USDG	2,500,000	USDG	2,500,000	USDG	2,500,000
SRAC	Construction of a Zonkizizwe Multi-purpose center	Creation of Sustainable Settlements - Social Infrastructure	Katlehong	61	USDG	3,000,000	USDG	9,000,000	USDG	5,000,000
Transport	Palm Ridge Taxi Rank	Creation of Sustainable Settlements - Physical Infrastructure	Tokoza	61	USDG	1,000,000	USDG	5,000,000	USDG	10,000,000
Water & Sanitation	Zonkizizwe Proper Ext 1 & 2 Sanitation System	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong 2	61	Municipal Bonds	-	Municipal Bonds	100,000	USDG	
Water & Sanitation	Palm Ridge Phases 5 & 6 Bulk & Essential Services	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong 2	61	USDG	53,105,000	USDG	106,200,000	USDG	40,817,455
Disaster & Emergency Management Services	Const Fire Station/House Zonkezizwe	Creation of Sustainable Settlements - Social Infrastructure	Katlehong 2	62	Municipal Bonds	18,200,000	USDG		USDG	
SRAC	Construction:New Library: Vosloorus	Creation of Sustainable Settlements - Social Infrastructure	Vosloorus	63	Municipal Bonds	-	Municipal Bonds	500,000	USDG	7,000,000

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Waste Management	Cell development - Platkop	Creation of Sustainable Settlements - Physical Infrastructure	Vosloorus	64	USDG	500,000	USDG	5,000,000	USDG	10,000,000
Health & Social Development	EXT & UPGRADE EMAPHUPENI CLINIC	Renewal of Existing Assets	Etwatwa	65	Municipal Bonds	10,000	Municipal Bonds		Other Loan Funding	
SRAC	Construction: New Library Etwatwa	Creation of Sustainable Settlements - Social Infrastructure	Etwatwa	65	USDG	500,000	USDG	10,000,000	USDG	12,000,000
Water & Sanitation	Etwatwa Ext 36 Toilet Structures	Creation of Sustainable Settlements - Physical Infrastructure	Etwatwa	65	USDG		Municipal Bonds	500,000	USDG	1,000,000
Environmental Resources Management	Development and Upgrading Community Environmental	Renewal of Existing Assets	Etwatwa	67	Revenue		Municipal Bonds	250,000	Other Loan Funding	-
Environmental Resources Management	Development and Upgrading Community Environmental	Renewal of Existing Assets	Etwatwa	67	Municipal Bonds	1,000,000	Municipal Bonds	500,000	Other Loan Funding	500,000
Environmental Resources Management	Develop: Blesbokspruit for tourism	Income Generating	Etwatwa	67	Municipal Bonds	1,870,000	Municipal Bonds	1,600,000	USDG	
Health & Social Development	EXT& UPGRADE JOY CLINIC	Renewal of Existing Assets	Etwatwa	67	Municipal Bonds	12,000,000	USDG	6,900,000	USDG	100,000
Water & Sanitation	Water and Sewer Retic. Welgedacht	Creation of Sustainable Settlements - Physical Infrastructure	Springs	67	Municipal Bonds	1,000,000	USDG	2,500,000	USDG	5,000,000
Water & Sanitation	Etwatwa Ext 35 Essential Services	Creation of Sustainable Settlements - Physical Infrastructure	Etwatwa	67	USDG	3,000,000	USDG	12,000,000	USDG	2,000,000
Health & Social Development	EXT & UPGRADE DAVEYTON EXT. CLINIC (Chris Hani	Renewal of Existing Assets	Daveyton	68	Municipal Bonds	450,000	Municipal Bonds	50,000	Other Loan Funding	
Water & Sanitation	Daveyton: Rehabilitate 450dia steel pipe	Renewal of Existing Assets	Daveyton	68	USDG	100,000	USDG		USDG	
Roads and Stormwater	East: Kheswa Stormwater Daveyton	Renewal of Existing Assets	Daveyton	69	USDG	1,000,000	USDG		USDG	
Customer Relations Management	Daveyton Building Upgrade	Renewal of Existing Assets	Daveyton	70	Revenue	4,100,000	Revenue	-	Revenue	-
Economic Development	Tamboekiesfontein Infrastructure	Income Generating	Kempton Park	71	Municipal Bonds	3,500,000	Municipal Bonds	4,200,000	Other Loan Funding	5,040,000
Environmental Resources Management	Payneville Ext 3 rehabilitation	Creation of Sustainable Settlements - Physical Infrastructure	Springs	72	Municipal Bonds	500,000	USDG	3,000,000	USDG	2,500,000
Roads and Stormwater	East: Construction of Roads & Stormwater Payneville & Slovo	Creation of Sustainable Settlements - Physical Infrastructure	Springs	72	USDG	3,000,000	USDG		USDG	
Environmental Resources Management	Rehabilitation of the Brakpan Dam	Renewal of Existing Assets	Brakpan	73	Municipal Bonds	800,000	Municipal Bonds		Other Loan Funding	
Waste Management	Development Weltevreden Waste Site	Creation of Sustainable Settlements - Physical Infrastructure	Brakpan	73	USDG	500,000	USDG	7,000,000	USDG	-
Health & Social Development	New Clinic Lindelani X9	Creation of Sustainable Settlements - Social Infrastructure	Tsakane	74	Municipal Bonds		Municipal Bonds	100,000	USDG	950,000
Roads and Stormwater	East:Brakpan, Const of Farghurson Road	Creation of Sustainable Settlements - Physical Infrastructure	Brakpan	74	USDG	2,000,000	USDG		USDG	

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Roads and Stormwater	Sonneveld Stormwater Upgrading	Renewal of Existing Assets	Brakpan	74	USDG	500,000	USDG	1,000,000	USDG	
Water & Sanitation	Brakpan: Upgrade feeder Rand Collieries	Renewal of Existing Assets	Brakpan	74	Municipal Bonds	9,000,000	Municipal Bonds	200,000	Other Loan Funding	
Water & Sanitation	Brakpan: New and upgrading supply pipework	Creation of Sustainable Settlements - Physical Infrastructure	Brakpan	74	Municipal Bonds	8,000,000	Municipal Bonds	7,000,000	Other Loan Funding	
Economic Development	Fencing Wholesale Centre	Renewal of Existing Assets	Springs	75	Municipal Bonds	200,000	Municipal Bonds	200,000	Other Loan Funding	200,000
Economic Development	Refurbishment of Fresh Produce Market	Renewal of Existing Assets	Springs	75	Municipal Bonds	15,000,000	Municipal Bonds	10,000,000	Other Loan Funding	10,000,000
Environmental Resources Management	Develop: President Regional Park	Creation of Sustainable Settlements - Social Infrastructure	Springs	75	USDG	60,000	USDG	1,000,000	USDG	100,000
Health & Social Development	NEW FIRST AVE CLINIC LEVEL 2	Creation of Sustainable Settlements - Social Infrastructure	Springs	75	Municipal Bonds	200,000	Municipal Bonds		Other Loan Funding	
Real Estate	Replace lifts in the springs civic centre	Renewal of Existing Assets	Springs	75	Municipal Bonds	700,000	Municipal Bonds		Other Loan Funding	
Real Estate	Modernisation Replacement of the Lift Systems at the SPRINGS	Renewal of Existing Assets	Springs	75	Municipal Bonds	1,600,000	Municipal Bonds		Other Loan Funding	
Real Estate	Modernisation Replacement of the Lift Systems at the SPRINGS	Renewal of Existing Assets	Springs	75	Municipal Bonds	700,000	Municipal Bonds		Other Loan Funding	
Roads and Stormwater	Rehabilitate Dam Spillways	Renewal of Existing Assets	Brakpan	75	USDG	500,000	USDG	3,000,000	USDG	3,000,000
Water & Sanitation	Springs: Augment Water	Renewal of Existing Assets	Springs	75	Municipal Bonds	100,000	USDG	1,000,000	USDG	2,000,000
Waste Management	Cell Development - Rietfontein	Creation of Sustainable Settlements - Physical Infrastructure	Kwa-Thema	76	Municipal Bonds	8,000,000	USDG	6,700,000	USDG	15,000,000
Water & Sanitation	Brakpan: Replace outfall sewer Casseldale	Renewal of Existing Assets	Springs	76	Municipal Bonds	5,000,000	USDG		USDG	
Water & Sanitation	South Eastern Outfall Sewer - Springs	Creation of Sustainable Settlements - Physical Infrastructure	Springs	76	Municipal Bonds	6,000,000	Municipal Bonds	1,200,000	Other Loan Funding	
Disaster & Emergency Management Services	Const Fire Station/House Kwa-Thema	Creation of Sustainable Settlements - Social Infrastructure	Kwa-Thema	77	Municipal Bonds	5,000,000	USDG	15,000,000	USDG	
EMPD	Training Academy Kwa-Thema	Good Governance Projects	Kwa-Thema	77	Municipal Bonds	500,000	Municipal Bonds	600,000	Other Loan Funding	600,000
Health & Social Development	Extension & upgrade Seloape Thema Clinic	Renewal of Existing Assets	Kwa-Thema	77	Municipal Bonds	-	Municipal Bonds	100,000	Other Loan Funding	4,000,000
SRAC	Upgrading of the Kwa-thema stadium	Renewal of Existing Assets	Kwa-Thema	78	Municipal Bonds	3,000,000	USDG	3,000,000	USDG	
Health & Social Development	Extension & upgrade CLINIC WHITE CITY	Renewal of Existing Assets	Kwa-Thema	79	Municipal Bonds	13,150,000	Municipal Bonds	4,350,000	Other Loan Funding	100,000
Water & Sanitation	Duduza Ext 4 (on Hold)	Creation of Sustainable Settlements - Physical Infrastructure	Duduza	79	Municipal Bonds		Municipal Bonds		USDG	100,000
Roads and Stormwater	East Duduza, Plan Link Rd K136 & Rd 1894	Creation of Sustainable Settlements - Physical Infrastructure	Kwa-Thema	81	USDG	5,000,000	USDG		USDG	

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Water & Sanitation	Langaville: Upgrade water and sewer network	Renewal of Existing Assets	Kwa-Thema	81	Municipal Bonds	1,400,000	Municipal Bonds		USDG	
Water & Sanitation	Nigel: Upgrade/Eliminate Rockville pumpst	Cost Reduction	Kwa-Thema	81	USDG	1,000,000	USDG	5,000,000	USDG	8,000,000
Health & Social Development	MEDICAL WASTE STORAGE FACILITIES	Creation of Sustainable Settlements - Social Infrastructure	Tsakane	82	Municipal Bonds	2,650,000	Municipal Bonds	500,000	USDG	1,000,000
SRAC	Construction of a Softball Field & Golf driving range in Tsakane	Creation of Sustainable Settlements - Social Infrastructure	Tsakane	82	Municipal Bonds	3,000,000	Municipal Bonds	2,000,000	USDG	
SRAC	Rehabilitation of Duduza stadium	Renewal of Existing Assets	Duduza	84	USDG	5,500,000	USDG		USDG	
Water & Sanitation	Tsakane: Upgrade Xhosa / Zulu water P/S	Renewal of Existing Assets	Duduza	84	USDG	8,000,000	USDG	18,000,000	USDG	9,000,000
SRAC	Construction of New Library: Tsakane	Creation of Sustainable Settlements - Social Infrastructure	Tsakane	85	Other Provincial Grants	7,000,000	Other Provincial Grants	7,000,000	Other Provincial Grants	
SRAC	Construction of New Library: Tsakane	Creation of Sustainable Settlements - Social Infrastructure	Tsakane	85	Municipal Bonds	-	USDG	7,000,000	USDG	
Transport	Bluegumview Taxi Rank	Creation of Sustainable Settlements - Physical Infrastructure	Duduza	86	USDG	1,000,000	USDG	5,000,000	USDG	10,000,000
Water & Sanitation	Tsakane: New sewer p station Tsakane x 6 and 10	Creation of Sustainable Settlements - Physical Infrastructure	Duduza	86	USDG	1,000,000	USDG	4,000,000	USDG	10,000,000
Water & Sanitation	Tsakane: Provide water Tsakane x 6 and 10	Creation of Sustainable Settlements - Physical Infrastructure	Duduza	86	USDG	1,100,000	USDG		USDG	
Water & Sanitation	Tsakane: Network Upgrade	Renewal of Existing Assets	Duduza	86	USDG	100,000	USDG	2,000,000	USDG	2,300,000
Disaster & Emergency Management Services	Const Fire Station/House Duduza	Creation of Sustainable Settlements - Social Infrastructure	Duduza	87	USDG	18,200,000	USDG		USDG	
SRAC	Construction & Development of Duduza Reconciliation Park	Creation of Sustainable Settlements - Social Infrastructure	Duduza	87	USDG	2,000,000	USDG		USDG	
SRAC	Construction of a new swimming pool in Duduza	Creation of Sustainable Settlements - Social Infrastructure	Duduza	87	USDG	500,000	USDG	6,000,000	USDG	6,000,000
Customer Relations Management	Nigel Building Upgrade	Renewal of Existing Assets	Nigel	88	Revenue	7,000,000	Revenue	-	Revenue	-
Energy	Nigel Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Nigel	88	USDG	500,000	USDG	700,000	USDG	850,000
Energy	Nigel Revenue enhancement	Income Generating	Nigel	88	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Energy	Nigel Network enhancement	Renewal of Existing Assets	Nigel	88	USDG	2,000,000	USDG	2,500,000	USDG	3,000,000
Environmental Resources Management	Develop: Vlakfontein Cemetery	Creation of Sustainable Settlements - Social Infrastructure	Nigel	88	USDG	1,000,000	USDG	2,000,000	USDG	5,000,000
Health & Social Development	NEW ALRA PARK CLINIC	Creation of Sustainable Settlements - Social Infrastructure	Nigel	88	Municipal Bonds	12,040,000	USDG	5,810,000	USDG	100,000

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Water & Sanitation	Alra Park Essential services	Creation of Sustainable Settlements - Physical Infrastructure	Nigel	88	USDG	100,000	USDG	450,000	USDG	750,000
Water & Sanitation	Nigel: Water tower Visagie Park	Creation of Sustainable Settlements - Physical Infrastructure	Nigel	88	Municipal Bonds	7,000,000	USDG	3,200,000	USDG	
Health & Social Development	New Tswelopele Winnie Mandela Clinic	Creation of Sustainable Settlements - Social Infrastructure	Tembisa 2	89	Municipal Bonds		Municipal Bonds	100,000	USDG	4,500,000
Water & Sanitation	Olifants: Upgrade reservoir	Renewal of Existing Assets	Tembisa 2	89	USDG	2,500,000	USDG		USDG	
Water & Sanitation	Old Mutual Land Essential Services	Creation of Sustainable Settlements - Physical Infrastructure	Tembisa 2	89	USDG		USDG		USDG	10,000,000
Roads and Stormwater	Tunney Rds: Brollo & Brickfields rds	Income Generating	Kempton Park	92	USDG	500,000	USDG	3,500,000	USDG	5,000,000
Roads and Stormwater	Witfield SW System	Creation of Sustainable Settlements - Physical Infrastructure	Boksburg	92	USDG	2,000,000	USDG	4,000,000	USDG	1,000,000
Roads and Stormwater	Rover St Widening in Henville (Future)	Renewal of Existing Assets	Kempton Park	92	Municipal Bonds		USDG		USDG	500,000
Environmental Resources Management	Develop: Conservation areas Southern Region Meyersdal	Creation of Sustainable Settlements - Physical Infrastructure	Germiston	94	USDG	500,000	USDG	2,000,000	USDG	2,000,000
Customer Relations Management	Vosloorus Building Upgrade	Renewal of Existing Assets	Vosloorus	95	Municipal Bonds	3,200,000	Municipal Bonds	750,000	Other Loan Funding	
Roads and Stormwater	Vosloorus New Depot	Good Governance Projects	Vosloorus	95	Municipal Bonds	1,500,000	Municipal Bonds		Other Loan Funding	
Real Estate	Modernisation Replacement of the Lift Systems at the BRAKPAN TRAFFIC ANND LICENCING	Renewal of Existing Assets	Brakpan	97	Municipal Bonds	1,800,000	Municipal Bonds		Other Loan Funding	
SRAC	Construction:New Library: Brakpan	Creation of Sustainable Settlements - Social Infrastructure	Brakpan	97	Municipal Bonds	7,000,000	USDG	14,000,000	USDG	
Customer Relations Management	Duduza Building Upgrade	Renewal of Existing Assets	Duduza	98	Revenue	1,000,000	Revenue	-	Revenue	-
Roads and Stormwater	Upgrading of Agric Holding Roads (North) (Polo/Seventh)	Renewal of Existing Assets	Kempton Park	100	Municipal Bonds	1,500,000	Municipal Bonds	4,000,000	Other Loan Funding	3,000,000
Roads and Stormwater	Extension of Elgin Road to Albertina Sisulu Corridor	Income Generating	Kempton Park	100	Municipal Bonds	10,750,000	Municipal Bonds	15,000,000	Other Loan Funding	21,000,000
Roads and Stormwater	Pomona Roads (Constantia, Deodar, etc)	Income Generating	Kempton Park	100	Developer's contributions	750,000	Developer's contributions	3,000,000	Developer's contributions	3,000,000
Roads and Stormwater	Pomona Stormwater System	Income Generating	Kempton Park	100	Developer's contributions	1,000,000	Developer's contributions	2,000,000	Developer's contributions	6,000,000

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Water & Sanitation	Pomona: New Eastern OF sewer	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	100	Municipal Bonds	7,187,800	Municipal Bonds		Other Loan Funding	
Water & Sanitation	Pomona: Bulk supply Albertina Sisulu Corridor	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	100	Municipal Bonds	6,500,000	Municipal Bonds		Other Loan Funding	
Water & Sanitation	ERWAT: Upgrade Hartebeestfontein WCW	Renewal of Existing Assets	Kempton Park	100	Municipal Bonds	9,000,000	Municipal Bonds	5,000,000	Other Loan Funding	
Water & Sanitation	Pomona: Bulk supply Albertina Sisulu Corridor	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	100	Municipal Bonds	12,000,000	Municipal Bonds	50,000,000	Other Loan Funding	73,000,000
Water & Sanitation	Pomona: New Eastern OF sewer	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	100	Municipal Bonds	12,000,000	Municipal Bonds	44,000,000	Other Loan Funding	79,700,000
EMPD	Const Precinct Stations Zonkezizwe	Creation of Sustainable Settlements - Social Infrastructure	Katlehong 2	101	Municipal Bonds	5,700,000	USDG		USDG	
Water & Sanitation	Tembisa: Western OF sewer	Creation of Sustainable Settlements - Physical Infrastructure	Tembisa	10, 90	USDG	500,000	USDG	5,500,000	USDG	1,000,000
Roads and Stormwater	Reconstruct Linton Jones Railway Crossing	Renewal of Existing Assets	Germiston	35, 93	Municipal Bonds	3,000,000	USDG		USDG	
Roads and Stormwater	SW in Vosloorus	Creation of Sustainable Settlements - Physical Infrastructure	Vosloorus	44, 45, 46, 47, 64, 95	USDG	2,300,000	USDG	2,300,000	USDG	2,300,000
Roads and Stormwater	Tertiary Roads in Vosloorus- Phase 3	Creation of Sustainable Settlements - Physical Infrastructure	Vosloorus	44, 45, 46, 47, 64, 95	USDG	10,000,000	USDG	4,000,000	USDG	3,600,000
Roads and Stormwater	Pedestrian Management: South	Creation of Sustainable Settlements - Physical Infrastructure	Tokoza	52, 54, 56, 57, 58	USDG	5,100,000	USDG	5,100,000	USDG	5,100,000
Roads and Stormwater	Tokoza Implementation of Stormwater Masterplan	Creation of Sustainable Settlements - Physical Infrastructure	Tokoza	52, 54, 56, 57, 58	USDG	9,000,000	USDG	8,600,000	USDG	8,000,000
Roads and Stormwater	Tertiary Roads in Thokoza- Phase 3	Creation of Sustainable Settlements - Physical Infrastructure	Tokoza	52, 54, 56, 57, 58	USDG	3,500,000	USDG	3,500,000	USDG	3,500,000
Disaster & Emergency Management Services	Upgrade all Repeater Sites Phase 1	Renewal of Existing Assets	Corporate	6, 17, 20, 21, 27, 32, 36, 41, 45, 71,	Municipal Bonds	800,000	Municipal Bonds	500,000	Other Loan Funding	300,000
SRAC	Rehabilitation of Libraries	Renewal of Existing Assets	Nigel	72,88	USDG	1,200,000	USDG	3,000,000	USDG	3,000,000
Health & Social Development	New Clinic Esselen Park Tembisa	Creation of Sustainable Settlements - Social Infrastructure	Tembisa	8 or 90 or 91	Municipal Bonds		Municipal Bonds	100,000	USDG	3,500,000
Waste Management	Supply of recycling bins	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	8, 17, 32, 35, 37, 73, 75, 89	Revenue	-	Revenue	1,000,000	Revenue	1,000,000
Disaster & Emergency Management Services	Refurbishment of DMC Premises / facilities	Renewal of Existing Assets	Corporate	8,16,38,59,75,82	Municipal Bonds	200,000	Municipal Bonds	300,000	Other Loan Funding	200,000
Waste Management	Installation Gas Flares & Wells	Income Generating	Corporate	97,99,76,36	Municipal Bonds	6,500,000	Municipal Bonds	10,000,000	Other Loan Funding	2,000,000
Council General	Provision for Bulk Infrastructure	Income Generating	Corporate	All wards	Revenue	50,000,000	Revenue		Revenue	
Customer Relations Management	CCA Brownfields Upgrades	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	16,000,000	Municipal Bonds	18,500,000	Other Loan Funding	4,000,000

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Disaster & Emergency Management Services	Refurb of All Metro Fire Stations/House	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	2,000,000	Municipal Bonds	2,500,000	Other Loan Funding	2,000,000
Disaster & Emergency Management Services	Two way Radio Communication Equipment	Technical Equipment	Corporate	All wards	Municipal Bonds	3,570,000	Municipal Bonds	1,000,000	Other Loan Funding	1,500,000
Economic Development	Upgrade to Economic Infrastructure	Income Generating	Corporate	All wards	Municipal Bonds	15,000,000	Municipal Bonds	15,000,000	Other Loan Funding	13,200,000
Economic Development	Township Economies Development	Income Generating	Corporate	All wards	Municipal Bonds	3,200,000	Municipal Bonds	5,800,000	Other Loan Funding	10,000,000
Economic Development	Business Advisory Centre	Good Governance Projects	Corporate	All wards	Municipal Bonds	2,000,000	Municipal Bonds	1,500,000	Other Loan Funding	1,500,000
Economic Development	Business Place	Good Governance Projects	Corporate	All wards	Municipal Bonds	900,000	Municipal Bonds	1,000,000	Other Loan Funding	1,500,000
EMPD	Installation and upgrading of Security Systems in EMM	Good Governance Projects	Corporate	All wards	Municipal Bonds	5,000,000	Municipal Bonds	6,000,000	Other Loan Funding	6,000,000
EMPD	Refurbishment All EMPD facilities	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	2,000,000	Municipal Bonds	2,040,000	Other Loan Funding	2,040,000
Energy	Corporate Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	All wards	Municipal Bonds	2,000,000	Municipal Bonds	2,300,000	USDG	3,000,000
Energy	Corporate Revenue enhancement	Income Generating	Corporate	All wards	USDG	8,000,000	USDG	8,200,000	USDG	8,500,000
Energy	Corporate Electrification	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	All wards	USDG	65,915,791	USDG	62,331,000	USDG	77,331,000
Energy	Corporate Electrification INEP	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	All wards	INEP	73,000,000	INEP	74,000,000	INEP	75,000,000
Energy	Corporate Network enhancement	Renewal of Existing Assets	Corporate	All wards	USDG	1,000,000	USDG	3,000,000	USDG	3,000,000
Energy	Corporate Substations Upgrade	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	40,158,000	Municipal Bonds	48,000,000	Other Loan Funding	50,000,000
Energy	Langaville Electricity Network Restitution	Income Generating	Corporate	All wards	USDG	30,000,000	USDG	20,000,000	USDG	20,000,000
Energy	Renewable Energy Projects	Income Generating	Corporate	All wards	Municipal Bonds	15,000,000	Municipal Bonds	10,000,000	Other Loan Funding	
Energy	Corporate Substations	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	All wards	USDG	40,938,000	USDG	49,489,712	USDG	50,000,000
Energy	Corporate Energy efficiency	Cost Reduction	Corporate	All wards	Other National Grants	12,000,000	Other National Grants		Other National Grants	
Environmental Resources Management	Playground Equipment	Creation of Sustainable Settlements - Social Infrastructure	Corporate	All wards	Municipal Bonds	1,000,000	USDG	1,000,000	USDG	1,000,000
Fleet Management	Buildings fleet MNGNT & MECH ENG	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	1,000,000	Municipal Bonds	3,000,000	Other Loan Funding	3,000,000
Health & Social Development	Building - Youth Friendly Services	Creation of Sustainable Settlements - Social Infrastructure	Corporate	All wards	Municipal Bonds	1,500,000	USDG	2,000,000	USDG	1,000,000
Human Settlements	Acquisition of Land for New Human Settlements	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	All wards	HSDG	39,683,000	HSDG		HSDG	-

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Human Settlements	Human Settlements Feasibility and Pre Planning	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	All wards	HSDG	10,000,000	HSDG	11,000,000	HSDG	12,500,000
ICT	Migration to Next Generation Network	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	11,300,000	Municipal Bonds	9,500,000	Other Loan Funding	11,400,000
ICT	Upgrade of Data Centers and Disaster Recovery centre	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	2,500,000	Municipal Bonds	6,000,000	Other Loan Funding	7,200,000
ICT	Upgrading aged server equipment	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	2,500,000	Municipal Bonds	4,000,000	Other Loan Funding	4,800,000
ICT	Security for ICT Infrastructure	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	6,300,000	Municipal Bonds	5,000,000	Other Loan Funding	6,000,000
ICT	Enterprise Architecture/ Business process management including	Good Governance Projects	Corporate	All wards	Municipal Bonds	10,000,000	Municipal Bonds	10,000,000	Other Loan Funding	12,000,000
ICT	Upgrade of the Call Manager with automated reporting	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	700,000	Municipal Bonds	500,000	Other Loan Funding	600,000
ICT	Fibre Backbone	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	40,000,000	Municipal Bonds	40,000,000	Other Loan Funding	48,000,000
ICT	Business Intelligence	Good Governance Projects	Corporate	All wards	Municipal Bonds	5,000,000	Municipal Bonds	8,000,000	Other Loan Funding	9,600,000
ICT	Acquisition of Electronic document Management system	Good Governance Projects	Corporate	All wards	Municipal Bonds	10,000,000	Municipal Bonds	5,000,000	Other Loan Funding	6,000,000
ICT	Business Process Re-Engineering	Good Governance Projects	Corporate	All wards	Municipal Bonds	17,000,000	Municipal Bonds		Other Loan Funding	
ICT	Credit Control and Debt Management System	Income Generating	Corporate	All wards	Municipal Bonds	1,000,000	Municipal Bonds		Other Loan Funding	
ICT	Business Intelligence System	Income Generating	Corporate	All wards	Municipal Bonds	1,000,000	Municipal Bonds		Other Loan Funding	
ICT	Customer Revenue Call Centre	Income Generating	Corporate	All wards	Municipal Bonds	3,000,000	Municipal Bonds		Other Loan Funding	
ICT	Unified Command Centre	Income Generating	Corporate	All wards	Municipal Bonds	35,000,000	Municipal Bonds	15,000,000	Other Loan Funding	10,000,000
ICT	DCS:1st Tier Internet Exchange	Income Generating	Corporate	All wards	Municipal Bonds	5,000,000	Municipal Bonds	5,000,000	Other Loan Funding	2,000,000
ICT	DCS: Access Point Network for mobility such as 3G and urban	Income Generating	Corporate	All wards	Municipal Bonds	5,000,000	Municipal Bonds	12,000,000	Other Loan Funding	12,000,000
ICT	DCS:Re-configuration of Wireless Network	Income Generating	Corporate	All wards	Municipal Bonds	15,000,000	Municipal Bonds	5,000,000	Other Loan Funding	5,000,000
ICT	DCS: Wireless Security	Income Generating	Corporate	All wards	Municipal Bonds	5,000,000	Municipal Bonds	7,000,000	Other Loan Funding	2,000,000
ICT	DCS: Redundancy and Peering with Network Operators	Income Generating	Corporate	All wards	Municipal Bonds	-	Municipal Bonds	28,000,000	Other Loan Funding	13,000,000
ICT	DCS:Network Management System	Income Generating	Corporate	All wards	Municipal Bonds	-	Municipal Bonds	15,000,000	Other Loan Funding	15,000,000
Real Estate	Densification of Council Buildings	Renewal of Existing Assets	Corporate	All wards	USDG	29,545,000	USDG	54,000,000	USDG	56,000,000

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Roads and Stormwater	Roads: Low Cost Housing: North	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	All wards	USDG	20,000,000	USDG	19,000,000	USDG	19,000,000
SRAC	Upgrade: Construction of Memorial Sites	Renewal of Existing Assets	Corporate	All wards	USDG	1,000,000	USDG		USDG	
SRAC	Fencing: Sport & Recreational Facilities	Good Governance Projects	Corporate	All wards	USDG	2,500,000	USDG	2,000,000	USDG	2,500,000
SRAC	Rehabilitation of Sport Facilities	Renewal of Existing Assets	Corporate	All wards	USDG	1,800,000	USDG	7,500,000	USDG	9,000,000
SRAC	Resurfacing of Hard Courts	Renewal of Existing Assets	Corporate	All wards	USDG	2,000,000	USDG	3,000,000	USDG	2,000,000
SRAC	Construction of Bedfordview Art Gallery	Creation of Sustainable Settlements - Social Infrastructure	Edenvale	All wards	USDG		USDG		USDG	10,000,000
Transport	Integrated Rapid Public Transport Network(IRPTN)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	All wards	Other National Grants	50,000,000	Other National Grants	48,761,000	USDG	110,000,000
Transport	Refurbish All Metro Licensing Premises	Renewal of Existing Assets	Corporate	All wards	Municipal Bonds	1,200,000	Municipal Bonds	1,440,000	Other Loan Funding	1,440,000
Transport	Security Cameras	Technical Equipment	Corporate	All wards	Revenue	500,000	Revenue	600,000	Revenue	600,000
Water & Sanitation	Replacement of Water Meters	Income Generating	Corporate	All wards	USDG	20,000,000	USDG	-	USDG	-
Chief Operating Officer	EPWP Projects	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Other National Grants	14,382,000	Other National Grants		Other National Grants	
Economic Development	Industrial Parks & Community Agric Projects	Income Generating	Corporate	Multi Wards	Municipal Bonds	7,500,000	Municipal Bonds	7,500,000	Other Loan Funding	9,000,000
Economic Development	Recycling - Buy Back Centre	Income Generating	Tembisa	Multi Wards	Other Provincial Grants		Municipal Bonds		Other Loan Funding	1,000,000
Economic Development	Tourism Route Signage	Good Governance Projects	Corporate	Multi Wards	Municipal Bonds	4,000,000	Municipal Bonds	5,000,000	Other Loan Funding	
Energy	Alberton Network enhancement	Renewal of Existing Assets	Alberton	Multi Wards	USDG	3,000,000	USDG	3,500,000	USDG	4,000,000
Energy	Alberton Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Alberton	Multi Wards	USDG	500,000	USDG	700,000	USDG	850,000
Energy	Alberton Revenue enhancement	Income Generating	Alberton	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Energy	Benoni Network enhancement	Renewal of Existing Assets	Benoni	Multi Wards	USDG	4,000,000	USDG	4,500,000	USDG	4,000,000
Energy	Benoni Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Benoni	Multi Wards	USDG	500,000	USDG	700,000	USDG	850,000
Energy	Benoni Revenue enhancement	Income Generating	Benoni	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Energy	Boksburg Network enhancement	Renewal of Existing Assets	Boksburg	Multi Wards	USDG	4,000,000	USDG	4,500,000	USDG	4,000,000
Energy	Boksburg Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Boksburg	Multi Wards	USDG	500,000	USDG	700,000	USDG	850,000

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Energy	Boksburg Revenue enhancement	Income Generating	Boksburg	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Energy	Brakpan Network enhancement	Renewal of Existing Assets	Brakpan	Multi Wards	USDG	4,000,000	USDG	4,500,000	USDG	4,000,000
Energy	Brakpan Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Brakpan	Multi Wards	USDG	500,000	USDG	700,000	USDG	850,000
Energy	Brakpan Revenue enhancement	Income Generating	Brakpan	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Energy	Daveyton Network enhancement	Renewal of Existing Assets	Daveyton	Multi Wards	USDG	3,000,000	USDG	3,500,000	USDG	4,000,000
Energy	Edenvale Network enhancement	Renewal of Existing Assets	Edenvale	Multi Wards	USDG	4,000,000	USDG	4,500,000	USDG	4,000,000
Energy	Daveyton Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Daveyton	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Energy	Duduza Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Duduza	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Energy	Edenvale Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Edenvale	Multi Wards	USDG	500,000	USDG	700,000	USDG	850,000
Energy	Edenvale Revenue enhancement	Income Generating	Edenvale	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Energy	Kwa-Thema Network enhancement	Renewal of Existing Assets	Kwa-Thema	Multi Wards	Municipal Bonds	3,000,000	USDG	3,500,000	USDG	3,000,000
Energy	Etwatwa Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Etwatwa	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Energy	Germiston Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Germiston	Multi Wards	USDG	500,000	USDG	700,000	USDG	850,000
Energy	Germiston Revenue enhancement	Income Generating	Germiston	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Energy	Katlehong Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Energy	Kempton Park Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	Multi Wards	USDG	500,000	USDG	700,000	USDG	850,000
Energy	Kempton Park Revenue enhancement	Income Generating	Kempton Park	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Energy	Tembisa Network enhancement	Renewal of Existing Assets	Tembisa	Multi Wards	USDG	2,700,000	USDG	3,300,000	USDG	3,000,000
Energy	Kwa-Thema Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Kwa-Thema	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Energy	Kwa-Thema Revenue enhancement	Income Generating	Kwa-Thema	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Energy	Springs Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Springs	Multi Wards	USDG	500,000	USDG	700,000	USDG	850,000
Energy	Springs Revenue enhancement	Income Generating	Springs	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000

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Energy	Germiston Network enhancement	Renewal of Existing Assets	Germiston	Multi Wards	USDG	10,000,000	USDG	12,000,000	USDG	10,800,000
Energy	Kempton Park Network enhancement	Renewal of Existing Assets	Kempton Park	Multi Wards	USDG	8,000,000	USDG	9,500,000	USDG	10,000,000
Energy	Tembisa Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Tembisa	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Energy	Tembisa Revenue enhancement	Income Generating	Tembisa	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Energy	Springs Network enhancement	Renewal of Existing Assets	Springs	Multi Wards	USDG	4,000,000	USDG	4,500,000	USDG	4,000,000
Energy	Tembisa 2 Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Tembisa 2	Multi Wards	USDG	1,800,000	USDG	1,100,000	USDG	1,250,000
Energy	Tembisa 2 Revenue enhancement	Income Generating	Tembisa 2	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Energy	Tembisa 2 Network enhancement	Renewal of Existing Assets	Tembisa 2	Multi Wards	USDG	2,700,000	USDG	3,300,000	USDG	3,000,000
Energy	Thokoza Network enhancement	Renewal of Existing Assets	Tokoza	Multi Wards	USDG	4,000,000	USDG	4,500,000	USDG	4,000,000
Energy	Thokoza Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Tokoza	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Energy	Thokoza Revenue enhancement	Income Generating	Tokoza	Multi Wards	USDG	1,000,000	USDG	1,300,000	USDG	1,650,000
Energy	Tsakane Network enhancement	Renewal of Existing Assets	Tsakane	Multi Wards	USDG	2,000,000	USDG	2,500,000	USDG	3,000,000
Energy	Vosloorus Network enhancement	Renewal of Existing Assets	Vosloorus	Multi Wards	USDG	570,000	USDG	700,000	USDG	800,000
Energy	Tsakane Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Tsakane	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Energy	Vosloorus Lighting	Creation of Sustainable Settlements - Physical Infrastructure	Vosloorus	Multi Wards	USDG	900,000	USDG	1,100,000	USDG	1,250,000
Energy	Vosloorus Revenue enhancement	Income Generating	Vosloorus	Multi Wards	USDG	550,000	USDG	700,000	USDG	800,000
Environmental Resources Management	Rehabilitation of the Natalspruit Catchment	Renewal of Existing Assets	Katlehong	Multi Wards	Municipal Bonds	2,000,000	USDG	1,300,000	USDG	2,000,000
Environmental Resources Management	Rehabilitation: Degraded Wetlands/ Catchment	Renewal of Existing Assets	Boksburg	Multi Wards	Municipal Bonds	2,000,000	USDG	1,428,000	USDG	2,000,000
Environmental Resources Management	Alarms: Metro Parks Facilities	Good Governance Projects	Corporate	Multi Wards	Revenue	500,000	Revenue	750,000	Revenue	750,000
Environmental Resources Management	Construct Metro Parks Depots	Good Governance Projects	Katlehong 2	Multi Wards	Municipal Bonds	1,500,000	Municipal Bonds	2,000,000	Other Loan Funding	2,000,000
Environmental Resources Management	Develop: Cemeteries Muslim Section	Creation of Sustainable Settlements - Social Infrastructure	Corporate	Multi Wards	USDG	1,000,000	USDG	1,500,000	USDG	500,000
Environmental Resources Management	Development of Town Entrances	Creation of Sustainable Settlements - Social Infrastructure	Corporate	Multi Wards	USDG	1,000,000	USDG	1,000,000	USDG	1,000,000

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Environmental Resources Management	Develop: Cemeteries - Berms	Creation of Sustainable Settlements - Social Infrastructure	Corporate	Multi Wards	USDG	750,000	USDG	1,000,000	USDG	1,000,000
Environmental Resources Management	Develop: Community Park: Zonkizizwe	Creation of Sustainable Settlements - Social Infrastructure	Katlehong 2	Multi Wards	USDG	1,500,000	USDG	-	USDG	
Environmental Resources Management	Fencing ; Metro Parks Facilities: Phase 3	Renewal of Existing Assets	Corporate	Multi Wards	USDG	1,500,000	USDG	1,500,000	USDG	2,000,000
Health & Social Development	Air Conditioners Clinics East	Renewal of Existing Assets	Corporate	Multi Wards	Revenue	500,000	Revenue	500,000	Revenue	800,000
Health & Social Development	Air Conditioners Clinics North	Renewal of Existing Assets	Corporate	Multi Wards	Revenue	500,000	Revenue	500,000	Revenue	800,000
Health & Social Development	Air Conditioners Clinics South	Renewal of Existing Assets	Corporate	Multi Wards	Revenue	500,000	Revenue	500,000	Revenue	800,000
Health & Social Development	Care Centres (Social Development)	Creation of Sustainable Settlements - Social Infrastructure	Corporate	Multi Wards	Other Provincial Grants	10,000,000	Other Provincial Grants		Other Provincial Grants	
Health & Social Development	Carports & Garages Clinics East	Good Governance Projects	Corporate	Multi Wards	Revenue	200,000	Revenue	300,000	Revenue	500,000
Health & Social Development	Carports & Garages Clinics North	Good Governance Projects	Corporate	Multi Wards	Revenue	200,000	Revenue	300,000	Revenue	500,000
Health & Social Development	Carports & Garages Clinics South	Good Governance Projects	Corporate	Multi Wards	Revenue	200,000	Revenue	300,000	Revenue	500,000
Health & Social Development	Improve Access Disabled at Clinics (East)	Renewal of Existing Assets	Corporate	Multi Wards	Revenue	150,000	Revenue	150,000	Revenue	200,000
Health & Social Development	Improve Access Disabled at Clinics (North)	Renewal of Existing Assets	Corporate	Multi Wards	Revenue	150,000	Revenue	150,000	Revenue	200,000
Health & Social Development	Improve Access Disabled at Clinics (South)	Renewal of Existing Assets	Corporate	Multi Wards	Revenue	150,000	Revenue	150,000	Revenue	200,000
Health & Social Development	Guard House Ablution Facilities East	Good Governance Projects	Corporate	Multi Wards	Revenue	300,000	Revenue	150,000	Revenue	500,000
Health & Social Development	Guard House Ablution Facilities South	Good Governance Projects	Corporate	Multi Wards	Revenue	300,000	Revenue	150,000	Revenue	500,000
Health & Social Development	Guard House Ablution Facilities North	Good Governance Projects	Corporate	Multi Wards	Revenue	300,000	Revenue	150,000	Revenue	500,000
Health & Social Development	Security Upgrade Facilities (East)	Good Governance Projects	Corporate	Multi Wards	Revenue	300,000	Revenue	300,000	Revenue	300,000
Health & Social Development	Security Upgrade Facilities (North)	Good Governance Projects	Corporate	Multi Wards	Revenue	300,000	Revenue	300,000	Revenue	300,000
Health & Social Development	Security Upgrade Facilities (South)	Good Governance Projects	Corporate	Multi Wards	Revenue	300,000	Revenue	300,000	Revenue	300,000
Human Settlements	Refurbishment of Rental Property	Income Generating	Corporate	Multi Wards	USDG	8,000,000	USDG	15,000,000	USDG	18,000,000
Human Settlements	Tembisa Urban Renewal Framework Projects	Creation of Sustainable Settlements - Social Infrastructure	Tembisa	Multi Wards	Municipal Bonds	20,000,000	Other National Grants	20,000,000	Other National Grants	17,656,000
Roads and Stormwater	Stormwater improvements (Minor) (North) (Norkem Park	Renewal of Existing Assets	Corporate	Multi Wards	Developer's contributions	5,000,000	Developer's contributions	3,500,000	Developer's contributions	3,500,000

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Roads and Stormwater	Turnkey Roads (East)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	10,000,000	USDG		USDG	
Roads and Stormwater	Turnkey Stormwater (East)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	10,000,000	USDG		USDG	
Roads and Stormwater	Contribution Township Development	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Developer's contributions	1,000,000	Developer's contributions	1,000,000	Developer's contributions	1,000,000
Roads and Stormwater	Minor Road Improvements: East	Renewal of Existing Assets	Corporate	Multi Wards	USDG	500,000	USDG	500,000	USDG	500,000
Roads and Stormwater	Tertiary roads in the Eastern Region	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	3,000,000	USDG		USDG	
Roads and Stormwater	Traffic Signal Upgrades: East	Renewal of Existing Assets	Corporate	Multi Wards	Municipal Bonds	1,500,000	Municipal Bonds	2,000,000	Other Loan Funding	2,000,000
Roads and Stormwater	Rehabilitate Roads in Eastern Region	Renewal of Existing Assets	Corporate	Multi Wards	USDG	34,000,000	USDG	39,000,000	USDG	39,000,000
Roads and Stormwater	Paving & Sidewalks: East	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	500,000	USDG		USDG	
Roads and Stormwater	East, Construction of K86	Creation of Sustainable Settlements - Physical Infrastructure	Benoni	Multi Wards	USDG	3,000,000	USDG	7,000,000	USDG	8,000,000
Roads and Stormwater	Traffic Calming in the Eastern Region	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Municipal Bonds	800,000	Municipal Bonds	1,000,000	Other Loan Funding	1,000,000
Roads and Stormwater	Constr. Of Small Holding Roads	Creation of Sustainable Settlements - Physical Infrastructure	Benoni	Multi Wards	USDG	4,000,000	USDG	5,000,000	USDG	4,000,000
Roads and Stormwater	Construct Daveyton CBD/N12 Interchange	Creation of Sustainable Settlements - Physical Infrastructure	Daveyton	Multi Wards	USDG	1,000,000	USDG	10,000,000	USDG	8,000,000
Roads and Stormwater	East: Upgrade Joe Mzame Road Kwa- Thema	Renewal of Existing Assets	Springs	Multi Wards	USDG	1,500,000	USDG	3,000,000	USDG	4,000,000
Roads and Stormwater	East: Etwatwa Stormwater	Creation of Sustainable Settlements - Physical Infrastructure	Etwatwa	Multi Wards	USDG	4,000,000	USDG		USDG	
Roads and Stormwater	East: Kwa-Thema Stormwater	Creation of Sustainable Settlements - Physical Infrastructure	Springs	Multi Wards	USDG	4,000,000	USDG		USDG	
Roads and Stormwater	East: Eastern Region, Upgr of Rds Depots	Renewal of Existing Assets	Corporate	Multi Wards	USDG	500,000	USDG	500,000	USDG	500,000
Roads and Stormwater	Township Develop:Ext Services ex Contributions (North)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Developer's contributions	5,000,000	Developer's contributions	3,000,000	Developer's contributions	3,000,000
Roads and Stormwater	Geometric Road Improvements (North)	Renewal of Existing Assets	Edenvale	Multi Wards	Developer's contributions	2,000,000	Developer's contributions	3,000,000	Developer's contributions	3,000,000
Roads and Stormwater	Stormwater Upgrades: North	Renewal of Existing Assets	Corporate	Multi Wards	USDG	10,000,000	USDG	14,000,000	USDG	17,000,000
Roads and Stormwater	Pedestrian Management Impl. (North)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	5,000,000	USDG	6,000,000	USDG	6,000,000
Roads and Stormwater	Rehabilitation of Roads (North)	Renewal of Existing Assets	Kempton Park	Multi Wards	USDG	36,000,000	USDG	41,000,000	USDG	41,000,000
Roads and Stormwater	Swartsspruit Rehabilitation: Kempton Park	Renewal of Existing Assets	Kempton Park	Multi Wards	USDG	10,000,000	USDG	6,000,000	USDG	13,000,000

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Roads and Stormwater	Tembisa Natural Watercourses upgrading	Renewal of Existing Assets	Tembisa	Multi Wards	USDG	700,000	USDG	4,000,000	USDG	5,000,000
Roads and Stormwater	Traffic Calming (North)	Creation of Sustainable Settlements - Physical Infrastructure	Kempton Park	Multi Wards	Municipal Bonds	500,000	Municipal Bonds	500,000	Other Loan Funding	500,000
Roads and Stormwater	Traffic Signals Upgrading (North)	Renewal of Existing Assets	Corporate	Multi Wards	Municipal Bonds	1,500,000	Municipal Bonds	2,500,000	Other Loan Funding	2,500,000
Roads and Stormwater	Tertiary Roads: North	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	35,000,000	USDG	20,000,000	USDG	20,000,000
Roads and Stormwater	Eastleigh Spruit Channel	Renewal of Existing Assets	Edenvale	Multi Wards	USDG	10,000,000	USDG	10,000,000	USDG	8,000,000
Roads and Stormwater	Turnkey Roads (South)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	12,000,000	USDG	8,000,000	USDG	8,000,000
Roads and Stormwater	Turnkey Stormwater (South)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	10,000,000	USDG	3,000,000	USDG	3,000,000
Roads and Stormwater	Township Develop:Ext Services ex Contributions	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Developer's contributions	1,500,000	Developer's contributions	1,500,000	Developer's contributions	1,500,000
Roads and Stormwater	East: Implement Traffic Signals	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Municipal Bonds	1,000,000	Municipal Bonds	1,000,000	Other Loan Funding	1,000,000
Roads and Stormwater	Tertiary Rds South Dept Construction	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	6,000,000	USDG	6,000,000	USDG	6,000,000
Roads and Stormwater	Traffic Calming South	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	1,100,000	USDG	1,100,000	USDG	1,100,000
Roads and Stormwater	Roads on Dolomite	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Municipal Bonds	6,500,000	Municipal Bonds	5,000,000	Other Loan Funding	5,000,000
Roads and Stormwater	Minor Works for Roads and Stormwater	Renewal of Existing Assets	Corporate	Multi Wards	USDG	650,000	USDG	650,000	USDG	650,000
Roads and Stormwater	Minor Extentions to Stormwater Germiston	Renewal of Existing Assets	Corporate	Multi Wards	USDG	600,000	USDG	600,000	USDG	600,000
Roads and Stormwater	Traffic Signal Upgrades: South	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Municipal Bonds	6,000,000	Municipal Bonds	6,500,000	Other Loan Funding	6,500,000
Roads and Stormwater	Katlehong Implementation of Stormwater Masterplan	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong	Multi Wards	USDG	13,000,000	USDG	12,500,000	USDG	11,000,000
Roads and Stormwater	Tertiary Roads in Katlehong	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong	Multi Wards	USDG	10,000,000	USDG	8,000,000	USDG	6,000,000
Roads and Stormwater	South: Katlehong & Thokoza, Lining of Canal between	Creation of Sustainable Settlements - Physical Infrastructure	Katlehong	Multi Wards	USDG	1,100,000	USDG	1,100,000	USDG	1,100,000
Roads and Stormwater	Rehabilitation of roads: South	Renewal of Existing Assets	Katlehong	Multi Wards	USDG	40,000,000	USDG	42,000,000	USDG	42,000,000
Roads and Stormwater	Roads East (AS and When)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	17,000,000	USDG	25,000,000	USDG	23,000,000
Roads and Stormwater	Stormwater (AS and When)	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	25,000,000	USDG	25,000,000	USDG	23,000,000
Roads and Stormwater	Pedestrian Management	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Municipal Bonds		Municipal Bonds	2,000,000	USDG	2,000,000

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Roads and Stormwater	Roads: Low Cost Housing: East	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	30,000,000	USDG	30,000,000	USDG	26,000,000
Roads and Stormwater	Roads: Low Cost Housing: South	Renewal of Existing Assets	Corporate	Multi Wards	USDG	30,000,000	USDG	30,000,000	USDG	30,000,000
SRAC	Upgrade: Art Centres	Renewal of Existing Assets	Corporate	Multi Wards	USDG	350,000	USDG	350,000	USDG	500,000
SRAC	Construction: Ablution facilities	Creation of Sustainable Settlements - Social Infrastructure	Corporate	Multi Wards	Municipal Bonds		Municipal Bonds	1,000,000	USDG	1,500,000
SRAC	Upgrade: Recreation Facilities	Renewal of Existing Assets	Corporate	Multi Wards	Municipal Bonds		Municipal Bonds	2,000,000	USDG	3,500,000
SRAC	Rehabilitation of Swimming Pools	Renewal of Existing Assets	Corporate	Multi Wards	USDG	6,500,000	USDG	3,000,000	USDG	1,000,000
Waste Management	Upgrading of public offloading areas/recycling facilities	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Municipal Bonds	3,000,000	USDG	3,000,000	USDG	3,000,000
Waste Management	Facilities, Upgrade and construction of facilities	Renewal of Existing Assets	Corporate	Multi Wards	Municipal Bonds	5,000,000	USDG	3,000,000	USDG	3,000,000
Waste Management	Development of the public offloading facilities/recycling	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	Municipal Bonds	2,000,000	USDG	20,000,000	USDG	30,000,000
Water & Sanitation	Water Meters	Income Generating	Corporate	All wards	Municipal Bonds	40,000,000	Municipal Bonds	40,000,000	Other Loan Funding	-
Water & Sanitation	Benoni: Relining of Lakeside Mall	Renewal of Existing Assets	Benoni	Multi Wards	Municipal Bonds	7,000,000	Municipal Bonds		Other Loan Funding	
Water & Sanitation	Augmentation of Rondebult Water Supply	Renewal of Existing Assets	Germiston	Multi Wards	Municipal Bonds	-	USDG		USDG	200,000
Water & Sanitation	Upgrade Water Network C/F Etwatwa X19	Renewal of Existing Assets	Etwatwa	Multi Wards	USDG	5,000,000	USDG	13,000,000	USDG	13,000,000
Water & Sanitation	Relocate midblock water Daveyton (W55) C/F	Renewal of Existing Assets	Daveyton	Multi Wards	USDG	100,000	USDG		USDG	
Water & Sanitation	Kwa-Thema: Upgrading of watnetwork C/F	Renewal of Existing Assets	Kwa-Thema	Multi Wards	USDG	3,500,000	USDG	1,000,000	USDG	
Water & Sanitation	Daveyton: Booster Pump Knoppiesfontein Res	Creation of Sustainable Settlements - Physical Infrastructure	Etwatwa	Multi Wards	USDG	2,000,000	USDG	200,000	USDG	-
Water & Sanitation	Germiston: Replace water pipes CBD	Renewal of Existing Assets	Germiston	Multi Wards	Municipal Bonds	500,000	USDG	1,000,000	USDG	6,000,000
Water & Sanitation	Germiston: Upgrade and replace Dekema outfall sewer	Renewal of Existing Assets	Germiston	Multi Wards	USDG	8,000,000	USDG	6,000,000	USDG	-
Water & Sanitation	Isolate Midblock water Kwa-Thema	Renewal of Existing Assets	Kwa-Thema	Multi Wards	USDG	4,500,000	USDG	1,200,000	USDG	
Water & Sanitation	Phasing out of Dunswart pumpst C/F	Cost Reduction	Benoni	Multi Wards	Municipal Bonds	1,500,000	USDG		USDG	
Water & Sanitation	Reiger Park: Decommission sewer p/station	Cost Reduction	Boksburg	Multi Wards	USDG	200,000	USDG		USDG	
Water & Sanitation	Replace main water - Isekelo /Zephania Tembisa	Renewal of Existing Assets	Tembisa	Multi Wards	USDG	3,000,000	USDG	2,000,000	USDG	

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Water & Sanitation	Springs: Kwa-Thema: Upgrade Water Network	Renewal of Existing Assets	Kwa-Thema	Multi Wards	USDG	200,000	USDG	5,000,000	USDG	10,000,000
Water & Sanitation	Vosloorus: Replace water main supply	Renewal of Existing Assets	Vosloorus	Multi Wards	USDG	15,000,000	USDG	200,000	USDG	
Water & Sanitation	Springs: Modder East Outfall Sewer	Creation of Sustainable Settlements - Physical Infrastructure	Springs	Multi Wards	Municipal Bonds		USDG	100,000	USDG	1,400,000
Water & Sanitation	Water Demand Management Projects	Cost Reduction	Corporate	Multi Wards	Municipal Bonds	10,000,000	Municipal Bonds	9,000,000	Other Loan Funding	9,000,000
Water & Sanitation	Benoni: (East) Extend Sewers	Creation of Sustainable Settlements - Physical Infrastructure	Benoni	Multi Wards	Municipal Bonds	100,000	USDG	2,500,000	USDG	5,200,000
Water & Sanitation	Brakpan: Upgrade Various Sewers	Renewal of Existing Assets	Brakpan	Multi Wards	Municipal Bonds		USDG	100,000	USDG	1,000,000
Water & Sanitation	Brakpan: Upgrade Water Network	Renewal of Existing Assets	Brakpan	Multi Wards	Municipal Bonds		USDG	500,000	USDG	2,000,000
Water & Sanitation	Kempton Park: Augment Water	Renewal of Existing Assets	Corporate	Multi Wards	Municipal Bonds		USDG	1,000,000	USDG	8,000,000
Water & Sanitation	Kempton Park: Sewer Upgrades	Renewal of Existing Assets	Kempton Park	Multi Wards	Municipal Bonds		USDG	1,000,000	USDG	1,000,000
Water & Sanitation	Nigel Dunnotor Augment Water	Renewal of Existing Assets	Nigel	Multi Wards	Municipal Bonds		USDG	1,600,000	USDG	10,000,000
Water & Sanitation	Nigel: Sewer Extensions	Creation of Sustainable Settlements - Physical Infrastructure	Nigel	Multi Wards	Municipal Bonds		USDG	1,200,000	USDG	1,200,000
Water & Sanitation	Benoni (East): Augment water	Renewal of Existing Assets	Benoni	Multi Wards	Municipal Bonds		USDG	1,000,000	USDG	10,300,000
Water & Sanitation	Katlehong: Network Upgrade	Renewal of Existing Assets	Katlehong	Multi Wards	Municipal Bonds		Municipal Bonds	500,000	USDG	500,000
Water & Sanitation	Boksburg: Network Upgrade	Renewal of Existing Assets	Boksburg	Multi Wards	Municipal Bonds		USDG	1,000,000	USDG	1,000,000
Water & Sanitation	Springs: Kwa-Thema Augment Water	Renewal of Existing Assets	Kwa-Thema	Multi Wards	Municipal Bonds		Municipal Bonds	1,000,000	USDG	6,000,000
Water & Sanitation	Germiston: Elsburg outfall sewer (H385) (P 2&3) C/F	Creation of Sustainable Settlements - Physical Infrastructure	Germiston	Multi Wards	Municipal Bonds	6,000,000	Municipal Bonds	2,000,000	Other Loan Funding	
Water & Sanitation	Lillianton Outfall sewer (H281) count	Creation of Sustainable Settlements - Physical Infrastructure	Boksburg	Multi Wards	Municipal Bonds	500,000	USDG	4,000,000	USDG	1,000,000
Water & Sanitation	Replace isolating valves	Renewal of Existing Assets	Corporate	Multi Wards	Municipal Bonds		USDG		USDG	100,000
Water & Sanitation	Upgrading of Benoni S/P	Renewal of Existing Assets	Benoni	Multi Wards	Municipal Bonds	9,000,000	USDG	16,000,000	USDG	13,000,000
Water & Sanitation	Vosloorus: Upgrade and provide cathodic protection to steel pipes	Renewal of Existing Assets	Vosloorus	Multi Wards	Municipal Bonds	-	Municipal Bonds	-	USDG	1,000,000
Water & Sanitation	Bedford View bulk water upgrade	Renewal of Existing Assets	Edenvale	Multi Wards	USDG	500,000	USDG	1,000,000	USDG	2,000,000
Water & Sanitation	Alberton: Replace gal water connections	Renewal of Existing Assets	Alberton	Multi Wards	Municipal Bonds	1,000,000	Municipal Bonds	2,500,000	Other Loan Funding	3,000,000

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Water & Sanitation	Install comb meters Industrial areas	Income Generating	Corporate	Multi Wards	Municipal Bonds	15,000,000	USDG	42,000,000	USDG	55,000,000
Water & Sanitation	Water and sewer refunds	Good Governance Projects	Corporate	Multi Wards	Municipal Bonds	100,000	USDG	500,000	USDG	500,000
Water & Sanitation	Installation of water meters in various towns	Income Generating	Corporate	Multi Wards	USDG	-	USDG	-	USDG	10,000,000
Water & Sanitation	Emergency services to inf. settlements	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	Multi Wards	USDG	5,000,000	USDG	2,500,000	USDG	3,000,000
Chief Operating Officer	Office furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	100,000	Revenue	100,000
Chief Operating Officer	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	100,000	Revenue	100,000
Chief Operating Officer	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	20,000	Revenue	20,000	Revenue	20,000
City Manager	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	100,000	Revenue	100,000
City Manager	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	100,000	Revenue	100,000
City Manager	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	20,000	Revenue	20,000	Revenue	20,000
City Planning	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	2,150,000	Revenue	1,200,000	Revenue	1,400,000
City Planning	Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	800,000	Revenue	200,000	Revenue	-
City Planning	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	340,000	Revenue	300,000	Revenue	150,000
City Planning	Specialized Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	400,000	Revenue	50,000	Revenue	550,000
City Planning	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	70,000	Revenue	50,000	Revenue	500,000
City Planning	Specialised Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	2,000,000	Municipal Bonds	2,000,000	Other Loan Funding	1,500,000
Communications and Marketing	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	150,000	Revenue	140,000
Communications and Marketing	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	110,000	Revenue	80,000	Revenue	100,000
Communications and Marketing	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	50,000	Revenue	50,000	Revenue	50,000
Corporate Legal Services	Springs Filing System	Office Equipment	Operational Equipment	Operational Equipment	Revenue	150,000	Revenue	72,600	Revenue	79,200
Corporate Legal Services	Replace various air conditioners	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	55,000	Revenue	60,000
Corporate Legal Services	Furniture for the Banquet hall @the Chamber Germ.	Furniture	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	530,000	Revenue	580,000

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Corporate Legal Services	Realignment of Records Facility.	Office Equipment	Operational Equipment	Operational Equipment	Revenue	260,000	Revenue	530,000	Revenue	580,000
Corporate Legal Services	Specialised Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	120,000	Revenue	530,000	Revenue	580,000
Corporate Legal Services	Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	2,350,000	Revenue	300,000	Revenue	300,000
Corporate Legal Services	ICT equipment (seperation of powers Legislature)	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	934,000	Revenue	500,000
Corporate Legal Services	Hi-volume photocopiers (Agendas)	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	950,000	Revenue	1,760,000	Revenue	1,920,000
Corporate Legal Services	Departmental Office Equipment	Furniture	Operational Equipment	Operational Equipment	Revenue	65,000	Revenue	55,000	Revenue	60,000
Corporate Legal Services	Departmental ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	950,000	Revenue	995,000	Revenue	540,000
Council General	Operational Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	5,000,000	Revenue		Revenue	
Customer Relations Management	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	500,000	Revenue	500,000
Customer Relations Management	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	350,000	Revenue	350,000	Revenue	350,000
Disaster & Emergency Management Services	Specialized Equipment (DMC)	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	300,000	Revenue	221,840
Disaster & Emergency Management Services	Other Equipment (DMC)	Office Equipment	Operational Equipment	Operational Equipment	Revenue	193,800	Revenue	200,000	Revenue	200,000
Disaster & Emergency Management Services	ICT Equipment (DMC)	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	1,000,000	Revenue	300,000
Disaster & Emergency Management Services	Vehicles (DMC)	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	130,000	Revenue	500,000	Revenue	1,000,000
Disaster & Emergency Management Services	Office Furniture: (DMC)	Furniture	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	250,000	Revenue	100,000
Disaster & Emergency Management Services	Emergency Vehicle Navigation and Dispatching System	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	300,000	Revenue		Revenue	
Disaster & Emergency Management Services	Vehicles (ES)	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	2,400,000	Revenue	2,000,000	Revenue	1,800,000
Disaster & Emergency Management Services	Specialized Equipment (ES)	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	2,400,000	Revenue	2,000,000	Revenue	1,800,000
Disaster & Emergency Management Services	Other Equipment (EMS)	Office Equipment	Operational Equipment	Operational Equipment	Revenue	600,000	Revenue	1,405,000	Revenue	955,080
Disaster & Emergency Management Services	ICT Equipment (EMS)	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	300,000	Revenue	350,080	Revenue	300,000
Disaster & Emergency Management Services	Office Furniture (EMS)	Furniture	Operational Equipment	Operational Equipment	Revenue	250,000	Revenue	300,000	Revenue	200,000

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Disaster & Emergency Management Services	Other Equipment Support Services)	Office Equipment	Operational Equipment	Operational Equipment	Revenue		Revenue	28,160	Revenue	3,000
Disaster & Emergency Management Services	ICT Equipment (Support Services)	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	50,000	Revenue	150,000	Revenue	60,160
Disaster & Emergency Management Services	Specialized Equipment (SS)	Technical Equipment	Operational Equipment	Operational Equipment	Revenue		Revenue		Revenue	5,000
Disaster & Emergency Management Services	Office Furniture Support Services)	Furniture	Operational Equipment	Operational Equipment	Revenue		Revenue	30,000	Revenue	10,000
Disaster & Emergency Management Services	Specialized Vehicles (ES)	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Municipal Bonds	21,000,000	Revenue	24,000,000	Other Loan Funding	24,555,080
Economic Development	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	20,000	Revenue	150,000	Revenue	200,000
Economic Development	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	20,000	Revenue	60,000	Revenue	100,000
Economic Development	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	30,000	Revenue	120,000	Revenue	100,000
Economic Development	CCTVSystem	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	250,000	Revenue	250,000	Revenue	270,000
Economic Development	Specialized Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	600,000	Revenue	1,500,000	Revenue	720,000
Economic Development	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	40,000	Revenue	40,000	Revenue	50,000
Economic Development	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	8,000	Revenue	25,000	Revenue	20,000
Economic Development	Replacement of Vehicle	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue		Revenue	300,000	Revenue	
Economic Development	Other Equipment(Tourism)	Office Equipment	Operational Equipment	Operational Equipment	Revenue	20,000	Revenue	30,000	Revenue	60,000
EMPD	Specialized Vehicles (EMPD)	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	1,200,000	Municipal Bonds	1,200,000	Other Loan Funding	
EMPD	Specialized Equipment (EMPD)	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	3,000,000	Revenue	3,000,000	Revenue	3,000,000
EMPD	Vehicles (EMPD)	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	9,000,000	Revenue	13,200,000	Revenue	13,200,000
EMPD	Other Equipment (EMPD)	Office Equipment	Operational Equipment	Operational Equipment	Revenue	200,000	Revenue	595,000	Revenue	595,000
EMPD	Office Furniture (EMPD)	Furniture	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	48,000	Revenue	48,000
EMPD	ICT Equipment (EMPD)	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	600,000	Revenue	1,000,000	Revenue	600,000
Energy	Corporate vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	13,000,000	Revenue	15,000,000	Revenue	15,000,000
Energy	Corporate Specialized equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	2,500,000	Revenue	3,000,000	Revenue	3,000,000

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Energy	Corporate ICT equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	1,200,000	Revenue	1,400,000	Revenue	1,600,000
Energy	Corporate Office furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	1,067,000	Revenue	1,200,000	Revenue	1,400,000
Energy	Corporate other equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	100,969	Revenue	120,000	Revenue	150,000
Energy	Corporate Operational requirement	Office Equipment	Corporate	Operational Equipment	Municipal Bonds	3,875,000	Municipal Bonds	4,500,000	Other Loan Funding	3,000,000
Environmental Resources Management	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	120,000	Revenue	120,000	Revenue	120,000
Environmental Resources Management	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	75,000	Revenue	75,000	Revenue	50,000
Environmental Resources Management	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	75,000	Revenue	50,000	Revenue	50,000
Environmental Resources Management	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	75,000	Revenue	75,000	Revenue	75,000
Environmental Resources Management	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	150,000	Revenue	150,000
Environmental Resources Management	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	150,000	Revenue	150,000
Environmental Resources Management	Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	1,050,000	Revenue	700,000	Revenue	1,500,000
Environmental Resources Management	Specialised Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	300,000	Revenue	300,000	Revenue	503,000
Environmental Resources Management	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	200,000	Revenue	200,000	Revenue	200,000
Environmental Resources Management	Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	200,000	Revenue	200,000	Revenue	200,000
Environmental Resources Management	Ambient Air Quality Monitoring Stations	Good Governance Projects	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	4,000,000	Revenue	4,000,000
Environmental Resources Management	Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	18,480,000	Revenue	20,240,000	Revenue	19,500,000
Environmental Resources Management	Purchase Specialized Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	4,000,000	Revenue	7,000,000	Revenue	5,000,000
Environmental Resources Management	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	350,000	Revenue	500,000	Revenue	750,000
Environmental Resources Management	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	50,000	Revenue	50,000	Revenue	75,000
Environmental Resources Management	Office furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	300,000	Revenue	300,000	Revenue	300,000
Executive Office	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	300,000	Revenue	300,000	Revenue	300,000
Executive Office	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	50,000	Revenue	50,000	Revenue	50,000

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Executive Office	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	200,000	Revenue	200,000	Revenue	200,000
Executive Office	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	381,550	Revenue	381,550	Revenue	381,550
Executive Office	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	64,500	Revenue	64,500	Revenue	64,500
Executive Office	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	46,800	Revenue	46,800	Revenue	46,800
Financial Services	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	3,165,000	Revenue	2,500,000	Revenue	2,500,000
Financial Services	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	740,000	Revenue	740,000	Revenue	740,000
Financial Services	Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	2,000,000	Revenue	2,000,000	Revenue	2,000,000
Fleet Management	Fuel Management System	Cost Reduction	Operational Equipment	Operational Equipment	Municipal Bonds	5,000,000	Municipal Bonds		Other Loan Funding	
Fleet Management	Fleet Management System	Cost Reduction	Operational Equipment	Operational Equipment	Municipal Bonds	10,000,000	Municipal Bonds		Other Loan Funding	
Fleet Management	Furniture for new Fleet building	Furniture	Operational Equipment	Operational Equipment	Revenue	200,000	Revenue	150,000	Revenue	100,000
Fleet Management	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	480,000	Revenue	200,000	Revenue	100,000
Fleet Management	Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	4,000,000	Revenue	1,000,000	Revenue	1,000,000
Fleet Management	Workshop Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	1,020,000	Revenue	1,000,000	Revenue	1,000,000
Fleet Management	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	700,000	Revenue	500,000
Health & Social Development	GENERATORS AT CLINICS	Good Governance Projects	Operational Equipment	Operational Equipment	Revenue	2,608,400	Revenue	1,500,000	Revenue	3,000,000
Health & Social Development	Vehicles NEW	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	2,400,000	Revenue	1,500,000	Revenue	1,500,000
Health & Social Development	Office Furniture (Family Health)	Furniture	Operational Equipment	Operational Equipment	Revenue	1,800,000	Revenue	1,500,000	Revenue	2,000,000
Health & Social Development	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	1,100,000	Revenue	1,235,400	Revenue	1,800,000
Health & Social Development	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	5,000,000	Revenue	2,000,000	Revenue	2,000,000
Health & Social Development	Specialized Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	1,000,000	Revenue	850,000	Revenue	1,050,295
Health & Social Development	Vehicles REPLACEMENT	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	5,000,000	Revenue	2,000,000	Revenue	2,000,000

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Health & Social Development	Specialised vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	5,500,000	Municipal Bonds	2,000,000	Other Loan Funding	1,800,000
Human Resources Management &	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	300,000	Revenue	360,000	Revenue	400,000
Human Resources Management &	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	120,000	Revenue	132,000
Human Resources Management &	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	50,000	Revenue	60,000	Revenue	60,000
Human Settlements	Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	700,000	Revenue	500,000	Revenue	500,000
Human Settlements	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	300,000	Revenue	300,000	Revenue	300,000
Human Settlements	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	150,000	Revenue	180,000	Revenue	180,000
ICT	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	950,000	Revenue	1,200,000	Revenue	1,440,000
ICT	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	340,000	Revenue	390,000	Revenue	468,000
Institutional Strategy, M&E and Research	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	100,000	Revenue	100,000
Institutional Strategy, M&E and Research	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	100,000	Revenue	100,000	Revenue	100,000
Institutional Strategy, M&E and Research	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	20,000	Revenue	20,000	Revenue	20,000
Internal Audit	Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	150,000	Revenue	150,000	Revenue	168,000
Internal Audit	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	200,000	Revenue	140,000	Revenue	140,000
Internal Audit	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	80,000	Revenue	30,000	Revenue	36,000
Internal Audit	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	15,000	Revenue	15,000	Revenue	14,400
Legislature	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	2,000,000	Revenue	3,000,000	Revenue	3,000,000
Legislature	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	2,100,000	Revenue	3,000,000	Revenue	3,000,000
Legislature	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	200,000	Revenue	300,000	Revenue	300,000
Legislature	Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	600,000	Revenue	-	Revenue	-
Real Estate	Refurbishment of Lettable Facilities		Corporate	All wards	Municipal Bonds	10,000,000	Municipal Bonds	12,000,000	Other Loan Funding	14,000,000
Real Estate	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	35,000	Revenue	50,000	Revenue	35,000

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Department	Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Real Estate	Specialised Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	385,000	Revenue	335,000	Revenue	335,000
Real Estate	ICT Equipment	ICT Equipment	Corporate	Operational Equipment	Revenue	500,000	Revenue	650,000	Revenue	350,000
Real Estate	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	160,000	Revenue	100,000	Revenue	90,000
Real Estate	Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	5,400,000	Revenue	6,000,000	Revenue	6,000,000
Roads and Stormwater	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue	150,000	Revenue	150,000	Revenue	150,000
Roads and Stormwater	Specialised Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	1,800,000	Revenue	1,800,000	Revenue	1,800,000
Roads and Stormwater	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	1,000,000	Revenue	1,000,000	Revenue	1,000,000
Roads and Stormwater	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	300,000	Revenue	300,000	Revenue	300,000
Roads and Stormwater	Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	4,500,000	Revenue	5,500,000	Revenue	6,500,000
SRAC	Furniture & Equipment: Arts & Culture	Furniture	Operational Equipment	Operational Equipment	Revenue	3,000,000	Revenue		Revenue	
SRAC	Specialized Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	1,000,000	Revenue	500,000	Revenue	500,000
SRAC	Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	12,500,000	Revenue	10,000,000	Revenue	15,000,000
SRAC	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	300,000	Revenue	300,000
SRAC	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	300,000	Revenue	300,000
SRAC	Libraries ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	1,000,000	Revenue	1,000,000	Revenue	500,000
SRAC	Libraries Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	3,000,000	Revenue	1,800,000	Revenue	1,300,000
SRAC	Furniture: Community and Sport centres	Furniture	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	500,000	Revenue	300,000
SRAC	Specialized Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue		Municipal Bonds	2,500,000	Other Loan Funding	
SRAC	Other Equipment	Office Equipment	Operational Equipment	Operational Equipment	Revenue		Revenue	50,000	Revenue	
Transport	Replace Municipal buses	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	2,000,000	Revenue	5,000,000	Revenue	35,000,000
Transport	Specialized Equipment (Licensing)	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	1,800,000	Revenue	1,800,000
Transport	Other Equipment (LIC)	Office Equipment	Operational Equipment	Operational Equipment	Revenue	350,000	Revenue	600,000	Revenue	600,000

2012/13 - 2014/15 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST PER WARD

Department	Project Name	Project Category	CCA	Ward/s in which project is located	Source of Finance 2012/2013	Budget Submission 2012/13	Source of Finance 2013/2014	Budget Submission 2013/14	Source of Finance 2014/2015	Budget Submission 2014/15
Transport	Vehicles (Licensing)	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	1,000,000	Revenue	1,200,000	Revenue	1,200,000
Transport	ICT Equipment (LIC)	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	600,000	Revenue	600,000
Transport	Office Furniture (Licensing)	Furniture	Operational Equipment	Operational Equipment	Revenue	460,000	Revenue	552,000	Revenue	552,000
Waste Management	Supply of Bulk Containers	Creation of Sustainable Settlements - Physical Infrastructure	Operational Equipment	Operational Equipment	Revenue	1,000,000	Revenue	7,000,000	Revenue	8,000,000
Waste Management	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	600,000	Revenue	600,000	Revenue	600,000
Waste Management	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	800,000	Revenue	800,000	Revenue	800,000
Waste Management	Specialised Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Municipal Bonds	69,800,000	Municipal Bonds	42,932,000	Other Loan Funding	48,516,800
Water & Sanitation	Water Services Vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	2,100,000	Municipal Bonds	2,100,000	Other Loan Funding	2,100,000
Water & Sanitation	Specialized Equipment	Technical Equipment	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	500,000	Revenue	500,000
Water & Sanitation	ICT Equipment	ICT Equipment	Operational Equipment	Operational Equipment	Revenue	800,000	Revenue	800,000	Revenue	800,000
Water & Sanitation	Office Equipment	Furniture	Operational Equipment	Operational Equipment	Revenue	500,000	Revenue	500,000	Revenue	500,000
Water & Sanitation	Office Furniture	Furniture	Operational Equipment	Operational Equipment	Revenue	350,000	Revenue	350,000	Revenue	350,000
Water & Sanitation	Specialised vehicles	Renewal of Existing Assets	Operational Equipment	Operational Equipment	Revenue	3,350,000	Municipal Bonds	3,350,000	Other Loan Funding	3,350,000
Water & Sanitation	Pre-implementation Planning - various projects	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	To be determined	Municipal Bonds	2,000,000	Municipal Bonds	2,500,000	Other Loan Funding	2,500,000
Water & Sanitation	Mid-Block Water Lines Removal	Renewal of Existing Assets	Corporate	To be determined	USDG	11,000,000	USDG	10,000,000	USDG	8,000,000
Water & Sanitation	Pipe replacement Phase1	Renewal of Existing Assets	Corporate	To be determined	Municipal Bonds	-	Municipal Bonds	6,000,000	Other Loan Funding	7,000,000
Water & Sanitation	Sewer PumpStation Eliminate	Cost Reduction	Corporate	To be determined	Municipal Bonds	-	Municipal Bonds	8,500,000	Other Loan Funding	25,000,000
Water & Sanitation	Reservoir Construction	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	To be determined	Municipal Bonds	-	Municipal Bonds	10,000,000	Other Loan Funding	12,650,000
Water & Sanitation	Reservoir Construction NE	Creation of Sustainable Settlements - Physical Infrastructure	Corporate	To be determined	Municipal Bonds	-	Municipal Bonds	8,000,000	Other Loan Funding	-
Water & Sanitation	Upgrade Depot Buildings	Renewal of Existing Assets	Corporate	To be determined	Municipal Bonds	2,300,000	Municipal Bonds	2,000,000	Other Loan Funding	3,000,000
						2,650,707,810		2,616,484,291		2,781,990,625